

**Charity registration number NIC104482**

**Company registration number NI049168 (Northern Ireland)**

**BELFAST BIBLE COLLEGE LIMITED**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2022**

# BELFAST BIBLE COLLEGE LIMITED

## LEGAL AND ADMINISTRATIVE INFORMATION

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<b>Directors</b>	Dr N C Morrow (Chair) Prof N D Black Ms S Graham Mr P S Hendron Mr N Jennings Mr M H Pitt Mrs J Smyth Prof P Fleming Mrs L Watson	(Appointed 5 October 2022) (Appointed 8 December 2022)
<b>Principal</b>	James Burnett	(Appointed 30 May 2022)
<b>Charity number</b>	NIC104482	
<b>Company number</b>	NI049168	
<b>Registered office</b>	Glenburn House Glenburn Road South Dunmurry BT17 9JP	
<b>Auditor</b>	Harbinson Mulholland Centrepoint 24 Ormeau Avenue Belfast Co. Antrim Northern Ireland BT2 8HS	
<b>Bankers</b>	Ulster Bank Andersonstown Branch Unit G, Westwood Centre Belfast Co. Antrim BT11 9BQ	
<b>Solicitors</b>	Hewitt & Gilpin 8 High Street Holywood BT18 9AZ	

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# BELFAST BIBLE COLLEGE LIMITED

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# BELFAST BIBLE COLLEGE LIMITED

## STRATEGIC REPORT

*FOR THE YEAR ENDED 31 AUGUST 2022*

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The directors present their strategic report for the year ended 31 August 2022.

### **What the College does**

The College provides education services.

### **The Charity's classification**

The advancement of Education.

### **Who the Charity helps**

The charity exists to help the general public but is specifically interested in those who wish to train for growth in Christian life and service, locally and around the world.

### **How the charity works**

The charity delivers educational programmes to create a welcoming community in which God works to form His people by integrating spiritual, academic and experiential learning rooted in His Word, for growth in Christian life and service, locally and around the world.

## REVIEW OF ACTIVITIES AND FUTURE DEVELOPMENTS

There were net outgoing resources for the year of £73,040 attributable to unrestricted reserves which now stand at £1,220,515. In addition, there was net income before transfers for the year of £6,923 attributable to restricted reserves which now stand at £69,991.

## ACHIEVEMENTS AND PERFORMANCE

Progress was made toward fulfilling our purpose in 2021-2022 in the following areas:

### Education

The College offers undergraduate and postgraduate courses validated by the University of Cumbria. These courses provide a suite of vocational theology awards (CertHE, DipHE, BA Theology, Graduate Dip, MA) validated by the University of Cumbria. Additionally, the college offers a wide range of part time courses in various theological subjects.

### Advancement

#### i. Recruiting and Enrolment

The number of full time equivalent students attending the college for the various degree courses in the year under review was 83.

In September 2021, the College enrolled 63 (2020:95) undergraduate and 0 (2020:4) postgraduate full time students as well as 7 (2020:5) undergraduate part time, 32 (2020:39) post graduate part time and 0 (2020:1) full time Ph.D. students.

Those attending the College were from a wide spectrum of denominations. Students attending the college come mainly from UK and Ireland with a small number coming from countries from around the world.

#### ii. Educational Development

During 2021 the College rolled out year 2 of a revalidated UG programme. This newly revalidated degree builds on our knowledge and experience and seeks to better serve our students with an integrated approach across theological disciplines and practical service.

# BELFAST BIBLE COLLEGE LIMITED

## STRATEGIC REPORT

*FOR THE YEAR ENDED 31 AUGUST 2022*

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The College also sought to enhance the support we offer to students, on a joined-up approach across academic, pastoral and residential support. Feedback from students has been very positive as to the quality of the support and it has been encouraging to see students access both academic support through their Personal Tutor scheme, as well as Pastoral care. This positive feedback has been echoed in the external survey based NSS that paints an encouraging picture of College.

The MA (launched in 2018) continues to attract students from a wide range of professional backgrounds as its blended approach serves their educational and professional needs well. This year our further enhancement of the MA has enabled students to present their dissertation research proposals in an online seminar.

Alongside our formal education, the College offers short courses, created by the College and accessible to the public at large. This year we continued our suite of programmes under the banner of The Transformation Project. The accessibility of these classes with some face-to-face and some online has worked well and resulted in a greater diversity of participants along with a wider net of contributors to the teaching.

### iii. Resource Development

The level of charitable donations to general operations and specific projects continues to support the College needs. The College is dependent on the generosity of supporters to ensure the future sustainability of the College. This is supported through a funding group to help support application to Trusts and uncover new funding possibilities.

### Operations

The College continued its policy of upgrading facilities through minor capital works and the ongoing maintenance programme on its buildings. During the year £46,550 (2021: £42,877) was spent in this way.

