

ANNUAL REPORT



nayc

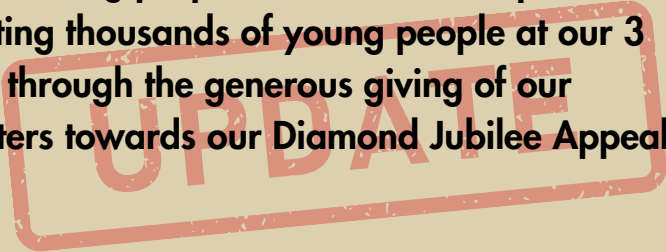
acuk
releasing potential in all

2022/23

NORTHAMPTONSHIRE
ASSOCIATION OF
YOUTH CLUBS /
ACTION CENTRES UK



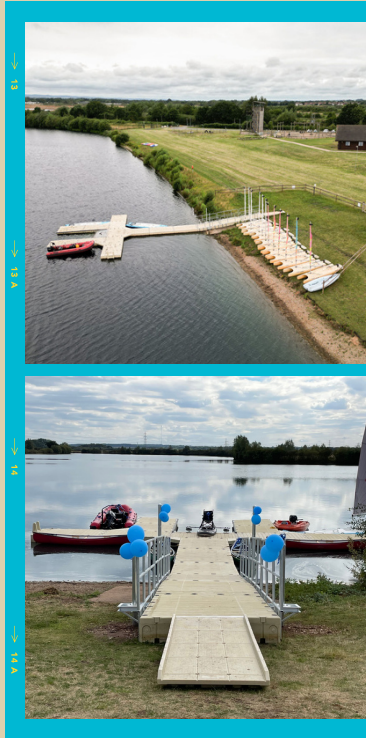
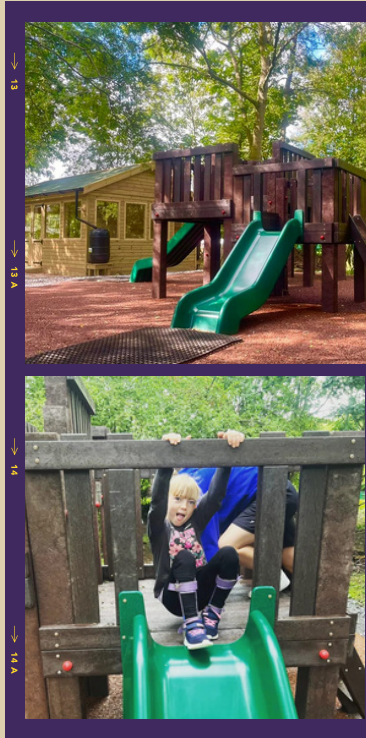
Three amazing projects have been completed benefitting thousands of young people at our 3 centres through the generous giving of our supporters towards our Diamond Jubilee Appeal.



**KING'S PARK
SPINNEY CABIN &
PLAYGROUND**

**WHITEMOOR LAKES
PONTOON &
POWERBOAT**

**PIONEER CENTRE
MULTI-USE GAMES AREA
& OUTDOOR CLASSROOMS**



CONTACTS

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Charity Registration No. 803431.
Company Registration No. 2484603

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President & Chairman: Mr David Laing MA RIBA
Vice Presidents: Sir Ewan Harper CBE, Lady Wake DL,
Mr Glan Grey-Jones, Mr John Ford MBE, Mr John
Gilmour, Mrs Sylvia Gilmour, The Bishop of
Peterborough Rt Rev Donald Allister & Mr Peter Hales.
Honorary Solicitor: Mr Dominic Hopkins DL (HCR
Hewitsons)
Auditors: Moore

NAYC Board:
Mr David Laing (Chairman), Mr David E Darby, Rev
David Shearer, Rev Adam Eakins, Dr Frank Cole, Rt
Rev Bishop John Holbrook, Mrs Morcea Walker MBE
VLL & Rev James Nickols.

Action Centres UK Board:
Chairman: Mr David E Darby, Mr David Laing & Mr
John Whittaker
2 Company Secretary: Mr Peter Bramley

158,265

guests through the doors at
Pioneer, Whitemoor &
King's Park

King's Park:
Hereward Wake Centre 01604 493111 enquiries@kingspark.org.uk
Benham Sports Centre 01604 494100 benham@acuk.net
King's Park Tennis Centre 01604 797900 tennis@acuk.net

Pioneer Centre:
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01299 271217 enquiries@pioneercentre.org.uk

Whitemoor Lakes:
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01283 795000 enquiries@whitemoorlakes.org.uk

Frontier Centre:
A partnership with Rock UK. Address: Addington Road,
Irthlingborough, Northants, NN9 5UH
01933 654120 frontier@rockuk.org

The Ranch:
A partnership with CMC. Address: Llanbedr, Gwynedd, Wales,
LL45 2HU. 01341 241646 office@cmcpensarn.org.uk

WORD FROM THE CHAIRMAN

Last week I was sitting in the middle of the Spinney, in the wonderful new forest classroom, after I had cut a very appropriate and very glitzy ribbon to "declare the building open".

I was immediately surrounded by twenty very special, special needs young people determined to give it a very thorough inspection, which they did very thoroughly and with great enthusiasm. I was sad to see them leave and to be left on my own. I was sitting in the building, but, because it has so many windows, I felt part of nature in the wood, which soon welcomed back its normal residents; rabbits, squirrels and myriad birds.

How wonderful this world can be, even in the shadows of the grey clouds of war in Ukraine and the frightening clouds of smoke tinged red orange of the fiercely wind-fanned flames around Greece. It is so important for us to remember and recognise and to pray for those affected, while being thankful for what we ourselves can enjoy.



I can recognise and give thanks for all that has been and is going on in everything linked to NAYC and Action Centres. We, somehow, with God's care have enjoyed a truly remarkable year with very busy and full order books, and with this continuing through to next year. Although 'He' is looking over us it is not all wholly down to 'Him'. It is also due to the enthusiasm, energy, diligence and care of all involved in running and managing the centres and those in the office, often forgotten.

Join me. Close your eyes briefly and give thanks to all that combine to deliver memorable experiences.

I am still sitting in this new building in the wood and feel truly at peace with everything around me.

DAVID LAING
CHAIRMAN



AIMS AND PUBLIC BENEFITS

The Aim of NAYC is to help and educate young people, especially, but not exclusively, through their leisure-time activities to develop their physical, mental and spiritual capacities that they may grow to full maturity as individuals and as members of society. This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of youth groups and assist in finding youth workers
- To unite youth groups in Northamptonshire; to assist the work of existing youth groups and help in the formation and development of new groups
- To assist in organising conferences and training courses for youth workers, members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre & Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre nr Kidderminster; Whitemoor Lakes Centre, nr Lichfield; Frontier Centre nr Irthlingborough - now run by Rock UK; The Ranch

Outdoor Discovery Centre in North Wales - now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides - now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence - breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.



JOHN M WHITTAKER MA
CHIEF EXECUTIVE 3

YOUTH DEVELOPMENT

YOUTHWORK

NAYC is a key infrastructure organisation in Northamptonshire offering essential youth services to the Voluntary VCSFE sector, where we work in partnership with our members in local communities to meet the needs of young people. Our Youth Development (YD) Team set out a 12-month plan for success in four main workstreams; Youth Provision, Activities Delivery, Volunteer Training and Young People's Leadership. The outcomes have been exceptional with 119 youth groups joining our membership and representing a full cross-section of youth work and services for young people. During the year, we delivered activity sessions to over 6,000 young people, provided 23 youth work training sessions to over 200 leaders and organised 17 events attended by 716 people.



NEW YOUTH PROVISION

As demand for supporting young people in local communities increased, we sought funding opportunities and employed youth workers to run new provision and deliver the activities. Our services are inclusive and cover all types of youth activity including, youth clubs, sports, uniformed, education, music, the arts, and youth councils. Following Covid some rural communities are still facing challenges, and we continue to work with local councillors and residents. The YD Team have started up a new youth provision, our first Youth Wellbeing Café in Briar Hill, a designated area of need, with funding from Northamptonshire Town Council and we continue to provide vital safeguarding support through online Disclosure and Barring Service (DBS) checks and direct access to an adviser.



We are
lucky to be
affiliated to
NAYC



Young People
Empowered
Youth club

ACTIVITIES, EVENTS AND PROJECTS

In our work with youth groups, we offer 150 different healthy and positive activities, which groups can hire out themselves or request a YD Team member to deliver the sessions, this saw us make 330 group visits to run various activities from crafts and games to outdoor sports. We are thankful to our London Marathon runners for raising funds for new health & wellbeing resources to support SEND young people. We partnered with group leaders to run specialised activities, including paddleboarding sessions at the Nene Whitewater Centre and ran our special events such as night walk, cycle ride, sports competition, crafts workshop, fun day and a youth gathering. The 12-month period saw us organise our first



Youth Conference for church youth leaders, welcoming 75 people and the Annual Awards evening with over 70 people attending, a night where we can recognise the hard work of volunteers. NAYC lead on the annual Youth Summit, now in its 6th year, where young people plan a one-day event to showcase support services & resources and run workshops for young people from local schools.

VOLUNTEER TRAINING

Our comprehensive volunteer training programme covers 10 essential youth work skills where we focus on: understanding youth work, mental health and behaviours, first aid, and awareness sessions around areas of need, such as, drug and alcohol, self-harm, online safety and gambling. Most sessions take place at King's Park Conference Centre and last year 256 volunteers representing 56 different youth groups booked onto the training. We also run workshops where leaders can learn practical skills such as arts & crafts and games activities.



