

YOUTH WITH A MISSION (NORTHERN IRELAND) LIMITED

REPORT AND FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2025

COMPANY REG NO: NI029316

CHARITY REG NO: NIC101261

AD Pottie & Co Ltd
Chartered Accountants
1 Church Street
Fintona
Co. Tyrone
BT78 2BR

YOUTH WITH A MISSION (NORTHERN IRELAND) LIMITED
REPORT AND FINANCIAL STATEMENTS
YEAR ENDED 31ST MARCH 2025

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TRUSTEES ANNUAL REPORT (INCORPORATING THE DIRECTORS’
REPORT)
YEAR ENDED 31ST MARCH 2025

COMPANY REG NO: NI029316

CHARITY REG NO: NIC101261

TRUSTEES WHO SERVED DURING THE YEAR WERE AS FOLLOWS:

Mr MK Oman (resigned 18 July 2025)
Mr SC Mayers
Mr JR Clark
Mr RI Clarke
Mr DG Hines (resigned 31 October 2024)
Miss LE Lammardo
Mr SC Sotomayor
Mr WS Nicora (appointed 31 October 2024)
Mr JWM McGrath (appointed 27 May 2025)

COMPANY SECRETARY: Ms K C Hunt

REGISTERED OFFICE: An Cuan
44 Shore Road
Rostrevor
Co Down
BT34 3ET

INDEPENDENT EXAMINER: AD Pottie & Co Limited
Chartered Accountants
1 Church Street
Fintona
Co. Tyrone
BT78 2BR

BANKERS: Danske Bank
37 Bridge Street
BANBRIDGE
BT32 3JL

MORTGAGE COMPANY: Progressive Building Society
33/37 Wellington Place
BELFAST
BT1 6HH

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Youth With A Mission NI Ltd is a Company Limited by Guarantee, registered with the Companies House UK on 7th March 1995, and a charity registered with the Charity Commission for Northern Ireland on 15th December 2014.

MAIN ACTIVITIES

The charity’s core purpose is the advancement of the Christian faith, with a strong emphasis on engaging, equipping, and discipling young people. This mission is carried out through residential discipleship and training programmes, partnerships with local churches and community groups, a variety of outreach initiatives, and the facilitation of international mission opportunities. Throughout the reporting period, the Board of Trustees operated in full accordance with the organisation’s governing documents, including the Memorandum & Articles of Association, Memorandum of Agreement, and Memorandum of Understanding. All activities and decisions remained consistent with the standards and guidance issued by the Charity Commission for Northern Ireland.

OVERVIEW OF ACTIVITIES

Since its formation in 1995, the charity has provided oversight for the work of YWAM NI across the region. During the reporting period, YWAM NI has developed ministries in five primary locations: Rostrevor, Belfast, Enniskillen, Newry, and Derry/Londonderry, each contributing uniquely to the wider mission and vision of the organisation.

YWAM in Rostrevor – An Cuan Centre

YWAM An Cuan continued to function as a central space for community engagement and relational connection within the area. Its programmes spanned youth work, intercultural initiatives, creative arts, and wider village participation. Weekly youth game nights provided a consistent, welcoming environment for young people to gather socially, while the centre’s involvement with a local church included support in worship, event set-up, and ongoing maintenance.

An Cuan also played a significant role in several annual community events. The Multicultural Kids Camp once again brought together children from a range of cultural backgrounds for a free three-day programme centred on learning, friendship, and shared activities. The venue remained a key location for the village-wide Fiddler’s Green Festival, hosting concerts and operating a café that served as a lively meeting place for attendees.

Creative and family-oriented initiatives continued throughout the year. The Children’s Art Club provided an enjoyable artistic outlet for young participants, and the Annual Pumpkin Fest offered a safe, family-friendly alternative during the Halloween season, drawing strong

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community engagement. Regular community worship nights created opportunities for residents to gather in a welcoming space for fellowship and spiritual reflection.