### Human Resources

The college continues to support staff and volunteers, with ongoing training for our line managers and supporting staff.

### Outcomes Assessment

The College continues its commitment to providing theological education at differing academic levels and for varying study periods depending on the needs of prospective applicants. In the BA in theology from the University of Cumbria 59% (2021: 46%) of students graduated with a 2:1 or above.

# BELFAST BIBLE COLLEGE LIMITED

## STRATEGIC REPORT

*FOR THE YEAR ENDED 31 AUGUST 2022*

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### FINANCIAL REVIEW

The results of the College's activities are contained in the attached financial statements.

Overall a deficit of £66,117 (2021: surplus £47,869) is reported for the year ended 31 August 2022. Unrestricted Funds returned a deficit of £73,040 compared to a surplus of £43,146 in 2021 whilst the corresponding figures for Restricted Funds were a surplus of £6,923 and a surplus of £4,723 respectively.

Unrestricted Reserves were £1,220,515 (2021: £1,293,555) at year end whilst Restricted Reserves were £69,991 (2021: £63,068).

#### Liquidity

The College decreased its bank balance during the year. Bank balances at year end were £550,764 compared to £586,088 at the end of the previous year. This is sufficient cash reserves to meet the College's funding requirements for six months without resorting to borrowing from the company's bankers or generating additional funds.

#### Income

During the year under review, 83 (2021: 122) full time equivalent students attended the College completing one or more of the variety of courses provided by the College. In the year to August 2022 fee income for such students amounted to almost £475,643 (2021: £625,109).

Almost 233 (2021:339) part-time students attended evening class or day release courses generating fee income of £41,996 (2021:£41,352).

Donation income and income from the use of the College's facilities continue to provide a steady source of revenue.

#### Expenditure

Expenditure may be broken down between that which is incurred directly on education and that which is incurred on maintaining the College's buildings and infrastructure. Over 85% of the educational costs may be analysed as employment costs. Personnel and Property costs are the major areas of expenditure within the indirect or corporate services area.

The College has been impacted by the steep rise in energy costs as a result of the current cost of living crisis. As this occurred during the middle of the academic year, we were unable to recover any additional costs by way of increased fees - fees being set in advance for each academic year. At the same time, we identified that Glenburn House was in serious need of major refurbishment and upgrade. However, the increased costs of materials and labour have prohibited the roll out of the work required until additional funding is in place.

#### Restricted and Designated Funds

The College also receives donation income from churches and individuals for specific projects. These are all recorded separately according to their specified use and are maintained in separate funds as follows:

##### Global Sponsorship Fund

This Fund is used to support undergraduate overseas students who are unable to raise the fees to study at the College.

# **BELFAST BIBLE COLLEGE LIMITED**

## **STRATEGIC REPORT**

### ***FOR THE YEAR ENDED 31 AUGUST 2022***

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Assistance is also given for travel, accommodation and out of pocket living expenses for such students. Where a student is supported by a church, the student is obliged to visit the sponsoring church regularly at weekends to experience pastoral work in a Northern Ireland church environment. In the year just ended, no (2020: 2) students were supported under this scheme.

#### **Student Bursary Fund**

This Fund is used to support students from within the British Isles who would otherwise be unable to meet the costs of study at the College. Such students are assessed by a Board sub-committee who bring their recommendations to the Board as appropriate. During the year ending 31<sup>st</sup> August 2022, with the assistance of a Funder we were able to provide 4 students with a total of £3,000.00 of assistance.

#### **College Building Fund**

The College owns all its buildings and has no loans outstanding on its property. This Fund is a Designated rather than a Restricted Fund and is set aside for a capital project to improve facilities.

#### **Land and Building Fund**

The College maintains a designated reserve equivalent to the net book value of its property (land and buildings) to focus attention on the infrastructure of the College and the need to generate sufficient funds to maintain this property. This reserve is made up of the land and buildings which are held for the long term and is not readily available to meet the ongoing operating costs of the College.

### **RESERVES POLICY**

By its nature the college meets expenditure from its income and the majority of unrestricted reserves comprises designated funds. It is the Board's policy to work towards a position where General Fund reserves as set out in note 17 are sufficient to meet three months of operating costs which amounts to £228,741 without prejudicing the ongoing activities of the College. The reserves policy is reviewed annually, and unrestricted General Fund reserves amount to £269,146 at 31 August 2022. This represents 3.5 months of operating costs of the College. The Board is continuing to seek to achieve the reserves target while continuing to deliver the College's objectives by seeking to budget for a small surplus each year. The total reserves of the College for charitable purposes amounts to £1,290,506 at 31 August 2022 of which 5% are restricted, 64% are represented by land and buildings and 31% are available for use albeit 9% of that is designated for future capital projects by the Board.