NAYC is able to bring along equipment that we could not hope to provide for our young people which makes these sessions really special. The variety of equipment is also ideally suited for multi-age group games, which means that different schoolyears are able to take part together. This has had a massively beneficial impact on the atmosphere of our sessions

West Porch Cafe, Oundle



YOUNG PEOPLE'S POTENTIAL

NAYC trailblazed the phrase 'releasing potential in young people' some years ago and we continue to centre our work around youthwork and making a difference in a young person's life. Youth groups have potential young leaders who register on our successful Emerging Leaders programme to develop leadership, character, and confidence skills. We work with 24 young people on three residential weekends each year and this year we extended the programme through regular meetings giving the young people the opportunity to join our summer expedition to the Hebrides in 2024. A notable highlight for one young leader was Zach who gave an excellent presentation to the Local Authority's full council about the need for more youth spaces and activities for young people.

REFLECTION

After years of decline in funded youth services there are encouraging signs that youth work is returning with growing recognition of the need for more youth workers.

My sincere thanks must go to our stakeholders and funders, to each and every committed volunteer running youth clubs and groups in their local communities and to our incredible staff in the YD team who consistently show their determination and professionalism in all they do.

**IAIN
ANDERSON
YOUTH
DEVELOPMENT
MANAGER**



YOUTH DEVELOPMENT

121 AFFILIATED GROUPS



Corby

Adrenaline Alley
Corby AFC
Corby Netball Club
Hazel-Leys Happening Youth Hub
Hearts of Young People
Kingswood Community Support
Oakley Rangers
Rock Solid Youth Club, Weldon
Tribes Youth Club

Daventry

BCC Youth
Carey Baptist Church
Children's & Youth Activities
Daventry AFC Club (Action for Children)
Daventry Methodist Church
Daventry Youth Club (Action for Children)
East Haddon Youth Club
Great Oxendon Youth Club
Long Buckby Youth Centre
NESC - Daventry Unit
Yelvertoft Youth Drop In

East Northants

Irthlingborough Youth Club
Islip Youth Club
Northants Inline Roller Hockey Club
Park Road Baptist Church
RUSH 2The DEN
Rushden High Street Youth Group
Rushden Mission Church
St. Peter's Church, Oundle
Titchmarsh Youth Group
Youth Unite

Kettering

2nd Broughton Scouts Group
African Youth Arise (AYA)
Desborough Youth Centre
Engage - St Giles Church
Desborough
Fuller Youth Club
Geddington Youth Club
Harvesters
6 NESC - Kettering Unit

Northampton

1st Hardingstone Scout Group
28th Northampton Girl Guide
Abington Church
Abington Library
All Nations Church
Base Camp
Briar Hill Youth Club
Broadmead Youth & TMX
C2C Social Action
Camp Hill Youth Club
Clubs for Young People
Northamptonshire - Youth Inspired
Community Court Yard
DC Youth Club
Deafconnect
Discovery Days
Emmanuel Church
Family Support Link
Far Cotton and Delapre Com. Council
FISH (Friendship International Students and Hosts)
Free2Talk CIC
Glee4Kidz
Growing Together Northampton
Kidzlink Youth Club
L2L
Liberty Drum Corps
Lighthouse Trust (Northampton)
Living Grace Church
Martial Arts Academy
Nene Valley Club
NESC - Northampton Unit
Northampton Handball Club
Northampton Nene Angling Club Juniors
Northamptonshire Deaf Children's Society
OPFCC Youth Service
Out There
Peak Empower
Q Space
Readwell Care out of School Club
Relentless Youth
Sport4Fitness CIC
Spring Boroughs Youth Hub
SSD Youth Club
St. Mary's Youth Club - Far Cotton
Stay Safe Youth Club
The Choirs of All Saints' Church
UltraViolet Academy
United Life Northampton
Upton Youth Club
West Northants Youth Council
YD Project
Young Healthwatch Northamptonshire
Young People Empowered



Other

Barnack Youth Club
Parsnip Youth Theatre (Rutland)

South Northants

Bugbrooke Youth Club
Deanshanger Youth Café
Grange Park Youth Club
Harpole Youth Club
King's Sutton Baptist Church Youth Club
LifeChurch Brackley
NESC - Towcester Unit
Nether Heyford Youth Club - Juniors
Potterspurty Kids Café
South Northants Youth Engagement
St. Leonard's Church Yardley Gobion
Tove Valley Baptist Fellowship Youth Club
Towcester Youth Club - Action for Children

Wellingborough

Earls Barton Youth Club
Gleneagles Anglican Church
Irchester Youth Club
NESC - Wellingborough Unit
NFA
Northamptonshire Young Carers Service
Openfires
Shudan CIC
Sywell Air Scout Group
The Drop Off
The Nest Youth Club
Up2U Youth Club
Wellingborough Youth Club
Wollaston Youth Club
Youth Café (St. Mary's Wollaston)

FIRST PRINCIPLES

1 **The Motivation of our Work** springs from the personal faith of the staff, who are committed to the Christian way of life. A love of God issuing in a love for others.

2 **The Aims and Objectives of our Work** are to serve young people and their needs rather than a mission to win their allegiance. To serve in Christ's name all kinds of young people and not to be restrictive or exclusive. To serve in a completely open and secular setting.

3 **Our Aim** has not been to 'Preach or Convert' but to serve and help. To achieve this we have had to provide 'tools to do a job'. Our job is clear to us - the tools we have provided are our services and centres. Attitudes often alienate adults from the young and create a generation gap. We have tried to offer, through our service, centres and staff 'un-judging friendship', non-judgmental attitudes', 'accepting love', to create a bridge over the gap.

4 **Our Methods of Fundraising.** To depend, whenever possible, on direct giving rather than on money raising methods, for two reasons, (i) to set an example to the young people we seek to serve and lead, and (ii) to relieve our staff from time-consuming efforts, so that they can devote their time and energies to the real job in hand.

5 **Faith.** There has always been a deep element of faith throughout the life of the Association. A faith in people and a faith in God. A faith to believe that if something is needed and it is right, and action is taken, provision will be made for that something.

6 **Responding to the Need.** The Associations work has developed through an awareness of need and attempting to do something about meeting that need, often in cooperation with others.

7 **The Function of the Staff.** The Association has endeavoured, over the years to appoint men and women to its staff who are committed to the Christian way of life and who feel a sense of dedication to their job. It has been found that then they can be trusted to get on with their job, with support and guidance.

8 **The Right Kind of Support.** The Association has been blessed through the years with a Board that invested trust in the appointed full-time staff, who have filled a role of being supportive, encouraging and constructive in their guidance. This has been one of the main strengths of the Association.

THE NAYC PRAYER



O GOD OUR FATHER, WHO IN OUR ASSOCIATION HAS CALLED US INTO A GREAT FAMILY OF FRIENDSHIP AND SERVICE: - GIVE US FAITH ALWAYS TO SEEK THAT WHICH IS HIGHEST,

GIVE US COURAGE TO STAND FOR THAT WHICH WE KNOW TO BE RIGHT, AND GIVE US THE SPIRIT OF LOVE BY WHICH ALONE WE CAN TRULY SERVE YOU AND OUR FELLOW MEN. THROUGH JESUS CHRIST OUR LORD. AMEN.

COMPILED BY THE LATE REV HARRY WHITTAKER MBE FOUNDER DIRECTOR

A PASSION FOR PEOPLE

At the heart of the community, we're pleased to support NAYC

“ We congratulate NAYC on once again delivering on their commitment to help educate and improve the lives of young people. ”

Dominic Hopkins, D.L.
Partner, Joint Head of Central England Office

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TRUSTEE REPORT

One NAYC event I attended in December last year was the annual youth award. A wonderful meal provided by the chefs at King's Park was followed by an inspirational award evening in JK hall. As I handed out the awards, I heard one inspirational story after another. All these people who have volunteered so much time to see young people given new opportunities and thrive in them. It truly was a motivating evening and I said afterwards if you could bottle the contents of that evening and every time you felt the need you could take a swig and be rejuvenated again it would bring Joy, Passion, Hope, Love and Peace.

During the presentation I was invited to share a few words. As the Football World Cup and Advent had fallen in the month of December, for the first and probably only time, I used that as the basis of my talk. This is a little of what I said. **Advent means 'coming' and so it must be written in the stars that in the season of Advent it is coming home as part of our Advent celebrations (sadly that was not true as we got knocked out in the quarter-final - #westillbelieve.)** Even if you didn't watch any of the actual football, you may have heard of the fall out over some of the European countries' captains being banned from wearing a particular armband. What you may have missed though, was that there are different 'official' messages on those armbands for

different stages of the tournament. One armband however felt very appropriate and the message it had for the first World Cup Final to be held in Advent read Football is Joy, Passion, Hope, Love and Peace.

It can't be a coincidence that over Advent many churches were lighting candles which represent four of those themes - Hope, Peace, Joy and Love. Four great, human longings that we need in our world and found at the heart of the message of Jesus. Advent each December reminds us how we all need a good dose of Hope, Peace, Joy or Love but not just at Christmas but all year.



ADAM EAKINS
TRUSTEE

If you are anything like me, with high energy prices you might be making sure you're turning out the lights in any room not being used. But against all the advice we might be given, the lights of Hope, Peace, Joy and Love are lights our world really need us to leave on. In great darkness our efforts might seem like little more than a candle flame, but however small the light, the darkness doesn't overcome it.

In all I see as a Trustee of the work of NAYC/ACUK over the last year it is the Hope, Peace, Joy and Love which I see being fired up in a variety of ways as all types of people are welcome and given the opportunity to release their potential.

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King's Park Conference Centre provides facilities for serving over 20,000 leaders each year from faith and community groups, schools, youth groups, special needs groups and charities, from both the UK and abroad.

