

# LEDLEY HALL BOYS' AND GIRLS' CLUB TRUST LIMITED COMPANY LIMITED BY GUARANTEE

## REPORT OF THE MEMBERS AND DIRECTORS

YEAR ENDED 31 MARCH 2022

The members and directors present their report and the audited financial statements of the charity for the year ended 31<sup>st</sup> March 2022. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the financial statements and applicable accounting standards, Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act (Northern Ireland) 2008, Charities Act (Northern Ireland) 2013, The Charities (Accounts and Reports) Regulations (Northern Ireland) 2015, Companies Act 2006 and UK Generally Accepted Practice. They have also had regard for any other information required by the charity's governing document.

### REFERENCE AND ADMINISTRATIVE DETAILS

Registered charity name	Ledley Hall Boys' and Girls' Club Trust Limited
Charity registration number	NIC103603
Company number	NI 014357
Registered office	1 Ledley Hall Close, Beersbridge Road, Belfast, BT5 4SW
Company secretary	George Cinnamon
Auditor	Jackson Andrews, Chartered Accountants & Statutory Auditor, Andras House, 60 Great Victoria Street, Belfast, BT2 7ET
Bankers	Danske Bank, Donegall Square West, Belfast, BT1 6JS
Solicitors	Carson McDowell, Murray House, Murray Street, Belfast, BT1 6HS

### TRUSTEES OF THE CHARITY

The directors of the charitable company are its trustees for the purposes of charity law. The terms "director" and "trustee" are used interchangeably throughout the financial statements. The trustees who have served during the year were as follows:

John Cross  
Harold Jacobs  
George Cinnamon  
Jill Lindsay  
Reggie Morrow

### PUBLIC BENEFIT STATEMENT

The Board of Ledley Hall Boys' and Girls' Club Trust Limited confirm that they have had due regard for the guidance produced on public benefit by the Charity Commission for Northern Ireland, and are pleased to report that during the year the charitable company has continued to provide public benefits through the programmes and services we offer. In particular, the directors consider how planned activities will contribute to the aims and objectives they have set out.

### PUBLIC BENEFITS, OBJECTIVES AND ACTIVITIES

The principal activity of the charitable company during the year continued to be the promotion of the charitable objects of assisting in the social welfare, education and physical well-being of young people

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### REPORT OF THE MEMBERS AND DIRECTORS *(continued)*

#### YEAR ENDED 31 MARCH 2022

#### **PUBLIC BENEFITS, OBJECTIVES AND ACTIVITIES** *(continued)* from areas of social deprivation.

Ledley Hall's strategic objective is to help young people take control of their lives. We work in partnership with children and young people as they seek to meet their personal, social, emotional, cultural, political and physical needs. We offer young people guidance and support and encourage them to excel. Leading by example, we promote values such as trust, honesty and friendship and dare young people to dream. In working to achieve these aims we will strive to create a climate of mutual respect, understanding and equality.

We achieve this strategic objective by operating a Youth Club in dedicated premises. We have done this since 1942. We deliver services to young people in the 5-25 age range. This centre operates full-time over 7 days and has over 300 registered members.

We also operate outside our premises in various ways such as facilitating an outreach programme in Inner East Belfast with a focus on the Mount Ward. We have a 14-seater minibus manned by volunteer drivers which extends the range of our activities. For instance, "Residentials" and "Duke of Edinburgh" are greatly facilitated.

Our programmes vary with the needs of the young people. Currently, for example, we have identified a need to support the young people in their formal education and so we operate a Homework Club.

Other programmes are connected to issues of citizenship, personal health, child protection issues such as the dangers associated with the use of social media, parenting skills for young people and young males in particular and so on.

However, we don't confine ourselves to doing programmes. We have a distinguished history of running a first class amateur boxing club manned by volunteers. We have won international recognition on many occasions up to and including the Commonwealth Games.

Direct beneficiaries of course are our membership. Indirectly, for instance, parents are supported through their children availing of additional support mechanisms within the community. The wider community benefits when young people are equipped to play their part in the community and we would respectfully submit that we assist young people so to do.

There is no private profit or benefit derived from our operations. All is done for the Public Benefit.

#### **Volunteers**

The charity is grateful for the unstinting efforts of its volunteers who are involved in service provision and fund-raising. It is estimated that over 2,080 volunteer hours were provided during the year. If this is conservatively valued at the average minimum wage for workers aged 21 years and older for the year of £8.64 an hour the volunteer effort amounts to over £17,971.

#### **ACHIEVEMENTS AND PERFORMANCE**

Total income for the year was £234,667 (2021 - £164,222). Income from donations and legacies amounted to £234,551 (2021 - £164,139) and income from investments amounted to £116 (2021 - £83).

Total expenditure for the year amounted to £191,767 (2021 - £211,903). The cost of charitable activities amounted to £191,767 (2021 - £211,903).

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**REPORT OF THE MEMBERS AND DIRECTORS** *(continued)*

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**ACHIEVEMENTS AND PERFORMANCE** *(continued)*

The net income for the year amounted to £42,900 (2021 - £47,681 net expenditure) and has been transferred to accumulated funds.

The results for the financial year are set out fully in the financial statements.

The directors consider the company's financial position at the date of the balance sheet to be satisfactory and that the charity is in a satisfactory position to carry on its charitable activities.