#### **Plan For Future Periods**

The Board is cognizant of the challenges facing theological colleges in a post-pandemic landscape. In 2022-2023, members strove to achieve strategic objectives (which were agreed to in 2021), with courage, adaptability and creativity.

The strategic objectives are:

1. To strengthen the College's educational provision and continue to improve the quality of the teaching and learning experience.
2. To enable all of our students to progress in their learning, their personal development and the maturing of their Christian character, and to help them live out their faith as 21st century disciples.
3. To raise the profile, reach and reputation of the College locally and internationally.
4. To seek to be a prophetic response to contemporary issues facing the church and society.

# BELFAST BIBLE COLLEGE LIMITED

## STRATEGIC REPORT

**FOR THE YEAR ENDED 31 AUGUST 2022**

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In addition to normal operations, other foci were a priority. They included:

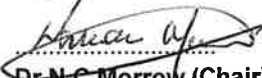
- The appointment of a new Principal.
- Increasing the College's profile through a series of strategic courses as well as online inputs and Church engagements.
- Increasing the overall long-term financial sustainability of the College through the commercialisation of additional services.
- Exploring the College's capacity for E-learning.
- Expanding the College's postgraduation learning platform, including additional courses.

This will continue into 2022-23.

### **Regulatory and key performance indicators**

This year the College received the endorsement from QAA as the College continues to maintain academic standards and enhance the quality of student learning opportunities.

Approved by the Board on 30/3/23 and signed on its behalf by

  
Dr N C Morrow (Chair)  
Director

# **BELFAST BIBLE COLLEGE LIMITED**

## **DIRECTORS' REPORT**

### ***FOR THE YEAR ENDED 31 AUGUST 2022***

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The directors present their report and financial statements for the year ended 31 August 2022. The directors have adopted the provisions of the Statement of Recommended Practice (SORP) Accounting and reporting by Charities (FRS102) in preparing the Annual Report and financial statements of the company.

#### **STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The directors, who also act as Trustees, are responsible for preparing the Annual Report and financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law, the directors have prepared the financial statements in accordance with United Kingdom Accounting Standards comprising FRS102 The Financial Reporting Standard applicable in the UK and Republic of Ireland, and applicable law (United Kingdom Generally Accepted Accounting Practice). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of the affairs of the company and of the incoming resources and application of resources, including the income and expenditure account, of the company for that year. In preparing these financial statements the directors are required to: -

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Statement of Recommended Practice (FRS102): Accounting and Reporting by Charities (2015);
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business; and
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements.

The directors are responsible for maintaining proper accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time, the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

Belfast Bible College Limited is a company limited by guarantee not having a share capital and is incorporated under the Companies Act 2006. The company is governed by its memorandum and articles of association.

The College is formally recognised by HM Revenue and Customs as a charitable body under reference XN47242, and is registered with the Charity Commission for Northern Ireland NIC104482. The statutory reliefs under s505 of the Income and Corporation Taxes Act 1988 are admissible on income subject to compliance with the terms of s505 of the Act.

#### **Board of Directors**

The Board of Directors is responsible for the review of all activities, approval of budgets and implementation of future strategy. The Board meets five times per annum. There are three Board sub-committees namely Education Committee, Human Resources Committee and Finance, Risk and Audit Committee; each subcommittee meet on a regular basis and report to the Board of Directors.

The Senior Management Team is made up of six staff under the leadership of the Principal and is responsible for all operational and day to day matters. It recommends key decisions to the Board for approval and will also provide information and recommendations to the Board sub-committees for consideration and approval in the relevant operational areas. This Group meets monthly.

# **BELFAST BIBLE COLLEGE LIMITED**

## **DIRECTORS' REPORT**

### ***FOR THE YEAR ENDED 31 AUGUST 2022***

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The directors who served during the year and up to the date of signature of the financial statements, unless otherwise noted, were:

Dr N C Morrow (Chair)  
Dr M E J Bennett (resigned 16 June 2022)  
Prof N D Black  
Ms S Graham  
Mr P S Hendron  
Mr N Jennings  
Mr M H Pitt  
Mrs J Smyth  
Mr D R Wheeler (resigned 16 June 2022)  
Mr P Fleming (appointed 16 June 2022)  
Mrs Lisette Watson (appointed 8 December 2022)

#### **Appointment of Directors**

Those serving as directors are invited by the existing Board of Directors on the ground of their proven ability, relevant experience, and personal interest in the work of the College. Prior to joining the Board each prospective member meets with the Chairman. The meeting provides an overview of the College and the role and responsibilities of each member of the Board. An induction process for new Board members has been developed and is used to ensure they are familiar with the objectives, activities, public benefit and risks facing the College. A Directors Pack for the College is given to each new member when they join and ongoing training is provided as required.