All of our 105 bedrooms are en-suite. There are 103 twin bedrooms, two family rooms and our dining room can accommodate up to 175 people. There are three large meeting rooms which can accommodate anywhere from 50 to 200 people. In addition, we also have four smaller meeting rooms which can be booked by smaller groups or used as breakout rooms by larger groups.

Coming out of COVID, from 2021-2022 to 2022-2023, our bookings increased by almost 60% and we had the pleasure of welcoming 228 groups. We made beds for over 9,000 people and our kitchen served more than 42,500 meals. We have had some very busy months and in three of them, we served more than 1,000 people per month. Bookings for the fiscal year 2023-2024 are already looking promising.

We are delighted that the Spinney area, which is between the Conference Centre and Benham Sports Centre, is being redeveloped. It is still retaining the relaxed feel with trees and a pathway but it will also provide additional facilities, mainly aimed at children. The area has been fenced in, which allows children to play freely without the worry that they can wander off and a new play area and an outdoor timber classroom have been installed. This will be a great facility for children as well as adults and when the area has not been booked, it will be available as a quiet secluded



“
A huge thank you for providing us with such an excellent venue, wonderful catering and support in the lead up to, and at the event

Groundwork Northamptonshire

place to sit, maybe read and relax. It has been an exciting year for us with the recent appointment of a new chef, duty manager, new member of our bookings team and my role as centre manager.

I have been working in Christian Conferencing for the last 26 years and am delighted to join the team at King's Park. One of the first groups that I looked after at King's Park were the Christian Magicians. I first served the Christian Magicians way back in 1997. It was truly fantastic to meet up with them again. Since then, I have met several groups that I served elsewhere before. It is marvellous to get reacquainted with them and to meet new groups and people.



IAN ANDREWS
CENTRE MANAGER

Management Team:

Catering Manager
Peter Parker

Domestic Bursar
Gillian Murray



King's Park Sports is made up of two centres; Benham Sports Centre, a large multi-sport facility which opened in 1990, and King's Park Tennis Centre, an indoor and outdoor purpose-built tennis venue added slightly later in 1998.

Our aim is to operate these facilities to the highest possible standard, whilst offering affordable and accessible opportunities within sport to the local community.

We work with a number of partner organisations in order to provide these opportunities, including; NTGA, specialising in trampolining, Pacesetter Sports who run school holiday activity camps on our behalf, Tennis4All who operate a tennis coaching & tournament programme and Sk8house, a roller-skating company. More recently we have started working with The Cube Disability.

Benham Sports Centre is a versatile event venue and has seen us host a variety of events, including Northampton Comic Con, Flyball dog racing, gymnastics & trampolining events, and netball tournaments. Here at King's Park Sports, we ensure we deliver excellent customer service and hosting abilities, so the event runs as smoothly as possible. This not only leads to a fun filled day for customers, but a relaxing day for event hosts knowing that our staff are here to help execute the day as planned.

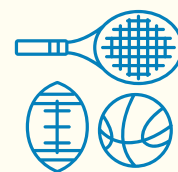
Following the pandemic, we have taken leaps forward in the services we're able to offer those that walk through our doors. November saw the introduction of our Costa café, which proved an immediate success. The entire café was renovated in the process with a new countertop, furniture, tv, plants and most importantly



**I had fun, a lot of fun.
More fun than ever at
King's Park**

All Saints Primary Pupil

handcrafted barista coffee machine offering a fantastic range of snacks and drink choices. Our café was transformed into a totally different space, open to everyone, not just those who have booked a session with us. This was the aim, and is the challenge going forward - how do we encourage even more people to simply pop in for a coffee? The new housing estate behind our centre - Scholar's Green - has provided an excellent opportunity for us to face this challenge head on, with around 600 houses within immediate walking distance.





The reintroduction of our Christmas roller skating went down well with everyone, with us reaching over 100 individuals on some days, certainly a reminder of what Benham is really known for!

March brought along some sad news, ultimately Ben Whittaker's departure from the company after 25 years as he went on to face new challenges elsewhere. It was a huge change for everyone here, but one that has been embraced.

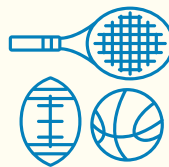
“ ———

Mr favourite Parts were rock climbing, trampolining and circus skills, but to be honest all of it was my favourite

All Saints Primary Pupil

Northamptonshire Sport have been regular customers throughout the year, bringing in over 6 schools per event. Some interschools challenges have included Boccia, New Age Kurling and Quicksticks. Sporting events like this bring an amazing buzz to the centre and provides a great opportunity to show the children and parents what they have on their doorstep.

All of this has been made possible by the team of staff at King's Park Sports, who have shown great teamwork and initiative. We look forward to the next twelve months with new facilities in the pipeline!



EMILY ALLISON
SPORTS MANAGER

Assistant Manager
Matt Brown



Pioneer is set in stunning rural countryside near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.

Maybe, like me, you remember the wistful Mastercard adverts of the late 90's - giving new meaning to the phrase "Some things are priceless..." Well, I am reminded of those "priceless moments money can't buy" all the time at the Centre. The 'WOAH's! YESSS! NOOOO! And <gasp>' of a memory made for life. With the 'cost of living crisis' ringing in our ears daily, and our constant need to re-evaluate due to yet another change, it's maybe our collective 'sweeping' that has put these priceless moments out of the reach of so many.

Our aim at Pioneer, as always, is to meet the need with the must, especially for those most local to us.

One great theme I can share that comes through our evaluation forms, no matter what the group or their activity, is repeated on almost every form "ALL the friendly, approachable, smiling" staff that greet everyone - it is quite possibly becoming our best feature.

We are always astounded by the uptake of our volunteer workers who grant their time to come and train, whatever it takes, to be an instructor. Our international intake continues to be a strong multi-cultural flavour we love running through the Centre each year, but with only 20% of positions taken up by UK based applicants and with an ever-decreasing pool of national qualified instructors, please pray for a national surge



of interest in this most exciting field. As every year, I can't fail to mention the whole staff team and thank them for their continued efforts. Without them the life changing experiences, provision or facilities would not be the same.

It does not escape any group the continued development, year on year, of the Pioneer facilities, activities, and grounds. I sometimes worry that we will overstretch or exhaust ourselves, yet the team continues to impress and push forward on every front, from food waste recycling rollout to newly renovated buildings! You may even be charmed to know that our strident efforts at wilderness diversity and environmental improvements have led to a secret duckling nesting site where we welcomed over 24 ducklings from 2 different ducks through our halls and on to their adventure!

“
The children absolutely loved the giant swing and they really pushed themselves to achieve their goals. There was a great range of activities lead by amazing instructors who ensured every child had fun and were comfortable, thank you 😊

Captains Close



As we continue to utilize the outdoor space, we now have a third impressive classroom right next to the towers as well as a third campfire location for smaller groups. Our latest activity line area, Laser Tag, has been completely developed and tested in-house and even included a pathway to keep the mud at bay. The team also extended the matting around site to aide wheelchair access.

“

So easy to be here at the Pioneer Centre!

Jubilee Church,
Solihull

Finally, I am delighted to say the renovation of Thunderbay and the creation of a whole new room, Saskatoon, has been completed to a very high standard - to the delight of our day and church groups. Our many areas of development this year have resulted in being awarded the AHOEC (Association of Heads of Outdoor Education Centres) GOLD Standard!

Management Team:

General Manager
Joseph Donovan

Chief Instructor
James Kniffen

Catering Manager
Angie Evans

“

As always an action-packed, fun-filled, life-learning experience.

Roberts Primary School

So, in raw detail, the Centre performed very well this year renewing our excitement on serving more groups and returning to our expected levels with 418 separate bookings, resulting in 18,296 guests. We can also say that 55% of these bookings were for our schools Action Plus program, up by 7% on last year. We are also delighted with a great turnout of nearly 7% of our total groups who attend on our activity package weekends. All these stats point close to 38,000 nights away from home for our various guests. Incredible.

May you be encouraged that we are not standing still - come walk with us!

JOSH THOMPSON
HEAD OF CENTRE





Whitemoor Lakes is a purpose built lakeside conference and activity centre, enjoying views across a beautiful 40 acre lake. The centre was developed from a vision John and Sylvia Gilmour had to help fulfil the potential of lakes that were being created following the extraction of sand and gravel.



What a BUSY year! Simply incredible. This time last year, at the last AGM, our Chairman, Peter Hales, had asked me how things had been this year. I explained briefly that the year was going very well and that we hadn't time to breathe between groups and that it was relentless. I can honestly say, we somehow survived it. And so, this year's report is titled BUSY! Let me give you some figures that I hope enforce my point of this incredible year.

For 2022/2023, you can see a large jump in group bookings, guest numbers and meals served, this jump was difficult to handle putting us under enormous pressure to deliver. Of the budget set for the year, I am very pleased to report an increase surpassing budget by 13% or circa £355,000 on income.

2017/2018	Saw 415 Bookings		18,900 Guests	115,220 Meals
2018/2019	Saw 507 Bookings	18% increase	20,300 Guests	120,600 Meals
2019/2020	Saw 527 Bookings	4% increase	22,700 Guests	126,350 Meals
2021/2022	Saw 377 Bookings	-40%	13,800 Guests	66,800 Meals
2022/2023	Saw 553 Bookings	32% increase	30,830 Guests	148,300 Meals



arena, a top-quality outdoor training & water sports centre.

Once again, I would like to express my heartfelt gratitude for the tireless high standards given by our staff and trainees throughout the last 12 months. I believe their energy and enthusiasm underpins our ongoing success and strong reputation for high quality service. Their commitment to our vision and our values that guide what we do and how we do it, resulted in an amazing 97% satisfaction by guests visiting the centre.

