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**Northamptonshire  
Association  
of Youth Clubs +  
Action Centres UK  
Annual Report  
2021-22**



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**Vice Presidents:** Commander Michael Saunders Watson CBE DL, Sir Ewan Harper CBE, Lady Wake DL, Mr Glan Grey-Jones, Mr John Ford MBE, Mr John Gilmour, Mrs Sylvia Gilmour & The Bishop of Peterborough Rt Rev Donald Allister

**Chairman:** Mr Peter Hales

**Honorary Solicitor:** Mr Dominic Hopkins DL (Hewitsons)

**Auditors:** Moore

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### HEADQUARTERS STAFF:

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Mrs Isabel Whittaker (PA to CEO),  
Mrs Laura Brown (Fundraiser/Social Media)  
Mrs Karen Anderson (Senior HR Administrator & Safeguarding Lead).

**Front Cover Picture:** New trainee instructors, Maike & Moritz.

### NAYC BOARD:

Mr Peter Hales (Chairman), Mr Tim Leese, Mr David E Darby,  
Mr David Laing, Rev David Shearer, Rev Adam Eakins, Dr  
Frank Cole & Rt Rev Bishop John Holbrook

### ACTION CENTRES UK BOARD:

Chairman: Mr David E Darby, Mr Peter Hales, Mr John  
Whittaker.

Company Secretary: Mr Peter Bramley.

### ACCOUNTS:

Mrs Emma Fletcher (Company Accountant), Mrs Joy Bowman,  
Mr Mike Smither & Miss Laura Phillips

### YOUTH DEVELOPMENT STAFF:

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### Northamptonshire Association of Youth Clubs

Charity Registration No. 803431  
Company Registration No. 2484603

## CHAIRMAN'S REPORT

I was walking past our sitting room the other day when I heard a song coming from the TV "I believe in miracles". Some of the grandchildren were watching a cartoon called Prince of Egypt; about Moses leading the children of Israel out of captivity and into the promised land.

I thought, yes, I do believe in miracles, so what is the modern-day equivalent? One is, of course, NAYC and Action Centres, not only the whole story but particularly how they came through the pandemic.

At the end of the financial year this charity, which mainly supports young people, was virtually starting again. It had been shut for normal activities for about a year due to the pandemic, and relied as usual on the staff, some of which had to move on, some furloughed and a skeleton remained and kept the name and spirit of NAYC alive.

I am loathed to pick out any member of staff, but credit must go to Emma Fletcher, our Company Accountant who had to deal with grants from the Government and other sources, loans and squeeze

every bit of income and savings from the organisation.

Also, thanks for those at Whitemoor Lakes whose centre was used by the NHS as a vaccination hub for Staffordshire and those who kept the Sports Centres, accommodation and Conference units open when allowed. The training of instructors also went on and so when restrictions were lifted the whole organisation was able to hit the ground running.

When Harry Whittaker started the Association, he hadn't heard of Covid-19 or been aware of the modern day worries for young people, but his aims and objectives were to serve young people. To serve in Christ's name all sorts of young people and not to be restrictive or exclusive. To serve in a completely open and secular setting. He was right then, and he is right now, sixty years later.

I believe young people have been the most affected by the pandemic. Their schooling and learning interrupted, they have been isolated and scared by what was happening and their mental health has been

compromised to various degrees.

So, this is why a charity like this is so important and we adults, whether through financial giving, or action, need to support it through to the next Jubilee.

We have relied on our supporters and donors even more this year and our thanks go to The Langley Charitable Trust, The Benham Charitable Settlement, Laing Family Trusts, and the Bernard Sunley Charitable Foundation and all those who have continued their support, this year.

Finally, I can assure all those associated with this work that you have seen a miracle. From centres across the country where the voices of young people enjoying themselves had almost disappeared due to the pandemic; to a full complement wherever you go fulfilling Harry Whittaker's dream.

Thank God.



**PETER HALES**  
CHAIRMAN

## PRESIDENT'S REPORT

It is quite stressful thinking of what is, and what might have been in the light of Covid and economic depression. Yet, somehow, the news is good, and someone with real influence cares. It is remarkable. Just when pressures should be acute our numbers and bookings are showing fantastic resilience and the Centres are bursting with laughter and happy conversations of joy, and the love that pervades them all. Of course, this is not luck, or, only the amazing response to prayer. It is the result of a deep attitude of care. Care for each other, care for our roles within the businesses. Care for every detail to ensure that everything glows and reflects this care.

Will the bookings continue at these levels? By sending every visitor home as our ambassadors I believe they will. However, the management

team are as always not just careful but prudent and constantly looking to make each visit seem to be special, and with new things to enjoy – and not just in the dining rooms!

Life for everyone is getting harder by the week and next year everyone here will make sure we show and demonstrate that we deeply care and this makes the difference, just as we believe our own futures lie in the hands of someone who cares greatly.



**DAVID LAING MA RIBA**  
PRESIDENT, NAYC



# YOUTH DEVELOPMENT

Youth Development concluded last year's report on a positive note by talking about how we had maintained contact with our membership and supported many youth groups and young people throughout the covid restrictions. We recognised the changing landscape as an opportunity to rebuild our work with new vision and plans that would grow our youth offering across the voluntary sector.

We said goodbye to three long-serving colleagues who had been pivotal in building our work and membership but were pleased to welcome two new Youth Development Coordinators and a DBS Co-ordinator to the team. An early team building weekend with activities at Pioneer Centre helped with the transition and bond the new team. We took the opportunity to review our work systems and procedures, resetting our membership database, restructuring our activities plan and moving to an online DBS service - all to make our work more streamlined. New work areas opened, and we have plans for; a youth leaders conference, residential for disadvantaged groups, youth wellbeing cafes with mental health training, new funding for youth centres, and opportunities for new partnerships. Our youth work

and services focus on four main objectives: (1) to set up and support youth provision (2) deliver activities, projects, & programmes (3) train youth leaders & volunteers and (4) to develop young people's potential.

## SETTING UP AND SUPPORTING YOUTH PROVISION

Over the spring and summer period we conducted an online survey and personally contacted over 150 youth leaders to find out their feelings and concerns about reopening after lockdown. As confidence grew, we were on hand to provide guidance and support to youth groups. Our DBS safeguarding support changed as we went to an online service in partnership with Thirtyone:eight and in the first 4 months we processed over 100 applications!

Over the summer period we relocated all our games pack equipment and carried out an inventory of over 150 different activities. As a benefit to our members, we produced a comprehensive games pack catalogue including full equipment list & photos, instructions and individual risk assessments. We also improved our booking procedures to help groups access the equipment.

## DELIVERING ACTIVITIES, PROJECTS AND PROGRAMMES

We provide a variety of activities that suit different ages, group sizes and locations, with a noticeable demand for the sumo suits, curling, archery and human hungry hippos. The 28 arts & crafts activities available have continued to be a popular request for all groups and in the last three months of the period, we visited over 40 different groups and engaged with around 800 young people.

Our new team has created a varied events programme as well as continuing with popular events such as; the night walk, quiz night and cycle ride. We have also added a craft workshop, leaders info night, football tournament and 'Cube Challenge'. Our second 'Unite' event for church youth groups will run in the summer and we are planning to resume our youth groups annual awards celebration.

We are working on a new project initiative to set up youth wellbeing cafes in designated areas that support the mental health and wellbeing of young people by offering volunteer training, an activities programme, and professional support.

## TRAINING YOUTH LEADERS AND VOLUNTEERS

We continue to provide a range of training sessions aimed to support voluntary sector groups, these include 11 different topics such as safeguarding, autism awareness, first aid, health & wellbeing and youth work skills. We have appreciated the support of trained staff at our Whitemoor Lakes and Pioneer Centre who now run our first aid courses.

## DEVELOPING YOUNG PEOPLE'S POTENTIAL

The new team successfully managed to bring 13 young people through our Emerging Leaders training by running two weekends at the Pioneer Centre, and a one-day event at King's Park. This has put us back on track to start the programme again in the autumn term with a new group of potential young leaders. Plans are developing for the young leaders who have completed our training, to continue to meet as a group and plan activities including an expedition. We also worked

with young people to organise the annual Youth Summit event at the Northampton Guildhall in November. This is where local youth provision and services are showcased and children from local schools are invited. Young people lead on the event planning, and they also run workshops and discussions on selected topics.

## REFLECTION

By working closely together we have made a remarkable return in rebuilding our support service to youth group leaders, young people, and partners. I would like to thank the hundreds of dedicated volunteers who continue to give their free time and energy to young people, and the new members of our team who have come in and 'hit the ground running' with commitment and enthusiasm to provide the best possible service



**IAIN ANDERSON**  
YOUTH  
DEVELOPMENT  
MANAGER

## YOUTH DEVELOPMENT STAFF

James Yates  
Nick Cox  
Zoe Robinson  
Laura Phillips  
Becky Whiting  
Jon Ford  
Richard Houghton  
Madeleine Fregoni  
Danielle James  
Iain Anderson



**"I have learnt how to deal with different behaviours and become a more confident leader. I really enjoyed the Emerging Leaders weekend. I made new friends, learnt new skills and had fun in the activities..."**

**"Thank you so much for being a part of Bugbrooke Youth Club. Not just tonight but for the whole 20 years. You are amazing!"**  
Leader

## YOUTH DEVELOPMENT

# AFFILIATED / 'WORKING WITH' GROUPS



### **CORBY**

Corby Netball Club  
Kingswood Community Support  
NESC Kingswood Unit  
Oakley Rangers  
Tribes Youth Club  
Hearts Of Young People  
Adrenaline Alley

### **DAVENTRY**

Daventry Methodist Church  
Centre Four Youth Club  
Kilsby Youth Club  
Great Oxendon Youth Club  
Daventry AFC Club (Action For Children)  
Daventry Youth Club (Action For Children)  
Yelvertoft Youth Drop In  
BCCYouth  
NESC Daventry unit  
Long Buckby Youth Centre  
East Haddon Youth Club  
Carey Baptist Church Children's & Youth Activities

### **EAST NORTHANTS**

Park Road Baptist Church  
Ranger Cadet Corps & Association  
Islip Youth Club  
Rock Solid Youth Club, Weldon  
Northants Inline Roller Hockey Club Ltd  
Irthlingborough Youth Club  
Rushden High Street Youth Group  
RUSH 2The DEN

### **KETTERING**

Desborough Youth Centre  
Harvesters  
OPFCC Targeted Youth Service  
NESC Kettering Unit  
African Youth Arise (AYA)  
Engage - St Giles Church  
Desborough

2nd Broughton Scouts Group  
Geddington Youth Club  
Barnack Youth Club

### **NORTHAMPTON**

Free 2 Talk  
Relentless Youth  
Screen Northants  
Acorn Childcare UK  
Aimstr8  
The Martial Arts Academy of Excellence  
Northamptonshire Association for the Blind  
St Mary's Youth Club  
United Life Northampton  
C2C Social Action  
Base Camp  
Peak Empower  
Growing Together Northampton  
Northamptonshire Deaf Children's Society  
SSD Youth Club  
Living Grace Church  
Readwell Care Out of School Club  
Discovery Days  
All Nations Church  
FISH (Friendship International Students and Hosts)  
28th Northampton Guide Group  
Sport4Fitness CIC  
Spring Boroughs Youth Hub  
NESC Northampton unit  
Deafconnect  
The Lowdown  
Camp Hill Youth Club  
Community Court Yard  
Parsnip Youth Theatre  
NFC A  
Young Healthwatch North Northamptonshire and West Northamptonshire  
Nene Valley Club  
L2L

Clubs for Young People  
Northamptonshire - Youth Inspired  
Broadmead Youth & TMX  
Stay Safe Youth Club  
Northampton Handball Club

### **SOUTH NORTHANTS**

South Northants Youth Engagement  
St Leonard's Church Yardley Gobion  
Nether Heyford Youth Club - Juniors  
Towcester Youth Club (Action for Children)  
Deanshanger Youth Cafe  
NESC Towcester  
Harpole Youth Club  
Bugbrooke Youth Club  
King's Sutton Baptist Church Youth Club

### **WELLINGBOROUGH**

Wollaston Youth Club  
Wellingborough Youth Club Youth Café  
NESC Wellingborough Unit  
Sywell Air Scout Group  
Gleneagles Anglican Church  
The Drop Off  
Irchester Youth Club  
Earls Barton Youth Club  
The Nest Youth Club

**SUPPORTING  
NORTHAMPTONSHIRE  
YOUTH GROUPS,  
SCHOOLS AND  
ORGANISATIONS  
SINCE 1961**

# AIMS AND PUBLIC BENEFIT

The Aim of NAYC is to help and educate young people, especially, but not exclusively, through their leisure-time activities to develop their physical, mental and spiritual capacities that they may grow to full maturity as individuals and as members of society.

This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of youth groups and assist in finding youth workers
- To unite youth groups in the county of Northamptonshire; to assist the work of existing youth groups and help in the formation and development of new groups
- To assist in organising conferences and training courses for youth workers, members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitemoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery

Centre in North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.



**JOHN M. WHITTAKER MA**  
CHIEF EXECUTIVE

# FIRST PRINCIPLES

1. The Motivation of our Work springs from the personal faith of the Staff. A love of God issuing in a love for others.
2. The Aims and Objectives of our Work are to serve young people and their needs rather than a mission to win their allegiance. To serve in Christ's name all kinds of young people and not to be restrictive or exclusive. To serve in a completely open and secular setting.
3. Our Aim has not been to 'Preach or Convert' but to serve and help. To achieve this we have had to provide 'Tools to do a Job'. Our job is clear to us - the tools we have provided are our services and centres. Attitudes often alienate adults from the young and create a generation gap. We have tried to offer, through our service, centres and staff 'un-judging friendship', 'non-judgmental attitudes', 'accepting love', to create a bridge over the gap.
4. Our Methods of Fund Raising. To depend, whenever possible, on Direct Giving rather than on money raising methods, for two reasons, (i) to set an example to the young people we seek to serve and lead, and (ii) to relieve our staff from time-consuming efforts, so that they can devote their time and energies to the real job in hand.
5. Faith. There has always been a deep element of Faith throughout the life of the Association. A faith in people and a faith in God. A faith to believe that if something is needed and it is right, and action is taken, provision will be made for that something.
6. Responding to the Need. The Associations work has developed through an awareness of need and attempting to do something about meeting that need, often in cooperation with others.
7. The Function of the Staff. The Association has endeavoured, over the years to appoint men and women to its staff who are committed to the Christian way of life and who feel a sense of dedication to their job. It has been found that then they can be trusted to get on with their job, with support and guidance.
8. The Right Kind of Support. The Association has been blessed through the years with a Board that invested trust in the appointed full-time staff, who have filled a role of being supportive, encouraging and constructive in their guidance. This has been one of the main strengths of the Association.



**COMPILED BY THE LATE  
REV HARRY WHITTAKER MBE**

## THE NAYC PRAYER

O God our Father, who in our Association has called us into a great family of friendship and service: -  
Give us Faith always to seek that which is highest,  
Give us Courage to stand for that which we know to be right, and  
Give us the Spirit of Love by which alone we can truly serve  
You and our fellow men.  
Through Jesus Christ our Lord. Amen.



# KING'S PARK CONFERENCE CENTRE

**King's Park provides facilities for training over 20,000 leaders from the UK and abroad every year. We take pride in serving these leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others.**

This report gives a glimpse of what has happened during the last year and shows that God's promise to bring people together from all over the world still stands today. King's Park has two large meeting rooms, a middle-sized room and several small break out rooms. The 105 twin bedrooms and two-family rooms are all en-suite and our dining room can hold up to 175 guests.

During the past year we have welcomed 136 group bookings, made beds for over 4,500 people and our kitchen team prepared nearly 20,000 meals. In October alone we served nearly 1,000 guests!