Alongside these local initiatives, YWAM An Cuan continued its commitment to Christian formation and mission training. The centre ran an international Discipleship Training School (DTS) with nine trainees. The outreach phase took place in Wales, where participants partnered with homeless ministries, local churches, and a variety of service projects. Additional training opportunities included Online Peacebuilding Small Groups and a two-week Foundations for Christian Peacebuilding course, both designed to strengthen skills for fostering reconciliation and peace within communities.

Throughout the year, An Cuan remained steadfast in its vision to promote reconciliation, nurture local relationships, and support spiritual growth through consistent service and engagement.

YWAM in Belfast

YWAM Belfast maintained an active presence in the Belfast community through a wide range of ministries and programmes. Regular gatherings, including Bible studies, worship nights, and Community Nights, continued to offer consistent opportunities for connection, fellowship, and networking. The annual prayer walk on 11th – 12th July once again demonstrated the team’s ongoing commitment to reconciliation and peacebuilding in the city. Monthly open-mic nights further contributed to fostering a creative, inclusive environment, supported by various additional one-off community events.

Throughout the reporting period, YWAM Belfast collaborated with several local initiatives aimed at supporting vulnerable individuals and families. These partnerships included a school-uniform project, a winter-coat drive, and the distribution of Christmas food hampers. The team also facilitated a Christmas prayer project that linked local churches with their surrounding communities, providing essential support during the colder months. In addition, YWAM Belfast welcomed short term outreach teams from various nations, connecting them with local partners to serve the city in practical and meaningful ways.

Team members contributed to community development through a range of activities, such as teaching English to migrants, offering sports coaching, and leading peace tours. They continued to support local organisations through youth work, refugee tutoring, and participation in summer programmes, reinforcing their commitment to long-term engagement and service within Belfast.

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YWAM in Enniskillen

During the reporting period, YWAM Enniskillen continued its ministry operations from its rented property at 8 Cooper Crescent, a centrally located and historically significant home that provided new opportunities for outreach and hospitality.

In April and May, the Foundations for Counselling Ministries (FCM) training programme entered its outreach phase. One outreach team travelled to Bosnia-Herzegovina, Lebanon and Türkiye, while a second team worked in Spain and Portugal. Each location focused on counselling initiatives and teaching seminars. While the majority of the FCM team was deployed, a small group of staff remaining in Enniskillen hosted a Discipleship Training School (DTS) team from YWAM Zapopan, Mexico.

During Summer 2024, overall staff numbers decreased due to various personal circumstances. In addition, the FCM team from Monterrey experienced a significant health crisis, resulting in a change to their original plans to continue the school in Enniskillen. Despite these challenges, YWAM Enniskillen continued to host numerous visitors, the YWAM Ireland Staff Gathering, and Mission Adventures teams from Harpenden. However, it became increasingly evident that the organisation was entering a period of transition. Plans to host the Kingdom DTS from Rostrevor did not materialise, although the team was still able to visit for a week in the autumn.

Local ministry activities continued consistently throughout this period. These included a Connect Group, “10:43”, a weekly reflection time held at the Clinton Centre and ongoing partnerships with local churches and youth groups. By the end of March 2025, the staffing level had reduced to two people who continued to sustain the ministry’s core work. As more staff members began transitioning into other projects, discussions were initiated regarding the formal closure of the Enniskillen location.

YWAM in Newry

YWAM Newry continued to prioritise community engagement through the development of their *Fringe Coffee Co.* initiative. In response to the ongoing social fragmentation experienced in the aftermath of the pandemic, the team sought to create welcoming and accessible spaces for meaningful interaction. This included regular outdoor coffee gatherings and the establishment of a small roastery, both designed to encourage conversation and connection among local residents. Progress also continued on the renovation of a caravan intended to serve as a mobile coffee unit, representing a key step toward their broader vision of creating a dedicated Arts & Media centre in the city.