Whitemoor Lakes continues to host small, medium & very large church residential events, particularly at the weekends, the majority of which are returning customers.

We have also experienced a promising uplift in the number of school residential bookings over the last year, some of this will inevitably be due to Covid bounce back, where schools have received funding to allow pupils to catch up on missed opportunities, this seems set to steadily increase over the coming months and hopefully the years ahead as we have secured many new schools as a result of smaller centre closures.

At Whitemoor Lakes we all share a common vision for the future – to enjoy steady growth, hosting an ever-greater number of youth and church residentials and bring to the local, regional, national and international



However, not being content to sit on our laurels, we recognise the importance of strategic forward planning and constantly seek ways in which to improve our service and extend our range of activities in preparation for both the immediate and long-term future.

With that in mind, we are looking at something new and exciting that shall compliment the Centres current activities offerings, one we hope that shall bring in something we don't currently offer. My lips are sealed on what this might be for now.

With how busy we have been this past year, it was high time we replaced our bedding, during one quiet Monday / Tuesday - we managed to replace all our bedding to bring a fresh new look to each lodge. This has gone down very well with guests.

Problem Solving

Where to put guests' bags? I'll say from the off, that it hasn't been like British Airlines Heathrow baggage handling. However, we have struggled to find space to hold baggage. Finding a workable / practicable solution was tough, but we did it! At the time of writing, it isn't finished. When it is, the new bag drop shall look as though it always existed and has been a labour of hard work and love by the inhouse estates team. My thanks go out to Phil, Howard, Gerry, and Mike for the many man hours thus far and yet to be done. Well done.

In late March 2023, the Organisation implemented a new online training platform, giving staff access to almost 200 training courses. This new way of accessing and managing personal training & development has been a real success. Feedback from staff has



been one of high praise and uptake. Whitmoor staff have completed 148 hours of training and 331 certificates issued - Well done.

Nothing the Centre does is without the staff's input, big or small. I personally wish to thank everyone for their hard work, dedication, steadfast resolve, critical thinking, problem solving and smiles - which are infectious.

Management Team:

General Manager
Barry Hayes

Catering Manager
Lori Deak Sala

Chief Instructor
Nicola Whiting



ANDY DAMANT
HEAD OF CENTRE 15

KING'S PARK TRAMPOLINE CENTRE



King's Park Trampoline Centre provides members of Northamptonshire Trampoline Gymnastics Academy (NTGA), the local community and beyond access to trampoline gymnastics in a World class facility. Offering opportunities to people of all ages and abilities including community, competitive, pre-school, special needs, schools, youth groups and other organisations.

This year marks forty-five years since NTGA began on one trampoline in a school hall and although the thought of trampoline centres and careers in coaching were distant dreams, our aims and beliefs have remained constant; to provide safe, affordable access to sport and help all members to achieve their potential. We are grateful that via Benham we have had a permanent home since 1990.

Our recreational trampoline classes provide a platform for participants who want to access trampolining for fun, fitness and to move into competitive training. Competitively we have had members qualify for events at regional, national and international level which included World & European Championships. Of them 21 year old Andrew Stamp became senior Men's British Champion and also recorded a fourth place finish at the 2022 World Championships, which is the best result of a male British gymnasts in the Olympic era. Andrew, along with our Head Coach Harvey Smith in his role as National Coach, has recently embarked on the qualification campaign for Paris 2024 Olympic Games.

Thanks to initial support from NAYC our 'Primary School Activity Day' programme has been a huge success this year, with us welcoming over 1,500 young people from over fifty local schools who have been able to reward their pupils or offer opportunities to those who may not otherwise be able. We



also continue to run our 'Ability Zone' programme, a fully inclusive service, catering for people with additional needs and disabilities.

British Gymnastics Education Courses have taken place at King's Park Trampoline Centre and we have also hosted Regional trampoline training camps and the National Schools Trampoline Finals with well over 1,000 participants representing schools from all over the UK.

In February 2023, former Managing Director Tracy Whittaker-Smith collected her MBE from Prince William, The Prince of Wales at Windsor Castle. Tracy was recognised for her services to trampolining having devoted over forty years to the sport and has always maintained that her greatest achievement is the Trampoline Centre and the legacy that she left in Northampton.



NTGA would not be where it is without everyone's invested time, effort, and continued achievement, so a sincere thank you to everyone involved. We are also thankful for the support and strong partnership we have with NAYC and King's Park Sports.



ROSS WHITTAKER
DIRECTOR

FRONTIER CENTRE

As I write this (July) we are at the busiest time of year for Frontier Centre, on some days our team can be found welcoming 5 different groups at the same time. This is a tremendous reflection on God's goodness as we 'grow back' year-on-year from what seems now to be in the distant past; the pandemic. Thankfully we're up 40% on last year and the ongoing growth is forecast to continue next year too.

2023 is an auspicious occasion for Frontier Centre - formally called Frontier Camp which officially opened in 1983 - 40 years ago. Isn't it wonderful to reflect on how, amongst others, Rev Harry Whittaker and Rev Declan Flannigan stood on farm fields overlooking a valley [yet to be dug out gravel pits] and prophesied that God's work would be done on what was envisioned to be a larger centre with access to lakes across the river. All these years later, Rock UK operate the centre which welcomes c17,000 guests per year and we have sole access to Lake #5 at Stanwick Lakes which we use throughout each summer for some of our water-based activities.

It has now been 10+ years since Rock UK



launched our Bursary Fund. We have continued to fundraise for this important aspect of our work and have achieved an incredible milestone this month - going past 4,000 bursaries awarded. With over £250k raised for this worthwhile cause, we are so grateful for the many organisations, trusts and individuals who have enabled us to grant bursaries to ensure 'nobody is left behind'.

RICHARD SEWELL

CENTRE DIRECTOR



CMC ADVENTURE

The Ranch Pensarn Harbour is located in North Wales and run by CMC Adventure, after they bought it from NAYC in 2012.

The Centre was founded in 1974 to help young people develop their potential with the purpose to provide quality courses in outdoor activities and field studies, for all ages and abilities within a framework of traditional Christian values and standards.



THE SCALADALE CENTRE

The Scaladale Centre is a purpose built residential activity centre situated on the Isle of Harris in the Outer Hebrides, opened in 2000. The Centre accommodates 28 people, surrounded by stunning views and beaches, ideal for climbing and sailing.

Scaladale Centre replaced the Ardvourlie Expedition Base established in 1970 by NAYC. NAYC still encourages young people from affiliated groups to visit.



DISCOVERY CENTRE

Discovery Centre is a residential centre, run in partnership between YWAM (Youth With A Mission) and the UK registered charity Adventure Projects Trust. This unique facility was born out of a vision of NAYC to develop a centre based on similar principles to their centre in the UK, but expressed in a way that is relevant to a third world situation. The centre overlooks Lake Victoria in very beautiful grounds extending to over 20 acres.



Breaking new ground

Enlarge the Place of your tent, stretch your tent curtains wide, do not hold back; lengthen your cords, strengthen your stakes.

Isaiah 54:2

Sports DTS

In last year's report we were looking ahead with the expectation of holding a five-month residential course - the Sports Discipleship Training School (DTS). We are thrilled to report that it did go ahead and it was a great success. The Sports DTS was accredited with the Youth With A Mission (YWAM) University of the Nations. The DTS is a foundational level school offering a wide range of options, training and lessons.

The impact on the participants was immense:

“ —

The five months at Discovery Centre Sports DTS have been the most impactful and wonderful five months of my life.

— ”

The Sports DTS welcomed a team from Paris who joined us for two weeks, visiting local Ugandan villages for some of their outreach time and we were privileged to have some great input on Christian values in sport from a Ugandan living in Sweden, who is the CEO of a sports academy.



Refresh

With the tropical climate, keeping the buildings and infrastructure in good order can sometimes be challenging, so an on-going programme of refurbishment continues. The Education Centre was looking a bit 'tired' after serving us for ten years, so refurbishing the building was the focus of the Christmas 2022 appeal - which we are pleased to say is now complete.

Regular activities and ministries have continued including; children's Arise & Shine group, computer classes, composition and recording of songs with the "Notivate" team, and sports, particularly football.

Family

None of these activities could happen of course without the staff and we are indebted to these wonderful people. The team have strong relationships and function as a "family" and so we must mention the arrival of Natasha earlier this year. Israel and Daphine joined some time back, fell in love, married and now joyfully celebrate the birth of their daughter.



The Trustees and staff would like to thank all those who have prayerfully and financially supported the Centre, in particular the 'Friends of Discovery Centre'.

RICH JOHNSON

ON BEHALF OF THE TRUSTEES OF
ADVENTURE PROJECTS TRUST

FINANCE REPORT

Many youth organisations, schools and user groups have resumed activities after the pandemic and the bounce back during the previous year has gathered momentum. NAYC has again been grateful for generous grants and donations during the year. ACUK covered all its running costs and made a contribution to NAYC.

NAYC undertakes the work of the charity serving and helping young people, bringing together those who support the work and providing training facilities for youth leaders.

Special thanks again go to our Heads of Centre, Centre Managers, Activity Managers, Hospitality/Catering/Housekeeping Managers for their support during this year. Many thanks also go to our staff and supporters.

EMMA FLETCHER
COMPANY ACCOUNTANT



NAYC FINANCIAL STATEMENTS 2022-23

£

Income:

Donations	318,709
Charitable Activities	23,481
Trading Activities	6,324,062
Investments	69,575
TOTAL INCOME	6,735,827

Expenditure:

Charitable Activities	752,326
Trading Activities	5,760,842
TOTAL EXPENDITURE	6,513,168

Net Income

222,659

TOTAL ASSETS LESS TOTAL LIABILITIES

1st April 2022	14,205,847
31st March 2023	14,428,506

A full set of accounts is available for inspection at
NAYC Headquarters King's Park

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Can you **help**
a disadvantaged
young person?

