

**HEALING THROUGH REMEMBERING**  
**(A Company Limited by Guarantee)**  
**UNAUDITED**  
**DIRECTORS' REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 DECEMBER 2023**

**HEALING THROUGH REMEMBERING**  
**(A Company Limited by Guarantee)**

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## HEALING THROUGH REMEMBERING

(A Company Limited by Guarantee)

### REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS DIRECTORS AND ADVISERS FOR THE YEAR ENDED 31 DECEMBER 2023

**Directors**

Dawn Purvis  
Claire Hackett  
Hedley Abernethy, Honorary Treasurer  
Alexander Bunting  
Brandon Hamber  
Irwin Turbitt  
Geraldine Smyth  
Brian Lambkin, Chairperson  
Oliver Wilkinson, Honorary Secretary  
Philip Dean  
Conor Keenan  
Anna Louise Purbrick

**Company registered number** NI048343

**Charity registered number** 101717

**Registered office**

Suite 2.06, Custom House  
Custom House Square  
Belfast  
BT1 3ET

**Company secretary** Oliver Wilkinson

**Chairperson** Brian Lambkin

**Accountants**

UHY Hacker Young Fitch  
Chartered Accountants  
Suite 2.06, Custom House  
Custom House Square  
Belfast  
BT1 3ET

**Bankers**

Ulster Bank (NI) City Office  
11-16 Donegall Square East  
Belfast  
BT1 5HD

**Solicitors**

CMG Cunningham Dickey Solicitors  
18 May Street  
Belfast  
BT1 4NL

## **HEALING THROUGH REMEMBERING**

**(A Company Limited by Guarantee)**

### **DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2023**

The Directors (who are also Trustees of the charity for the purposes of the Charity Act) present their annual report together with the financial statements for the 1 January 2023 to 31 December 2023. The Directors confirm that the Annual Report and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Since the company qualifies as small under section 382 of the Companies Act 2006, the Strategic Report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

#### **Structure, governance and management**

##### **a. Policies and objectives**

Healing Through Remembering (HTR) is an extensive cross-community project made up of a range of individual members holding differing political, social and religious perspectives who come together to focus on the issue of how best to deal with the past relating to the conflict in and about Northern Ireland.

Through on-going internal discussions, research, roundtable discussions, conferences and outreach programmes, HTR produces a range of reports, options papers, exhibitions, dramas, discussion papers, events and audits which continue to inform discussion throughout society – this includes community groups, political parties, statutory and government policy makers.

##### **b. Strategies for achieving objectives**

HTR's key strength lies in its diverse membership who come from a range of backgrounds – including loyalist, republican, British Army, police, church, media, victims, academia and community activism - who work together on how best to deal with the past relating to the conflict. Thus HTR addresses issues with the full range of views and opinions as part of the debate.

HTR's success relies on an inclusive and bottom-up approach which facilitates the development of innovative mechanisms and best practices. Vital to the work of HTR is the building of trust so as to form a safe space in which dialogue can be open and honest.

The work of HTR addresses five particular themes, each one identified following a public consultation in 2002. These are Storytelling, Day of Reflection, Truth Recovery & Acknowledgement, Living Memorial Museum and Commemoration. Membership consists of individuals who hold very different views and perspectives on the themes they are discussing, but who agree on the need to create a better future.

Examples of work done include an Annual Day of Reflection on 21 June every year since 2007, an exhibition entitled 'Everyday Objects transformed by the Conflict' and a range of published reports.

##### **c. Policies adopted for the induction and training of Directors**

The Chairperson, Honorary Secretary, Honorary Treasurer, the directors and five trustees with responsibility for the five areas of work were elected by the membership of Healing Through Remembering at the Annual General Meetings held on Tuesday 14th December 2022, in room BD07 004, Ulster University, York Street, Belfast and Wednesday 6th December 2023, in room BC04-112, Ulster University, York Street, Belfast. New directors are sought and appointed by the Board as required.

## **HEALING THROUGH REMEMBERING**

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### **DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2023**

#### **Structure, governance and management (continued)**

##### **d. Organisational structure and decision-making policies**

The day-to-day responsibility for the provision of services rests with Ms Cate Turner, who ensures that the charity delivers the services specified and that key performance indicators are met. She supervises any staff and the volunteer team and has responsibility for the financial management and control.

##### **e. Principal activities**

Healing Through Remembering is an extensive cross-community project made up of a diverse range of individual members with different political perspectives and social experiences. They come from across Northern Ireland, Great Britain and the Republic of Ireland to focus on ways of dealing with the past relating to the conflict in and about Northern Ireland and to build a better future. The organisation addresses the recommendations outlined in the Report of the Healing Through Remembering Project 2002 and aims to widen the debate.