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Throughout the reporting period, the team played an active role in a variety of community-focused events. These included “coffee and canvas” evenings, open-mic sessions, and creative coffee-and-art giveaways, each offering opportunities for relationship-building and artistic expression. YWAM Newry also partnered with local charities such as PIPS to support mental health awareness and to extend their reach within the community. Internationally, the team maintained ongoing connections with empowerment-focused projects in South Africa, strengthening their commitment to both local and global engagement.

YWAM in Derry/Londonderry - Oak Grove

YWAM Oak Grove remained actively involved in community engagement and relationship-building through a range of ministries. The team organised regular prayer walks, supported an Alpha course in a local school, hosted small groups, and facilitated discussions focused on Christian life and discipleship. Worship gatherings were held across the city and its surrounding areas, complemented by one-to-one prayer sessions that provided individual pastoral support.

YWAM Oak Grove also partnered with local organisations such as Youth Initiatives and the Hope Centre, contributing volunteer support throughout the year. The ministry welcomed several visiting YWAM teams and coordinated a dedicated outreach during the Derry Halloween Festival. Their annual Christmas initiative, *Trees of Hope*, involved placing Christmas trees in public spaces where members of the community could attach written prayer requests. These prayer tags were then distributed to local churches, enabling congregations to pray for the needs expressed by the community.

FINANCES

Throughout the year, YWAM in Northern Ireland continued to manage its finances carefully while keeping overheads low. This simple and flexible approach has helped the charity continue its work and support local communities, even during a time when many organisations across the country are facing financial pressure.

The annual accounts for YWAM NI Ltd were prepared using the same accounting practices as in previous years. The team kept thorough records and provided everything needed for the independent examination, ensuring the financial report gives an honest and straightforward picture of the charity’s situation.

Fundraising

YWAM NI Ltd remained committed to raising funds in an open and responsible way. Although not formally registered with the Fundraising Standards Board, the organisation follows the guidance of the Charity Commission for Northern Ireland and aims to meet recognised fundraising standards. Most fundraising happens through personal relationships and during

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public events, helping supporters clearly see how their contributions are used.

Reserves Policy

The charity works within its means and sets aside reserves when possible. With no mortgage costs and a team made up entirely of volunteers who raise their own support, the organisation has lower expenses than many charities. This allows YWAM NI Ltd to stay financially steady while keeping enough flexibility to respond to new needs or opportunities. The reserves policy is reviewed each year to make sure it continues to serve the organisation well.

SUMMARY

As in previous years, the work of YWAM NI continues to grow and play an important role in Northern Ireland, across the island of Ireland, and in many places around the world.

On behalf of Youth With A Mission NI Ltd:



.....
Mr Scott C Sotomayor
Chair of Trustees



.....
Kelsea C Hunt
Secretary

12 December, 2025

.....
Date

YOUTH WITH A MISSION (NORTHERN IRELAND) LIMITED

REPORT AND FINANCIAL STATEMENTS

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
YOUTH WITH A MISSION (NORTHERN IRELAND) LIMITED**

YEAR ENDED 31ST MARCH 2025

I report to the trustees on my examination of the financial statements of Youth with a Mission (Northern Ireland) Limited ('the charity') for the year ended 31 March 2025.

Responsibilities and basis of report

As the trustees of the company (and its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of Charities Act (Northern Ireland) 2008 (the '2008 Act') and the Companies Act 2006 ('the 2006 Act'). You are satisfied that the accounts of the company are not required by charity or company law to be audited and have chosen instead to have an independent examination.

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's financial statements as carried out under section 65 of the 2008 Act. In carrying out my examination I have followed the general Directions given by the Charity Commission for Northern Ireland under section 65(9)(b) of the 2008 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with my examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

YOUTH WITH A MISSION (NORTHERN IRELAND) LIMITED

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**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
YOUTH WITH A MISSION (NORTHERN IRELAND) LIMITED**

YEAR ENDED 31ST MARCH 2025

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I confirm that there are no other matters to which your attention should be drawn to enable a proper understanding of the accounts to be reached.