For as little as **£5**
you could fund...

A child's roller
skating session

or help fund
a school
residential

SO NO
YOUNG PERSON
MISSES OUT

With your support, we're launching a new fundraising campaign called **POTENTIAL** a bursary fund aimed at providing disadvantaged young people the same chance as their peers to create memories, discover new horizons, learn valuable life-skills and build friendships.

Join us in making a difference.

We have received more requests than ever from visiting schools and groups asking for financial assistance as many families cannot afford to pay for their child to attend. Unfortunately, this means they are missing out on an important developmental experience, whilst isolating them from their friends and peers.

**We want EVERY child to be able to participate
and for no young person to miss out.**

Experiences like this are valuable in helping young people overcome challenges and develop confidence in today's ever-changing world.

Please go to



www.justgiving.com/campaign/nayc-potential

to donate and find out more information.

**Northamptonshire Association of Youth Clubs
Financial Statements
Year Ended 31 March 2023**

Charity registration number: 803431

Company registration number: 02484603 (England and Wales)

Northamptonshire Association of Youth Clubs Financial Statements Year Ended 31 March 2023

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Northamptonshire Association of Youth Clubs

Charity Reference and Administrative Details

Year Ended 31 March 2023

Charity registration number	803431	
Company registration number	02484603	
Trustees	Mr D E Darby Mr D E Laing Rev D Shearer Rev A Eakins Dr F Cole Bp J Holbrook Mrs M Walker Rev J Nickols	(Appointed 24 November 2022) (Appointed 24 November 2022)
Chief executive officer	Mr J M Whittaker	
Registered office	Kings Park Kings Park Road Northamptonshire NN3 6LL	
Auditor	Moore Chartered Accountants Statutory Auditors Oakley House Headway Business Park 3 Saxon Way West Corby Northamptonshire NN18 9EZ	

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2023

The Trustees present their report and the audited financial statements of the charity for the year ended 31 March 2023. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

Trustees of the charity

The directors of the charitable company are its trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Mr P J Hales	(Resigned 24 November 2022)
Mr D E Darby	
Mr D E Laing (Chairman)	
Mr T M Leese	(Deceased 12 November 2022)
Rev D Shearer	
Rev A Eakins	
Dr F Cole	
Bp J Holbrook	
Mrs M Walker	(Appointed 24 November 2022)
Rev J Nickols	(Appointed 24 November 2022)

Objectives and activities

The principal activity of the group continues to be the helping and educating of young people especially, but not exclusively, through their leisure time activities so as to develop their physical, mental and spiritual capacities in order that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of Youth Groups and assist in finding Youth Workers
- To unite Youth Groups in the County of Northamptonshire; to assist the work of existing Youth Groups and help in the formation and development of new groups
- To assist in organising conferences and Training Courses for Youth Workers, Members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitemoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery Centre in North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2023

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.

King's Park Conference Centre

King's Park provides facilities for training over 20,000 leaders from the UK and abroad every year. We take pride in serving these leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others.

King's Park Sports

Benham Sports Centre provides over 18 sporting activities from roller skating to rock climbing whilst the Indoor Tennis Centre offers fantastic facilities for all levels and abilities. The 2 centres are well used by the general public, affiliated youth groups and special needs groups.

Pioneer Centre

Pioneer is situated adjacent to the Wyre Forest near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.

Whitemoor Lakes

Whitemoor Lakes is a purpose-built lakeside training and activity centre, enjoying views across a beautiful 40 acre lake. The centre offers a full range of activities and accommodation. The centre was developed from a vision John & Sylvia Gilmour had to help fulfil the potential of the lakes that were being created following the extraction of sand and gravel.

Strategic Report

Achievements and performance (including principal risks and uncertainties, development and performance and key performance indicators)

Risk management

A risk management strategy is in place which comprises the risks the charity may face, establishing systems to mitigate those risks and procedures to minimise the potential impact.

The greatest risks to the charity achieving its objectives have been identified as:-

- an incidence of inappropriate or negligent behaviour towards members of a visiting group, resulting in abuse, injury or death;
- serious loss or damage to facilities resulting in groups not being able to use them;
- issues outside the control of the organisation impacting on staff and income levels.

Policies are in place for safeguarding, employment issues and health and safety, they are administered from head office, with independent external verification where possible, and staff recruitment, training and supervision procedures implementing these policies throughout the organisation.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2023

Funds are allocated annually for on-going maintenance and replacement and maintenance plans are regularly reviewed to ensure buildings and facilities remain in good order and appropriate for young people. Commercial insurance cover is maintained annually to cover public and employers liabilities and to insure buildings and facilities for replacement value, and to insure the organisation against loss of income.

Financial key performance indicators

The directors have monitored the progress of overall group strategy and the individual strategic elements by reference to certain key performance indicators:

- Income for the year amounted to £6,662,359 (2022: £3,904,873)
- Operating profit for the year was £222,659 (2022: Loss of £151,297)

Financial review (including reserves policy)

Details of the results for the year are given on pages 9 and 10. The pandemic has significantly impacted global economies. The charities activities were effectively shut down until June 2021. The charity has worked hard to restore income back to pre pandemic levels.

Taking into account the on-going responsibilities of Northamptonshire Association of Youth Clubs (NAYC) and Action Centres UK Limited to its staff and user groups, the Board of Directors/Trustees aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 is available. NAYC and Action Centres UK Limited are committed to repaying these facilities from increased covenant.

Plans for future periods

NAYC/ACUK Ltd are planning on building the Centres usage back up to where it was before the pandemic. We have done a lot of maintenance works throughout the lockdowns and have restored the Centres to a really high standard. Projects have included a pontoon/dock at Whitemoor Lakes, 3 outdoor classrooms at Pioneer Centre and a log cabin/play area at King's Park. There has been an encouraging bounce back, with more youth organisations, special needs groups and leaders conferences, making use of the facilities. Youth development continue working with young people throughout the county and developing young people through workshops, training weekends, emerging leaders training and of course supporting the leaders of the youth clubs wherever they can.

Political donations and expenditure

There were no political donations during the year. Charitable donations were made to various bodies in the normal course of the charity's activities.

Financial instruments

The charity does not actively use financial instruments as part of its risk management. It is exposed to the usual credit risk and cash flow risk associated with selling on credit and manages this through credit control procedures.

Research and development

The group does not undertake any research and development activities.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2023

Trustees' responsibilities

The trustees (who are also directors of NAYC for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Disclosure of information to the auditors

We, the directors of the company who held office at the date of approval of these financial statements as set out above each confirm, so far as we are aware, that:

- there is no relevant audit information of which the company's auditors are unaware; and
- we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

In approving the Trustees' Annual Report, we also approve the Strategic Report included therein, in our capacity as company directors.

On behalf of the board D Lang

25-Oct-23

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2023

Opinion

We have audited the financial statements of Northamptonshire Association of Youth Clubs for the year ended 31 March 2023 which comprise the Group Statement of Financial Activities, the Group and Parent Charitable Company Profit and Loss Account, the Group and Parent Charitable Company Balance Sheet, the Group Statement of Cash Flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2023 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's *responsibilities for the audit of the financial statements* section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty relating to going concern

We draw attention to note 1(q) in the financial statements, which explains the impact on the group of the Coronavirus pandemic and the measures taken by the board. The board considers that these measures will lead to a return of normal levels of operation. The pandemic is however an unprecedented situation, and there remains a high level of uncertainty as to what may transpire over the next financial year. This high level of uncertainty indicates that a material uncertainty exists which may cast doubt on the group's ability to continue as a going concern. Our opinion is not qualified in respect of this matter.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2023

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Annual Report (including the Directors Report and Strategic Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report (including the Directors Report and Strategic Report) has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors report and take advantage of the small companies exemption from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2023

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the company and group, and considered that the most significant are in relation to GDPR, compliance with health and safety regulations, the Companies Act 2006 and UK taxation legislation.
- We obtained an understanding of how the company complies with these requirements by discussions management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Amanda Ety (Senior Statutory Auditor)
for and on behalf of Moore
Chartered Accountants
Statutory Auditor

31 October 2023

Oakley House
Headway Business Park
3 Saxon Way West
Corby
Northamptonshire
NN18 9EZ

Northamptonshire Association of Youth Clubs

Group Statement of Financial Activities

Year Ended 31 March 2023

	Note	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Income and endowments from:					
Donations and legacies	2	230,832	87,877	318,709	861,061
Charitable activities	3	23,481		23,481	9,111
Other trading activities	4	6,324,062		6,324,062	3,370,414
Investments	5	69,575		69,575	31,524
Other		-	-	-	-
Total income and endowments		6,647,950	87,877	6,735,827	4,272,110
Expenditure on:					
Raising funds		69,421	-	69,421	54,889
Charitable activities	6/7	692,182	60,144	752,326	617,900
Other gains and losses	13	-	32,813	32,813	32,813
Other trading activities		5,658,608	-	5,658,608	3,795,154
Total Expenditure		6,420,211	92,957	6,513,168	4,500,756
Net income/(deficit)		227,739	(5,080)	222,659	(228,646)
Transfers between funds		(65,206)	65,206	-	-
Net movement in funds		162,533	60,126	222,659	(228,646)
Reconciliation of funds:					
Total funds brought forward		2,931,080	11,274,767	14,205,846	14,434,493
Total funds carried forward	21	3,093,613	11,334,893	14,428,505	14,205,847

All income and expenditure derives from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

The notes on pages 13 to 32 form part of these financial statements.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Profit and Loss Account

Year Ended 31 March 2023

	Note	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 - as restated £
Income	1/11	6,662,359	3,904,873	338,488	535,084
Direct costs		(4,655,966)	(3,067,126)	(221,677)	(201,768)
Gross surplus/(deficit)		2,006,393	837,747	116,811	333,316
Administration expenses		(2,390,187)	(1,767,619)	(527,414)	(693,422)
Other operating income		708,776	768,139	667,414	176,550
Profit/(loss) on sale of fixed assets		-	-	-	-
Operating surplus/(deficit)		324,982	(161,733)	256,811	(183,556)
Interest receivable		3,191	-	-	-
Interest payable		(105,514)	(66,913)	(105,514)	(66,913)
Covenant receivable		-	-	-	-
Surplus/(deficit) on ordinary activities before and after taxation	8	222,659	(228,646)	151,297	(250,469)
Retained surplus at 1 April 2022		14,158,966	14,387,612	14,743,580	14,994,049
Retained surplus at 31 March 2023		14,381,625	14,158,966	14,894,877	14,743,580

The above results are derived from continuing operations. All gains and losses recognised in the year are included above.