In May Spectrum a Christian Ministry and one of our precious regular groups, Kerygma180 (K180) were our first guests filling this place with life again. This moment was both wonderful and strange at the same time.

During June and July, pupils' laughter filled our hallways again. It became very popular for schools to book the unique 2-day/1-night 'Inspire' sports residential. Mainly Northamptonshire

primary schools enjoyed the fully catered and sports packed 2-days, helping the pupils to gain self-confidence through activities and sports, develop friendships and feel very special, as all the bedrooms have their own en-suite bathrooms.

During the summer holidays we were pleased to see groups back enjoying their events with fewer restrictions. The conferences of Heaven Seekers, the youth group LoveWorld UK and the Jewish Girls Summer Camp were just some of the highlights.

The autumn continued to be busy, in September Kensington Temple was the first group to bring large numbers into the Centre. October was packed with bookings, including Churches United Fellowship UK and New Testament Church of God with a great exhibition. We remember the smell of the fantastic Jerk Chicken in the car park! Saint Mark's Orthodox Church young adults camp is always a delight to have with us.

In December it was great to see the British Tennis Coaches Association using two of our facilities – the Conference Centre and the Tennis Centre. The dress code is suddenly different: Please come sporty, with round yellow accessories and super speedy new rackets for the killer serve.

The winter months and early spring are usually popular for conferences

and church weekends away. For the first time we hosted the Church of Nazarene and magic was in the air with the Christian Magicians, along with the conference for Open-Air Mission.

A big shout out to all the group organisers, we recognise that it has been challenging to organise an event, getting the numbers right whilst following the restriction guidelines, it has not been easy but a big WELL DONE to all of you.

We are also grateful for our staff and their endless efforts – we couldn't do it without you. You have been loyal and committed to continue the work which started here so many years ago. A big shout out to the Sports Centres, Whitemoor Lakes and Pioneer for being great 'sister centres'.

Last year we mentioned our outdoor development plans. The good news is, we have just received planning permission, you can be excited for the next annual report!



**JASMIN HOLMAN**  
BUSINESS  
MANAGER



**GILLIAN MURRAY**  
HOSPITALITY  
MANAGER

## STAFF TEAM

### MANAGEMENT

Gillian Murray  
Jasmin Holman

### BOOKINGS TEAM

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Kate Bhamra

### DUTY MANAGER

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Barry Peck  
Mark Ingram

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Joanne Troop  
Zoe Keeber  
Ruth Haughton  
Dawn Barry  
Marcia Caleb  
Lauren Mears  
Caroline Evans  
Zhanna Ekam  
Nordia Evans

### KITCHEN TEAM

Steve Merryshaw  
Armando Fregoni  
David Allibon  
Simon Holley  
Daniel Baker  
Peter Parker  
Shani Keeber  
William Cater  
Roslyn Warner  
Emma Ross



## KING'S PARK SPORTS



**King's Park Sports is made up of two centres; Benham Sports Centre, which is a large multi-sport facility opened in 1990, and King's Park Tennis Centre, which is an indoor and outdoor purpose-built tennis venue added slightly later in 1998.**

Our aim is to operate these facilities to the highest possible standard, whilst offering affordable and accessible opportunities within sport to the local community. We work with a number of partner organisations in order to provide these opportunities, including; NTGA, with whom we share the Benham Sports Centre – NTGA provide sessions in trampolining, gymnastics & climbing, and have been an integral part of the centre since it's opening. Pacesetter Sports run school holiday activity camps on our behalf, and Tennis4All operate a tennis coaching & tournament programme. We also work with Sk8house, who run the main roller-skating sessions at the centre.

Looking back, it was a difficult beginning to the year, with the country just starting to be released from the third Covid lockdown. During April we

continued with the various maintenance tasks around the centres, in preparation for our eventual reopening following six months of closure after the second and third Covid lockdowns. Apart from the obvious frustration at having to still be closed, this time was used effectively to make the centres look as good as possible for the return of our customers!

17th May was the day we finally reopened, after having closed our doors on 4th November. We were operating under certain restrictions, but we had become accustomed to this following the requirement to operate in this way during our initial reopening after the first lockdown. Our tennis & badminton customers were delighted to return, as were the various external sports groups & clubs which could operate within the guidelines.

June saw the return of our 'Inspire' school residential visits, with local primary schools staying overnight at King's Park and enjoying a programme of sporting activities over two days.

The majority of remaining Covid restrictions were dropped in July,

which meant that our Saturday evening roller disco event (provided by Sk8house) could return. These sessions were instantly popular again from week 1!

August saw a return a return of our holiday activity camps (provided by Pacesetter Sports). These camps were very well attended, with over 1000 places being sold. At the end of the month, we hosted the tennis county championships, following a year's break for the Covid pandemic.

In September we welcomed back Moulton Bowls Club back for their regular weekly bookings following an enforced absence of 18 months. We also saw the long-awaited return of our tennis coaching programme, tennis coach education courses, and weekly adult netball league.

October meant the return of the Sunday junior netball league, which occupies Benham for the majority of Sundays throughout the year. Due to the popularity of the Saturday roller-skating, Sk8house also began hosting regular sessions on Fridays, with over 400 people now attending the two skating evenings each



week. In addition, the Tennis Centre welcomed back the LTA's junior regional events, with the best junior players in the area coming to compete at King's Park. During October, we also held another children's activity camp in the half term break.

During November and December we hosted the BTCA national conference at the Tennis & Conference Centres, meanwhile the Tennis Centre also welcomed players for an LTA County Cup event over 3 days.

In January we reintroduced birthday parties at the centres for the first time since before the pandemic. A revamped party room and brand-new bouncy castle were on offer as part of our ever-popular birthday party offering!

February saw the centres host another children's school holiday camp, which was well attended as always, and full of fun activities.

In March the Tennis Centre was the venue for another 3-day LTA County Cup Tennis event. This featured players from all over the UK competing for their county at various venues across the country.

This month topped off one of the busiest winters which King's Park Sports has ever seen. It has been fantastic to see all of the regular individuals & groups returning following the pandemic and resuming the sports & activities which they missed greatly

during the times of closure.

All of this has been made possible by the team of staff at King's Park Sports, who have shown great flexibility to manage the various restrictions and differing working patterns which have been necessary because of the pandemic. We look forward to the next twelve months building on all this great work.



**BEN WHITTAKER**  
KING'S PARK  
SPORTS  
MANAGER



## STAFF LIST

**Centre Manager**  
Ben Whittaker

**Assistant Manager**  
Emily Allison

**Duty Managers**  
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Shane Thompson  
Jonathan Oelrich  
Mitch Longden  
Reece Drage  
Sue Brown  
Tom Drage  
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Patrick Mangan

**Leisure Assistants**  
Riley Wass  
Brad Smith  
Sienna Jane-Gray  
Florence McMorow  
Poppy Duff  
Amrit Singh  
Lewis Nash





# PIONEER CENTRE

**Pioneer is set in a beautiful rural setting near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.**

Pandemic? What Pandemic you might ask? Ever since the Government removed restrictions and enabled us to, we have had residential groups back (May 2021) and the Centre has been buzzing with life once again. Many have come through the doors seeking much needed respite and, in some way, a break from the 'pandemic' way of life. We have been delighted to provide that safe space! It is with great thankfulness to God that there was never a catastrophic virus outbreak onsite or incidence between groups throughout this time and the staff absences and group cancellations have steadily eased since Christmas 2021.

The country has been crying out for the opportunity to get young people out and about again, and although youth groups and church conferences have been slower to return, schools have been desperate to return, braving the myriad of rules, measures, and

risks. Within the school activity residential industry, a huge gulf has developed between ever increasing demand and less and less provision availability, which has been worsened by the staff shortages in hospitality and activity instructing. This has meant that a lot of schools have been let down by their activity provider through last minute cancellations. It is with joy that we have not cancelled a single booking.

The Pioneer staff team has gone from strength to strength this last year. We have finally had a return to pre-pandemic group sizes and have welcomed new staff to cover the increased demand. It is with continued thanks to the staff, new and old, for their dedicated and passionate approach to their work. The comments received from group leaders is most often that the staff 'go above and beyond' and I am proud to be able to lead this team in the valuable service they provide.

The Kickstart program has continued with 19 recruits taking part, most of whom are now in employment – several with Pioneer! Last August saw the first full new intake of 15 German and French voluntary workers on our Firm Foundations scheme and this in spite of Brexit and Covid.

The Centre continues to develop its best attributes, aiming to simply provide better for no extra cost. The previously built outdoor classroom has been such a hit with groups that funding was granted, and another outdoor classroom has been built and is already always full for briefings, lunches, reflections and outdoor education. Other developments include a new dedicated team building area with giant group seesaw, and improvements to the accessibility of some outdoor paths and activity entrances with Tarmac surface.

So, "forgetting what is behind" we are "straining toward what is ahead" (Phi 3:13) is our new clarion call for the upcoming year as the Centre exceeded expectations for this year with nearly 2,000 bed nights per month already by June 2021 and rising to almost 3,000 by October. With 293 separate bookings, resulting in 12,406 Guests who enjoyed 62,976 meals. We can also say that 48% of these bookings were our Schools Action Plus Program, many of which brought the year groups who missed out in 2020. We also saw a surprising increase with 19% made up of school day bookings, as an alternative to a residential where a Local Authority would have otherwise cancelled the experience.

Sadly, our family conferences make less than 10% of these figures and we have yet to see these groups return in full force – but there are good signs for 2023. May you be blessed this year by a residential visit of your own – at least you know a more-than-welcoming option!



**JOSH THOMPSON**  
HEAD OF  
CENTRE

**"All staff have been superb. It is much appreciated because it makes our job managing the children so much easier."**

Bishop's Castle Primary School

**"Lovely People!"**

Zone2, Bowdon Parish

**"We are so happy here; we have booked again for next year!"**

Neighbouts Wordlwide (WEC International UK)

**"Great accommodation. Brilliant."**

ROC Solid, Riverside Church



**CATERING**

Paula Porter  
Angie Evans  
Dawn Reid  
Gary Scott  
Mike Fazakarley  
Sammy Matravels  
Lisa Edwards

**SENIOR MANAGEMENT**

Josh Thompson – Head of Centre  
Joseph Donovan – General Manager  
James Kniffen – Chief Instructor

**ADMINISTRATION**

Kerry Kirkby  
Karen Bartlett  
Danielle James  
Tanya Tomanek  
Kevin Reid  
Sue Harrison  
Sandra Cooper  
Amy Anderson

**ESTATES**

Martin Tomanek  
Toby Kirkby

**HOUSE/DINING TEAM**

Alison Weaver

Paul Wimbush  
Attila Czeilinger  
Sarah Russon  
Zofia Cetnar  
Cara Beth Tennant  
Camila Pinto  
Chantell Parker  
Dawn Handley  
Ellie Pearce

Gabija Petrulyte  
Gabriele Petrulyte  
Hannah Kirkby  
Harriet Wain  
Jessica Jones  
Julia Petrulyte  
Lydia Evans  
Maisie Sharrard  
Maryann Taylor  
Natalie Reid  
Runa Avery  
Sebastien Basker  
Sebisha Fazakarley  
Ben Keeley  
Abbie Johnson  
Abbie North  
Christine Crumpton  
Matt Brunn  
Charlotte Smallman  
Lauren Burnside  
Scott Bridgewater  
Johannah Causer

Pippa Goulden  
Skye Humphreys  
Jake Nicholls  
Jack Waterhouse Turner  
Sally Pearse  
Jessica Box  
Evan Jenkins  
Kayleigh Poole  
Lily May

**ACTIVITIES**

Filipe Pinto  
Andrew Evrard  
Tracy Monk  
Joseph Page  
Max Bishop  
Kieren Plant  
Luke Povey  
Ronan Halpenny  
Ruth Gibson  
Abbie Hinks  
Alex Flannagan  
Alex Sanseverino  
Kieran Miles  
Mollie Chilton  
Naomi Cornell  
Saraya Reid  
David Hayes  
Jack McGarrigle  
Jack Dadds  
Donovan Douglas  
Fergus McGlynn

Adam Johnson  
William Blick  
Mitchell Hanson  
Joseph Parsons  
Morgan Carter  
Raya Chaundy  
Joshua Clark-Lewis

**FIRM FOUNDATIONS**

Miriam Conder  
Judita Kegreiss  
Aaron Kuhn  
Amelia Adler-Ibbotson  
Anna-Magdalena Anlauf  
Camille Bertrand  
Emeric Datie  
Franziska Roemer  
Hannah Luecke  
Jakob Prinz  
Jette Guenther  
Johanna Gillet  
Justine Raatz  
Konstantin Meyer  
Luca Leidmann  
Marie Rehse  
Orianne Chausse

**SHORT TERM**

Judit Hegedus  
Emily Lloyd-Bond

**STAFF TEAM**



**"Amazing place, we had so much fun, good food and great activities, we could not recommend it more"**  
Over The Wall

# WHITEMOOR LAKES

**Whitemoor Lakes is the newest addition to ACUK – a purpose built lakeside conference and activity centre, enjoying views across a beautiful 40 acre lake. The centre offers a full range of activities, including sailing. The centre was developed from a vision John and Sylvia Gilmour had to help fulfil the potential of lakes that were being created following the extraction of sand and gravel.**

## THE SUCCESSES THROUGH ADVERSITY

It has been a difficult and challenging year thus far, with compromises, difficult decisions and outrageous demand for our services! Who knew, that in May 2021 when we reopened our doors, our winter running through to spring 2022 would be so successful. Whitemoor Lakes has seen its busiest winter / spring season ever! It has challenged us, shaped us, and made us immensely proud to work here.

There is little let-up for demand in the summer months, with each month having several schools placed on hold in case of cancellations (highly unlikely). Our challenge has been staffing the demand, what with the sad

and unfortunate closure of other centres. The Lord has blessed us, been faithful and the fruit of our labour will be clear at the end of the year when we will count the number of young people that have successfully passed through – releasing their potential.

Whitemoor Lakes has had to make concessions considering staffing constraints, however, we haven't cancelled any groups! We have made things work because to us it is hugely important that we deliver. Our years of success have been driven by groups coming and speaking of the fabulous time they have had. As a direct result of word spreading among schools and groups alike, the covid bounce back has been phenomenal.

## SCOOP OF THE YEAR

What a pong! When Whitemoor Lakes staff inform me there's a "pong", they most certainly will be referring to our waste treatment plant. The Centre isn't currently on mains sewage, I tend to think of each flush / shower as a small bit of biochemistry where some brilliant micro-organisms are hard at work. The process is called Anaerobic digestion, it is a sequence of processes

by which microorganisms break down biodegradable material in the absence of oxygen. These organisms promote several chemical processes in converting the biomass to biogas, in turn treating the water, to ensure clean water is pumped away. It's simple, yet highly effective. This brings me to Centre activities, a simple but highly effective place, where each department is intrinsic for the smooth running of the Centre. There are many similarities in that if things are not running right – I get to hear about the "pong". It's been one of those years. Who knew recruitment would have been this hard post 2020-21 pandemic? Not I... we face one of the toughest labour markets not seen in several decades, whereby there are more vacant jobs than the unemployed population. Compounded by a steep cost of living rise, also not seen since the 1970's.

We have prayed that our vacant roles would be filled, and our ever-faithful God has come good. We are almost back up to full strength in every area of operations. I must shine the light on Barry Hayes (General Manager) for his steadfast dogged resolve interviewing, recruiting, and repeating such that has ensured the right people, fit the right roles.



Thank you, Barry, I salute you. I personally know of the struggles you have faced.

## LOOKING FORWARD

The remainder of the year shows great promise, we will be set and ready to deliver even better services.

Thanks to some great funding successes, we have a new floating Pontoon, complete with swim ramp being installed mid-August. This new addition to the lake will permit excellent access into the water for all users of the Centre including wheelchair users.

