

**REGISTERED COMPANY NUMBER: 2463900 (England and Wales)**  
**REGISTERED CHARITY NUMBER: 900410**

**Report of the Trustees and**  
**Unaudited Financial Statements for the Year Ended 31 August 2023**  
**for**  
**L'ecole Francaise De Bristol**

Dunkley's  
Woodlands Grange  
Woodlands Lane  
Bradley Stoke  
Bristol  
BS32 4JY

**L'ecole Francaise De Bristol**

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for the Year Ended 31 August 2023**

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## L'ecole Française De Bristol

### Report of the Trustees for the Year Ended 31 August 2023

The Committee presents its report together with financial statements for the year ended 31 August 2023.

#### **OBJECTIVES AND ACTIVITIES**

##### **Objectives and aims**

The principal object of the Ecole Française de Bristol is the education of the public in the study of the French language, and the study of French literature, history, and culture.

The company is principally engaged in the furtherance and the advancement of the education of the public in the study of the French language and the study of French literature, history, and culture. There have not been any material changes in the objectives and policies in the last year.

#### **ACHIEVEMENT AND PERFORMANCE**

##### **Charitable activities**

The Ecole Française de Bristol teaches children aged from 3 to 16. It runs a nursery class, 7 primary "day release" classes for bilingual pupils and a programme of after-school/Saturday classes.

Nursery numbers were low at under 15 (full-time equivalent).

Day release pupil numbers were high at over 140.

Day release wraparound care numbers were just under 13 pupils per session.

Numbers of pupils for after-school/Saturday classes took time to rebuild after long interruptions over the previous years during the pandemic; they remained fairly low overall except for the GCSE class which was full. Around 40 children attended these classes.

The accounts for the year ended 31 August 2023 show a surplus of £1,354

##### **Income**

Fees make up just over 75% of overall income. This proportion has been rising.

The other main source of income is the Nursery Education Grant, which finances funded sessions for 3 and 4 years-olds, for up to 30 hours per week. We have aligned the funded sessions to the Accredited French programme, but funding is below costs.

The funding does not cover a specialised programme, and it has been frozen since April 2017 despite:

Inflation, including significant recent rises

an increase to the minimum wage's main rate of close to 30% from April 2017 to April 2023

a large increase in energy costs

higher hygiene/cleaning costs

The School received interest of £577 on reserves deposited in savings accounts.

**L'école Française De Bristol**

**Report of the Trustees**  
**for the Year Ended 31 August 2023**

**Expenditure**

The School invested in staff to reinforce the classroom assistant, administrative and governance teams and to retain its highly qualified, specialist team. Cleaning was brought in-house to save on costs.

It subscribed to online services to advertise staff vacancies and to support best practice governance.

The cost of utilities was partly subsidised by a temporary government initiative aimed at limiting the impact of high current inflation on energy prices for commercial users.

**Reserves**

Surpluses have enabled the school to build up a good level of reserves to meet expenditure in the event of an emergency. The current context of the pandemic brings to light the essential nature of reserves.

Reserves are split between several savings accounts.

## L'école Française De Bristol

### Report of the Trustees for the Year Ended 31 August 2023

#### **FINANCIAL REVIEW**

##### **Investment Policy**

The investment policy of the Trustees is to invest funds held as reserves in high interest deposit accounts. This is low risk investment as the funds may well be utilised in the short term.

##### **Risk Management**

The Trustees actively review major risks which the charity faces and are confident that the systems in place and reserves held are adequate to mitigate these risks.

##### **Reserves Policy**

All reserves are held for future expenditure on the principal object of the Ecole Française de Bristol, with adequate reserves retained so that funds are available to meet specific needs as and when required by the school.

#### **PUBLIC BENEFIT TEST**

Nursery children aged 3 and 4 are entitled to a funded place for a minimum of 15 hours per week and for up to 30 hours per week. The French government may provide a grant for terms when pupils are eligible to only 15 hours' funding or none, subject to various conditions of eligibility. Parents are provided with information on this scheme, and on other schemes that may offer a reduction in fees. Fees charged remain comparable to those of most full day nurseries in the area, despite the specificity of the service provided (French immersion class run by qualified teachers). They are similar or below those of Bristol's Children's Centres.

Fees charged are moderate for the "day release" primary classes (less than £5.75 per hour). Classroom assistants are employed for many classes, resulting in a high ratio of staff to children. All classes are led by a qualified teacher.