The retained surplus will be committed to helping to repay capital borrowings and to finance further capital asset expenditure.

The charity is committed to a policy of ongoing investment into capital assets to further their work with young people.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Balance Sheet

Year Ended 31 March 2023

	Note	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 - as restated £
Fixed assets					
Tangible assets	12	17,654,798	17,493,117	17,663,798	17,502,117
Investments	13	(4,444)	28,370	(4,442)	28,372
		<u>17,650,354</u>	<u>17,521,487</u>	<u>17,659,356</u>	<u>17,530,489</u>
Current assets					
Stocks	14	50,918	34,818	-	-
Debtors	15	318,258	419,315	225,272	227,187
Cash at bank and in hand	16	541,738	296,382	152,910	240,203
		<u>910,914</u>	<u>750,515</u>	<u>378,182</u>	<u>467,390</u>
Less creditors:					
Amounts falling due within one year	17	(2,577,918)	(2,126,836)	(1,540,937)	(1,268,098)
Net current liabilities		<u>(1,667,004)</u>	<u>(905,384)</u>	<u>(1,162,755)</u>	<u>(307,949)</u>
Total assets less current liabilities		15,983,350	16,145,166	16,496,601	16,729,781
Less creditors:					
Amounts falling due after more than one year	18	(1,554,844)	(1,939,319)	(1,554,844)	(1,939,319)
Net assets		<u>14,428,506</u>	<u>14,205,847</u>	<u>14,941,757</u>	<u>14,790,462</u>
Represented by capital and reserves					
Restricted funds	21	11,334,893	11,274,767	11,334,894	11,274,767
Unrestricted funds	21	3,093,613	2,931,080	3,606,863	3,515,695
		<u>14,428,506</u>	<u>14,205,847</u>	<u>14,941,757</u>	<u>14,790,462</u>

The financial statements were approved and authorised for issue by the Board on 25 October 2023

Signed on behalf of the board of trustees

D Lang

The notes on pages 13 to 32 form part of these financial statements.

Company registration number: 02484603

Northamptonshire Association of Youth Clubs

Group Statement of Cash Flows

Year Ended 31 March 2023

	2023		2022	
	£	£	£	£
Cash flows from operating activities				
(Deficit)/Surplus		244,481		(228,646)
Adjustments for:				
Depreciation	158,201		120,475	
Other gains or losses	32,813		32,812	
(Increase)/Decrease in stocks	(16,100)		(29,616)	
Increase in debtors	101,250		(5,502)	
Increase/(Decrease) in creditors	344,248		506,884	
Interest received	(3,191)		-	
		<u>617,221</u>		<u>625,053</u>
Cash generated from operations		861,702		396,407
Cash flows from investing activities				
Proceeds on sale of tangible fixed assets	-		-	
Interest received	3,191		-	
Payments for tangible fixed assets	(140,150)		(73,352)	
		<u>(136,959)</u>		<u>(73,352)</u>
Net cash flow from investing activities		(136,959)		(73,352)
Cash flows from financing activities				
Repayment of loans	(479,387)		(324,069)	
New loans	-		-	
		<u>(479,387)</u>		<u>(324,069)</u>
Net cash flow from financing activities		(479,387)		(324,069)
Net increase/(decrease) in cash		245,356		(1,014)
Cash and cash equivalents at beginning of year		296,382		297,396
Cash and cash equivalents at end of year		<u><u>541,738</u></u>		<u><u>296,382</u></u>
Consisting of:				
Cash at bank and in hand		541,738		314,559
Bank overdrafts		-		(18,177)
		<u><u>541,738</u></u>		<u><u>296,382</u></u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

1 Summary of significant accounting policies

(a) General information and basis of preparation

Northamptonshire Association of Youth Clubs is a charitable company registered in the United Kingdom. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities is provided in the Trustees' Annual Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2022, the Companies Act 2006, and UK Generally Accepted Practice as it applies from 1 January 2015.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below.

These policies have been consistently applied to all years presented unless otherwise stated.

(b) Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

(c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

The charity receives government grants in respect of youth work. Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Investment income is earned through holding assets for investment purposes, such as property. It includes interest and rent. Interest income is recognised using the effective interest method and rental income is recognised as the charity's right to receive payment is established.

(d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

(d) Expenditure recognition (continued)

- Costs of raising funds includes cost of materials and overhead running costs of the charity's subsidiary undertaking Action Centres UK Limited;
- Expenditure on charitable activities includes the overhead running costs, including staff costs, of the charity; and
- Other expenditure represents those items not falling into the categories above.

(e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

Fund-raising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

The analysis of these costs is included in note 6.

f) Depreciation of fixed assets

Depreciation has been computed to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives at the following rates:-

Freehold property	Not depreciated / evenly over 50 years (see below)
Leasehold property	evenly over the period of the lease
Activity equipment and fixtures and fittings	25% p.a straight line or on reducing balance
Office equipment	20% p.a on reducing balance
Motor vehicles	25% p.a straight line
Computer equipment	50% p.a on reducing balance

All depreciation calculations are made from the date of acquisition of an asset to the date of disposal of an asset.

Freehold property (except the Harris Base property) has not been depreciated because, in the opinion of the trustees, the properties are continually maintained and kept in excellent order such that the residual values are expected to be at least equal to cost. The Harris Base property is being written off over 50 years.

(g) Investment properties

Investment properties for which fair value can be measured reliably without undue cost or effort are measured at fair value at each reporting date with changes in fair value recognised in 'net gains / (losses) on investments' in the SOFA.

(h) Investments

Investments in subsidiaries are measured at cost less impairment.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

(i) Stocks

Stocks are valued consistently at the lower of cost (on a first in first out basis) or net realisable value.

(j) Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

(k) Loans and borrowings

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

(l) Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

(m) Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

(n) Leases

Assets acquired under finance leases are capitalised and depreciated over the shorter of the lease term and the expected useful life of the asset. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding lease liability using the effective interest method. The related obligations, net of future finance charges, are included in creditors.

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis over the period of the lease.

(o) Pension costs

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

(p) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

(q) Going concern

These financial statements have been prepared on the going concern basis. The trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future.

The trustees have considered the potential impact of the legacy of the coronavirus pandemic, on the operations of the charity. It is expected that the pandemic will continue to impact global economies throughout 2023, together with other matters such as supply chain issues and rising prices, particularly food, fuel and energy. The charities activities were effectively shut down until June 2021, and it is uncertain as to the possible impact of the pandemic and other matters on future activities, particularly if there was to be a resurgence of the virus. The trustees believe that the worst of the pandemic is now behind them, but there remains a high level of uncertainty. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is considered sufficient in conjunction with the level of reserves held for the charity to be able to continue as a going concern.

(r) Group accounts

Group accounts have been prepared as required by The Charities SORP (FRS 102).

2 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Donations and legacies	227,129	76,157	303,286	175,022
Grants	3,702	11,720	15,422	686,039
	<u>230,831</u>	<u>87,877</u>	<u>318,708</u>	<u>861,061</u>

3 Income from charitable activities

Sports, activities and crafts	3,168	-	3,168	573
Affiliations	4,997	-	4,997	4,544
DBS fee income	2,396	-	2,396	2,604
Training Weekend	2,242	-	2,242	592
Wellbeing	319	-	319	388
Fundraising income - marathon	2,267	-	2,267	410
CMAS Appeal	6,748	-	6,748	-
Club Leaders dinner income	390	-	390	-
Emerging Leaders	954	-	954	-
	<u>23,481</u>	<u>-</u>	<u>23,481</u>	<u>9,111</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

4 Income from other trading activities

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Action Centres UK Limited trading income	6,323,872	-	6,323,872	3,369,789
Other miscellaneous income	190	-	190	625
	<u>6,324,062</u>	<u>-</u>	<u>6,324,062</u>	<u>3,370,414</u>

5 Income from investments

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Property rental income	66,384	-	66,384	31,524
Bank interest	3,191	-	3,191	-
	<u>69,575</u>	<u>-</u>	<u>69,575</u>	<u>31,524</u>

6 Analysis of expenditure on charitable activities

	Activities undertaken directly £	Grant funding of activities £	Support costs £	Total £
Sports, activities and crafts			57,044	57,044
Affiliations	3,956		57,044	61,000
Minibus hire			11,409	11,409
General youth development	126,623	14,939	216,767	358,329
School project			228,176	228,176
Uganda project		14,500		14,500
	<u>130,579</u>	<u>29,439</u>	<u>570,440</u>	<u>730,458</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

7 Governance costs

	Unrestricted funds £	Restricted funds £	Total 2023 £	Total 2022 £
Administration salaries	36,155	-	36,155	53,279
Audit and accountancy	11,375	-	11,375	10,650
Telephone	19	-	19	92
Postage and stationery	720	-	720	521
Computer sundries	492	-	492	332
Sundries	-	-	-	303
Legal and professional	4,583	-	4,583	6,248
Printing and publicity	1,337	-	1,337	1,846
	54,681	-	54,681	73,271

8 Net income for the year

	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 £
Net income is stated after charging:				
Depreciation	158,200	120,473	158,200	120,473
Other gains and losses	32,813	32,812	32,813	32,812
Auditor's remuneration	15,050	14,000	7,525	7,000
Bank interest on loans and overdrafts	51,634	16,753	51,634	16,753
Other loan interest	23,343	22,881	23,343	22,881
Hire purchase interest	30,537	16,247	30,537	16,247
Operating lease rentals - plant and machinery and equipment	15,375	19,092	15,375	19,092
Cost of stock recognised as an expense (ACUK Ltd)	979,589	435,488	-	-

9 Trustees' and key management personnel remuneration and expenses

The total amount of employee benefits received by key management personnel is £37,312 (2022: £39,415) The trustees' consider its key management personnel comprise the Board of Trustees/Directors and the Chief Executive Officer.