It is our hope that the unveiling will take place this summer to coincide with yet another funding success – our new safety boat. This new boat along with the Pontoon will enable Whitemoor Lakes to really stand out in the delivery of water sports. We have named this new Safety

Boat "Sylvia" in honour of Sylvia Gilmour, whom alongside her husband John, made Whitemoor Lakes what it is today.

## WHAT'S GOING ON?

The re-development of our old boat "shed" has seen two 40 ft shipping containers transformed in to a "FORT" clad in larch wood and oak. This move makes the containers invisible and brings both security and better all-round storage facilities for our fleets of canoes, sailing boats, kayaks, and stand-up paddle boards.

The Sport England grant for floodlighting to light up ten activity areas is on-going, with the aim to be set for the darker nights.

There are many other smaller projects afoot, but it's time to turn my attention to those heroes that have made adversity a success – the staff of Whitemoor Lakes.

My gratitude, thanks and prayers go to each and every staff member, without whom none of what I have written about would be possible.



**ANDREW DAMANT**  
HEAD OF CENTRE



**"Thank you to kitchen and servers for being so accommodating to our dietary needs, fussy eaters and indecisive cubs"**

Rolleston Cubs

**"Fears have been conquered, mountains of food has been eaten, new skills have been learnt and memories have been made"**

Moore Hall Primary School

Barry Hayes  
Nicola Whiting  
Alex Jones  
Chris Browning  
Mckenzie Ratcliffe  
Robin Jones  
Adam Mcdewitt-Smith  
Josh Stock  
Lawrence Tudor  
Bethan Thomas  
Mark Wreford  
Joshua Taylor  
Aimee Barlow  
Oliver Freeland  
Annabel Lyth  
Caitlin Shaw-Thomson  
Isaac Gandy  
Joshua Hawkes  
Sam Crathorne  
Matthew Lyon  
David Cunningham  
Tim Howell  
Alice Jackson  
Howard Leather

Ellen Perkins  
Mandy Evison  
Elaine Lowe  
Elaine Head  
Eve Lear  
Georgia Tudor  
Laura Goodier  
James Kirke  
Talitha Lightfoot  
Anita Deak-Sala Pinter  
Emma Cowlshaw  
Tracey Hicks  
Wioletta Grzegorzewska  
Anastasia Pollard  
Fiona Aston  
Lewis Watson  
Georgina Hadley  
Bernadette Lees  
Connie Thompson  
Sally-Ann Sedgewick  
Louise Mckenna  
Claire Darby  
Rebecca Tranter  
Maisie Cale

Mike Pinsen  
Phil Crathorne  
Howard Lee  
Tamas Pinter  
Lorand Deak-Sala  
Iulian Lemnariu  
Cheryl Moss  
Endre Szabo  
Cristina Costin  
Eve Purvis  
Greyson Ratcliffe  
Leala Waring  
Job Macinnes  
Katherine Goodfellow  
Ruth Damant  
Paul Jones  
Emma Shackles  
Sophie Hubbert  
Paras Panesar  
Keavy Foulkes  
Tom Speers  
George Kelly  
Oscar Kelly  
Lily Tomlinson

Sky Vernon  
Chloe Darby  
Katie Scott  
Charlie Mountney  
Sam Jones  
Tilly Longstaff  
Daisy Thomson  
Elizabeth Moran  
Ajay Wiggans  
Tobias Murray  
Lilidh Campbell  
Christina Mallinson  
Emily Firkins-Woodward,  
Luke Fowler  
T-Jay Gaskell  
Scott Hooper  
Jamie Hooper  
Lewis Byrne  
Kyle Lightfoot  
Liam Kelly  
Cameron Findlay  
Eleanor Goodfellow.

**STAFF TEAM**



# KING'S PARK TRAMPOLINE CENTRE

Home of Northamptonshire Trampoline Gymnastics Academy



We are very proud that via the Trampoline Centre NTGA continues to provide trampoline gymnastics in a world-class facility to people of all ages and abilities, offering opportunities for users including community, competitive, pre-school, special needs, schools, youth groups and other organisations.

There is a real community feel about the Trampoline Centre and this was further confirmed with a national award from British Gymnastics for our Equality and Inclusion work. Our NTGA Ability Zone programme, which caters for people with additional needs and disabilities, welcomes over 100 participants for weekly classes.

In June 2022, we were extremely proud to congratulate former Managing Director Tracy Whittaker-Smith on her award of an MBE for services to Trampoline Gymnastics. Tracy was recognised with the Queen's Honour following four decades of commitment to the sport, including the building of the Trampoline Centre, which at the time was the first of its kind in the UK. Tracy thanked everyone for their support including NAYC and said: "I've always been passionate about the ability for sport to help change people's lives and encourage them to achieve whatever they set out to do. I hope this award helps inspire others to follow their passion and dreams".

We continue to have strong links with local organisations including Northamptonshire Sport and in partnership with them we signed up for the Holiday Activities and Food (HAF) Programme which delivers funded school holiday club places to ensure that disadvantaged children, young people, and families have access to healthy food and enriching activities throughout holiday periods. To date we have provided access to over 300 children.

Throughout the academic year we have enjoyed hosting a range of groups, including supporting the University of Northampton Trampoline Squad

and hosting weekly sessions for 2 local secondary schools. Our primary school activity days have seen us welcome no less than 18 local schools since Easter, with support from NAYC and King's Park Sports.

Competitively, it has been a welcome return to external events in the aftermath of the pandemic. Three NTGA members were selected for the 2021 World Championships which took place in Baku, Azerbaijan. Tyler Cole-Dyer delivered an outstanding performance on his way to securing a junior bronze medal. In June 2022 four NTGA members represented Great Britain at the European Championships in Rimini, Italy including Will Sheridan who won an individual junior bronze and team gold.

Also returning this year were British Gymnastics education courses with King's Park Trampoline Centre hosting several dates for teachers and coaches courses respectively. We will also be hosting Regional trampoline training camps for East Midlands Gymnastics.

Our Recreational Trampoline Classes continue to go from strength to strength providing a platform for participants who want to access trampolining for fun, fitness and to move into competitive training.

NTGA would not be where it is without everyone's invested time, effort and continued achievement, so a sincere thank you to everyone involved. We are also thankful for the support and strong partnership we have with NAYC and King's Park Sports.



**ROSS WHITTAKER**  
DIRECTOR



## Frontier Centre



**Frontier Centre located near Irthlingborough in Northamptonshire was established by NAYC and has been run by Rock UK for the past 18 years. The centre with its 120 acre site has access to Stanwick Lakes in the beautiful Nene Valley for water based activities.**

I am delighted to report that a year on, since we began trading out of the almost crippling effects of the lockdown, Rock UK – Frontier Centre and our 3 other centres (Kent, S. Wales & Scottish Borders) are returning to pre-pandemic trading-levels and by God's grace our organisation is in a stronger position than ever before.

We are again heading into a busy summer here in Northants, having successfully hosted a large group of churches, when some 600 people spent a weekend at Frontier Centre participating in games,

learning and worship and with another large group joining us in a few weeks' time – it is really starting to feel like we're "back".

Today I walked around the centre and observed children having an exciting & even an exhilarating time with squeals and shrieks as they negotiated obstacles at height or abseiled down 40ft walls – under the watchful eye of our qualified instructors! It's always easy to "sell" our centres on a hot day but as outdoor adventure centres, we operate come rain or shine and so we look forward to continuing to serve for the season we've been called to at our centre, with the additional benefit of honouring God in our organisation.

**Richard Sewell, Centre Director**



The Ranch in North Wales is now run by CMC Adventure. The Centre was founded in 1974 to help young people to 'develop their physical, mental, spiritual capabilities as individuals and members of society'. The purpose of the centre is to provide quality courses in outdoor activities and field studies, for all ages and abilities within a framework of traditional Christian values and standards.

NAYC owned the centre until it was bought by CMC in 2012.



The Scaladale Centre is a purpose built residential activity centre situated in Ardvourlie on the Isle of Harris in the Outer Hebrides opened in 2000. It is run by the Lewis and Harris Youth Clubs Association on a not for profit basis and accommodates 28 people in 4\* Hostel accommodation. With stunning views and beaches the centre provides many outdoor activities including climbing and sailing and access to the great outdoors that is second to none.

Scaladale Centre replaced the Ardvourlie Expedition Base established in 1970 by NAYC.

We still have a strong link to the centre and enjoy using the facilities and encouraging local young people affiliated to NAYC to participate in expeditions.

**“Let us run with perseverance the race marked out for us, fixing our eyes on Jesus, the pioneer and perfecter of faith.” Hebrews 12 v1-2**

We are very thankful that this year we have seen things getting back on track. In January students in Uganda returned to schools, which had been closed or only partially open for more than eighteen months.

The Centre recently hosted a large sports gathering with ten schools participating in an athletics competition. The eight lane 400 metre grass track, marked out on the lower sports field, was very much appreciated by the competitors - a very exciting event!

As well as schools regularly using the facilities for a variety of sports the team at the Centre regularly visit schools bringing games, songs, and the Gospel message - these are readily received. Groups at the schools can reach up to a thousand students at a time.

Football continues to be very popular and regular practices and matches take place, this is not just restricted to football skills, but also the development of Godly character and values in life and on the sports field. We were extremely thankful to a friend of D.C. living in Hawaii who sponsored a large football tournament at the Centre and were delighted he was able to visit recently.

One of our goals is to be a blessing to the local community; this has continued this year with food distribution, and another friend of D.C. sponsored the building of a new latrine block at a nearby school.

It has been five years since the official opening of the media centre, with its recording studio. Under the direction of staff member Philip and the “Notivate” team its reach into schools has grown considerably, resulting in the production of some excellent songs, but more importantly raising the sense of self-confidence and self-worth of many. Recently some high-profile Ugandan musicians visited and stayed a few days, not only recording songs,

but encouraging Philip in recording and post-production techniques.

We are so grateful for the continued support, both financial and prayerful from the Friends of D.C. The Annual Gathering held on-line in November was a great time for friends from the UK, other countries and of course Uganda to come together.

**AND MORE...**

With the full enthusiastic agreement of the staff of D.C, Youth With A Mission (YWAM) Leadership and the Trustees have decided to launch a new development later in the year. YWAM's core programme is a six-month residential course called DTS (Discipleship Training School). We intend to run one of these courses at D.C. with a specific focus on sports. Initially there is a lecture phase of 12 weeks followed by an outreach phase of 8 weeks. This is a significant step up for the Centre and as well as having a local reach, could potentially have a global reach.

**RICH JOHNSON**

ON BEHALF OF THE TRUSTEES OF ADVENTURE PROJECTS TRUST

**5 Years Ago  
Opening of the  
Media Centre**



**Kampala  
Musicians**



**Friends  
of DC**



**New  
Latrine  
Block**

Discovery Centre is a residential activity centre, run in partnership between YWAM (Youth With A Mission) and the UK registered charity Adventure Projects Trust. This unique facility was born out of a vision of NAYC to develop a centre based on similar principles to their centre in the UK, but expressed in a way that is relevant to a third world situation. The centre overlooks Lake Victoria in very beautiful grounds extending to over 20 acres.

## FINANCE REPORT

After lockdowns and restrictions due to the Covid-19 pandemic in 2020/21 activities were gradually resumed from May onwards with a considerable bounce back for the remainder of 2021/22. NAYC/ACUK continued to be grateful for various grants and to donors during this difficult period. ACUK covered all its running costs and made a contribution to NAYC.

NAYC undertakes the work of the charity serving and helping young people bringing together those who support the work and providing training facilities for youth leaders.

Special thanks again go to our Heads of Centre, Centre Managers, Activity Managers, Hospitality/Catering/Housekeeping Managers for their support during this year. Many thanks also go to our staff and supporters.



**EMMA FLETCHER**  
COMPANY ACCOUNTANT

## NAYC Group Statement of Financial Activities 2021-22

### Income and Endowments from:

Donations & Grants	£861,061
Charitable Activities	£9,111
Other Trading Activities	£3,370,414
Investments	£31,524
<b>TOTAL INCOME</b>	<b>£4,272,110</b>

### Expenditure on:

Raising Funds	£54,889
Other Trading Activities	£3,795,154
Charitable Activities	£650,713
<b>TOTAL EXPENDITURE</b>	<b>£4,500,756</b>

**Net Income** £ (228,646)

### TOTAL ASSETS LESS TOTAL LIABILITIES

1st April 2020	£14,434,493
31st March 2021	£14,205,847

## TRUSTEE REPORT

My days in church youth clubs don't feel that long ago. However, I have to be honest, it's now 34 years since I was considered a young person. As I look back on those days I know I was blessed with many amazing experiences in a number of youth clubs, and church run events. It has given me a passion for youth work as I see it supporting, shaping, and giving opportunities to young people from all backgrounds.

As I look back on those days, one of the most significant times was when our youth group would get together with other youth clubs from around the area. This might be for a weekend away or for some other type of youth event?

An important aspect for me was realising that I was part of something much bigger, to feel connected to others, to develop new friendships, and to not feel so isolated. These aspects were all really important to me in my teenage years.

And that is one of the key strengths of the youth development team at NAYC. With a county wide remit to support youth workers, youth groups, and to bring young people together, they are uniquely positioned to give greater opportunities to young people beyond what they can experience in their own group. We all need people who enable us and as well as equip, empower, energise, and encourage. This is a key role for the youth development team to enable greater opportunity, connection, and enjoyment for

young people. They play a vital role in shaping young people's lives through these experiences. You never know what might happen and be possible.

And finally, I'd like to say thank you to two people, Terry, and Andrew. They were both youth leaders when I was a teenager. Terry mentored me, meeting with me for an hour every week for many years. He invested in me in amazing ways and helped shape me into the person I am today.

Andrew spoke over me aged 18, saying that one day I would become a church leader. I wasn't sure about it then, but I know that it began my journey to where I am today.

Both of those people I met through youth work and coming together with others. So my dream for the youth development at NAYC is that through their work, all young people across the county will have an increased opportunity to benefit from these kinds of events and experiences just as I did. We need to continue to support and encourage the team as new opportunities emerge across the county and their wisdom and experience in youth work is delivered in partnership with youth clubs/groups, churches, volunteer sector and strategy services.



**REV ADAM EAKINS**  
TRUSTEE



# MOORE STEPHENS

## CHARTERED ACCOUNTANTS

*Our aim is to provide a comprehensive range of services to enable individuals and companies to meet or exceed their goals.*

- Business start up advice
- Audit and Accountancy services
- Taxation and Financial planning
- Bookkeeping and payroll

**Andy Page**

**Moore Stephens**

**Oakley House, Headway Business Park**

**3 Saxon Way West**

**Corby NN18 9EZ**

**Telephone: 01536 461900 Fax: 01536 461100**

**E-mail: [andy.page@moorestephens.com](mailto:andy.page@moorestephens.com)**

*Professional advice from a professional firm*



## A PASSION FOR PEOPLE

At the heart of the community, we are proud to support NAYC.