Each member of the Company is also appointed as a director, serves for a specific term, retires by rotation, and upon retirement is eligible for re-appointment. As the College receives only limited financial assistance from public funds, relying upon fees charged to students and upon gifts received from supporters there are no directors nominated by any public body or outside agency.

None of the directors has any beneficial interest in the company. All of the directors are members of the company and guarantee to contribute £10 each in the event of a winding up.

The College employs a principal and other full time and part time teaching staff, and the day to day operation of the College as a place of Christian education is delegated to the principal and his staff. However, the Board of Directors is ultimately responsible for the activities of the College, and are governed by the doctrinal statement set out in paragraph 3 of the Articles of Association as well as the original objects expressed in the Declaration of Trust of 8<sup>th</sup> February 2003.

The College is an independent body and has no constitutional connection with any other college or education establishment.

The professional advisors to the College are set out on the first page of the Annual Report.

During the year we said goodbye to Helen Warnock, our Principal for the last 5 years and wish to record our thanks to Helen for her contribution to the College. In April we welcomed Rev James Burnett as our new Principal. James has a very real sense of calling to the College and comes with considerable experience in theology, mission and pastoral ministry and we also value his leadership skills.

# **BELFAST BIBLE COLLEGE LIMITED**

## **DIRECTORS' REPORT**

### **FOR THE YEAR ENDED 31 AUGUST 2022**

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#### **OBJECTIVES AND ACTIVITIES**

The purpose of the College is:

To equip 21st century followers of Jesus through theological education that fosters the ability to communicate the Christian faith intelligently and with conviction in word and action.

The main activity of the College continued to be in the area of delivering educational programmes in keeping with that purpose. Through this year, we successfully continued to provide courses leading to:

- i. Internal 3 month, 1 year Certificate & graduate Diploma courses.
- i. 3 month Certificate, 1 year Certificate, 2 year Diploma and 3 year BA in Theology (University of Cumbria [UOC] validated courses).
- i. Postgraduate 2 year Part Time MA in Theology (University of Cumbria [UOC] validated course).

#### **EMPLOYEES**

All departments within College have regular staff meetings whereby information is disseminated to and obtained from staff by senior management. There are regular meetings to facilitate the exchange of this information and also on the agenda for discussion at these meetings is the current statistical, quality and budgetary information for the College.

#### **RISK MANAGEMENT**

Risk management is considered by the Board annually but operational oversight rests with the Board Finance, Risk and Audit Committee who consider risk at each meeting. The College has developed a College Strategic Risk Register supported by a subsidiary Register of more minor risks and the risk management process will continue to develop in the incoming year. The Board has considered the financial and operational risks associated with running the College and considers that it has in place the procedures to manage any such ongoing risks. The following is a summary of the key activities in place to mitigate exposure to risk:

- ongoing review of the Strategic Plan and analysis of the market for students who wish to obtain formal bible based training and accreditation;
- monitoring of financial information on a monthly basis with adequate planning and financial controls in place;
- an established Education Committee together with robust reporting and independent quality review procedures through our accrediting sponsors;
- extensive range of policies and procedures to cover all aspects of the College activities;
- organisational structure which includes provision for deputies to cover key roles and an effective succession planning process;
- robust governance controls with sufficient management and reporting structures in place; and
- frequent assessment of risk to ensure all possible consequences are considered and controls implemented.

# **BELFAST BIBLE COLLEGE LIMITED**

## **DIRECTORS' REPORT**

### **FOR THE YEAR ENDED 31 AUGUST 2022**

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The key risks facing the College are set out in the Corporate Risk Register but the focus of attention surrounded the following risks:

- i. Maintenance of a high standard of educational quality and excellence to support academic achievement and Christian service development among the student population.
- ii. Sustainability of funding to support all College activity.
- iii. Maintenance of an appropriate physical environment for both staff and students

These risks are managed and mitigated through various management operated policies and procedures and overseen by specific Board Committees in these key areas – Education Committee, Finance, Risk and Audit Committee and Human Resources Committee. These standing committees are supplemented by ad hoc committees as and when required to oversee other risks and opportunities as they arise. The Finance, Risk and Audit Committee also look at emerging risks such as the General Data Protection Regulation to ensure the College is aware of the impact and is planning to mitigate the risk if and when it arises.

#### **PUBLIC BENEFIT**

The Board believes that the public benefits from its activities in the areas of the advancement of religion and the advancement of education through:

- i. The training of full and part time ministers of religion, lay associates and pastoral ministry workers
- ii. Spiritual formation of laity
- iii. Teaching and spreading the principles of the Christian religion
- iv. Raising awareness and understanding of Christian beliefs and practices
- v. The carrying out of missionary and outreach work

The areas in which the college seeks to achieve this are:-

- i. Through college and higher education
5. Community education
6. Religious education
7. Vocational training and life-long learning
8. The development of individual capabilities, competencies, skills and understanding

The key beneficiaries are the students who have the opportunity to attend full or part time courses provided by the college. In addition, the public at large may attend public lectures and part time college courses.