The trustees did not have any expenses reimbursed during the year.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

10 Staff costs

	2023 £	2022 £
Wages and salaries	3,144,634	2,375,012
Social security cost	209,975	146,628
Pension cost	56,844	47,885
	<u>3,411,453</u>	<u>2,569,525</u>

Within staff costs is £3,196,125 (2022: £2,346,722) relating to the subsidiary undertaking, Action Centres UK Limited.

There are no employees with emoluments above £60,000.

The average number of employees, analysed by function was:

	Group 2023	Group 2022	Company 2023	Company 2022
Management and administration	20	19	4	2
Youth work activities	217	108	4	6
Fundraising and publicity	1	2	1	2
	<u>238</u>	<u>129</u>	<u>9</u>	<u>10</u>

11 Income analysed by activity and area

The group's income was derived entirely from within the UK and was entirely attributable to its principal activity.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

12 Tangible fixed assets

a) Group

	Freehold land and buildings £	Activity equipment £	Motor vehicles £	Fixtures, fittings and office equipment £	Total £
Cost:					
At 1 April 2022	16,848,698	1,779,444	36,603	1,716,046	20,380,791
Additions during the year	55,642	96,708	1,083	166,446	319,879
At 31 March 2023	<u>16,904,340</u>	<u>1,876,152</u>	<u>37,686</u>	<u>1,882,492</u>	<u>20,700,670</u>
Depreciation:					
At 1 April 2022	79,794	1,168,239	36,603	1,603,037	2,887,673
Charge for year	6,368	80,832	203	70,798	158,201
At 31 March 2023	<u>86,162</u>	<u>1,249,071</u>	<u>36,806</u>	<u>1,673,835</u>	<u>3,045,874</u>
Net book value:					
At 31 March 2023	<u>16,818,178</u>	<u>627,081</u>	<u>880</u>	<u>208,657</u>	<u>17,654,796</u>
At 31 March 2022	<u>16,768,904</u>	<u>611,205</u>	<u>0</u>	<u>113,009</u>	<u>17,493,118</u>

b) Company

The net book value of the fixed assets of the company is £17,663,798. The difference of £9,000 between the group's net book value and the company's net book value is on the cost of the freehold property at Pioneer. Action Centres UK Limited raised an internal invoice to NAYC for the use of facilities by the builders during some construction work. This amount has been eliminated on consolidation.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

c) Assets included at valuation

The following assets are included at valuation.

	Original cost £	Amount of valuation £	Year of valuation
Property on Isle of Harris	3,084	50,000	1995

The comparable historical cost figures are as follows:

	Land and buildings £
Cost at 1 April 2022 and 31 March 2023	3,084
Net book value at 31 March 2023	26,042

13 Fixed asset investments

	Investment properties £	Other investments £	Total £
Cost:			
At 1 April 2022	820,334	2	820,336
At 31 March 2023	<u>820,334</u>	<u>2</u>	<u>820,336</u>
Impairment:			
At 1 April 2022	791,965		791,965
Change in value	32,812		32,812
At 31 March 2023	<u>824,777</u>	<u>-</u>	<u>824,777</u>
Net book value			
At 31 March 2023	<u>(4,443)</u>	<u>2</u>	<u>(4,441)</u>
At 31 March 2022	<u>28,369</u>	<u>2</u>	<u>28,371</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

a) Investment Properties

The leasehold property known as Frontier Lodge and Frontier Camp Irthlingborough is leased to a third party and has been classified as a fixed asset investment.

Movement on investments

	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 £
Fair value gains/(losses)				
Changes in value of financial assets held at fair value through profit or loss	32,813	32,813	32,813	32,813

b) Other investments (Company only)

These relate to shares in subsidiary undertakings as detailed below:

Name	Country of incorporation	Class and proportion of shares	Aggregate capital & reserves as at 31.03.2023	Profit for year ended 31.03.2023
Action Centres UK Limited	England	£1 Ordinary 100%	(504,251)	71,361

14 Stocks

	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 £
Raw materials and consumables	50,918	34,818	-	-

15 Debtors

	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 £
Trade debtors	74,388	66,567	4,016	45,276
Other debtors	234,335	342,416	211,721	171,579
Prepayments and accrued income	9,535	10,332	9,535	10,332
	318,258	419,315	225,272	227,187

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

16 Cash at bank and in hand

Taking into account the on-going responsibilities of NAYC and Action Centres UK Limited to its staff and user groups, the Board of Directors aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 has been agreed with Barclays Bank Plc. NAYC and Action Centres UK Limited is committed to repaying these facilities from increased covenant generated by the Whitemoor Lakes Centre.

17 Creditors: amounts falling due within one year

	Group 2023	Group 2022	Company 2023	Company 2022
	£	£	£	£
Bank loans and overdrafts	32,851	60,571	32,851	60,571
Other loans	358,016	223,456	358,016	223,456
Hire purchase creditors	61,896	83,917	61,896	83,917
Debt due within one year	<u>452,763</u>	<u>367,944</u>	<u>452,763</u>	<u>367,944</u>
Trade creditors	1,534,291	1,137,547	900,518	757,884
Other creditors	112,582	293,973	100,925	107,589
Amounts owed to group undertakings	-	-	62,701	9,812
Taxation and social security	331,894	307,557	4,270	5,054
Accruals and deferred income	146,388	19,815	19,760	19,815
	<u>2,577,918</u>	<u>2,126,836</u>	<u>1,540,937</u>	<u>1,268,098</u>

18 Creditors: amounts falling due after more than one year

	Group 2023	Group 2022	Company 2023	Company 2022
	£	£	£	£
a)				
Bank loans and overdraft	326,317	373,625	326,317	373,625
Other loans	1,085,202	1,513,096	1,085,202	1,513,096
Hire purchase accounts	143,325	52,598	143,325	52,598
Debt due after more than one year	<u>1,554,844</u>	<u>1,939,319</u>	<u>1,554,844</u>	<u>1,939,319</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

b) Analysis of debt due after more than one year

	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 £
Repayable-				
Between one and five years	1,334,556	1,573,997	1,334,556	1,573,997
In five years or more	220,288	365,322	220,288	365,322
	<u>1,554,844</u>	<u>1,939,319</u>	<u>1,554,844</u>	<u>1,939,319</u>

c) Debt repayable in five years or more

Included in creditors are the following loans which are repayable wholly or in part more than five years after the balance sheet date. The repayment terms are as follows:-

Outstanding at the balance sheet date is £359,168 owing to Barclays Bank. The loan carries an interest rate of 3.6% per annum. Repayments are made monthly and the expected completion date is July 2028.

19 Security

Security has been given respect of the following amounts:

	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 £
Bank loans and overdraft	359,168	434,195	359,168	434,195
Other loans	675,238	809,551	675,238	809,551
Hire purchase creditors	205,221	136,515	205,221	136,515
	<u>1,239,627</u>	<u>1,380,261</u>	<u>1,239,627</u>	<u>1,380,261</u>

- i) At the balance sheet date £359,168 (2022: £416,018) was owing to Barclays Bank Plc. Barclays Bank Plc. hold a second legal charge dated 2 January 2014 over freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. Barclays Bank Plc. also holds a cross guarantee and debenture between Action Centres UK Limited and Northamptonshire Association of Youth Clubs dated 1 June 2011.
- ii) At the balance sheet date £675,238 (2022: £809,551) was owing to the Langley Trust. The Langley Trust holds a legal charge dated 2 January 2014 over the freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. The completion date is October 2027.
- iii) Hire purchase creditors are secured on the assets to which the agreements relate.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

20 Share capital

Northamptonshire Association of Youth Clubs is a company limited by guarantee and not having a share capital. All members of the association, i.e. all those who are entitled to attend and vote at general meetings, may be required to pay the sum of £1 should the Northamptonshire Association of Youth Clubs be wound up either whilst they are a member or within one year after they cease to be such. These amounts are contingent and would only be called up in the event of liquidation.

21 Analysis of closing funds

a)	Unrestricted funds			Restricted funds		
	General reserve £	Revaluati- on reserve £	Total unrestricted funds £	Other fund £	Capital projects fund £	Total restricted £
Balance at 1 April 2022	2,884,199	46,881	2,931,080	393,543	10,881,224	11,274,767
Net fund movement for the year	162,533		162,533	43,769	16,357	60,126
Balance at 31 March 2023	<u>3,046,732</u>	<u>46,881</u>	<u>3,093,613</u>	<u>437,312</u>	<u>10,897,581</u>	<u>11,334,893</u>

The company's unrestricted reserve to carry forward is £3,084,613. This figure differs from the group's unrestricted reserves by £9,000. This is because of the elimination on consolidation of an internal invoice, which had been recorded as income in Action Centres UK Limited and fixed asset additions in NAYC. See note 12(b).