“ The support NAYC provides for young people year on year is immense. Another year of excellence. Heritage delivering legacy. ”

**Dominic Hopkins,**  
**Partner, Joint Head of Northampton Office**

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**Northamptonshire Association of Youth Clubs  
Financial Statements  
Year Ended 31 March 2022**

Charity registration number: 803431

Company registration number: 02484603 (England and Wales)

# Northamptonshire Association of Youth Clubs Financial Statements Year Ended 31 March 2022

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## **Northamptonshire Association of Youth Clubs**

### **Charity Reference and Administrative Details**

#### **Year Ended 31 March 2022**

<b>Charity registration number</b>	803431
<b>Company registration number</b>	02484603
<b>Trustees</b>	Mr P J Hales (Chairman) Mr D E Darby Mr D E Laing Mr T M Leese Rev D Shearer Rev A Eakins Dr F Cole Bp J Holbrook
<b>Chief executive officer</b>	Mr J M Whittaker
<b>Registered office</b>	Kings Park Kings Park Road Northamptonshire NN3 6LL
<b>Auditor</b>	Moore Chartered Accountants Statutory Auditors Oakley House Headway Business Park 3 Saxon Way West Corby Northamptonshire NN18 9EZ

## **Northamptonshire Association of Youth Clubs**

### **Trustees' Annual Report (including Directors Report and Strategic Report)**

#### **Year Ended 31 March 2022**

The Trustees present their report and the audited financial statements of the charity for the year ended 31 March 2022. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

#### **Trustees of the charity**

The directors of the charitable company are its trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Mr P J Hales (Chairman)

Mr D E Darby

Mr D E Laing

Mr T M Leese

Rev D Shearer

Rev A Eakins

Dr F Cole

Bp J Holbrook

#### **Objectives and activities**

The principal activity of the group continues to be the helping and educating of young people especially, but not exclusively, through their leisure time activities so as to develop their physical, mental and spiritual capacities in order that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of Youth Groups and assist in finding Youth Workers
- To unite Youth Groups in the County of Northamptonshire; to assist the work of existing Youth Groups and help in the formation and development of new groups
- To assist in organising conferences and Training Courses for Youth Workers, Members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitemoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery Centre in North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

## **Northamptonshire Association of Youth Clubs**

### **Trustees' Annual Report (including Directors Report and Strategic Report)**

#### **Year Ended 31 March 2022**

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.

#### **King's Park Conference Centre**

King's Park provides facilities for training over 20,000 leaders from the UK and abroad every year. We take pride in serving these leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others.

#### **King's Park Sports**

Benham Sports Centre provides over 18 sporting activities from roller skating to rock climbing whilst the Indoor Tennis Centre offers fantastic facilities for all levels and abilities. The 2 centres are well used by the general public, affiliated youth groups, special needs groups and the University of Northampton.

#### **Pioneer Centre**

Pioneer is situated in a beautiful rural setting near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.

#### **Whitemoor Lakes**

Whitemoor Lakes is a purpose-built lakeside conference and activity centre, enjoying views across a beautiful 40 acre lake. The centre offers a full range of activities, including sailing. The centre was developed from a vision John & Sylvia Gilmour had to help fulfil the potential of the lakes that were being created following the extraction of sand and gravel.

### **Strategic Report**

#### **Achievements and performance (including principal risks and uncertainties, development and performance and key performance indicators)**

##### **Risk management**

A risk management strategy is in place which comprises the risks the charity may face, establishing systems to mitigate those risks and procedures to minimise the potential impact.

The greatest risks to the charity achieving its objectives have been identified as:-

- an incidence of inappropriate or negligent behaviour towards members of a visiting group, resulting in abuse, injury or death;
- serious loss or damage to facilities resulting in groups not being able to use them;
- issues outside the control of the organisation impacting on staff and income levels.

Policies are in place for safeguarding, employment issues and health and safety, they are administered from head office, with independent external verification where possible, and staff recruitment, training and supervision procedures implementing these policies throughout the organisation.

## **Northamptonshire Association of Youth Clubs**

### **Trustees' Annual Report (including Directors Report and Strategic Report)**

#### **Year Ended 31 March 2022**

Funds are allocated annually for on-going maintenance and replacement and maintenance plans are regularly reviewed to ensure buildings and facilities remain in good order and appropriate for young people. Commercial insurance cover is maintained annually to cover public and employers liabilities and to insure buildings and facilities for replacement value, and to insure the organisation against loss of income.

#### **Financial key performance indicators**

The directors have monitored the progress of overall group strategy and the individual strategic elements by reference to certain key performance indicators:

- Income for the year amounted to £4,272,110 (2021: £2,890,922)
- Operating loss for the year was £228,646 (2021: £843,887)

#### **Financial review (including reserves policy)**

Details of the results for the year are given on pages 9 and 10. The pandemic has significantly impacted global economies. The charities activities were effectively shut down until June 2021. The charity is working hard to restore income back to pre pandemic levels.

Taking into account the on-going responsibilities of Northamptonshire Association of Youth Clubs (NAYC) and Action Centres UK Limited to its staff and user groups, the Board of Directors/Trustees aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 is available. NAYC and Action Centres UK Limited are committed to repaying these facilities from increased covenant.

#### **Plans for future periods**

NAYC/ACUK Ltd are planning on building the Centres usage back up to where it was before the pandemic. We have done a lot of maintenance works throughout the lockdowns and have restored the Centres to a really high standard. There has been an encouraging bounce back, with more Youth Organisations, Special Needs groups and Leaders Conferences, making use of the facilities. We managed to reschedule a lot of the bookings that were unable to happen and we look forward to serving them in this coming year. Youth development continue working with young people throughout the County and developing young people through workshops, training weekends, emerging leaders training and of course supporting the leaders of the Youth clubs wherever they can.

#### **Political donations and expenditure**

There were no political donations during the year. Charitable donations were made to various bodies in the normal course of the charity's activities.

#### **Financial instruments**

The charity does not actively use financial instruments as part of its risk management. It is exposed to the usual credit risk and cash flow risk associated with selling on credit and manages this through credit control procedures.

#### **Research and development**

The group does not undertake any research and development activities.

## **Northamptonshire Association of Youth Clubs**

### **Trustees' Annual Report (including Directors Report and Strategic Report)**

#### **Year Ended 31 March 2022**

##### **Trustees' responsibilities**

The trustees (who are also directors of NAYC for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

##### **Disclosure of information to the auditors**

We, the directors of the company who held office at the date of approval of these financial statements as set out above each confirm, so far as we are aware, that:

- there is no relevant audit information of which the company's auditors are unaware; and
- we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

In approving the Trustees' Annual Report, we also approve the Strategic Report included therein, in our capacity as company directors.

On behalf of the board D E Laing

Date: 30 August 2022

## Northamptonshire Association of Youth Clubs

### Independent Auditor's Report Year Ended 31 March 2022

#### Opinion

We have audited the financial statements of Northamptonshire Association of Youth Clubs for the year ended 31 March 2022 which comprise the Group Statement of Financial Activities, the Group and Parent Charitable Company Profit and Loss Account, the Group and Parent Charitable Company Balance Sheet, the Group Statement of Cash Flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2022 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's *responsibilities for the audit of the financial statements* section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Material uncertainty relating to going concern

We draw attention to note 1(q) in the financial statements, which explains the impact on the group of the Coronavirus pandemic and the measures taken by the board. The board considers that these measures will lead to a return of normal levels of operation. The pandemic is however an unprecedented situation, and there remains a high level of uncertainty as to what may transpire over the next financial year. This high level of uncertainty indicates that a material uncertainty exists which may cast doubt on the group's ability to continue as a going concern. Our opinion is not qualified in respect of this matter.

#### Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## **Northamptonshire Association of Youth Clubs**

### **Independent Auditor's Report**

**Year Ended 31 March 2022**

#### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Annual Report (including the Directors Report and Strategic Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report (including the Directors Report and Strategic Report) has been prepared in accordance with applicable legal requirements.

#### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors report and take advantage of the small companies exemption from the requirement to prepare a strategic report.

#### **Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

## **Northamptonshire Association of Youth Clubs**

### **Independent Auditor's Report Year Ended 31 March 2022**

#### **Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud**

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the company and the group, and considered that the most significant are in relation to GDPR, compliance with health and safety regulations, the Companies Act 2006 and UK taxation legislation.
- We obtained an understanding of how the company complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

#### **Use of our report**

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

**Andrew Page (Senior Statutory Auditor)**  
**for and on behalf of Moore**  
**Chartered Accountants**  
**Statutory Auditor**

2 September 2022

Oakley House  
Headway Business Park  
3 Saxon Way West  
Corby  
Northamptonshire  
NN18 9EZ

## Northamptonshire Association of Youth Clubs

### Group Statement of Financial Activities

Year Ended 31 March 2022

	Note	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Income and endowments from:					
Donations and legacies	2	38,983	822,078	861,061	2,618,364
Charitable activities	3	9,111	-	9,111	4,503
Other trading activities	4	3,370,414	-	3,370,414	243,150
Investments	5	31,524	-	31,524	24,709
Other		-	-	-	196
<b>Total income and endowments</b>		<b>3,450,032</b>	<b>822,078</b>	<b>4,272,110</b>	<b>2,890,922</b>
Expenditure on:					
Raising funds		54,889	-	54,889	42,492
Charitable activities	6/7	530,564	120,149	650,713	969,166
Other trading activities		3,203,565	591,589	3,795,154	2,723,151
<b>Total Expenditure</b>		<b>3,789,018</b>	<b>711,738</b>	<b>4,500,756</b>	<b>3,734,809</b>
<b>Net income/(deficit)</b>		<b>(338,986)</b>	<b>110,340</b>	<b>(228,646)</b>	<b>(843,887)</b>
<b>Transfers between funds</b>		<b>(63,290)</b>	<b>63,290</b>	<b>-</b>	<b>-</b>
<b>Net movement in funds</b>		<b>(402,276)</b>	<b>173,630</b>	<b>(228,646)</b>	<b>(843,887)</b>
Reconciliation of funds:					
Total funds brought forward		3,333,356	11,101,137	14,434,493	15,278,380
<b>Total funds carried forward</b>	21	<b>2,931,080</b>	<b>11,274,767</b>	<b>14,205,847</b>	<b>14,434,493</b>

All income and expenditure derives from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

## Northamptonshire Association of Youth Clubs

### Group and Parent Charitable Company Profit and Loss Account

Year Ended 31 March 2022

	Note	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Income	1/11	3,904,873	982,298	535,084	739,733
Direct costs		(3,067,126)	(2,379,561)	(201,768)	(165,701)
<b>Gross surplus/(deficit)</b>		<b>837,747</b>	<b>(1,397,263)</b>	<b>333,316</b>	<b>574,032</b>
Administration expenses		(1,767,619)	(1,296,529)	(693,422)	(787,238)
Other operating income		768,139	1,908,411	176,550	25,278
Profit/(loss) on sale of fixed assets		-	196	-	196
<b>Operating surplus/(deficit)</b>		<b>(161,733)</b>	<b>(785,185)</b>	<b>(183,556)</b>	<b>(187,732)</b>
Interest receivable		-	16	-	-
Interest payable		(66,913)	(58,718)	(66,913)	(58,718)
Covenant receivable		-	-	21,823	-
<b>Surplus/(deficit) on ordinary activities before and after taxation</b>	8	<b>(228,646)</b>	<b>(843,887)</b>	<b>(228,646)</b>	<b>(246,450)</b>
<b>Retained surplus at 1 April 2021</b>		<b>14,387,612</b>	<b>15,231,499</b>	<b>14,994,049</b>	<b>15,240,499</b>
<b>Retained surplus at 31 March 2022</b>		<b>14,158,966</b>	<b>14,387,612</b>	<b>14,765,403</b>	<b>14,994,049</b>

The above results are derived from continuing operations. All gains and losses recognised in the year are included above.

The retained surplus will be committed to helping to repay capital borrowings and to finance further capital asset expenditure.

The charity is committed to a policy of ongoing investment into capital assets to further their work with young people.

## Northamptonshire Association of Youth Clubs

### Group and Parent Charitable Company Balance Sheet

Year Ended 31 March 2022

	Note	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
<b>Fixed assets</b>					
Tangible assets	12	17,493,117	17,472,320	17,502,117	17,481,320
Investments	13	28,370	61,182	28,372	61,184
		<u>17,521,487</u>	<u>17,533,502</u>	<u>17,530,489</u>	<u>17,542,504</u>
<b>Current assets</b>					
Stocks	14	34,818	5,202	-	-
Debtors	15	419,315	413,813	239,197	364,733
Cash at bank and in hand	16	296,382	501,199	240,203	500,203
		<u>750,515</u>	<u>920,214</u>	<u>479,400</u>	<u>864,936</u>
<b>Less creditors:</b>					
Amounts falling due within one year	17	(2,126,836)	(1,825,598)	(1,258,286)	(1,172,885)
<b>Net current liabilities</b>		<u>(1,376,321)</u>	<u>(905,384)</u>	<u>(778,886)</u>	<u>(307,949)</u>
<b>Total assets less current liabilities</b>		16,145,166	16,628,118	16,751,603	17,234,555
<b>Less creditors:</b>					
Amounts falling due after more than one year	18	(1,939,319)	(2,193,625)	(1,939,319)	(2,193,625)
<b>Net assets</b>		<u>14,205,847</u>	<u>14,434,493</u>	<u>14,812,284</u>	<u>15,040,930</u>
<b>Represented by capital and reserves</b>					
Restricted funds	21	11,274,767	11,101,137	11,274,768	11,698,572
Unrestricted funds	21	2,931,080	3,333,356	3,537,516	3,342,358
		<u>14,205,847</u>	<u>14,434,493</u>	<u>14,812,284</u>	<u>15,040,930</u>

The financial statements were approved and authorised for issue by the Board on 30 August 2022

Signed on behalf of the board of trustees

D E Laing

The notes on pages 12 to 31 form part of these financial statements.  
Company registration number: 02484603

Northamptonshire Association of Youth Clubs

Group Statement of Cash Flows

Year Ended 31 March 2022

	2022		2021	
	£	£	£	£
<b>Cash flows from operating activities</b>				
(Deficit)/Surplus		(228,646)		(843,877)
Adjustments for:				
Depreciation	120,475		124,922	
Amortisation	32,812		32,814	
(Increase)/Decrease in stocks	(29,616)		37,564	
Increase in debtors	(5,502)		(283,019)	
Increase/(Decrease) in creditors	506,884		(43,626)	
Interest received	-		(16)	
		<u>625,053</u>		<u>(131,361)</u>
<b>Cash generated from operations</b>		396,407		(975,248)
<b>Cash flows from investing activities</b>				
Proceeds on sale of tangible fixed assets	-		650	
Interest received	-		16	
Payments for tangible fixed assets	<u>(73,352)</u>		<u>(6,386)</u>	
<b>Net cash flow from investing activities</b>		(73,352)		(5,720)
<b>Cash flows from financing activities</b>				
Repayment of loans	(324,069)		(39,727)	
New loans	-		951,000	
<b>Net cash flow from financing activities</b>		<u>(324,069)</u>		<u>911,273</u>
<b>Net increase/(decrease) in cash</b>		(1,014)		(69,695)
<b>Cash and cash equivalents at beginning of year</b>		297,396		367,091
<b>Cash and cash equivalents at end of year</b>		<u><u>296,382</u></u>		<u><u>297,396</u></u>
<b>Consisting of:</b>				
Cash at bank and in hand		314,559		501,199
Bank overdrafts		<u>(18,177)</u>		<u>(203,803)</u>
		<u><u>296,382</u></u>		<u><u>297,396</u></u>

## **Northamptonshire Association of Youth Clubs**

### **Notes to the Financial Statements**

**Year Ended 31 March 2022**

#### **1 Summary of significant accounting policies**

##### **(a) General information and basis of preparation**

Northamptonshire Association of Youth Clubs is a charitable company registered in the United Kingdom. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities is provided in the Trustees' Annual Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006, and UK Generally Accepted Practice as it applies from 1 January 2015.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest

The significant accounting policies applied in the preparation of these financial statements are set out below.

These policies have been consistently applied to all years presented unless otherwise stated.

##### **(b) Funds**

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

##### **(c) Income recognition**

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

The charity receives government grants in respect of youth work. Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Investment income is earned through holding assets for investment purposes, such as property. It includes interest and rent. Interest income is recognised using the effective interest method and rental income is recognised as the charity's right to receive payment is established.