AD POTTIE & CO

AD Pottie & Co Ltd
Chartered Accountants
1 Church Street
Fintona
Co Tyrone
BT78

12/12/2025

Date

YOUTH WITH A MISSION (NORTHERN IRELAND) LIMITED

STATEMENT OF INCOME AND RETAINED EARNINGS

YEAR ENDED 31ST MARCH 2025

	NOTE			2025	2024
		Unrestricted Funds	Restricted Funds	Total Funds	Total Funds
		£	£	£	£
Income	4	241,250	2,400	243,650	260,704
Expenditure		<u>248,804</u>	<u>2,400</u>	<u>251,204</u>	<u>244,264</u>
OPERATING SURPLUS/(DEFICIT)	5	(7,554)	-	(7,554)	16,440
Interest Received & Similar Income	6	<u>39</u>	<u>-</u>	<u>39</u>	<u>31</u>
Surplus/(deficit) on Ordinary Activities for the year.		(7,515)	-	(7,515)	16,471
Tax on surplus		<u>-</u>	<u>-</u>	<u>-</u>	<u>6</u>
SURPLUS/DEFICIT) for the year		(7,515)	-	(7,515)	16,465
Retained Earnings Brought Forward		<u>258,975</u>	<u>-</u>	<u>258,975</u>	<u>242,510</u>
Retained Earnings Carried Forward		<u>251,460</u>	<u>-</u>	<u>251,460</u>	<u>258,975</u>

YOUTH WITH A MISSION (NORTHERN IRELAND) LIMITED

STATEMENT OF FINANCIAL POSITION

YEAR ENDED 31ST MARCH 2025

	NOTE	2025 £	2024 £
FIXED ASSETS			
Tangible Assets	8	316,711	326,660
CURRENT ASSETS			
Stocks			
Debtors & Prepayments	9	16,247	12,500
Cash at Bank and in Hand		<u>35,026</u>	<u>38,010</u>
		51,273	50,510
CREDITORS: Amounts falling due within one year.	10	<u>116,524</u>	<u>118,195</u>
NET CURRENT ASSETS		<u>(65,251)</u>	<u>(67,685)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		251,460	258,975
CREDITORS: Amounts falling due after more than one year.	11	—	—
NET ASSETS		<u>251,460</u>	<u>258,975</u>
CAPITAL & RESERVES			
Reserves Brought Forward		258,975	242,510
Surplus/(Deficit) for the Year		<u>(7,515)</u>	<u>16,465</u>
		<u>251,460</u>	<u>258,975</u>

YOUTH WITH A MISSION (NORTHERN IRELAND) LIMITED

STATEMENT OF FINANCIAL POSITION (CONTINUED)

YEAR ENDED 31ST MARCH 2025


(Continued)

In preparing these financial statements:

- (a) The directors are of the opinion that the company is entitled to exemption from audit under Section 477 of the Companies Act 2006.
- (b) No notice has been deposited under Section 476 by a member requiring an audit, in relation to the financial statements for the financial year.
- (c) The directors acknowledge their responsibility for:
 - (i) ensuring that the company keeps proper accounting records in accordance with Section 386 of the Act, and
 - (ii) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of the financial year and of its profit or loss for the financial year and which otherwise comply with the requirements of the Act relating to the financial statements, so far as applicable to the company.

These financial statements have been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

Approved on behalf of Youth With A Mission NI Ltd:



Mr Scott C Sotomayor
Chair of Trustees

12 December, 2025

Date

YOUTH WITH A MISSION (NORTHERN IRELAND) LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2025

1 GENERAL INFORMATION

The company is a private company limited by guarantee, registered in Northern Ireland. The financial statements are prepared in Sterling, which is the functional currency of the entity.

2 STATEMENT OF COMPLIANCE

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015) - (Charities SORP FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (September 2015) and the Companies Act 2006.

3 ACCOUNTING POLICIES

The Financial Statements have been prepared in accordance with Statements of Standard Accounting Practice and Financial Reporting Standards issued by the Institute of Chartered Accountants in Ireland.