The School's bursary scheme helped lower-income families access some of the charity's services ; it supported 10 pupils.

#### **FUTURE PLANS AND OUTLOOK**

The School's Management structure is changing. The restructuring is continuing as the School expands its services, welcomes an increasing number of pupils, and establishes partnerships with an ever-larger number of primary schools, which requires close liaison to share information on safeguarding/health & safety and other systems as well as on educational aims and outcomes.

The school will make more use of external, specialist expertise to complement in-house knowledge, as necessary in various areas (e.g. Human Resources, ICT, Governance, Training etc.)

It will need to reinforce the administrative team.

##### Nursery

The School is taking part in the "extended childcare" Scheme. Funding for the scheme is set locally and may be increased or reduced according to criteria selected by the British government, such as local levels of deprivation, local staffing costs, local premises costs etc. The School's management will review the "free extended childcare places" offer annually so that participation in the Scheme does not compromise the nursery's viability nor the School's viability, as the service is funded below cost.

The service may need to adapt to changing patterns of attendance.

##### Day release

Pupil numbers are increasing. The School works in partnership with around 65 schools. The School has good liaison and communication systems with current and prospective partner schools. Feedback from headteachers is very complimentary.

Other classes

Pupil numbers are rising slowly.

General outlook

The Directors will work on a strategy to address low nursery pupil numbers ; the latter may be linked to changing working patterns and changing areas of residence for young families in Bristol.

The Directors will also focus on initiatives to recruit and retain suitably qualified staff.

Increases in costs will have an impact on strategic planning.

They will also seek to secure another long term lease from Bristol City Council.

**L'école Française De Bristol**

**Report of the Trustees**  
**for the Year Ended 31 August 2023**

**STRUCTURE, GOVERNANCE AND MANAGEMENT**

**Governing document**

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

**RECRUITMENT AND APPOINTMENT OF TRUSTEES**

Directors are elected by members of the Association, at an Annual General Meeting of the Association.

They are appointed on the basis of the enthusiasm for and commitment to the objects of the charity and to provide a broad range of skills and experience and expertise on the Management Committee.

**TRUSTEE INDUCTION AND TRAINING**

Directors are provided with information about their legal responsibilities.

**Risk management**

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

**L'ecole Francaise De Bristol**

**Report of the Trustees**  
**for the Year Ended 31 August 2023**

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Registered Company number**  
2463900 (England and Wales)

**Registered Charity number**  
900410

**Registered office**  
3 Temple Way  
Temple Back East  
Bristol  
BS1 6DZ

**Trustees**  
S Cren  
N Hatton  
G Fraise resigned 1<sup>st</sup> February 2024  
E M Ardon  
A Stechman appointed 1<sup>st</sup> March 2024  
C Vagg appointed 1<sup>st</sup> March 2024

**Company Secretary**  
E Tenant

**Independent examiner**  
Dunkley's  
Woodlands Grange  
Woodlands Lane  
Bradley Stoke  
Bristol  
BS32 4JY

**Bankers**  
Lloyds Bank Plc

**REFERENCE AND ADMINISTRATIVE DETAILS**

**Accountants**  
Dunkley's  
Chartered Accountants & Registered Auditors  
Woodlands Grange  
Woodlands Lane  
Bradley Stoke  
Bristol  
BS32 4JY

**L'ecole Francaise De Bristol**

**Report of the Trustees**  
**for the Year Ended 31 August 2023**

**THE COMMITTEE OF MANAGEMENT'S RESPONSIBILITIES FOR THE FINANCIAL STATEMENTS**

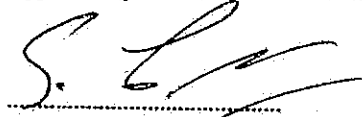
Details of the Committee of Management are set out on page 1.

Company law requires the Committee of Management to prepare financial statement for each financial year, which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statement, the Committee are required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Committee are responsible for keeping proper accounting records which disclose with reasonable accuracy the financial position of the charitable company, and which enable them to ascertain their financial position and to ensure that the financial statements comply with the Companies Act 2006, the Charities Act 1993 and regulations there under. They are also responsible for safeguarding the assets of the charitable company and for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the board of trustees on 13/05/2024 and signed on its behalf by:



S Cren - Trustee

**Independent Examiner's Report to the Trustees of  
L'ecole Francaise De Bristol  
for the Year Ended 31 August 2023**

**Independent examiner's report to the trustees of L'ecole Francaise De Bristol ('the Company')**

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 August 2023.

