

Interserve Ireland

Report of the Trustees for the Year Ended 30 April 2023

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 April 2023. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

PRINCIPAL ACTIVITY

At Interserve Ireland we are committed to the principal activity of our company, which is seeking to see lives and communities transformed through encounter with Jesus Christ, via wholistic ministry and service. This is in partnership with the Global church, with our geographical focus on the neediest people of Asia and the Arab World. We work with and are supported by other stakeholders including the amalgamation of activities with Interserve Great Britain and Ireland.

REVIEW OF ACTIVITY AND FUTURE DEVELOPMENT

We have continued to build long term links with Interserve Great Britain and Ireland following the amalgamation of activities with Interserve Great Britain and Ireland on 1 May 2017.

We also appreciate the faithful support of the churches and individual donors and trusts.

From the consolidated position with Interserve Great Britain and Ireland, Interserve Ireland, continues to be able to meet the planned operating targets and have been able to build on past successes to ensure it has a sustainable future working with Interserve Great Britain and Ireland.

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OBJECTIVES AND ACTIVITIES

Objectives and aims

Interserve Ireland in conjunction with the amalgamated organisation of Interserve Great Britain and Ireland is a religious charitable society tracing its origin to work begun in 1852 in India and developed under various different titles since that time. The charity works in fellowship with other Interserve entities around the world (although it is legally independent from them).

Our vision:

To see lives and communities transformed through encounter with Jesus Christ.

Our purpose:

To make Jesus Christ known among the peoples of Asia and the Arab World.

How we work:

Interserve is 'evangelical' in its understanding and practice of the Bible's teaching. It works for, with and through the local church in around 40 countries across Asia and the Arab world, as well as among these peoples living in 'diaspora' in Great Britain & Ireland. Interserve works 'wholistically', or in an integrated way, serving the whole person - i.e. body, mind and spirit, within a social context.

We do this through:

- A.** recruiting Christians in our focus area for service.
- B.** serving local churches through training how to reach out to those from other cultures and faiths in appropriate and respectful ways.
- C.** contributing to social cohesion and the common good in multi-religious societies.

Rather than running our own projects, Interserve workers are often placed into projects led by other charities, local churches and other institutions set up to meet the common good and in line with our charitable objects. In many cases, Interserve workers do not obtain a salary from other charities and organisations and are provided with living allowances and ministry expenses by Interserve.

In setting long-term strategies, reviewing annual priorities and regularly discussing the impact that the activities of the charity are having, the Trustees have regard to the Charity Commission's general guidance on public benefit and our charitable objects.

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OBJECTIVES AND ACTIVITIES

STRATEGIC REPORT - INTERSERVE GREAT BRITAIN AND IRELAND

What we did in 2022/23: Activities, Achievements and Performance

Activities in 2022/23 somewhat normalised following the COVID-19 pandemic around the world as restrictions on travel to and from most countries was eased. At the end of the year 32 long-term workers (serving more than two years) were engaged in overseas work, either in situ or remotely from the UK. Between them, they were engaged in activities such as:

- Community support
 - ethical business (providing local employment and modelling an approach to business with a high moral standard)
 - medical services
 - educational services
 - community projects
- Church support and development
 - Supporting local churches, including how they serve the marginalised in their local communities.
 - 'theological education by extension' (TEE)

Within the UK, at the end of 2022/23, 49 workers and 25 associate members were engaged in activities such as:

- educational services including homework clubs and English teaching courses
- life-skill groups and support for migrants (transient and resident)
- cultural awareness courses and seminars
- prayer initiatives
- practical engagement with asylum seekers
- training and resourcing local British churches as they help refugees settle and integrate
- facilitating the set-up and running of wellbeing initiatives
- walking alongside others in their faith journeys and providing mentoring.

Our National Office support staff continued to provide:

- a quality care and support facility appropriate to the needs of those serving overseas and in Great Britain & Ireland.
- an efficient, effective, and financially sustainable administrative function.
- support for workers coming from other parts of the international Fellowship to join our team in the UK.

As well as placement of workers overseas and within the UK to meet our objectives, we also continued to engage churches and individual supporters through ongoing communications designed to inform, stimulate thought and equip people. These included:

- publication and distribution of "Go" Magazine - sent to around 6000 recipients in 2022.
- content creation and engagement through multiple social media channels.
- production and distribution of booklets to stimulate prayer. While Interserve takes the lead in these projects, these are created in close collaboration with a number of other charities and promoted widely.
- running of our course Friendship First, a resource for equipping individuals and churches to reach out effectively in a cross-cultural context.

In response to floods in South Asia we launched an appeal and raised around £35,000 which was distributed through trusted partner organisations on the ground.