To do this, Healing Through Remembering delivers a variety of activities to encourage dialogue and development in the five areas of work from the 2002 Report - namely Living Memorial Museum, Truth Recovery and Acknowledgement, Storytelling, Day of Reflection and Commemoration. Healing Through Remembering also offers conversational workshops and arranges public events. The membership of the organisation to the end of December 2023 was 77 individuals. The Board of Directors is the ultimate controlling party of the charity. The Board is responsible for the review of all activities, the setting of future strategy, and meets a minimum of eight times per annum. The Directors have assessed the major risks to which the charity is exposed and are satisfied that systems are in place to mitigate exposure to these major risks.

##### **f. Objectives and activities**

The objectives of Healing Through Remembering Limited (HTR) are to promote, for the benefit of the public in Northern Ireland, the advancement of education in the purpose and methods of mediation, conciliation and reconciliation of disputes or conflicts and of all the means of managing them for peaceful resolution in the interests of good citizenship and community relations and in particular to promote research and the exchange of views that help towards education into the causes, prevention and alleviation of destructive patterns of behaviour and into peaceful means of resolving conflict.

In planning our activities for the year, we kept in mind the Charity Commission's guidance on public benefit at our meetings of the Board of Directors.

The current objectives of HTR are being addressed under the activities of a number of projects; most specifically, in 2023, the work of the organisation was again primarily funded by the Department of Foreign Affairs & Trade and the Stevens Legacy. This work involved ensuring that engagement and discussions continued on the issue of dealing with the past. The Board, Members and staff continue to engage with a range of local and international organisations and individuals.

## **HEALING THROUGH REMEMBERING**

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### **DIRECTORS' REPORT (CONTINUED)**

**FOR THE YEAR ENDED 31 DECEMBER 2023**

#### **Achievements and performance**

##### **a. Main achievements of the company**

HTR operated largely in person meetings with only a few on-line meetings to reduce travel costs.

The 'Everyday Objects transformed by the Conflict' exhibition completed the year-long tour of LibrariesNI. In the summer the Exhibition began a tour of venues either side of the border between Northern Ireland and republic of Ireland.

HTR continued to deliver items logged and catalogued for the HTR historic newspaper clippings database to the Linen Hall Library. This is an indexed collection that has proved to be a valuable resource for students, researchers and other interested parties.

The Day of Reflection was once again marked on 21 June 2023. In conjunction with Belfast City Council a reflective space was created in Belfast City Hall and activities were run throughout the day. The HTR social media platforms also posted comments and information throughout the day. HTR also supported the ecumenical service of Lament held by Corrymeela Community and other groups and individuals at St Anne's Cathedral. The Day was also marked externally and promoted on social media by other groups.

The Stories Network continued to consider a resource to aid story gathering projects. HTR also helped coordinate the Conflict Legacy Interpretative Network consisting of museums and exhibitions relating to the conflict in and about Northern Ireland.

HTR helped host a number of international visiting groups looking at legacy of violence issues. These included people from a range of other international conflict areas. The Executive Director spoke at virtual and in person external events on legacy of the past issues. The Director also continued her involvement in a number of advisory groups for external projects. Existing local and international links were maintained with the local and international academics. Relationships were maintained virtually with local community organisations and groups.

#### **Publications**

- Annual Report 2023

#### **Financial review**

##### **a. Going concern**

After making appropriate enquiries, the trustees have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Accounting Policies.

##### **b. Reserves policy**

The charity has always tried to build up the balance of its reserves on a yearly basis so as to maintain funds at the year-end equal to between three and six months expenditure. For the year ended 31 December 2023, the organisation's reserves are above this target.

## HEALING THROUGH REMEMBERING

(A Company Limited by Guarantee)

### DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2023

#### Structure, governance and management

##### Plans for future periods

Future plans include continuing to engage with the wider community on the issues of dealing with the legacy of the past.

HTR will continue to meet with political representatives, hold workshops and seminars and produce reports. HTR will also continue to work with a range of local and international organisations. The 'Everyday Objects Transformed by Conflict' exhibition will continue to be publicly accessible as it continues to tour the border region.

Given the changing political environment for dealing with the past, the Board continues to consider how best to maintain the organisation with these limited resources until more substantial future funding can be secured.

##### Members' liability

None of the Directors has any beneficial interest in the company. All of the Directors are members of the company and guarantee to contribute £1 in the event of a winding up.

##### Statement of Directors' responsibilities

The Directors (who are also the directors of the company for the purposes of company law) are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Directors to prepare financial statements for each financial . Under company law, the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Directors and signed on their behalf by:



.....  
**Brian Lambkin**  
Director

Date: 29/08/2024



.....  
**Hedley Abernethy**  
Director