##### **(d) Expenditure recognition**

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

##### (d) Expenditure recognition (continued)

- Costs of raising funds includes cost of materials and overhead running costs of the charity's subsidiary undertaking Action Centres UK Limited;
- Expenditure on charitable activities includes the overhead running costs, including staff costs, of the charity; and
- Other expenditure represents those items not falling into the categories above.

##### (e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

Fund-raising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

The analysis of these costs is included in note 6.

##### f) Depreciation of fixed assets

Depreciation has been computed to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives at the following rates:-

Freehold property	Not depreciated / evenly over 50 years (see below)
Leasehold property	evenly over the period of the lease
Activity equipment and fixtures and fittings	25% p.a straight line or on reducing balance
Office equipment	20% p.a on reducing balance
Motor vehicles	25% p.a straight line
Computer equipment	50% p.a on reducing balance

All depreciation calculations are made from the date of acquisition of an asset to the date of disposal of an asset.

Freehold property (except the Harris Base property) has not been depreciated because, in the opinion of the trustees, the properties are continually maintained and kept in excellent order such that the residual values are expected to be at least equal to cost. The Harris Base property is being written off over 50 years.

##### (g) Investment properties

Investment properties for which fair value can be measured reliably without undue cost or effort are measured at fair value at each reporting date with changes in fair value recognised in 'net gains / (losses) on investments' in the SOFA.

##### (h) Investments

Investments in subsidiaries are measured at cost less impairment.

## **Northamptonshire Association of Youth Clubs**

### **Notes to the Financial Statements**

**Year Ended 31 March 2022**

#### **(i) Stocks**

Stocks are valued consistently at the lower of cost (on a first in first out basis) or net realisable value.

#### **(j) Debtors and creditors receivable / payable within one year**

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

#### **(k) Loans and borrowings**

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

#### **(l) Impairment**

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

#### **(m) Provisions**

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

#### **(n) Leases**

Assets acquired under finance leases are capitalised and depreciated over the shorter of the lease term and the expected useful life of the asset. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding lease liability using the effective interest method. The related obligations, net of future finance charges, are included in creditors.

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis over the period of the lease.

#### **(o) Pension costs**

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

#### **(p) Tax**

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

Year Ended 31 March 2022

#### (q) Going concern

These financial statements have been prepared on the going concern basis. The trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future.

The trustees have considered the potential impact of the coronavirus pandemic, and the various measures to contain it, on the operations of the charity. It is expected that the pandemic will continue to impact global economies throughout 2022, together with other matters such as supply chain issues and rising prices, particularly food, fuel and energy. The charities activities were effectively shut down until June 2021, and it is uncertain as to the possible impact of the pandemic and other matters on future activities, particularly if there was to be a resurgence of the virus. The trustees believe that the worst of the pandemic is now behind them, but there remains a high level of uncertainty. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is considered sufficient in conjunction with the level of reserves held for the charity to be able to continue as a going concern.

#### (r) Group accounts

Group accounts have been prepared as required by The Charities SORP (FRS 102).

#### 2 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Donations and legacies	38,264	136,758	175,022	275,657
Grants	719	685,320	686,039	2,342,707
	<u>38,983</u>	<u>822,078</u>	<u>861,061</u>	<u>2,618,364</u>

#### 3 Income from charitable activities

Sports, activities and crafts	573	-	573	532
Affiliations	4,544	-	4,544	1,554
DBS fee income	2,604	-	2,604	1,907
Training Weekend	592	-	592	-
Wellbeing	388	-	388	510
Fundraising income - marathon	410	-	410	-
	<u>9,111</u>	<u>-</u>	<u>9,111</u>	<u>4,503</u>

#### 4 Income from other trading activities

Action Centres UK Limited trading income	3,369,789	-	3,369,789	242,565
Other miscellaneous income	625	-	625	585
	<u>3,370,414</u>	<u>-</u>	<u>3,370,414</u>	<u>243,150</u>

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

Year Ended 31 March 2022

#### 5 Income from investments

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Property rental income	31,524	-	31,524	24,693
Bank interest	-	-	-	16
	<u>31,524</u>	<u>-</u>	<u>31,524</u>	<u>24,709</u>

#### 6 Analysis of expenditure on charitable activities

	Activities undertaken directly £	Grant funding of activities £	Support costs £	Total £
Sports, activities and crafts	-	-	41,394	41,394
Affiliations	2,795	-	41,394	44,189
Minibus hire	-	-	8,279	8,279
General youth development	148,704	-	157,299	306,003
School project	-	-	165,577	165,577
Uganda project	-	12,000	-	12,000
	<u>151,499</u>	<u>12,000</u>	<u>413,943</u>	<u>577,442</u>

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

##### 7 Governance costs

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Administration salaries	53,279	-	53,279	60,435
Audit and accountancy	10,650	-	10,650	10,675
Telephone	92	-	92	76
Postage and stationery	521	-	521	456
Computer sundries	332	-	332	166
Sundries	303	-	303	239
Legal and professional	6,248	-	6,248	-
Printing and publicity	1,846	-	1,846	1,021
	<u>73,271</u>	<u>-</u>	<u>73,271</u>	<u>73,068</u>

##### 8 Net income for the year

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Net income is stated after charging:				
Depreciation	120,473	124,922	120,473	124,922
Amortisation	32,812	32,814	32,812	32,814
Auditor's remuneration	14,000	14,000	7,000	7,000
Bank interest on loans and overdrafts	16,753	16,860	16,753	16,860
Other loan interest	22,881	29,990	22,881	29,990
Hire purchase interest	16,247	12,676	16,247	12,676
Operating lease rentals - plant and machinery and equipment	19,092	19,998	19,092	19,998
Cost of stock recognised as an expense (ACUK Ltd)	435,488	65,590	-	-

##### 9 Trustees' and key management personnel remuneration and expenses

The total amount of employee benefits received by key management personnel is £39,415 (2021: £34,410) The trustees' consider its key management personnel comprise the Board of Trustees/Directors and the Chief Executive Officer.

The trustees did not have any expenses reimbursed during the year.

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

##### 10 Staff costs

	2022	2021
	£	£
Wages and salaries	2,375,012	2,246,385
Social security cost	146,628	130,150
Pension cost	47,885	42,576
	<u>2,569,525</u>	<u>2,419,111</u>

Within staff costs is £2,346,722 (2021: £2,147,003) relating to the subsidiary undertaking, Action Centres UK Limited.

There are no employees with emoluments above £60,000.

The average number of employees, analysed by function was:

	2022	2021
	£	£
Management and administration	19	25
Youth work activities	108	158
Fundraising and publicity	2	1
Volunteer staff	6	2
	<u>135</u>	<u>186</u>

##### 11 Income analysed by activity and area

The group's income was derived entirely from within the UK and was entirely attributable to its principal activity.

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

Year Ended 31 March 2022

#### 12 Tangible fixed assets

##### a) Group

	Freehold land and buildings £	Activity equipment £	Motor vehicles £	Fixtures, fittings and office equipment £	Total £
<b>Cost:</b>					
At 1 April 2021	16,848,697	1,709,683	36,603	1,644,537	20,239,520
Additions during the year	-	69,760	-	71,510	141,270
At 31 March 2022	<u>16,848,697</u>	<u>1,779,443</u>	<u>36,603</u>	<u>1,716,047</u>	<u>20,380,790</u>
<b>Depreciation:</b>					
At 1 April 2021	73,426	1,113,113	36,603	1,544,058	2,767,200
Charge for year	6,368	55,125	-	58,980	120,473
At 31 March 2022	<u>79,794</u>	<u>1,168,238</u>	<u>36,603</u>	<u>1,603,038</u>	<u>2,887,673</u>
<b>Net book value:</b>					
At 31 March 2022	<u>16,768,903</u>	<u>611,205</u>	<u>-</u>	<u>113,009</u>	<u>17,493,117</u>
At 31 March 2021	<u>16,775,271</u>	<u>596,570</u>	<u>-</u>	<u>100,479</u>	<u>17,472,320</u>

##### b) Company

The net book value of the fixed assets of the company is £17,502,117. The difference of £9,000 between the group's net book value and the company's net book value is on the cost of the freehold property at Pioneer. Action Centres UK Limited raised an internal invoice to NAYC for the use of facilities by the builders during some construction work. This amount has been eliminated on consolidation.

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

##### c) Assets included at valuation

The following assets are included at valuation.

	Original cost £	Amount of valuation £	Year of valuation
Property on Isle of Harris	3,084	50,000	1995

The comparable historical cost figures are as follows:

	Land and buildings £
Cost at 01 April 2021 and 31 March 2022	3,084
Net book value at 31 March 2022	28,040

#### 13 Fixed asset investments

	Investment properties £	Other investments £	Total £
Cost:			
At 1 April 2021	820,334	2	820,336
At 31 March 2022	<u>820,334</u>	<u>2</u>	<u>820,336</u>
Impairment:			
At 1 April 2021	759,152		759,152
Written off	32,812		32,812
At 31 March 2022	<u>791,964</u>	<u>-</u>	<u>791,964</u>
<b>Net book value</b>			
At 31 March 2022	<u>28,370</u>	<u>2</u>	<u>28,372</u>
At 31 March 2021	<u>61,182</u>	<u>2</u>	<u>61,184</u>

**Northamptonshire Association of Youth Clubs**

**Notes to the Financial Statements**

**Year Ended 31 March 2022**

**a) Investment Properties**

The leasehold property known as Frontier Lodge and Frontier Camp Irthlingborough is leased to a third party and has been classified as a fixed asset investment.

**b) Other investments (Company only)**

These relate to shares in subsidiary undertakings as detailed below:

Name	Country of incorporation	Class and proportion of shares	Aggregate capital & reserves as at 31.03.2022	Profit for year ended 31.03.2022
Action Centres UK Limited	England	£1 Ordinary 100%	(597,435)	21,823

**14 Stocks**

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Raw materials and consumables	34,818	5,202	-	-

**15 Debtors**

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Trade debtors	66,567	22,673	45,276	16,871
Other debtors	342,416	337,033	171,579	335,655
Amounts owed from group undertakings	-	-	12,010	-
Prepayments and accrued income	10,332	54,107	10,332	12,207
	419,315	413,813	239,197	364,733

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

#### 16 Cash at bank and in hand

Taking into account the on-going responsibilities of NAYC and Action Centres UK Limited to its staff and user groups, the Board of Directors aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 has been agreed with Barclays Bank Plc. NAYC and Action Centres UK Limited is committed to repaying these facilities from increased covenant generated by the Whitemoor Lakes Centre.

#### 17 Creditors: amounts falling due within one year

	<b>Group 2022</b>	<b>Group 2021</b>	<b>Company 2022</b>	<b>Company 2021</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Bank loans and overdrafts	60,571	260,121	60,571	158,022
Other loans	223,456	236,330	223,456	236,330
Hire purchase creditors	83,917	77,946	83,917	77,946
Debt due within one year	<u>367,944</u>	<u>574,397</u>	<u>367,944</u>	<u>472,298</u>
Trade creditors	1,137,547	893,320	757,884	657,860
Amounts owed to group undertakings	-	-	-	9,617
Other creditors	293,973	70,590	107,589	7,396
Taxation and social security	307,557	186,090	5,054	5,921
Accruals and deferred income	19,815	101,201	19,815	19,793
	<u>2,126,836</u>	<u>1,825,598</u>	<u>1,258,286</u>	<u>1,172,885</u>

#### 18 Creditors: amounts falling due after more than one year

	<b>Group 2022</b>	<b>Group 2021</b>	<b>Company 2022</b>	<b>Company 2021</b>
a)	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Bank loans and overdraft	373,625	412,016	373,625	412,016
Other loans	1,513,096	1,698,408	1,513,096	1,698,408
Hire purchase accounts	52,598	83,201	52,598	83,201
Debt due after more than one year	<u>1,939,319</u>	<u>2,193,625</u>	<u>1,939,319</u>	<u>2,193,625</u>

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

##### b) Analysis of debt due after more than one year

	<b>Group 2022</b>	<b>Group 2021</b>	<b>Company 2022</b>	<b>Company 2021</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Repayable-				
Between one and five years	1,573,997	1,780,190	1,573,997	1,780,190
In five years or more	365,322	413,435	365,322	413,435
	<u>1,939,319</u>	<u>2,193,625</u>	<u>1,939,319</u>	<u>2,193,625</u>

##### c) Debt repayable in five years or more

Included in creditors are the following loans which are repayable wholly or in part more than five years after the balance sheet date. The repayment terms are as follows:-

Outstanding at the balance sheet date is £416,018 owing to Barclays Bank. The loan carries an interest rate of 3.6% per annum. Repayments are made monthly and the expected completion date is November 2027

Outstanding at the balance sheet date is £809,551 owing to The Langley Charitable Trust. The loan carries an interest rate 2.85% above the base rate of Barclays Bank plc. Repayments are made monthly and the expected completion date is October 2027.

#### 19 Security

Security has been given respect of the following amounts:

	<b>Group 2022</b>	<b>Group 2021</b>	<b>Company 2022</b>	<b>Company 2021</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Bank loans and overdraft	434,195	570,038	434,195	570,038
Other loans	809,551	983,739	809,551	983,739
Hire purchase creditors	136,515	161,147	136,515	161,147
	<u>1,380,261</u>	<u>1,714,924</u>	<u>1,380,261</u>	<u>1,714,924</u>

i) At the balance sheet date £416,018 (2021: £468,334) was owing to Barclays Bank Plc. Barclays Bank Plc. hold a second legal charge dated 2 January 2014 over freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. Barclays Bank Plc. also holds a cross guarantee and debenture between Action Centres UK Limited and Northamptonshire Association of Youth Clubs dated 1 June 2011.

ii) At the balance sheet date £809,551 (2021: £983,739) was owing to the Langley Trust. The Langley Trust holds a legal charge dated 2 January 2014 over the freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. The completion date is October 2027.

iii) Hire purchase creditors are secured on the assets to which the agreements relate.

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

#### 20 Share capital

Northamptonshire Association of Youth Clubs is a company limited by guarantee and not having a share capital. All members of the association, i.e. all those who are entitled to attend and vote at general meetings, may be required to pay the sum of £1 should the Northamptonshire Association of Youth Clubs be wound up either whilst they are a member or within one year after they cease to be such. These amounts are contingent and would only be called up in the event of liquidation.

#### 21 Analysis of closing funds

a)	Unrestricted funds			Restricted funds		
	General reserve £	Revaluati- on reserve £	Total unrestricted funds £	Other fund £	Capital projects fund £	Total restricted £
Balance at 1 April 2021	3,286,475	46,881	3,333,356	238,073	10,863,064	11,101,137
Net fund movement for the year	(402,276)		(402,276)	155,470	18,160	173,630
Balance at 31 March 2022	<u>2,884,199</u>	<u>46,881</u>	<u>2,931,080</u>	<u>393,543</u>	<u>10,881,224</u>	<u>11,274,767</u>

The company's unrestricted reserve to carry forward is £2,940,080. This figure differs from the group's unrestricted reserves by £9,000. This is because of the elimination on consolidation of an internal invoice, which had been recorded as income in Action Centres UK Limited and fixed asset additions in NAYC. See note 12(b).

The unrestricted funds balance of £2,931,080 represents net assets as detailed in note 23. As can be seen from the note, the majority of funds have been used to invest in tangible fixed assets.

The restricted funds balance of £11,274,767 represents projects as detailed in note 22.