(a) BASIS OF PREPARATION

The Financial Statements have been prepared in accordance with the historical cost convention.

(b) INCOME

Turnover is measured at the fair value of the consideration received or receivable for goods supplied and services rendered, net of discounts. Income consists of donations, grants and other amounts arising from the entity's ordinary activities.

(c) DEPRECIATION

Depreciation is calculated to write off the cost less residual value of fixed assets over their anticipated useful lives:

Leasehold Improvements	5%	
Furniture & Equipment	25%	on a reducing balance basis
Motor Vehicles	25%	on a reducing balance basis

No depreciation is provided in the year of disposal. A full year's depreciation is provided in the year of acquisition. When an asset is acquired and disposed of in the same year, no depreciation is charged. The residual value of the property is considered to be its historical cost.

YOUTH WITH A MISSION (NORTHERN IRELAND) LIMITED

NOTES TO THE FINANCIAL STATEMENTS

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(d) TAXATION

No provision is made for taxation as Youth With A Mission (Northern Ireland) Limited has been granted charitable status by HM Revenue & Customs.

(e) CAPITAL EXPENDITURE

All expenditure, other than that which has been capitalized is included in the statement of income and retained earnings account in the period to which it relates.

(f) IMPAIRMENT

A review for indicators of impairment is carried out at each reporting date with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly.

(g) GOVERNMENT GRANTS

Government grants are recognised at the fair value of the asset received or receivable. Grants are not recognised until there is reasonable assurance that the company will comply with the conditions attached to them and the grants will be received. Government grants are recognised using the performance model. Under this model, where the grant does not impose specified future performance-related conditions on the recipient, it is recognised in income when the grant proceeds are received or receivable. Where the grant does impose specified future performance-related conditions on the recipient, it is recognised in income only when the performance-related conditions have been met. Where grants are received prior to satisfying the revenue recognition criteria, they are recognised as a liability. See Note 13.

(h) FINANCIAL INSTRUMENTS

A financial asset or financial liability is recognised when the company becomes a party to the contractual provisions of the instrument. Basic financial instruments are initially recognised at the transaction price, unless the arrangement constitutes a financing transaction, where it is recognised at the present value of the future payments discounted at a market rate of interest for a similar debt instrument. Debt instruments are subsequently measured at amortised cost.

YOUTH WITH A MISSION (NORTHERN IRELAND) LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2025

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4	INCOME	2025		2024
		Unrestricted	Restricted	
		£	£	£
	Grants:			
	Education Authority	-	2,400	2,087
	Fee Income	121,664	-	140,479
	Other Income	<u>119,586</u>	<u>-</u>	<u>118,138</u>
		<u>241,250</u>	<u>2,400</u>	<u>260,704</u>

5 OPERATING SURPLUS

Operating surplus is arrived at after charging:

	2025	2024
	£	£
Depreciation	<u>9,949</u>	<u>11,121</u>

6 OTHER INTEREST RECEIVABLE & SIMILAR INCOME

	2025	2024
	£	£
Interest Received	<u>39</u>	<u>31</u>

7 DIRECTORS' EMOLUMENTS

The directors' emoluments were:

	2025	2024
	£	£
Aggregate emoluments	<u>-</u>	<u>-</u>

The company did not have any paid employees during the year. All duties were carried out voluntarily.

YOUTH WITH A MISSION (NORTHERN IRELAND) LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2025

(Continued)

8 TANGIBLE FIXED ASSETS

	PROPERTY	LEASEHOLD	MOTOR	FURNITURE	TOTAL
	£	IMPROVEMENTS	VEHICLES	& EQUIPMENT	£
COST:	£	£	£	£	£
At Start of Year	234,113	128,656	13,468	74,956	451,193
Additions	-	-	-	-	-
Disposals	-	-	-	-	-
At End of Year	<u>234,113</u>	<u>128,656</u>	<u>13,468</u>	<u>74,956</u>	<u>451,193</u>