The directors confirm they have had regard to the statutory guidance in respect of the Public Benefit Requirement published by the Charity Commission for Northern Ireland.

#### **FUNDS HELD AS CUSTODIAN TRUSTEE ON BEHALF OF OTHERS**

The charity does not hold any funds as custodian for any other trustee body.

# BELFAST BIBLE COLLEGE LIMITED

## DIRECTORS' REPORT

*FOR THE YEAR ENDED 31 AUGUST 2022*

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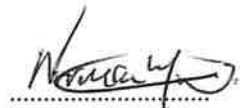
### DISCLOSURES OF INFORMATION TO AUDITORS

To the knowledge and belief of the directors, the directors confirm that there is no relevant information that the company's auditors are not aware of. They further confirm that they have taken all the steps necessary to ensure the directors are aware of any such relevant information, and to establish that the company's auditors are aware of such information.

### AUDITORS

Harbinson Mulholland have indicated their willingness to continue in office and a resolution concerning their re-appointment will be proposed at the Annual General Meeting and to authorise the directors to fix the remuneration of the auditors for the year ended 31 August 2023.

Approved by the Board on 30/12/23 and signed on its behalf by



**Dr N C Morrow (Chair)**  
Director

# BELFAST BIBLE COLLEGE LIMITED

## INDEPENDENT AUDITOR'S REPORT

### TO THE DIRECTORS OF BELFAST BIBLE COLLEGE LIMITED

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#### **Opinion**

We have audited the financial statements of Belfast Bible College Limited (the 'Company') for the year ended 31 August 2022 which comprise the statement of financial activities, the statement of financial position, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2022 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

#### **Other information**

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 require us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Directors' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

# **BELFAST BIBLE COLLEGE LIMITED**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE DIRECTORS OF BELFAST BIBLE COLLEGE LIMITED**

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#### **Responsibilities of Directors**

As explained more fully in the statement of Directors' responsibilities, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below

# **BELFAST BIBLE COLLEGE LIMITED**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE DIRECTORS OF BELFAST BIBLE COLLEGE LIMITED**

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Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and/or senior management, and from our commercial knowledge and experience of the sector;

We focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including Companies Act 2006, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation

- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations;

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in Note 2 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions;

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC and the company's legal advisors;

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

# BELFAST BIBLE COLLEGE LIMITED

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE DIRECTORS OF BELFAST BIBLE COLLEGE LIMITED

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This report is made solely to the company's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



**Angela Craigan (Senior Statutory Auditor)**  
for and on behalf of Harbinson Mulholland

30/3/23  
.....

**Chartered Accountants**  
**Statutory Auditor**

Centrepoint  
24 Ormeau Avenue  
Belfast  
Co. Antrim  
Northern Ireland  
BT2 8HS

Harbinson Mulholland is eligible for appointment as auditor of the Company by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

# BELFAST BIBLE COLLEGE LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2022

	Notes	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
<b><u>Income from:</u></b>					
Donations and legacies	3	106,662	6,950	113,612	106,856
Income from charitable activities	4	736,494	-	736,494	804,089
Investments	5	859	-	859	737
<b>Total income</b>		<b>844,015</b>	<b>6,950</b>	<b>850,965</b>	<b>911,682</b>
<b><u>Expenditure on:</u></b>					
Expenditure on charitable activities	6	914,965	27	914,992	866,909
Other		1,181	-	1,181	-
<b>Total resources expended</b>		<b>916,146</b>	<b>27</b>	<b>916,173</b>	<b>866,909</b>
Net gains/(losses) on investments		(909)	-	(909)	3,096
<b>Net movement in funds</b>		<b>(73,040)</b>	<b>6,923</b>	<b>(66,117)</b>	<b>47,869</b>
Fund balances at 1 September 2021		1,293,555	63,068	1,356,623	1,308,754
<b>Fund balances at 31 August 2022</b>		<b>1,220,515</b>	<b>69,991</b>	<b>1,290,506</b>	<b>1,356,623</b>

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

The notes on pages 18 to 27 form part of these financial statements.