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
b) The closing restricted capital projects fund relates to:		
Frontier centre	129,806	129,806
Tennis centre	1,439,526	1,439,526
Pioneer centre	2,123,627	2,105,467
Kings Park development fund	1,989,146	1,989,146
Kings Park trampoline fund	446,817	446,817
Ranch development	231,554	231,554
Whitemoor Lakes	3,541,868	3,541,868
Capital assets fund	551,154	551,154
Whitemoor Lakes Kayaks	793	793
Kings Park 25 year Anniversary Appeal	15,038	15,038
Summer Appeal – Benham Arena	44,807	44,807
Whitemoor Lakes Activity Hub	308,208	308,208
Pioneer Activity Appeal	58,880	58,880
	<u>10,881,224</u>	<u>10,863,064</u>

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
c) The closing restricted other funds relate to:		
Minibus and trailer fund	4,858	4,858
Connexions	5	5
Pioneer Bursary	9,166	130
Corby Development	130	10
Rebus project	10	97
Arm for Sam	80	816
Service Six Training grant	-	1,308
Youth provision	-	5,166
Corby Learning Partnership	97	37,695
Friends of Whitemoor Lakes appeal	816	64,490
Winnie Hall Trust grant	1,308	1,612
YD Christmas Appeal Emerging Leaders & Hebridies Trip	46,202	2,500
Staffs County Council Community Officer	-	1,125
Kings Park Centre mattresses	64,490	1,000
Youth Development Salaries	-	16,666
Inspire Sports Programme	-	500
Roller Skating Benham	1,612	80
Bursary Aid Lighthouse	2,500	103
Christmas Appeal 2016	1,125	1,416
SNDC Youth Activity Worker	-	27,500
Action Centres Bursaries	1,000	33,882

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
The closing restricted other funds - continued		
Wellbeing 4 Youth	16,666	-
Vulnerable Homeless	500	-
Send NCC	103	-
Pacesetters - bursaries for camps	1,416	-
Church worker	27,500	-
WML Activity appeal	33,883	10,864
Trauma recovery	26,250	26,250
Sport England Grant	59,661	-
60th Anniversary appeal	50,288	-
KP Sports equipment	1,500	-
Sch reward datys	6,250	-
Diamond Appeal	25,265	-
Uganda expedition	10,864	-
	<u>393,543</u>	<u>238,073</u>

	<b>Opening Balance</b>	<b>Reclassif- cations</b>	<b>Incoming</b>	<b>Outgoing</b>	<b>Closing Balance</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>22 Restricted funds</b>					
Frontier capital project	129,804	38,273	-	(38,273)	129,804
Tennis centre capital project	1,439,526	-	-	0	1,439,526
Pioneer centre capital project	2,092,664	-	25,500	(7,340)	2,110,824
Ranch development	231,554	-	-	0	231,554
Capital assets fund	551,154	-	-	0	551,154
Kings Park development fund	2,004,145	7,086	1,864	(8,950)	2,004,145
Kings Park trampoline fund	446,817	-	-	0	446,817
Whitemoor Lakes	3,554,674	4,065	7,463	(11,528)	3,554,674
Whitemoor Lakes Kayaks	793	-	-	0	793
Kings Park 25 year Anniversary Appeal	15,038	-	-	0	15,038
Summer Appeal – Benham Arena	44,807	-	-	0	44,807
Whitemoor Lakes Activity Hub	308,408	-	-	0	308,408
Pioneer Activity Appeal	58,880	2,989	2,000	(4,989)	58,880
Other funds	222,873	10,876	159,593	(14,999)	378,343
	<u>11,101,137</u>	<u>63,289</u>	<u>196,420</u>	<u>(86,079)</u>	<u>11,274,767</u>

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

Year Ended 31 March 2022

#### 23 Analysis of net assets between funds

	Tangible fixed assets £	Investments £	Net current assets/ (liabilities) £	Creditors more than 1 year £	Total £
<b>Restricted funds</b>					
Frontier capital project	-	28,370	101,434	-	129,804
Tennis	1,442,476	-	(2,950)	-	1,439,526
Pioneer centre capital project	2,433,642	-	(322,817)	-	2,110,825
Ranch development	-	-	231,554	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	1,948,604	-	55,541	-	2,004,145
Kings Park trampoline fund	428,597	-	18,220	-	446,817
Whitemoor Lakes capital projec	4,782,804	-	(548,235)	(679,895)	3,554,674
Whitemoor Lakes Kayaks	-	-	793	-	793
Kings Park 25 year Anniversary /	-	-	15,038	-	15,038
Summer Appeal – Benham Aren	-	-	44,807	-	44,807
Whitemoor Lakes Activity Hub	508,798	-	(200,390)	-	308,408
Pioneer Activity Appeal	-	-	58,880	-	58,880
Other funds	-	-	378,342	-	378,342
	12,096,075	28,370	(169,783)	(679,895)	11,274,767
<b>Unrestricted funds</b>	5,388,042	0	(1,197,538)	(1,259,424)	2,931,080
Per group	17,484,117	28,370	(1,367,321)	(1,939,319)	14,205,847
Unrestricted funds eliminated on consolidation	9,000	2	(2)	-	9,000
Per company	17,493,117	28,372	(1,367,323)	(1,939,319)	14,214,847

#### 24 Pension costs

The group contributes to the personal pension schemes of selected employees and to a group growth plan for other selected employees. The assets of the schemes are held separately from those of the group in independently administered funds. The pension cost charge in the profit and loss account represents contributions payable by the group to the funds and amounted to:

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Pension contributions	47,885	42,576	4,037	2,432
Amounts outstanding to the funds as at 31 March 2022	22,868	15,270	5,593	5,624

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

#### 25 Financial commitments

At 31 March 2022 the group had future minimum lease payments under non-cancellable operating leases as detailed below:

Operating leases which expire:

	2022	2021
	£	£
Not later than one year	28,132	24,041
Later than one year,	12,431	14,896
	<u>40,563</u>	<u>38,937</u>

#### 26 Related party transactions

During the year the company engaged in transactions with Action Centres UK Limited (ACUK) which is a related party by virtue of ACUK being a subsidiary of NAYC.

The nature of the transactions was the covenanting of ACUK's profits to NAYC amounting to £21,823 (2021: £nil). During the year NAYC transferred funding of £256,500 (2021: £433,939) to ACUK to provide financial support during the pandemic.

At the balance sheet date NAYC owed ACUK £nil (2021: £9,617). ACUK owed NAYC £12,010 (2021: £nil), and these balances have been disclosed within amounts owing to group undertakings. Trade debtor and trade creditor balances also existed with ACUK at the balance sheet date amounting to £41,216 (2021: £14,109) and £769,956 (2021: £654,258) respectively.

The David Laing Foundation and Kirby Laing Foundation are related parties due to Mr D Laing being a director of NAYC and a trustee of the David Laing Foundation and Kirby Laing Foundation. During the year the David Laing Foundation donated £10,000 (2021: £12,500). The Kirby Laing Foundation donated £50,000 (2021: £5,000).

T Leese is a director in the company. During the year the company received a donation of £nil (2021: £500).

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

Year Ended 31 March 2022

#### 27 Financial Instruments

The group had the following financial instruments:

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Financial assets at fair value through profit or loss account				
Fixed asset investments	28,370	61,182	28,372	61,184
Financial assets that are debt instruments measured at amortised cost				
Trade debtors	66,567	22,673	45,276	16,871
Other debtors	342,416	337,033	183,589	335,655
	<u>408,983</u>	<u>359,706</u>	<u>228,865</u>	<u>352,526</u>
Financial liabilities measured at amortised cost				
Bank loans and overdrafts	434,196	672,137	434,196	570,038
Other loans	1,736,552	1,934,738	1,736,552	1,934,738
Finance leases	136,515	161,147	136,515	161,147
Trade creditors	1,137,547	893,320	757,884	657,860
Amounts owed to group undertakings	-	-	-	9,617
Other creditors	621,345	358,687	132,458	33,916
	<u>4,066,155</u>	<u>4,020,029</u>	<u>3,197,605</u>	<u>3,367,316</u>

**Northamptonshire Association of Youth Clubs  
Financial Statements  
Year Ended 31 March 2022**

Charity registration number: 803431

Company registration number: 02484603 (England and Wales)

# Northamptonshire Association of Youth Clubs Financial Statements Year Ended 31 March 2022

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## **Northamptonshire Association of Youth Clubs**

### **Charity Reference and Administrative Details**

#### **Year Ended 31 March 2022**

<b>Charity registration number</b>	803431
<b>Company registration number</b>	02484603
<b>Trustees</b>	Mr P J Hales (Chairman) Mr D E Darby Mr D E Laing Mr T M Leese Rev D Shearer Rev A Eakins Dr F Cole Bp J Holbrook
<b>Chief executive officer</b>	Mr J M Whittaker
<b>Registered office</b>	Kings Park Kings Park Road Northamptonshire NN3 6LL
<b>Auditor</b>	Moore Chartered Accountants Statutory Auditors Oakley House Headway Business Park 3 Saxon Way West Corby Northamptonshire NN18 9EZ

## **Northamptonshire Association of Youth Clubs**

### **Trustees' Annual Report (including Directors Report and Strategic Report)**

#### **Year Ended 31 March 2022**

The Trustees present their report and the audited financial statements of the charity for the year ended 31 March 2022. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

#### **Trustees of the charity**

The directors of the charitable company are its trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Mr P J Hales (Chairman)

Mr D E Darby

Mr D E Laing

Mr T M Leese

Rev D Shearer

Rev A Eakins

Dr F Cole

Bp J Holbrook

#### **Objectives and activities**

The principal activity of the group continues to be the helping and educating of young people especially, but not exclusively, through their leisure time activities so as to develop their physical, mental and spiritual capacities in order that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of Youth Groups and assist in finding Youth Workers
- To unite Youth Groups in the County of Northamptonshire; to assist the work of existing Youth Groups and help in the formation and development of new groups
- To assist in organising conferences and Training Courses for Youth Workers, Members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitemoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery Centre in North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

## **Northamptonshire Association of Youth Clubs**

### **Trustees' Annual Report (including Directors Report and Strategic Report)**

#### **Year Ended 31 March 2022**

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.

#### **King's Park Conference Centre**

King's Park provides facilities for training over 20,000 leaders from the UK and abroad every year. We take pride in serving these leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others.

#### **King's Park Sports**

Benham Sports Centre provides over 18 sporting activities from roller skating to rock climbing whilst the Indoor Tennis Centre offers fantastic facilities for all levels and abilities. The 2 centres are well used by the general public, affiliated youth groups, special needs groups and the University of Northampton.

#### **Pioneer Centre**

Pioneer is situated in a beautiful rural setting near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.

#### **Whitemoor Lakes**

Whitemoor Lakes is a purpose-built lakeside conference and activity centre, enjoying views across a beautiful 40 acre lake. The centre offers a full range of activities, including sailing. The centre was developed from a vision John & Sylvia Gilmour had to help fulfil the potential of the lakes that were being created following the extraction of sand and gravel.

### **Strategic Report**

#### **Achievements and performance (including principal risks and uncertainties, development and performance and key performance indicators)**

##### **Risk management**

A risk management strategy is in place which comprises the risks the charity may face, establishing systems to mitigate those risks and procedures to minimise the potential impact.

The greatest risks to the charity achieving its objectives have been identified as:-

- an incidence of inappropriate or negligent behaviour towards members of a visiting group, resulting in abuse, injury or death;
- serious loss or damage to facilities resulting in groups not being able to use them;
- issues outside the control of the organisation impacting on staff and income levels.

Policies are in place for safeguarding, employment issues and health and safety, they are administered from head office, with independent external verification where possible, and staff recruitment, training and supervision procedures implementing these policies throughout the organisation.

## **Northamptonshire Association of Youth Clubs**

### **Trustees' Annual Report (including Directors Report and Strategic Report)**

#### **Year Ended 31 March 2022**

Funds are allocated annually for on-going maintenance and replacement and maintenance plans are regularly reviewed to ensure buildings and facilities remain in good order and appropriate for young people. Commercial insurance cover is maintained annually to cover public and employers liabilities and to insure buildings and facilities for replacement value, and to insure the organisation against loss of income.

#### **Financial key performance indicators**

The directors have monitored the progress of overall group strategy and the individual strategic elements by reference to certain key performance indicators:

- Income for the year amounted to £4,272,110 (2021: £2,890,922)
- Operating loss for the year was £228,646 (2021: £843,887)

#### **Financial review (including reserves policy)**

Details of the results for the year are given on pages 9 and 10. The pandemic has significantly impacted global economies. The charities activities were effectively shut down until June 2021. The charity is working hard to restore income back to pre pandemic levels.

Taking into account the on-going responsibilities of Northamptonshire Association of Youth Clubs (NAYC) and Action Centres UK Limited to its staff and user groups, the Board of Directors/Trustees aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 is available. NAYC and Action Centres UK Limited are committed to repaying these facilities from increased covenant.

#### **Plans for future periods**

NAYC/ACUK Ltd are planning on building the Centres usage back up to where it was before the pandemic. We have done a lot of maintenance works throughout the lockdowns and have restored the Centres to a really high standard. There has been an encouraging bounce back, with more Youth Organisations, Special Needs groups and Leaders Conferences, making use of the facilities. We managed to reschedule a lot of the bookings that were unable to happen and we look forward to serving them in this coming year. Youth development continue working with young people throughout the County and developing young people through workshops, training weekends, emerging leaders training and of course supporting the leaders of the Youth clubs wherever they can.

#### **Political donations and expenditure**

There were no political donations during the year. Charitable donations were made to various bodies in the normal course of the charity's activities.

#### **Financial instruments**

The charity does not actively use financial instruments as part of its risk management. It is exposed to the usual credit risk and cash flow risk associated with selling on credit and manages this through credit control procedures.

#### **Research and development**

The group does not undertake any research and development activities.

## **Northamptonshire Association of Youth Clubs**

### **Trustees' Annual Report (including Directors Report and Strategic Report)**

#### **Year Ended 31 March 2022**

##### **Trustees' responsibilities**

The trustees (who are also directors of NAYC for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

##### **Disclosure of information to the auditors**

We, the directors of the company who held office at the date of approval of these financial statements as set out above each confirm, so far as we are aware, that:

- there is no relevant audit information of which the company's auditors are unaware; and
- we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

In approving the Trustees' Annual Report, we also approve the Strategic Report included therein, in our capacity as company directors.

On behalf of the board D E Laing

Date: 30 August 2022

## Northamptonshire Association of Youth Clubs

### Independent Auditor's Report Year Ended 31 March 2022

#### Opinion

We have audited the financial statements of Northamptonshire Association of Youth Clubs for the year ended 31 March 2022 which comprise the Group Statement of Financial Activities, the Group and Parent Charitable Company Profit and Loss Account, the Group and Parent Charitable Company Balance Sheet, the Group Statement of Cash Flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2022 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's *responsibilities for the audit of the financial statements* section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Material uncertainty relating to going concern

We draw attention to note 1(q) in the financial statements, which explains the impact on the group of the Coronavirus pandemic and the measures taken by the board. The board considers that these measures will lead to a return of normal levels of operation. The pandemic is however an unprecedented situation, and there remains a high level of uncertainty as to what may transpire over the next financial year. This high level of uncertainty indicates that a material uncertainty exists which may cast doubt on the group's ability to continue as a going concern. Our opinion is not qualified in respect of this matter.

#### Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## **Northamptonshire Association of Youth Clubs**

### **Independent Auditor's Report**

**Year Ended 31 March 2022**

#### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Annual Report (including the Directors Report and Strategic Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report (including the Directors Report and Strategic Report) has been prepared in accordance with applicable legal requirements.

#### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors report and take advantage of the small companies exemption from the requirement to prepare a strategic report.