**FINANCIAL REVIEW**

**Funding**

The principal funding is from grants and donations.

**Reserves policy**

It is the policy of the charity to maintain free reserves which matches the needs of the trust, both at the current time and in the foreseeable future. This provides sufficient funds to cover running costs which include management, administration and support costs. Free reserves are those unrestricted reserves not designated nor invested in fixed assets which are available for general use.

Our reserves in terms of contingency funds have been depleted since the year end due to a large redundancy payment to three members of staff. Unfortunately, when a particular program we were running for the Education Authority came to an end, a large redundancy payment fell due. Redundancy payments are not met by the Education Authority.

Due to Covid 19 the club had to close on many occasions reducing our income substantially. Our aim now that the club is getting going again is to create reserves as well as income to cover current costs.

**Covid 19**

Covid 19 has reduced the revenues coming into the club and the existing reserves were considered depleted by the redundancy payment made to the three persons as set out above.

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

Ledley Hall Boys' and Girls' Club Trust Limited is a charitable company limited by guarantee and does not have a share capital. It is governed by a Memorandum and Articles of Association and the liability of each member is limited to an amount not exceeding £1.

**Recruitment, appointment, induction and training**

Many of the present members have been involved in the charity for a number of years and so are familiar with its work. The members regularly review the requirements of the charity and the possibility of a need for additional members. Any new members would be appointed by applying in writing to the Council for admission and be proposed by a member. The Council may reject the application or if not the Council will submit the application to the next annual general meeting of the Trust or to an extraordinary general meeting convened at the direction of the Council. The applicant shall be approved by an extraordinary resolution of the members of the Trust passed by a majority of those present.

Michelle Fullerton carries out the day to day management of the charity and has delegated authority for operational matters including finance and staffing. The directors manage all other business decisions and meet on a quarterly basis.

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### REPORT OF THE MEMBERS AND DIRECTORS *(continued)*

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### STRUCTURE, GOVERNANCE AND MANAGEMENT *(continued)*

#### Organisational structure and related parties

The members and directors oversee the running of charity. The related parties are the members, directors and their close family.

#### Risk management

The directors have overall responsibility for ensuring that the charity has in place an appropriate system of controls, financial and otherwise, to provide reasonable assurance that;

- the charity is operating efficiently and effectively;
- its assets are safeguarded against unauthorised use or disposition;
- proper records are maintained and financial information used within the charity or for publication is reliable;
- the charity complies with relevant laws and regulations; and
- the charity's systems of financial control are designed to provide reasonable, but not absolute assurance against material misstatement or loss.

The members and directors have assessed the major risks to which the charity is exposed, in particular those related to the operations and finances of the charity, and are satisfied that systems are in place to mitigate any exposure to major risks. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers, clients and visitors to the premises. These procedures are periodically reviewed at least annually to ensure that they continue to meet the needs of the charity.

#### PLANS FOR FUTURE PERIODS

The Ledley Hall Boys' and Girls' Club will continue to promote the improvement of social welfare, the fostering of community harmony, the improvement of health and physical well being and the advancement of education in Northern Ireland.

We have witnessed a gradual return to activities within the club. We purchased a spray type disinfecting machine which is capable of sterilising electronic equipment such as computers without causing excessive moisture to gather on them. We have complied with the requirements of the government and followed the advice of the Education Authority where relevant to us. We have continued to support the distribution of charitable goods and services to the community in general in connection with East Belfast Community Development Association. We are pleased to say that the homework club continues with a large and dedicated membership.

Revenue has picked up with the increase in activities in the club. The furlough scheme has come to an end as of September 2021.

We consider that we have made some progress in strengthening the management committee and are very pleased with the contribution that the new members have made and are making to the management of the club. We have also developed an established member's committee. One of our aims is to maintain and develop quality control. Another development is to encourage and develop volunteer participation and this is very much a work in progress. On a micro level we are looking at the system whereby we replace the neon lights in the gym with LED lights controlled by smart switches and linked up to a voice machine. Another objective within the club is to assist the thriving

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**PLANS FOR FUTURE PERIODS** *(continued)*

boxing unit to expend. They have plans to develop the land adjacent to the building to contain a dedicated boxing area.

**STATEMENT OF DIRECTORS' RESPONSIBILITIES**

The trustees (who are also the directors of Ledley Hall Boys' and Girls' Club Trust Limited for the purposes of company law) are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 (FRS 102);
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The directors are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, Charities Act (Northern Ireland) 2008 and Charities Act (Northern Ireland) 2013 and The Charities (Accounts and Reports) Regulations (Northern Ireland) 2015. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**Small companies' exemption**

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

**Disclosure of Information to Auditors**

So far as each of the directors in office at the date of approval of these financial statements is aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- they have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the charitable company's auditors are aware of that information

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**REPORT OF THE MEMBERS AND DIRECTORS *(continued)***

**YEAR ENDED 31 MARCH 2022**

**INDEPENDENT AUDITOR**

Jackson Andrews have indicated their willingness to remain in office and a resolution for their re-election will be proposed at the forthcoming Annual General Meeting.

Registered Office:  
1 Ledley Hall Close  
Beersbridge Road  
Belfast BT5 4SW

Signed by order of the board



Harold Jacobs  
Chairman

Approved by the directors on ..... 22nd December 2022 .....