# BELFAST BIBLE COLLEGE LIMITED

## STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2022

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	Notes	2022 £	£	2021 £	£
<b>Cash flows from operating activities</b>					
Cash generated from operations	19		10,367		65,980
<b>Investing activities</b>					
Purchase of tangible fixed assets		(46,550)		(3,297)	
Investment income received		859		737	
<b>Net cash used in investing activities</b>			(45,691)		(2,560)
<b>Net cash used in financing activities</b>			-		-
<b>Net (decrease)/increase in cash and cash equivalents</b>			(35,324)		63,420
Cash and cash equivalents at beginning of year			586,088		522,668
<b>Cash and cash equivalents at end of year</b>			550,764		586,088

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# BELFAST BIBLE COLLEGE LIMITED

## STATEMENT OF FINANCIAL POSITION

AS AT 31 AUGUST 2022

	Notes	2022		2021	
		£	£	£	£
<b>Fixed assets</b>					
Tangible assets	10	909,556		919,989	
Investments	11	14,026		14,935	
		<u>923,582</u>		<u>934,924</u>	
<b>Current assets</b>					
Debtors	12	35,961		29,980	
Cash at bank and in hand		550,764		586,088	
		<u>586,725</u>		<u>616,068</u>	
<b>Creditors: amounts falling due within one year</b>	13	(219,801)		(194,369)	
Net current assets		<u>366,924</u>		<u>421,699</u>	
<b>Total assets less current liabilities</b>		<u>1,290,506</u>		<u>1,356,623</u>	
<b>Income funds</b>					
Restricted funds	15	69,991		63,068	
<u>Unrestricted funds</u>					
General funds	16	234,874		273,400	
Designated funds	16	912,601		1,063,301	
		<u>1,220,515</u>		<u>1,293,555</u>	
		<u>1,290,506</u>		<u>1,356,623</u>	

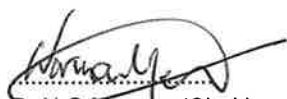
The company is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 August 2022, although an audit has been carried out under section 65 of the Charities Act (NI) 2008.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

The members have not required the company to obtain an audit of its financial statements under the requirements of the Companies Act 2006, for the year in question in accordance with section 476.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Directors on 30/9/23



Dr N C Morrow (Chair)  
Trustee



Mr M H Pitt  
Trustee

Company Registration No. NI049168

# BELFAST BIBLE COLLEGE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 31 AUGUST 2022

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#### 1 Accounting policies

##### Charity information

Belfast Bible College Limited is a private company limited by guarantee incorporated in Northern Ireland. The registered office is Glenburn House, Glenburn Road South, Dunmurry, BT17 9JP.

#### 1.1 Statement of compliance

The financial statements have been prepared in accordance with the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016). The Company is a Public Benefit Entity as defined by FRS 102.

#### 1.2 Basis of preparation

The financial statements are prepared in sterling, which is the functional currency of the Company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared in accordance with Applicable Accounting Standards in the United Kingdom. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy. The principal accounting policies adopted, which have been applied consistently, are set out below.

#### 1.3 Going concern

The charity reported a cash outflow of £35,324 and net operations cash deficit of £66,117 for the year. The directors have prepared projections and, having considered the circumstances outlined above, are of the view that they have secured sufficient funding to ensure that the company can continue to trade for the next 12 months. For this reason they continue to adopt the going concern basis in preparing the financial statements.

#### 1.4 Charitable funds

Unrestricted funds are available for use at the discretion of the Directors in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

#### 1.5 Income

Income is recognised in the period in which the charity is entitled to receipt and the amount can be measured with reasonable certainty. Income is deferred only when the charity has to fulfil conditions before becoming fully entitled to it or where the donor has specified that the income is to be expended in a future period.

Grants, including capital grants, from the government and other agencies have been included as income from activities in furtherance of the charity's objects where these amount to a contract for services, but included as donations where the money is given in response to an appeal or with greater freedom of use, for example, government block grants. Donated facilities are included at the value to the charity where this can be quantified and a third party is bearing the cost. No amounts are included in the financial statements for services donated by volunteers.

#### 1.6 Expenditure

Expenditure is included in the Statement of Financial Activities on an accruals basis.

Certain expenditure is directly attributable to specific activities and has been included in those cost categories. Certain other costs, which are attributable to more than one activity, are apportioned across cost categories on the basis of an estimate of the proportion of time spent by staff on those activities.

# BELFAST BIBLE COLLEGE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

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### 1 Accounting policies

(Continued)

#### 1.7 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Land	0%
Ground rents	0%
Buildings	1%, 2%, 4% or 10% straight line
Plant, fixtures and computers	10%, 20%, 25% or 50% straight line

#### 1.8 Fixed asset investments

Fixed asset investments are initially measured at transaction price excluding transaction costs, and are subsequently measured at fair value at each reporting date. Changes in fair value are recognised in net income/(expenditure) for the year. Transaction costs are expensed as incurred.