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OBJECTIVES AND ACTIVITIES

We continued to progress the three strategic intents set by the Board of Trustees in 2021: growing diversity, growing responsiveness and growing community. Also, we commissioned a large piece of research in order to explore attitudes of UK Christians to cross-cultural mission as we seek to work with a broader range of churches.

PUBLIC BENEFIT & DETRIMENT

A key Trustee duty (section 17 of the Charities Act 2011) is to have due regard for the 'public benefit' from our work. As we review our performance the following indicators demonstrate - what we understand to be - the 'public benefit' of our activities.

These include:

- i) participation in the national UK conversation on migration and world faiths
- ii) a contribution to 'social cohesion' and 'community integration'
- iii) support to vulnerable Christian communities in hostile contexts
- iv) equipping people for life and Christian witness in multi-cultural societies
- v) encouraging people who exercise their right to freedom of religious choice
- vi) the benefit we believe is contained in the life and teaching of Jesus Christ.

Our primary beneficiaries are local churches overseas and in the UK.

Grant making policy

One of the uses for the Interserve Great Britain and Ireland Strategic Reserve Fund is making grants. It is anticipated that applications will be received through Partners, Directors and the wider International Interserve fellowship. Grants will normally be awarded to organisations whose ethos is compatible with that of Interserve Great Britain and Ireland towards activities which fall within Interserve Great Britain and Ireland's National Priorities. The final decision on the eligibility of any application rests with the Directors. No grants were made in 2022/23 from the Strategic Reserve fund.

FINANCIAL REVIEW

Interserve Ireland's overall Income for the 12 month period end to 30 April 2023 was £392 in comparison with £3,802 for the 12 month period in 2022.

Expenditure for the year ended 30 April 2023 was £750 (2022 £1,435). Accordingly, Interserve Ireland reported a deficit of £358 for the year.

Due to the year end deficit of £358 the 30 April 2022 Balance Sheet balance has decreased from £152,575 in 2022 to £152,217.

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FINANCIAL REVIEW

Reserves policy

Interserve Ireland, in the context of Interserve Great Britain and Ireland, keeps reserves and can spend them in order to meet a range of issues including:

- emergencies both in the UK and overseas including repatriation costs for Partners in some countries where political and religious stability is currently unpredictable and the current Covid-19 Pandemic;
- budgeted short to medium term projects that fall over more than one financial year, including for example in 2019 funding the costs of the National Office move to Birmingham;
- variations in general income and legacy income that are either predicted or, by nature, not predictable;
- restricted funds allocated by donors and shown separately in the accounts which are set aside for these specified purposes and normally relate to Partners; and
- designated funds for specific Partners.

Interserve Great Britain and Ireland's Reserves Policy involves:

- (a) Excluding those elements of the charity's total funds that constitute endowment or other restricted funds set aside for specified purposes, that are designated towards the support of specific partners, that are invested in fixed assets not practically realisable in the near term (e.g. buildings Interserve uses itself) and that have already been committed to existing programmes or to meet expected general fund deficits over the next three years;
- (b) Determining how much of the balance should be retained in reserve to meet plausible potential adverse experience including costs that the charity would be subject to if some unforeseen event caused it to close or to need to merge with another charity. The charity does this bearing in mind Charity Commission guidance on what are reasonable reserves to set aside for these purposes; and
- (c) Determining the best way to spend the remaining balance in furtherance of its strategic objectives.

At 30 April 2023, Interserve Ireland's total charity funds amounted to £152,217 but of these funds, £8,550 were in restricted funds set aside for specified purposes. Of the balance, Interserve Ireland considers it reasonable to hold these reserves in the context of Interserve Great Britain and Ireland. The Trustees are currently exploring the best way to spend this in Ireland.

Interserve's Reserves Policy is reviewed annually by the Finance and Risk Management Group (FRMG, a sub-committee of the Board), bearing in mind current known risks which are regularly assessed by this Group. It was most recently reviewed by this Group in May 2023 and agreed by the Board in June 2023.

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FINANCIAL REVIEW

PLANS FOR THE FUTURE

In the context of Interserve Great Britain and Ireland the objectives for the future for Interserve Ireland are:

We will continue to implement our three strategic intents in 2023. Specific areas of focus at this point are:

- Analysis and development of specific recommendations of large-scale research among Church leaders and other Christians that we undertook at the end of 2022.
- Strengthening our dialogue with ethnically, culturally and socially diverse churches.
- Developing more flexible ways for people to work with the charity.

We have seen a significant shift in recent years from workers placed overseas to workers placed in the UK. We will adjust our support structures in light of this change. At the same time we will continue to highlight opportunities for overseas service.

A refreshed and updated version of our training course "Friendship First" will be launched in the spring.

We also anticipate growth in ministry activities at and through our property in Birmingham, St John's House, as key positions are filled.