#### **Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

## **Northamptonshire Association of Youth Clubs**

### **Independent Auditor's Report Year Ended 31 March 2022**

#### **Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud**

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the company and the group, and considered that the most significant are in relation to GDPR, compliance with health and safety regulations, the Companies Act 2006 and UK taxation legislation.
- We obtained an understanding of how the company complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

#### **Use of our report**

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

**Andrew Page (Senior Statutory Auditor)**  
**for and on behalf of Moore**  
**Chartered Accountants**  
**Statutory Auditor**

2 September 2022

Oakley House  
Headway Business Park  
3 Saxon Way West  
Corby  
Northamptonshire  
NN18 9EZ

## Northamptonshire Association of Youth Clubs

### Group Statement of Financial Activities

Year Ended 31 March 2022

	Note	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Income and endowments from:					
Donations and legacies	2	38,983	822,078	861,061	2,618,364
Charitable activities	3	9,111	-	9,111	4,503
Other trading activities	4	3,370,414	-	3,370,414	243,150
Investments	5	31,524	-	31,524	24,709
Other		-	-	-	196
<b>Total income and endowments</b>		<b>3,450,032</b>	<b>822,078</b>	<b>4,272,110</b>	<b>2,890,922</b>
Expenditure on:					
Raising funds		54,889	-	54,889	42,492
Charitable activities	6/7	530,564	120,149	650,713	969,166
Other trading activities		3,203,565	591,589	3,795,154	2,723,151
<b>Total Expenditure</b>		<b>3,789,018</b>	<b>711,738</b>	<b>4,500,756</b>	<b>3,734,809</b>
<b>Net income/(deficit)</b>		<b>(338,986)</b>	<b>110,340</b>	<b>(228,646)</b>	<b>(843,887)</b>
<b>Transfers between funds</b>		<b>(63,290)</b>	<b>63,290</b>	<b>-</b>	<b>-</b>
<b>Net movement in funds</b>		<b>(402,276)</b>	<b>173,630</b>	<b>(228,646)</b>	<b>(843,887)</b>
Reconciliation of funds:					
Total funds brought forward		3,333,356	11,101,137	14,434,493	15,278,380
<b>Total funds carried forward</b>	21	<b>2,931,080</b>	<b>11,274,767</b>	<b>14,205,847</b>	<b>14,434,493</b>

All income and expenditure derives from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

## Northamptonshire Association of Youth Clubs

### Group and Parent Charitable Company Profit and Loss Account

Year Ended 31 March 2022

	Note	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Income	1/11	3,904,873	982,298	535,084	739,733
Direct costs		(3,067,126)	(2,379,561)	(201,768)	(165,701)
<b>Gross surplus/(deficit)</b>		<b>837,747</b>	<b>(1,397,263)</b>	<b>333,316</b>	<b>574,032</b>
Administration expenses		(1,767,619)	(1,296,529)	(693,422)	(787,238)
Other operating income		768,139	1,908,411	176,550	25,278
Profit/(loss) on sale of fixed assets		-	196	-	196
<b>Operating surplus/(deficit)</b>		<b>(161,733)</b>	<b>(785,185)</b>	<b>(183,556)</b>	<b>(187,732)</b>
Interest receivable		-	16	-	-
Interest payable		(66,913)	(58,718)	(66,913)	(58,718)
Covenant receivable		-	-	21,823	-
<b>Surplus/(deficit) on ordinary activities before and after taxation</b>	8	<b>(228,646)</b>	<b>(843,887)</b>	<b>(228,646)</b>	<b>(246,450)</b>
<b>Retained surplus at 1 April 2021</b>		<b>14,387,612</b>	<b>15,231,499</b>	<b>14,994,049</b>	<b>15,240,499</b>
<b>Retained surplus at 31 March 2022</b>		<b>14,158,966</b>	<b>14,387,612</b>	<b>14,765,403</b>	<b>14,994,049</b>

The above results are derived from continuing operations. All gains and losses recognised in the year are included above.

The retained surplus will be committed to helping to repay capital borrowings and to finance further capital asset expenditure.

The charity is committed to a policy of ongoing investment into capital assets to further their work with young people.

## Northamptonshire Association of Youth Clubs

### Group and Parent Charitable Company Balance Sheet

Year Ended 31 March 2022

	Note	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
<b>Fixed assets</b>					
Tangible assets	12	17,493,117	17,472,320	17,502,117	17,481,320
Investments	13	28,370	61,182	28,372	61,184
		<u>17,521,487</u>	<u>17,533,502</u>	<u>17,530,489</u>	<u>17,542,504</u>
<b>Current assets</b>					
Stocks	14	34,818	5,202	-	-
Debtors	15	419,315	413,813	239,197	364,733
Cash at bank and in hand	16	296,382	501,199	240,203	500,203
		<u>750,515</u>	<u>920,214</u>	<u>479,400</u>	<u>864,936</u>
<b>Less creditors:</b>					
Amounts falling due within one year	17	(2,126,836)	(1,825,598)	(1,258,286)	(1,172,885)
<b>Net current liabilities</b>		<u>(1,376,321)</u>	<u>(905,384)</u>	<u>(778,886)</u>	<u>(307,949)</u>
<b>Total assets less current liabilities</b>		16,145,166	16,628,118	16,751,603	17,234,555
<b>Less creditors:</b>					
Amounts falling due after more than one year	18	(1,939,319)	(2,193,625)	(1,939,319)	(2,193,625)
<b>Net assets</b>		<u>14,205,847</u>	<u>14,434,493</u>	<u>14,812,284</u>	<u>15,040,930</u>
<b>Represented by capital and reserves</b>					
Restricted funds	21	11,274,767	11,101,137	11,274,768	11,698,572
Unrestricted funds	21	2,931,080	3,333,356	3,537,516	3,342,358
		<u>14,205,847</u>	<u>14,434,493</u>	<u>14,812,284</u>	<u>15,040,930</u>

The financial statements were approved and authorised for issue by the Board on 30 August 2022

Signed on behalf of the board of trustees

D E Laing

The notes on pages 12 to 31 form part of these financial statements.  
Company registration number: 02484603

Northamptonshire Association of Youth Clubs

Group Statement of Cash Flows

Year Ended 31 March 2022

	2022		2021	
	£	£	£	£
<b>Cash flows from operating activities</b>				
(Deficit)/Surplus		(228,646)		(843,877)
Adjustments for:				
Depreciation	120,475		124,922	
Amortisation	32,812		32,814	
(Increase)/Decrease in stocks	(29,616)		37,564	
Increase in debtors	(5,502)		(283,019)	
Increase/(Decrease) in creditors	506,884		(43,626)	
Interest received	-		(16)	
		<u>625,053</u>		<u>(131,361)</u>
<b>Cash generated from operations</b>		396,407		(975,248)
<b>Cash flows from investing activities</b>				
Proceeds on sale of tangible fixed assets	-		650	
Interest received	-		16	
Payments for tangible fixed assets	<u>(73,352)</u>		<u>(6,386)</u>	
<b>Net cash flow from investing activities</b>		(73,352)		(5,720)
<b>Cash flows from financing activities</b>				
Repayment of loans	(324,069)		(39,727)	
New loans	-		951,000	
<b>Net cash flow from financing activities</b>		<u>(324,069)</u>		<u>911,273</u>
<b>Net increase/(decrease) in cash</b>		(1,014)		(69,695)
<b>Cash and cash equivalents at beginning of year</b>		297,396		367,091
<b>Cash and cash equivalents at end of year</b>		<u><u>296,382</u></u>		<u><u>297,396</u></u>
<b>Consisting of:</b>				
Cash at bank and in hand		314,559		501,199
Bank overdrafts		<u>(18,177)</u>		<u>(203,803)</u>
		<u><u>296,382</u></u>		<u><u>297,396</u></u>

## **Northamptonshire Association of Youth Clubs**

### **Notes to the Financial Statements**

**Year Ended 31 March 2022**

#### **1 Summary of significant accounting policies**

##### **(a) General information and basis of preparation**

Northamptonshire Association of Youth Clubs is a charitable company registered in the United Kingdom. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities is provided in the Trustees' Annual Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006, and UK Generally Accepted Practice as it applies from 1 January 2015.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest

The significant accounting policies applied in the preparation of these financial statements are set out below.

These policies have been consistently applied to all years presented unless otherwise stated.

##### **(b) Funds**

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

##### **(c) Income recognition**

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

The charity receives government grants in respect of youth work. Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Investment income is earned through holding assets for investment purposes, such as property. It includes interest and rent. Interest income is recognised using the effective interest method and rental income is recognised as the charity's right to receive payment is established.

##### **(d) Expenditure recognition**

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

##### (d) Expenditure recognition (continued)

- Costs of raising funds includes cost of materials and overhead running costs of the charity's subsidiary undertaking Action Centres UK Limited;
- Expenditure on charitable activities includes the overhead running costs, including staff costs, of the charity; and
- Other expenditure represents those items not falling into the categories above.

##### (e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

Fund-raising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

The analysis of these costs is included in note 6.

##### f) Depreciation of fixed assets

Depreciation has been computed to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives at the following rates:-

Freehold property	Not depreciated / evenly over 50 years (see below)
Leasehold property	evenly over the period of the lease
Activity equipment and fixtures and fittings	25% p.a straight line or on reducing balance
Office equipment	20% p.a on reducing balance
Motor vehicles	25% p.a straight line
Computer equipment	50% p.a on reducing balance

All depreciation calculations are made from the date of acquisition of an asset to the date of disposal of an asset.

Freehold property (except the Harris Base property) has not been depreciated because, in the opinion of the trustees, the properties are continually maintained and kept in excellent order such that the residual values are expected to be at least equal to cost. The Harris Base property is being written off over 50 years.

##### (g) Investment properties

Investment properties for which fair value can be measured reliably without undue cost or effort are measured at fair value at each reporting date with changes in fair value recognised in 'net gains / (losses) on investments' in the SOFA.

##### (h) Investments

Investments in subsidiaries are measured at cost less impairment.

## **Northamptonshire Association of Youth Clubs**

### **Notes to the Financial Statements**

**Year Ended 31 March 2022**

#### **(i) Stocks**

Stocks are valued consistently at the lower of cost (on a first in first out basis) or net realisable value.

#### **(j) Debtors and creditors receivable / payable within one year**

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

#### **(k) Loans and borrowings**

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

#### **(l) Impairment**

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

#### **(m) Provisions**

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

#### **(n) Leases**

Assets acquired under finance leases are capitalised and depreciated over the shorter of the lease term and the expected useful life of the asset. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding lease liability using the effective interest method. The related obligations, net of future finance charges, are included in creditors.

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis over the period of the lease.

#### **(o) Pension costs**

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

#### **(p) Tax**

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

Year Ended 31 March 2022

#### (q) Going concern

These financial statements have been prepared on the going concern basis. The trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future.

The trustees have considered the potential impact of the coronavirus pandemic, and the various measures to contain it, on the operations of the charity. It is expected that the pandemic will continue to impact global economies throughout 2022, together with other matters such as supply chain issues and rising prices, particularly food, fuel and energy. The charities activities were effectively shut down until June 2021, and it is uncertain as to the possible impact of the pandemic and other matters on future activities, particularly if there was to be a resurgence of the virus. The trustees believe that the worst of the pandemic is now behind them, but there remains a high level of uncertainty. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is considered sufficient in conjunction with the level of reserves held for the charity to be able to continue as a going concern.

#### (r) Group accounts

Group accounts have been prepared as required by The Charities SORP (FRS 102).

#### 2 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Donations and legacies	38,264	136,758	175,022	275,657
Grants	719	685,320	686,039	2,342,707
	<u>38,983</u>	<u>822,078</u>	<u>861,061</u>	<u>2,618,364</u>

#### 3 Income from charitable activities

Sports, activities and crafts	573	-	573	532
Affiliations	4,544	-	4,544	1,554
DBS fee income	2,604	-	2,604	1,907
Training Weekend	592	-	592	-
Wellbeing	388	-	388	510
Fundraising income - marathon	410	-	410	-
	<u>9,111</u>	<u>-</u>	<u>9,111</u>	<u>4,503</u>

#### 4 Income from other trading activities

Action Centres UK Limited trading income	3,369,789	-	3,369,789	242,565
Other miscellaneous income	625	-	625	585
	<u>3,370,414</u>	<u>-</u>	<u>3,370,414</u>	<u>243,150</u>

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

Year Ended 31 March 2022

#### 5 Income from investments

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Property rental income	31,524	-	31,524	24,693
Bank interest	-	-	-	16
	<u>31,524</u>	<u>-</u>	<u>31,524</u>	<u>24,709</u>

#### 6 Analysis of expenditure on charitable activities

	Activities undertaken directly £	Grant funding of activities £	Support costs £	Total £
Sports, activities and crafts	-	-	41,394	41,394
Affiliations	2,795	-	41,394	44,189
Minibus hire	-	-	8,279	8,279
General youth development	148,704	-	157,299	306,003
School project	-	-	165,577	165,577
Uganda project	-	12,000	-	12,000
	<u>151,499</u>	<u>12,000</u>	<u>413,943</u>	<u>577,442</u>

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

##### 7 Governance costs

	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Administration salaries	53,279	-	53,279	60,435
Audit and accountancy	10,650	-	10,650	10,675
Telephone	92	-	92	76
Postage and stationery	521	-	521	456
Computer sundries	332	-	332	166
Sundries	303	-	303	239
Legal and professional	6,248	-	6,248	-
Printing and publicity	1,846	-	1,846	1,021
	<u>73,271</u>	<u>-</u>	<u>73,271</u>	<u>73,068</u>

##### 8 Net income for the year

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Net income is stated after charging:				
Depreciation	120,473	124,922	120,473	124,922
Amortisation	32,812	32,814	32,812	32,814
Auditor's remuneration	14,000	14,000	7,000	7,000
Bank interest on loans and overdrafts	16,753	16,860	16,753	16,860
Other loan interest	22,881	29,990	22,881	29,990
Hire purchase interest	16,247	12,676	16,247	12,676
Operating lease rentals - plant and machinery and equipment	19,092	19,998	19,092	19,998
Cost of stock recognised as an expense (ACUK Ltd)	435,488	65,590	-	-

##### 9 Trustees' and key management personnel remuneration and expenses

The total amount of employee benefits received by key management personnel is £39,415 (2021: £34,410) The trustees' consider its key management personnel comprise the Board of Trustees/Directors and the Chief Executive Officer.

The trustees did not have any expenses reimbursed during the year.

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

##### 10 Staff costs

	2022	2021
	£	£
Wages and salaries	2,375,012	2,246,385
Social security cost	146,628	130,150
Pension cost	47,885	42,576
	<u>2,569,525</u>	<u>2,419,111</u>

Within staff costs is £2,346,722 (2021: £2,147,003) relating to the subsidiary undertaking, Action Centres UK Limited.

There are no employees with emoluments above £60,000.

The average number of employees, analysed by function was:

	2022	2021
	£	£
Management and administration	19	25
Youth work activities	108	158
Fundraising and publicity	2	1
Volunteer staff	6	2
	<u>135</u>	<u>186</u>

##### 11 Income analysed by activity and area

The group's income was derived entirely from within the UK and was entirely attributable to its principal activity.

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

Year Ended 31 March 2022

#### 12 Tangible fixed assets

##### a) Group

	Freehold land and buildings £	Activity equipment £	Motor vehicles £	Fixtures, fittings and office equipment £	Total £
<b>Cost:</b>					
At 1 April 2021	16,848,697	1,709,683	36,603	1,644,537	20,239,520
Additions during the year	-	69,760	-	71,510	141,270
At 31 March 2022	<u>16,848,697</u>	<u>1,779,443</u>	<u>36,603</u>	<u>1,716,047</u>	<u>20,380,790</u>
<b>Depreciation:</b>					
At 1 April 2021	73,426	1,113,113	36,603	1,544,058	2,767,200
Charge for year	6,368	55,125	-	58,980	120,473
At 31 March 2022	<u>79,794</u>	<u>1,168,238</u>	<u>36,603</u>	<u>1,603,038</u>	<u>2,887,673</u>
<b>Net book value:</b>					
At 31 March 2022	<u>16,768,903</u>	<u>611,205</u>	<u>-</u>	<u>113,009</u>	<u>17,493,117</u>
At 31 March 2021	<u>16,775,271</u>	<u>596,570</u>	<u>-</u>	<u>100,479</u>	<u>17,472,320</u>

##### b) Company

The net book value of the fixed assets of the company is £17,502,117. The difference of £9,000 between the group's net book value and the company's net book value is on the cost of the freehold property at Pioneer. Action Centres UK Limited raised an internal invoice to NAYC for the use of facilities by the builders during some construction work. This amount has been eliminated on consolidation.