#### 1.9 Impairment of fixed assets

At each reporting end date, the Company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

#### 1.10 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.11 Financial instruments

The Company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Company's balance sheet when the Company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

##### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

# BELFAST BIBLE COLLEGE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

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### 1 Accounting policies

(Continued)

#### **Basic financial liabilities**

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### **Derecognition of financial liabilities**

Financial liabilities are derecognised when the Company's contractual obligations expire or are discharged or cancelled.

#### 1.12 Employee benefits

Termination benefits are recognised immediately as an expense when the Company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.13 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

### 2 Critical accounting estimates and judgements

In the application of the Company's accounting policies, the Directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

# BELFAST BIBLE COLLEGE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2022

#### 2 Critical accounting estimates and judgements

(Continued)

##### Key sources of estimation uncertainty

The Directors do not consider there are any material estimates or judgements in these financial statements other than as set out below.

##### Tangible fixed assets

Tangible assets are depreciated over their useful lives taking into account residual values where appropriate. The actual lives of the assets are assessed annually and may vary depending on a number of factors. In reassessing asset lives factors such as maintenance programmes are taken into account. Residual value assessments consider issues such as the remaining live of the asset and the estimated value in use.

##### Debtors

Short term debtors are measured at transaction price, less any impairment. Impairment of such debtors involves some estimation uncertainty.

#### 3 Donations and legacies

	2022	2021
	£	£
Unrestricted funds	106,662	99,106
Restricted funds	6,950	7,750
	<u>113,612</u>	<u>106,856</u>

#### 4 Income from charitable activities

	2022	2021
	£	£
Course fees	517,640	666,461
Other student income	67,796	69,042
External use of facilities	38,363	21,750
Other income	112,695	46,836
	<u>736,494</u>	<u>804,089</u>

# BELFAST BIBLE COLLEGE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

### 5 Investments

	2022	2021
	£	£
Income from Equity Fund	564	651
Interest receivable	295	86
	<u>859</u>	<u>737</u>

### 6 Expenditure on charitable activities

	2022	2021
	£	£
Staff costs	543,324	547,268
Depreciation and impairment	55,802	54,893
Other activities undertaken directly	226,673	180,566
	<u>825,799</u>	<u>782,727</u>
Share of support costs (see note 7)	83,160	78,152
Share of governance costs (see note 7)	6,033	6,030
	<u>914,992</u>	<u>866,909</u>
<b>Analysis by fund</b>		
Unrestricted funds	914,965	863,882
Restricted funds	27	3,027
	<u>914,992</u>	<u>866,909</u>

The charitable activity of Belfast Bible College is to equip students intellectually and spiritually for Christian witness and service throughout the world. The charity does this by providing training at its premises.

# BELFAST BIBLE COLLEGE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

### 7 Support costs

	Support costs	Governance costs	2022	2021
	£	£	£	£
Office overheads	18,635	-	18,635	16,380
Advertising	21,732	-	21,732	27,690
Finance	5,740	-	5,740	8,360
Information technology	37,053	-	37,053	25,722
Management	-	6,033	6,033	6,030
	<u>83,160</u>	<u>6,033</u>	<u>89,193</u>	<u>84,182</u>
Analysed between				
Charitable activities	<u>83,160</u>	<u>6,033</u>	<u>89,193</u>	<u>84,182</u>

### 8 Directors

None of the Directors (or any persons connected with them) received any remuneration or benefits from the Company during the year (2021: none).

### 9 Employees

#### Number of employees

The average monthly number of employees during the year was:

	2022	2021
	Number	Number
Staff employed	<u>23</u>	<u>23</u>

#### Employment costs

	2022	2021
	£	£
Wages and salaries	475,343	479,310
Social security costs	40,652	40,459
Other pension costs	27,329	27,499
	<u>543,324</u>	<u>547,268</u>

The senior management team of the College comprised of 2 members of staff at the start of the period and 2 members of staff at the end of the period. The aggregate remuneration of this group was £82,565 (2021: £100,218).

There were no employees whose annual remuneration was £60,000 or more.

# BELFAST BIBLE COLLEGE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

### 10 Tangible fixed assets

	Land	Ground rents	Buildings	Plant, fixtures and computers	Total
	£	£	£	£	£
<b>Cost</b>					
At 1 September 2021	27,568	6,450	1,315,410	378,989	1,728,417
Additions	-	-	24,918	21,632	46,550
Disposals	-	-	-	(99,947)	(99,947)
At 31 August 2022	27,568	6,450	1,340,328	300,674	1,675,020
<b>Depreciation and impairment</b>					
At 1 September 2021	20,080	-	459,484	328,864	808,428
Depreciation charged in the year	-	-	23,022	32,780	55,802
Eliminated in respect of disposals	-	-	-	(98,766)	(98,766)
At 31 August 2022	20,080	-	482,506	262,878	765,464
<b>Carrying amount</b>					
At 31 August 2022	7,488	6,450	857,822	37,796	909,556
At 31 August 2021	7,488	6,450	855,926	50,125	919,989