The unrestricted funds balance of £3,093,613 represents net assets as detailed in note 23. As can be seen from the note, the majority of funds have been used to invest in tangible fixed assets.

The restricted funds balance of £11,334,893 represents projects as detailed in note 22.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

	2023	2022
	£	£
b) The closing restricted capital projects fund relates to:		
Frontier centre	129,806	129,806
Tennis centre	1,439,526	1,439,526
Pioneer centre	2,139,984	2,123,627
Kings Park development fund	1,989,146	1,989,146
Kings Park trampoline fund	446,817	446,817
Ranch development	231,554	231,554
Whitemoor Lakes	3,541,868	3,541,868
Capital assets fund	551,154	551,154
Whitemoor Lakes Kayaks	793	793
Kings Park 25 year Anniversary Appeal	15,038	15,038
Summer Appeal – Benham Arena	44,807	44,807
Whitemoor Lakes Activity Hub	308,208	308,208
Pioneer Activity Appeal	58,880	58,880
	<u>10,897,581</u>	<u>10,881,224</u>

	2023	2022
	£	£
c) The closing restricted other funds relate to:		
Minibus and trailer fund	4,858	4,858
Connexions	5	5
Pioneer Bursary	9,166	9,166
Corby Development	130	130
Rebus project	10	10
Arm for Sam	80	80
Corby Learning Partnership	97	97
Friends of Whitemoor Lakes appeal	816	816
Winnie Hall Trust grant	1,308	1,308
YD Christmas Appeal Emerging Leaders & Hebrides Trip	46,203	46,202
Kings Park Centre mattresses	64,490	64,490
Roller Skating Benham	1,612	1,612
Bursary Aid Lighthouse	2,500	2,500
Christmas Appeal 2016	1,125	1,125
Action Centres Bursaries	1,000	1,000
Wellbeing 4 Youth	16,666	16,666
Vulnerable Homeless	500	500
Send NCC	103	103
Pacesetters - bursaries for camps	1,416	1,416
Church worker	27,500	27,500

Northamptonshire Association of Youth Clubs

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Year Ended 31 March 2023

	2023 £	2022 £
The closing restricted other funds - continued		
WML Activity appeal	36,883	33,883
Trauma recovery	26,250	26,250
Sport England Grant	59,661	59,661
60th Anniversary appeal	50,288	50,288
KP Sports equipment	1,500	1,500
Sch reward datys	6,250	6,250
Diamond Appeal	27,855	25,265
Uganda expedition	10,864	10,864
NORTHAMPTON TOWN COUNCIL -TRAINING GRANT	7,124	-
EMERGENCY SPRING APPEAL 2022	8,753	-
KP SPINNEY	1,800	-
OWEN FAMILY TR DONATION RE WML BAG DROP	5,000	-
DON PIO ACT INSTRUCTORS - ALFRED HAINES	2,000	-
DONATIONS FOR PIO MUGA - 2023	6,500	-
DONATIONS - KPC PIANO - A LOCK	7,000	-
	<u>437,313</u>	<u>393,543</u>

	Opening Balance £	Reclassif- cations £	Incoming £	Outgoing £	Closing Balance £
22 Restricted funds					
Frontier capital project	129,804	32,813	-	(32,813)	129,804
Tennis centre capital project	1,439,526	-	-	-	1,439,526
Pioneer centre capital project	2,110,824	-	34,083	(17,725)	2,127,182
Ranch development	231,554	-	-	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	2,004,145	6,323	-	(6,323)	2,004,145
Kings Park trampoline fund	446,817	224	-	(224)	446,817
Whitemoor Lakes	3,554,674	15,549	225	(15,774)	3,554,674
Whitemoor Lakes Kayaks	793	-	-	-	793
Kings Park 25 year Anniversary Appeal	15,038	-	-	-	15,038
Summer Appeal – Benham Arena	44,807	-	-	-	44,807
Whitemoor Lakes Activity Hub	308,408	-	-	-	308,408
Pioneer Activity Appeal	58,880	-	-	-	58,880
Other funds	378,343	10,297	53,569	(20,098)	422,111
	<u>11,274,767</u>	<u>65,206</u>	<u>87,877</u>	<u>(92,957)</u>	<u>11,334,893</u>

Northamptonshire Association of Youth Clubs

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Year Ended 31 March 2023

23 Analysis of net assets between funds

	Tangible fixed assets £	Investments £	Net current assets/ (liabilities) £	Creditors more than 1 year £	Total £
Restricted funds					
Frontier capital project	-	(4,443)	134,249	-	129,806
Tennis	1,442,476	-	(2,950)	-	1,439,526
Pioneer centre capital project	2,519,781	-	(379,796)	-	2,139,985
Ranch development	-	-	231,554	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	1,942,281	-	46,865	-	1,989,146
Kings Park trampoline fund	428,243	-	18,574	-	446,817
Whitemoor Lakes capital project	4,779,526	-	(700,957)	(536,702)	3,541,867
Whitemoor Lakes Kayaks	-	-	793	-	793
Kings Park 25 year Anniversary	-	-	15,038	-	15,038
Summer Appeal – Benham Aren	-	-	44,807	-	44,807
Whitemoor Lakes Activity Hub	505,304	-	(197,096)	-	308,208
Pioneer Activity Appeal	-	-	58,880	-	58,880
Other funds	-	-	437,312	-	437,312
	12,168,765	(4,443)	(292,727)	(536,702)	11,334,893
Unrestricted funds	5,486,030		(1,374,274)	(1,018,142)	3,093,614
Per group	17,654,795	(4,443)	(1,667,001)	(1,554,844)	14,428,507
Unrestricted funds eliminated on consolidation	9,000	2	(2)	-	9,000
Per company	17,663,795	(4,441)	(1,667,003)	(1,554,844)	14,437,507

24 Pension costs

The group contributes to the personal pension schemes of selected employees and to a group growth plan for other selected employees. The assets of the schemes are held separately from those of the group in independently administered funds. The pension cost charge in the profit and loss account represents contributions payable by the group to the funds and amounted to:

	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 £
Pension contributions	56,946	47,885	(479)	4,037
Amounts outstanding to the funds as at 31 March 2022	12,573	22,868	916	5,593

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

25 Financial commitments

At 31 March 2023 the group had future minimum lease payments under non-cancellable operating leases as detailed below:

Operating leases which expire:

	2023 £	2022 £
Not later than one year	8,228	28,132
Later than one year, not later than five years	9,191	12,431
	<u>17,419</u>	<u>40,563</u>

26 Related party transactions

During the year the company engaged in transactions with Action Centres UK Limited (ACUK) which is a related party by virtue of ACUK being a subsidiary of NAYC.

During the year NAYC transferred funding of £nil (2022: £256,500) to ACUK to provide financial support during the pandemic.

At the balance sheet date NAYC owed ACUK £62,701 (2022: £9,812), and these balances have been disclosed within amounts owing to group undertakings. Trade debtor and trade creditor balances also existed with ACUK at the balance sheet date amounting to £3,135 (2022: £41,216) and £891,014 (2022: £760,339) respectively.

The David Laing Foundation and Kirby Laing Foundation are related parties due to Mr D Laing being a director of NAYC and a trustee of the David Laing Foundation and Kirby Laing Foundation. During the year the David Laing Foundation donated £nil (2022: £10,000). The Kirby Laing Foundation donated £nil (2022: £50,000).

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

27 Financial Instruments

The group had the following financial instruments:

	Group 2023 £	Group 2022 £	Company 2023 £	Company 2022 £
Financial assets at fair value through profit or loss account				
Fixed asset investments	<u>(4,444)</u>	<u>28,370</u>	<u>(4,442)</u>	<u>28,372</u>
Financial assets that are debt instruments measured at amortised cost				
Trade debtors	74,388	66,567	4,016	45,276
Other debtors	234,142	352,748	221,256	181,911
	<u>308,530</u>	<u>419,315</u>	<u>225,272</u>	<u>227,187</u>
Financial liabilities measured at amortised cost				
Bank loans and overdrafts	359,168	434,196	359,168	434,196
Other loans	1,443,218	1,736,552	1,443,218	1,736,552
Finance leases	205,221	136,515	205,221	136,515
Trade creditors	1,534,291	1,137,547	900,518	757,884
Other creditors	590,863	621,345	187,656	142,270
	<u>4,132,761</u>	<u>4,066,155</u>	<u>3,095,781</u>	<u>3,207,417</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2023

28 Prior period adjustment

Reconciliation of changes in equity

	Notes	1 April 2021 £	31 March 2022 £
Adjustments to prior year	(i)		
Correction to covenanted profits		-	(21,823)
Equity as previously reported		14,812,284	14,812,284
Equity as adjusted		<u>14,812,284</u>	<u>14,790,461</u>
Analysis of the effect upon equity			
Profit and loss reserves		<u>-</u>	<u>(21,823)</u>

Reconciliation of changes in profit for the previous financial period

	2022 £
Total adjustments	(21,823)
Profit as previous reported	(228,646)
Profit as adjusted	<u>(250,469)</u>

Notes to reconciliation

(i) Correction of covenanted profits

In the previous year profits for Action Centres UK Limited were covenanted to the charity as per the governing document. At the previous balance sheet date the profit and loss reserves of Action Centres UK Limited were negative and therefore the profits shouldn't have been covenanted to the charity.

In previous years, other gains and losses were recognised as amortisation within the profit and loss account. This adjustment does not affect profit.