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

##### c) Assets included at valuation

The following assets are included at valuation.

	Original cost £	Amount of valuation £	Year of valuation
Property on Isle of Harris	3,084	50,000	1995

The comparable historical cost figures are as follows:

	Land and buildings £
Cost at 01 April 2021 and 31 March 2022	3,084
Net book value at 31 March 2022	28,040

#### 13 Fixed asset investments

	Investment properties £	Other investments £	Total £
Cost:			
At 1 April 2021	820,334	2	820,336
At 31 March 2022	<u>820,334</u>	<u>2</u>	<u>820,336</u>
Impairment:			
At 1 April 2021	759,152		759,152
Written off	32,812		32,812
At 31 March 2022	<u>791,964</u>	<u>-</u>	<u>791,964</u>
<b>Net book value</b>			
At 31 March 2022	<u>28,370</u>	<u>2</u>	<u>28,372</u>
At 31 March 2021	<u>61,182</u>	<u>2</u>	<u>61,184</u>

**Northamptonshire Association of Youth Clubs**

**Notes to the Financial Statements**

**Year Ended 31 March 2022**

**a) Investment Properties**

The leasehold property known as Frontier Lodge and Frontier Camp Irthlingborough is leased to a third party and has been classified as a fixed asset investment.

**b) Other investments (Company only)**

These relate to shares in subsidiary undertakings as detailed below:

Name	Country of incorporation	Class and proportion of shares	Aggregate capital & reserves as at 31.03.2022	Profit for year ended 31.03.2022
Action Centres UK Limited	England	£1 Ordinary 100%	(597,435)	21,823

**14 Stocks**

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Raw materials and consumables	34,818	5,202	-	-

**15 Debtors**

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Trade debtors	66,567	22,673	45,276	16,871
Other debtors	342,416	337,033	171,579	335,655
Amounts owed from group undertakings	-	-	12,010	-
Prepayments and accrued income	10,332	54,107	10,332	12,207
	<u>419,315</u>	<u>413,813</u>	<u>239,197</u>	<u>364,733</u>

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

#### 16 Cash at bank and in hand

Taking into account the on-going responsibilities of NAYC and Action Centres UK Limited to its staff and user groups, the Board of Directors aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 has been agreed with Barclays Bank Plc. NAYC and Action Centres UK Limited is committed to repaying these facilities from increased covenant generated by the Whitemoor Lakes Centre.

#### 17 Creditors: amounts falling due within one year

	<b>Group 2022</b>	<b>Group 2021</b>	<b>Company 2022</b>	<b>Company 2021</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Bank loans and overdrafts	60,571	260,121	60,571	158,022
Other loans	223,456	236,330	223,456	236,330
Hire purchase creditors	83,917	77,946	83,917	77,946
Debt due within one year	<u>367,944</u>	<u>574,397</u>	<u>367,944</u>	<u>472,298</u>
Trade creditors	1,137,547	893,320	757,884	657,860
Amounts owed to group undertakings	-	-	-	9,617
Other creditors	293,973	70,590	107,589	7,396
Taxation and social security	307,557	186,090	5,054	5,921
Accruals and deferred income	19,815	101,201	19,815	19,793
	<u>2,126,836</u>	<u>1,825,598</u>	<u>1,258,286</u>	<u>1,172,885</u>

#### 18 Creditors: amounts falling due after more than one year

	<b>Group 2022</b>	<b>Group 2021</b>	<b>Company 2022</b>	<b>Company 2021</b>
a)	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Bank loans and overdraft	373,625	412,016	373,625	412,016
Other loans	1,513,096	1,698,408	1,513,096	1,698,408
Hire purchase accounts	52,598	83,201	52,598	83,201
Debt due after more than one year	<u>1,939,319</u>	<u>2,193,625</u>	<u>1,939,319</u>	<u>2,193,625</u>

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

##### b) Analysis of debt due after more than one year

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Repayable-				
Between one and five years	1,573,997	1,780,190	1,573,997	1,780,190
In five years or more	365,322	413,435	365,322	413,435
	<u>1,939,319</u>	<u>2,193,625</u>	<u>1,939,319</u>	<u>2,193,625</u>

##### c) Debt repayable in five years or more

Included in creditors are the following loans which are repayable wholly or in part more than five years after the balance sheet date. The repayment terms are as follows:-

Outstanding at the balance sheet date is £416,018 owing to Barclays Bank. The loan carries an interest rate of 3.6% per annum. Repayments are made monthly and the expected completion date is November 2027

Outstanding at the balance sheet date is £809,551 owing to The Langley Charitable Trust. The loan carries an interest rate 2.85% above the base rate of Barclays Bank plc. Repayments are made monthly and the expected completion date is October 2027.

#### 19 Security

Security has been given respect of the following amounts:

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Bank loans and overdraft	434,195	570,038	434,195	570,038
Other loans	809,551	983,739	809,551	983,739
Hire purchase creditors	136,515	161,147	136,515	161,147
	<u>1,380,261</u>	<u>1,714,924</u>	<u>1,380,261</u>	<u>1,714,924</u>

i) At the balance sheet date £416,018 (2021: £468,334) was owing to Barclays Bank Plc. Barclays Bank Plc. hold a second legal charge dated 2 January 2014 over freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. Barclays Bank Plc. also holds a cross guarantee and debenture between Action Centres UK Limited and Northamptonshire Association of Youth Clubs dated 1 June 2011.

ii) At the balance sheet date £809,551 (2021: £983,739) was owing to the Langley Trust. The Langley Trust holds a legal charge dated 2 January 2014 over the freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. The completion date is October 2027.

iii) Hire purchase creditors are secured on the assets to which the agreements relate.

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

#### 20 Share capital

Northamptonshire Association of Youth Clubs is a company limited by guarantee and not having a share capital. All members of the association, i.e. all those who are entitled to attend and vote at general meetings, may be required to pay the sum of £1 should the Northamptonshire Association of Youth Clubs be wound up either whilst they are a member or within one year after they cease to be such. These amounts are contingent and would only be called up in the event of liquidation.

#### 21 Analysis of closing funds

a)	Unrestricted funds			Restricted funds		
	General reserve £	Revaluati- on reserve £	Total unrestricted funds £	Other fund £	Capital projects fund £	Total restricted £
Balance at 1 April 2021	3,286,475	46,881	3,333,356	238,073	10,863,064	11,101,137
Net fund movement for the year	(402,276)		(402,276)	155,470	18,160	173,630
Balance at 31 March 2022	<u>2,884,199</u>	<u>46,881</u>	<u>2,931,080</u>	<u>393,543</u>	<u>10,881,224</u>	<u>11,274,767</u>

The company's unrestricted reserve to carry forward is £2,940,080. This figure differs from the group's unrestricted reserves by £9,000. This is because of the elimination on consolidation of an internal invoice, which had been recorded as income in Action Centres UK Limited and fixed asset additions in NAYC. See note 12(b).

The unrestricted funds balance of £2,931,080 represents net assets as detailed in note 23. As can be seen from the note, the majority of funds have been used to invest in tangible fixed assets.

The restricted funds balance of £11,274,767 represents projects as detailed in note 22.

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
b) The closing restricted capital projects fund relates to:		
Frontier centre	129,806	129,806
Tennis centre	1,439,526	1,439,526
Pioneer centre	2,123,627	2,105,467
Kings Park development fund	1,989,146	1,989,146
Kings Park trampoline fund	446,817	446,817
Ranch development	231,554	231,554
Whitemoor Lakes	3,541,868	3,541,868
Capital assets fund	551,154	551,154
Whitemoor Lakes Kayaks	793	793
Kings Park 25 year Anniversary Appeal	15,038	15,038
Summer Appeal – Benham Arena	44,807	44,807
Whitemoor Lakes Activity Hub	308,208	308,208
Pioneer Activity Appeal	58,880	58,880
	<u>10,881,224</u>	<u>10,863,064</u>

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
c) The closing restricted other funds relate to:		
Minibus and trailer fund	4,858	4,858
Connexions	5	5
Pioneer Bursary	9,166	130
Corby Development	130	10
Rebus project	10	97
Arm for Sam	80	816
Service Six Training grant	-	1,308
Youth provision	-	5,166
Corby Learning Partnership	97	37,695
Friends of Whitemoor Lakes appeal	816	64,490
Winnie Hall Trust grant	1,308	1,612
YD Christmas Appeal Emerging Leaders & Hebridies Trip	46,202	2,500
Staffs County Council Community Officer	-	1,125
Kings Park Centre mattresses	64,490	1,000
Youth Development Salaries	-	16,666
Inspire Sports Programme	-	500
Roller Skating Benham	1,612	80
Bursary Aid Lighthouse	2,500	103
Christmas Appeal 2016	1,125	1,416
SNDC Youth Activity Worker	-	27,500
Action Centres Bursaries	1,000	33,882

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

	<b>2022</b>	<b>2021</b>
	<b>£</b>	<b>£</b>
The closing restricted other funds - continued		
Wellbeing 4 Youth	16,666	-
Vulnerable Homeless	500	-
Send NCC	103	-
Pacesetters - bursaries for camps	1,416	-
Church worker	27,500	-
WML Activity appeal	33,883	10,864
Trauma recovery	26,250	26,250
Sport England Grant	59,661	-
60th Anniversary appeal	50,288	-
KP Sports equipment	1,500	-
Sch reward datys	6,250	-
Diamond Appeal	25,265	-
Uganda expedition	10,864	-
	<u>393,543</u>	<u>238,073</u>

	<b>Opening Balance</b>	<b>Reclassif- cations</b>	<b>Incoming</b>	<b>Outgoing</b>	<b>Closing Balance</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
<b>22 Restricted funds</b>					
Frontier capital project	129,804	38,273	-	(38,273)	129,804
Tennis centre capital project	1,439,526	-	-	0	1,439,526
Pioneer centre capital project	2,092,664	-	25,500	(7,340)	2,110,824
Ranch development	231,554	-	-	0	231,554
Capital assets fund	551,154	-	-	0	551,154
Kings Park development fund	2,004,145	7,086	1,864	(8,950)	2,004,145
Kings Park trampoline fund	446,817	-	-	0	446,817
Whitemoor Lakes	3,554,674	4,065	7,463	(11,528)	3,554,674
Whitemoor Lakes Kayaks	793	-	-	0	793
Kings Park 25 year Anniversary Appeal	15,038	-	-	0	15,038
Summer Appeal – Benham Arena	44,807	-	-	0	44,807
Whitemoor Lakes Activity Hub	308,408	-	-	0	308,408
Pioneer Activity Appeal	58,880	2,989	2,000	(4,989)	58,880
Other funds	222,873	10,876	159,593	(14,999)	378,343
	<u>11,101,137</u>	<u>63,289</u>	<u>196,420</u>	<u>(86,079)</u>	<u>11,274,767</u>

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

Year Ended 31 March 2022

#### 23 Analysis of net assets between funds

	Tangible fixed assets £	Investments £	Net current assets/ (liabilities) £	Creditors more than 1 year £	Total £
<b>Restricted funds</b>					
Frontier capital project	-	28,370	101,434	-	129,804
Tennis	1,442,476	-	(2,950)	-	1,439,526
Pioneer centre capital project	2,433,642	-	(322,817)	-	2,110,825
Ranch development	-	-	231,554	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	1,948,604	-	55,541	-	2,004,145
Kings Park trampoline fund	428,597	-	18,220	-	446,817
Whitemoor Lakes capital projec	4,782,804	-	(548,235)	(679,895)	3,554,674
Whitemoor Lakes Kayaks	-	-	793	-	793
Kings Park 25 year Anniversary /	-	-	15,038	-	15,038
Summer Appeal – Benham Aren	-	-	44,807	-	44,807
Whitemoor Lakes Activity Hub	508,798	-	(200,390)	-	308,408
Pioneer Activity Appeal	-	-	58,880	-	58,880
Other funds	-	-	378,342	-	378,342
	12,096,075	28,370	(169,783)	(679,895)	11,274,767
<b>Unrestricted funds</b>	5,388,042	0	(1,197,538)	(1,259,424)	2,931,080
Per group	17,484,117	28,370	(1,367,321)	(1,939,319)	14,205,847
Unrestricted funds eliminated on consolidation	9,000	2	(2)	-	9,000
Per company	17,493,117	28,372	(1,367,323)	(1,939,319)	14,214,847

#### 24 Pension costs

The group contributes to the personal pension schemes of selected employees and to a group growth plan for other selected employees. The assets of the schemes are held separately from those of the group in independently administered funds. The pension cost charge in the profit and loss account represents contributions payable by the group to the funds and amounted to:

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Pension contributions	47,885	42,576	4,037	2,432
Amounts outstanding to the funds as at 31 March 2022	22,868	15,270	5,593	5,624

## Northamptonshire Association of Youth Clubs

### Notes to the Financial Statements

#### Year Ended 31 March 2022

#### 25 Financial commitments

At 31 March 2022 the group had future minimum lease payments under non-cancellable operating leases as detailed below:

Operating leases which expire:

	2022	2021
	£	£
Not later than one year	28,132	24,041
Later than one year,	12,431	14,896
	<u>40,563</u>	<u>38,937</u>

#### 26 Related party transactions

During the year the company engaged in transactions with Action Centres UK Limited (ACUK) which is a related party by virtue of ACUK being a subsidiary of NAYC.

The nature of the transactions was the covenanting of ACUK's profits to NAYC amounting to £21,823 (2021: £nil). During the year NAYC transferred funding of £256,500 (2021: £433,939) to ACUK to provide financial support during the pandemic.

At the balance sheet date NAYC owed ACUK £nil (2021: £9,617). ACUK owed NAYC £12,010 (2021: £nil), and these balances have been disclosed within amounts owing to group undertakings. Trade debtor and trade creditor balances also existed with ACUK at the balance sheet date amounting to £41,216 (2021: £14,109) and £769,956 (2021: £654,258) respectively.

The David Laing Foundation and Kirby Laing Foundation are related parties due to Mr D Laing being a director of NAYC and a trustee of the David Laing Foundation and Kirby Laing Foundation. During the year the David Laing Foundation donated £10,000 (2021: £12,500). The Kirby Laing Foundation donated £50,000 (2021: £5,000).

T Leese is a director in the company. During the year the company received a donation of £nil (2021: £500).

# Northamptonshire Association of Youth Clubs

## Notes to the Financial Statements

Year Ended 31 March 2022

### 27 Financial Instruments

The group had the following financial instruments:

	Group 2022 £	Group 2021 £	Company 2022 £	Company 2021 £
Financial assets at fair value through profit or loss account				
Fixed asset investments	28,370	61,182	28,372	61,184
Financial assets that are debt instruments measured at amortised cost				
Trade debtors	66,567	22,673	45,276	16,871
Other debtors	342,416	337,033	183,589	335,655
	<u>408,983</u>	<u>359,706</u>	<u>228,865</u>	<u>352,526</u>
Financial liabilities measured at amortised cost				
Bank loans and overdrafts	434,196	672,137	434,196	570,038
Other loans	1,736,552	1,934,738	1,736,552	1,934,738
Finance leases	136,515	161,147	136,515	161,147
Trade creditors	1,137,547	893,320	757,884	657,860
Amounts owed to group undertakings	-	-	-	9,617
Other creditors	621,345	358,687	132,458	33,916
	<u>4,066,155</u>	<u>4,020,029</u>	<u>3,197,605</u>	<u>3,367,316</u>