DEPRECIATION

At Start of Year	-	50,174	12,060	62,299	124,533
Provision for Year	-	6,433	352	3,164	9,949
Disposals	-	-	-	-	-
	<u>-</u>	<u>56,607</u>	<u>12,412</u>	<u>65,463</u>	<u>134,482</u>

BALANCE SHEET VALUE

31 March 2025	<u>234,113</u>	<u>72,049</u>	<u>1,056</u>	<u>9,493</u>	<u>316,711</u>
31 March 2024	<u>234,113</u>	<u>78,482</u>	<u>1,408</u>	<u>12,657</u>	<u>326,660</u>

9 DEBTORS & PREPAYMENTS

	2024	2024
	£	£
Debtors	16,247	12,500
Prepayments	<u>-</u>	<u>-</u>
	<u>16,247</u>	<u>12,500</u>

10 CREDITORS: Amounts falling due within one year

	2025	2024
	£	£
Other Creditors	114,634	114,634
Credit Card	290	261
Accruals	<u>1,600</u>	<u>3,300</u>
	<u>116,524</u>	<u>118,195</u>

YOUTH WITH A MISSION (NORTHERN IRELAND) LIMITED

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31ST MARCH 2025

(Continued)

11 CREDITORS: Amounts falling due after more than one year

	2025	2024
	£	£
Building Society Mortgage	-	-
Unsecured Loans	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>

12 COMPANY LIMITED BY GUARANTEE

The company is limited by guarantee and therefore does not have a share capital.

13 CONTINGENT LIABILITIES

In certain circumstances, it is possible that grants would become repayable. No such circumstances arose at the balance sheet date.

14 RELATED PARTY TRANSACTIONS

Youth With A Mission (Northern Ireland) Limited received £113,000 from Solas Trust to clear the Progressive Building Society mortgage during the year. This was received in respect of the proposed acquisition of the Youth With A Mission (Northern Ireland) Limited premises by Solas Trust. The transfer of ownership has not been completed.

YOUTH WITH A MISSION (NORTHERN IRELAND) LIMITED

YEAR ENDED 31st MARCH 2025

The page which follows does not form part of the financial statements and may be removed by the directors before passing the accounts to third parties.

YOUTH WITH A MISSION (NORTHERN IRELAND) LIMITED

INCOME AND EXPENDITURE ACCOUNT

YEAR ENDED 31st MARCH 2025

	2025	2024
	£	£
INCOME		
DTS Fees	52,764	84,743
Training	-	2,344
Staff Fees	49,322	53,392
Grants	2,400	2,087
Donations	23,204	16,284
Café Sales, Hospitality and Accommodation Income	57,047	39,846
Fundraising	3,020	22,362
Recovery Income	1,555	1,579
Interest Received	39	31
Events & Other Income	<u>54,338</u>	<u>38,067</u>
	243,689	260,735
EXPENDITURE		
DTS Costs	36,460	52,125
Advertising, Postage & Stationery	4,016	3,762
Café Expenses	35,124	31,794
Charitable Activities	2,286	5,389
Fundraising Costs	-	30
Bad Debts	1,100	-
Computer Expenses	701	551
Catering	11,420	12,979
Equipment Hire	1,688	3,274
Heat & Light	36,177	41,107
Insurance	9,152	9,439
Outreach & Travel	3,755	16,038
Repairs & Maintenance	29,760	12,895
Miscellaneous Expenses	3,177	819
Bank Charges	1,538	1,698
Mortgage & Other Loan Interest	-	4,983
Motor Expenses	13,271	7,642
Rent & Rates	15,964	15,481
Telephone	4,600	4,715
Gifts & Donations	9,856	300
Subscriptions	2,953	2,682
Professional Fees	6,113	3,460
Fringe Admin costs	10,048	-
Depreciation	9,949	11,121
Accountancy	<u>2,096</u>	<u>1,980</u>
	251,204	244,264
SURPLUS/(DEFICIT) ON ORDINARY ACTIVITIES	<u>(7,515)</u>	<u>16,471</u>