**Responsibilities and basis of report**

As the charity's trustees of the Company (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

*Lisa White*

Lisa White FCCA  
Dunkley's  
Woodlands Grange  
Woodlands Lane  
Bradley Stoke  
Bristol  
BS32 4JY

Date: 14/05/2024

**L'ecole Française De Bristol**

**Statement of Financial Activities**  
**for the Year Ended 31 August 2023**

		31.8.23 Unrestricted fund £	31.8.22 Total funds £
<b>INCOME AND ENDOWMENTS FROM</b>	Notes		
Donations and legacies	2	88,019	107,791
Other trading activities	3	306,642	270,436
Investment income	4	<u>578</u>	<u>342</u>
<b>Total</b>		<b>395,239</b>	<b>378,569</b>
<b>EXPENDITURE ON</b>			
Raising funds	5	1,099	533
<b>Charitable activities</b>	6		
Charitable Activities		277,704	287,183
Support costs		<u>115,082</u>	<u>78,132</u>
<b>Total</b>		<b>393,885</b>	<b>365,848</b>
<b>NET INCOME</b>		<b>1,354</b>	<b>12,721</b>
<b>RECONCILIATION OF FUNDS</b>			
<b>Total funds brought forward</b>		<b>267,583</b>	<b>254,862</b>
<b>TOTAL FUNDS CARRIED FORWARD</b>		<b><u>268,937</u></b>	<b><u>267,583</u></b>

**CONTINUING OPERATIONS**

All income and expenditure has arisen from continuing activities.

The notes form part of these financial statements

**L'ecole Francaise De Bristol**

**Balance Sheet**  
**At 31 August 2023**

	Notes	31.8.23 Unrestricted fund £	31.8.22 Total funds £
<b>FIXED ASSETS</b>			
Tangible assets	12	643	1,537
<b>CURRENT ASSETS</b>			
Debtors	13	41,228	77,766
Cash at bank		<u>301,496</u>	<u>264,071</u>
		342,723	341,837
<b>CREDITORS</b>			
Amounts falling due within one year	14	<u>(74,429)</u>	<u>(75,791)</u>
<b>NET CURRENT ASSETS</b>		<u>268,294</u>	<u>266,046</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>268,937</u>	<u>267,583</u>
<b>NET ASSETS</b>		<u>268,937</u>	<u>267,583</u>
<b>FUNDS</b>			
Unrestricted funds	15	<u>268,937</u>	<u>267,583</u>
<b>TOTAL FUNDS</b>		<u>268,937</u>	<u>267,583</u>

**L'ecole Francaise De Bristol**

**Balance Sheet - continued**

**At 31 August 2023**

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 August 2023.

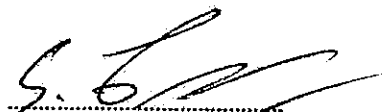
The members have not required the charitable company to obtain an audit of its financial statements for the year ended 31 August 2017 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board of Trustees on 13/05/2024 and were signed on its behalf by:

  
.....  
S Cren - Trustee

The notes form part of these financial statements

**1. ACCOUNTING POLICIES**

**Basis of preparing the financial statements**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

**Income**

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received, and the amount can be measured reliably.

**Expenditure**

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of resources.

**Raising funds**

Raising funds includes all expenditure incurred by the charity to raise funds for its charitable purposes and includes costs of all fundraising activities, events and non-charitable trading.

**Allocation and apportionment of costs**

Staff costs are allocated on the basis of estimated time spent on any activity during the year. All other support costs that cannot be allocated directly are apportioned on the same basis as staff costs.

**Tangible fixed assets**

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures and fittings	- 25% on cost
Computer equipment	- 33.33% on cost

**Taxation**

The charity is exempt from corporation tax on its charitable activities.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

**L'ecole Francaise De Bristol**

**Notes to the Financial Statements - continued**  
**for the Year Ended 31 August 2023**

**2. DONATIONS AND LEGACIES**

	31.8.23	31.8.22
	£	£
Nursery Education Grant	87,975	93,392
Donations	19	1,000
SEN Grant	-	12,870
Early years pupil premium	-	316
Sundry Income	<u>25</u>	<u>          </u>
	<u>88,019</u>	<u>107,578</u>

Grants received, included in the above, are as follows:

