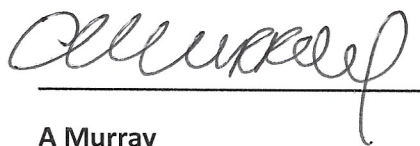


North West Red Squirrel Group

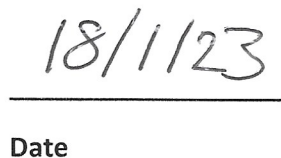
Financial Statements for the
Year ended 31 December 2022

Certificate of Approval

We believe the attached accounts to be a true and fair reflection of the North West Red Squirrel Group's financial affairs for the year to 31 December 2022. We approve the accounts and confirm that we have made available all relevant records and information for their preparation.



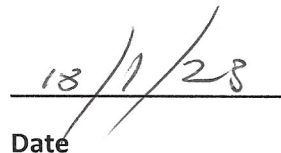
A Murray
(Chairperson)



Date



C Finlay
(Chairperson)



Date

Independent Examiner's Report

I have carried out an independent examination of these accounts and believe them to be a fair reflection of the North West Red Squirrel Group's financial affairs for the year to 31 December 2022.



N Virtue
(Independent Examiner)



Date