PRINCIPAL RISKS AND UNCERTAINTIES

Interserve Ireland via Interserve Great Britain and Ireland has had a risk assessment and action policy in place for a number of years.

All significant activities undertaken are subject to a risk review as part of an ongoing management process using a robust Risk Register. The trustees and management team review these risks on an ongoing basis and satisfy themselves that adequate systems and procedures are in place to manage the risks identified. Major risks are identified by the management team in collaboration with a Finance and Risk Management Group (FRMG) which maintains the Risk Register; scrutinised and approved by the Board.

We believe that our greatest strategic risk going forward is the failure to recruit and retain long-term workers to carry out the activities of the charity. Underlying factors that increase the likelihood of this risk include potential long-term restrictions on travel as a result of the pandemic, less willingness of governments to grant visas to overseas workers and a trend towards decreasing lengths of service. Steps to mitigate this risk include development and maintenance of a relevant communications strategy and active promotion of opportunities for service, commitment to providing good care to existing workers in order to maximise retention and more flexible processes for matching workers with opportunities.

As a charity, Interserve is dependent on the donations of individuals, churches, and charitable trusts. There is a risk of decline in income which will impact both the short-term operations and the long-term viability of the organisation. To mitigate this risk our fundraising team seeks to maintain a diverse range of funding streams that include regular and one-off donations, legacy income and income-generating activities. Management accounts are scrutinized monthly by the management team and quarterly by the Finance and Risk Management Group and a cash reserves policy is followed. Other operational risks in areas such as safeguarding, and data protection are minimized through maintaining up to date policies and processes and comprehensive training of staff and volunteers.

Political instability or insecurity in countries where personnel are located is an ongoing reality. Interserve International has robust systems and processes in place to ensure rapid and appropriate responses when needed. We also actively monitor laws and regulations related to financial sanctions in order to ensure compliance whilst seeking to work in some of the neediest parts of the world.

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STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

Interserve Ireland is a company limited by guarantee and a charity registered in Northern Ireland. It is governed by Articles of Association.

Recruitment and appointment of directors

New Directors are appointed at the discretion of the Board which is also referred to within the charity as the Council. Care is taken to ensure an appropriate skill mix within the Council. There is no fixed term for directorship. New Directors take part in an induction programme which aims to familiarise them with the charity's values, aims and objectives together with its day-to-day operations, in addition to clarifying their statutory responsibilities as Directors of a company limited by guarantee and Directors of a charity.

Organisational structure

The Directors are responsible for the overall direction of the charity and serve voluntarily. The Directors meet at least quarterly throughout the year and are supported by a Finance Risk Management Group. The home staff team of thirteen full time staff and nine part time, led by the National Director, are responsible for the ongoing operation of the charity, fulfilling the strategy set by the Directors.

Risk Management

The directors assess the major risks to which the charity is exposed on an ongoing basis and have established procedures to mitigate those that are identified as a result of these reviews.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

NI031737 (Northern Ireland)

Registered Charity number

103004

Registered office

14 Glencregagh Court
Belfast
Co. Down
BT6 0PA

Trustees

Mr K Ashman Retired Solicitor
Mr G H Brown Retired (resigned 2.9.23)
Mrs K T Butterworth Consultant
Mrs J Clark Teacher / Interpreter (resigned 2.12.22)
Rev J Howitt Minister of Religion
Mr M Kemp Managing Director
Mrs A McConkey Retired (resigned 3.6.23)
Mr O Singh Project Manager (resigned 3.6.23)
Rev J Smuts Minister of Religion
Mr J Olisa Pastor
Dr C Boardman (appointed 3.6.23)
Mr A Butler Retired (appointed 1.1.23)
Mr E Gill (appointed 2.9.23)

Company Secretary

Mr C J Binder

Interserve Ireland

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REFERENCE AND ADMINISTRATIVE DETAILS

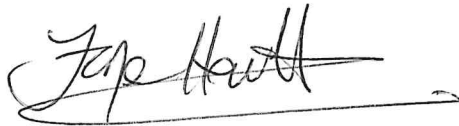
Independent Examiner

John McCleary FCA
McCleary & Company Ltd
Chartered Accountants
Garvey Studios
14 Longstone Street
Lisburn
Co. Antrim
BT28 1TP

CONCLUSION

Finally, we would like to take this opportunity to express our thanks to the wider family of Interserve Great Britain and Ireland. In a time of change, the importance of established supporter partnerships formed over a number of years, are vital, in order to bring continuity to our activities, so that we can face the growing challenges of being involved in cross cultural global integral mission.

Approved by order of the board of trustees on ^{25th November} ~~December~~ 2023 and signed on its behalf by:



Rev J Howitt - Trustee