	31.8.23	31.8.22
	£	£
Other grants	<u>-</u>	<u>-</u>

**3. OTHER TRADING ACTIVITIES**

	31.8.23	31.8.22
	£	£
Fees receivable from provision of education	300,663	270,436
Reduction in provisions	<u>5,979</u>	<u>-</u>
	<u>306,642</u>	<u>270,436</u>

**4. INVESTMENT INCOME**

	31.8.23	31.8.22
	£	£
Interest	<u>578</u>	<u>342</u>

**5. RAISING FUNDS**

**Raising donations and legacies**

	31.8.23	31.8.22
	£	£
Advertising	<u>1099</u>	<u>533</u>

**6. CHARITABLE ACTIVITIES COSTS**

	Direct costs (See note 7)	Support costs (See note 8)	Totals
	£	£	£
Charitable Activities	277,704	55,060	332,764
Support costs	<u>-</u>	<u>60,022</u>	<u>60,022</u>
	<u>277,704</u>	<u>115,082</u>	<u>392,786</u>

**L'ecole Francaise De Bristol**

**Notes to the Financial Statements - continued**  
**for the Year Ended 31 August 2023**

**7. DIRECT COSTS OF CHARITABLE ACTIVITIES**

	31.8.23	31.8.22
Staff costs	£	£
Books and materials	258,313	210,511
EYPP	7,121	5,798
Printing, postage & stationery	-	316
Training	6041	5,630
Bad debts	479	1,775
Fruit and snacks	1,292	560
AEFE membership fee	2,617	2,159
ICT support costs	1,157	2,240
Travel & meetings	633	145
Provision for doubtful debts	51	91
	<u>-</u>	<u>6,948</u>
	<u>277,704</u>	<u>236,173</u>

**8. SUPPORT COSTS**

	Management	Governance	Totals
	£	costs £	£
Charitable Activities	-	55,060	55,060
Support costs	<u>60,022</u>	<u>-</u>	<u>60,022</u>
	<u>60,022</u>	<u>55,060</u>	<u>115,082</u>

Support costs, included in the above, are as follows:

	Charitable	Support costs	31.8.23	31.8.22
	Activities		Total	Total
	£	£	activities £	activities £
Rent and rates	-	33,470	33,470	37,524
Insurance	-	5,673	5,673	5,400
Light and heat	-	10,521	10,521	12,322
Telephone	-	2,576	2,576	2,260
Sundries	-	361	361	224
Maintenance	-	2,672	2,672	2,844
Cleaning	-	4,750	4,750	17,558
Loss on disposal of tangible fixed assets	-	-	-	103
Wages	41,859	-	41,859	38,066
Insurance	630	-	630	600
Light and heat	1,170	-	1,170	1,369
Telephone	286	-	286	251
Sundries	40	-	40	25
Accountancy	2,256	-	2,256	2,173
Governance costs	7,497	-	7,497	7,110
Depreciation of tangible fixed assets	1322	-	1,322	1,313
	<u>55,060</u>	<u>60,023</u>	<u>115,082</u>	<u>129,142</u>

**L'école Française De Bristol**

**Notes to the Financial Statements - continued**  
**for the Year Ended 31 August 2023**

**9. NET INCOME/(EXPENDITURE)**

	31.8.23	31.8.22
	£	£
Other operating lease charges	48,879	55,384
Depreciation - owned assets	1,322	1,313
	<u>50,201</u>	<u>56,697</u>

**10. TRUSTEES' REMUNERATION AND BENEFITS**

There were no trustees' remuneration or other benefits for the year ended 31 August 2023 nor for the year ended 31 August 2022.

**Trustees' expenses**

There were no trustees' expenses paid for the year ended 31 August 2023 nor for the year ended 31 August 2022.

**11. STAFF COSTS**

	31.8.23	31.8.22
	£	£
Wages and salaries	274,877	234,725
Social security costs	18,353	13,852
	<u>293,230</u>	<u>248,577</u>

The average number of employees of the company during the year was 10 (2022:9).