### 11 Fixed asset investments

	Listed investments £
<b>Cost or valuation</b>	
At 1 September 2021	14,935
Valuation changes	(909)
At 31 August 2022	14,026
<b>Carrying amount</b>	
At 31 August 2022	14,026
At 31 August 2021	14,935

### 12 Debtors

	2022 £	2021 £
<b>Amounts falling due within one year:</b>		
Trade debtors	2,043	4,591
Other debtors	8,306	6,808
Prepayments and accrued income	25,612	18,581
	35,961	29,980

# BELFAST BIBLE COLLEGE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2022

#### 13 Creditors: amounts falling due within one year

	2022	2021
	£	£
Other taxation and social security	14,312	12,837
Other creditors	118,840	115,249
Accruals and deferred income	86,649	66,283
	<u>219,801</u>	<u>194,369</u>

#### 14 Retirement benefit schemes

##### Defined contribution schemes

The Company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the Company in an independently administered fund.

The charge to profit or loss in respect of defined contribution schemes was £27,329 (2021: £27,499).

#### 15 Restricted funds

The income funds of the charity include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

	Movement in funds			Balance at 31 August 2022
	Balance at 1 September 2021	Income	Expenditure	
	£	£	£	£
Student bursary fund	22,959	3,000	-	25,959
Global sponsorship fund	37,575	3,950	-	41,525
WSF fund	2,534	-	(27)	2,507
	<u>63,068</u>	<u>6,950</u>	<u>(27)</u>	<u>69,991</u>

Restricted funds represent those monies received for a particular purpose as follows:

The Student bursary fund is used to support students from within the British Isles.

The Global sponsorship fund is used to support overseas students and include assistance with fees, travel and accommodation and out of pocket expenses.

The WSF (Women's Study Fellowship) fund is used to support students attending this course.

# BELFAST BIBLE COLLEGE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### FOR THE YEAR ENDED 31 AUGUST 2022

#### 16 Unrestricted funds

The income funds of the charity include the following designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes:

	Movement in funds					Balance at 31 August 2022 £
	Balance at 1 September 2021 £	Income £	Expenditure £	Transfer £	Gains and losses £	
	General funds	307,914	844,015	(916,146)	9,354	
Designated funds - capital project	122,228	-	-	(11,250)	-	110,978
Designated funds - land and buildings	863,413	-	-	1,896	-	865,309
	<u>1,293,555</u>	<u>844,015</u>	<u>(916,146)</u>	<u>-</u>	<u>(909)</u>	<u>1,220,515</u>

The unrestricted funds represent the free funds of the Charity and comprise general funds and funds which have been designated for particular purposes.

General Funds - General Funds are available reserves for use in the future work of the College and to minimise working capital borrowing, the need for which arise from time to time, and to cover the deficit of activities in any year arising from short term financial pressures.

Capital Project - The Board have designated income received from bequests in 2014 for a capital project to improve student facilities. Such funds are not restricted in nature.

Land and Buildings - The net book value of land and buildings are held as designated funds as they represent reserves which are not readily available for use in the operation of the College and are represented by College property. The transfer represents the depreciation charge for the year borne by the General Fund and funds used to improve the College land and buildings.

#### 17 Analysis of net assets between funds

	Unrestricted 2022 £	Restricted 2022 £	Total 2022 £	Total 2021 £
Fund balances at 31 August 2022 are represented by:				
Tangible assets	909,556	-	909,556	919,989
Investments	14,026	-	14,026	14,935
Current assets/(liabilities)	296,933	69,991	366,924	421,699
	<u>1,220,515</u>	<u>69,991</u>	<u>1,290,506</u>	<u>1,356,623</u>

#### 18 Related party transactions

There were no disclosable related party transactions during the year (2021: none).

# BELFAST BIBLE COLLEGE LIMITED

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2022

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<b>19 Cash generated from operations</b>	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
(Deficit)/surplus for the year	(66,117)	47,869
Adjustments for:		
Investment income recognised in statement of financial activities	(859)	(737)
Loss on disposal of tangible fixed assets	1,181	-
Fair value gains and losses on investments	909	(3,096)
Depreciation and impairment of tangible fixed assets	55,802	54,893
Movements in working capital:		
(Increase)/decrease in debtors	(5,981)	2,204
Increase/(decrease) in creditors	25,432	(35,153)
<b>Cash generated from operations</b>	<u>10,367</u>	<u>65,980</u>
<b>20 Liability of members</b>		

The company is limited by guarantee and therefore there is no share capital. As at 31 August 2022 the company had eight members (2021: eleven). The liability of the members is limited to £10 each in the event of the company being wound up.