**12. TANGIBLE FIXED ASSETS**

	Fixtures and fittings £	Computer equipment £	Totals £
<b>COST</b>			
At 1 September 2022	11,523	19,122	30,645
Additions	-	429	429
Disposals	<u>(853)</u>	<u>(2,482)</u>	<u>(3,335)</u>
At 31 August 2023	<u>10,670</u>	<u>17,069</u>	<u>27,739</u>
<b>DEPRECIATION</b>			
At 1 September 2022	11,033	18,074	29,107
Charge for year	282	1,040	1,322
Disposals	<u>(852)</u>	<u>(2,481)</u>	<u>(3,333)</u>
At 31 August 2023	<u>10,463</u>	<u>16,633</u>	<u>27,096</u>
<b>NET BOOK VALUE</b>			
At 31 August 2023	<u>207</u>	<u>436</u>	<u>643</u>
At 31 August 2022	<u>489</u>	<u>1,048</u>	<u>1,537</u>

**L'ecole Francaise De Bristol**

**Notes to the Financial Statements - continued**  
**for the Year Ended 31 August 2023**

**13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.8.23	31.8.22
	£	£
Trade debtors	35,388	75,586
Prepayments	<u>5,840</u>	<u>2,180</u>
	<u>41,228</u>	<u>77,766</u>

**14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	31.8.23	31.8.22
	£	£
Deferred income	24,519	35,051
Accrued expenses	44,430	35,384
Deferred grants	-	657
Other creditors	<u>5,480</u>	<u>4,699</u>
	<u>74,429</u>	<u>75,791</u>

**15. MOVEMENT IN FUNDS**

	At 1.9.22	Net movement	At 31.8.23
	£	in funds	£
		£	
<b>Unrestricted funds</b>			
General fund	267,583	1,354	268,937
	<u>267,583</u>	<u>1,354</u>	<u>268,937</u>

Net movement in funds, included in the above are as follows:

	Incoming	Resources	Movement in
	resources	expended	funds
	£	£	£
<b>Unrestricted funds</b>			
General fund	395,239	(393,885)	1,354
	<u>395,239</u>	<u>(393,885)</u>	<u>1,354</u>

**16. RELATED PARTY DISCLOSURES**

There were no related party transactions for the year ended 31 August 2023.

**L'ecole Francaise De Bristol**

**Detailed Statement of Financial Activities**  
**for the Year Ended 31 August 2023**

	31.8.23	31.8.22
	£	£
<b>INCOME AND ENDOWMENTS</b>		
<b>Donations and legacies</b>		
Nursery Education Grant	87,975	93,392
Donations	19	1,000
SEN Grant	-	12,870
Early years pupil premium	-	316
Sundry income	25	-
STAFE grant	-	213
	<u>88,019</u>	<u>107,791</u>
<b>Other trading activities</b>		
Fees receivable from provision of education	306,642	270,436
<b>Investment income</b>		
Interest	<u>578</u>	<u>342</u>
<b>Total incoming resources</b>	395,239	378,569
<b>EXPENDITURE</b>		
<b>Raising donations and legacies</b>		
Advertising	1,099	533
<b>Charitable activities</b>		
Salaries and supply teaching	258,313	210,511
Books and materials	7,120	5,798
EYPP	-	316
Printing, postage & stationery	6,041	5,630
Training	480	1,775
Bad debts	1,292	560
Fruit and snacks	2,617	2,159
AEFE membership fee	1,155	2,240
ICT support costs	633	145
Travel & meetings	52	91
Provision for doubtful debts	-	6,948
	<u>277,703</u>	<u>236,173</u>
<b>Support costs</b>		
<b>Management</b>		
Rent and rates	33,470	37,524
Insurance	5,672	5,400
Light and heat	10,521	12,322
Telephone	2,576	2,260
Sundries	361	224
Maintenance	2,672	2,844
Cleaning	<u>4,750</u>	<u>17,558</u>
	60,023	78,132

This page does not form part of the statutory financial statements

**L'ecole Francaise De Bristol**

**Detailed Statement of Financial Activities**  
**for the Year Ended 31 August 2023**

	31.8.23	31.8.22
	£	£
<b>Governance costs</b>		
Wages	41,859	38,066
Insurance	630	600
Light and heat	1,170	1,369
Telephone	286	251
Sundries	40	25
Accountancy	2,256	2,173
Legal fees	210	387
Maintenance	297	317
Training	53	197
Bad debts	144	62
Cleaning	528	1,952
Rent and rates	3,719	4,169
ICT support	70	16
Other professional services	2,470	-
Travel & meetings	6	10
Fixtures and fittings	282	416
Computer equipment	<u>1,040</u>	<u>897</u>
	55,060	50,907
<b>Loss on disposal of fixed assets</b>		
Fixtures and fittings	-	103
	<u>393,885</u>	<u>365,848</u>
<b>Total resources expended</b>		
	<u>393,885</u>	<u>365,848</u>
<b>Net income</b>	<u>1,354</u>	<u>12,721</u>