



60TH ANNIVERSARY

1961-2021





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MBE, Mr John Gilmour, Mrs Sylvia Gilmour & The Bishop of
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Cover Photo: Trainee instructors on the Firm Foundations Programme at Pioneer Centre, 2021

NAYC BOARD:

Mr Peter Hales (Chairman), Mr Tim Leese, Mr David E Darby,
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Northamptonshire Association of Youth Clubs

Charity Registration No. 803431
Company Registration No. 2484603

FAITH

CHAIRMAN'S REPORT

Our founder Harry Whittaker stated 8 first principles for NAYC and the fifth said. "There has always been a deep element of faith throughout the life of the Association. A faith in people and a faith in God. A faith to believe that if something is needed and it is right, and action is taken, provision will be made."

I joined the Board in the 1980s, a fairly new Christian, running a business and not used to relying on God to guide us through the purchases of large parcels of land, especially when the real estate was made up mainly of wooden huts and semi derelict buildings. This was Pioneer Centre at that time, leased by Youth for Christ, and struggling with substantial debt, but Harry had a plan for raising the funds to restore the situation. The project did not phase John and

the Board, who decided Pioneer should become part of NAYC. So from supporting Youth for Christ we had to find the money to pay off the debt which now included the site purchase, and had rocketed because interest rates had reached 20%.

Here was my first lesson in faith. I went with John to see John Horne, a successful Christian businessman who agreed to lend the £500,000 on low interest, if NAYC took over the Pioneer Centre and the responsibility for running it. We prayed in faith that this should happen.

Little did I know that only the year before the Board had overseen the completion of a £3.5million project at King's Park and their faith in the CEO and the staff was to be stretched again through the Pioneer development.

The Board believed it would happen and as usual Harry's principle was

fulfilled. This kept on happening over the years, a problem would arise, sometimes seemingly impossible to resolve, the staff, CEO, and Board had faith that God would solve it. He did, either by gifts arriving at the last minute or mind sets being changed. You can see how the Board's faith grew!

What of Covid? Harry's principle not only applied to the running of the association but also to threats. Well we were affected and closed for many months but the belief was that we would come through it and now NAYC is celebrating its Diamond Jubilee this year.



PETER HALES
CHAIRMAN

How much is a cup of tea?



It seems a very long time ago now, but it was in September 2004 that I received a call from Mick Saunders Watson to invite Mary and I to tea with him and Georgina. We were relatively new to Northamptonshire and had just finished the first phase of the restoration of the nearly derelict Fermyn Woods Hall near Corby. We found everyone to be very friendly and many were curious to see and meet the mad couple who had embarked on this project.

We enjoyed a very pleasant tea and some delicious cake.....but.....after a while Mick said;

"Dear boy, I have something that I think you would want to join". He described the organisation NAYC with his enthusiastic but very direct manner.

What could I say but yes: it would have been so rude to say no, and indeed it did sound irresistible and a meeting was soon set up at King's Park. Like so many people who have passed through the front door we were immediately hooked. What a wonderful organisation it was, what wonderful people. Irresistible!

I have been thrilled and incredibly lucky to have been involved with NAYC over the subsequent years, and it never stands still. So much has happened and so much achieved; developments, progress in many areas, storms have been weathered including Covid. Thanks to the commitment of the staff, the Board and so many good friends NAYC is in remarkably good health and continues to look to provide for the needs of a very diverse demand base spreading a strong message to everyone that like me have come through the door.

If Harry Whittaker could have prayed his most demanding and supplicant prayer he could never have imagined that so much could have been achieved and so many lives changed over these 60 years.



But he did believe in miracles. Thank you all

A delightful cup of tea!

DAVID LAING MA RIBA
PRESIDENT, NAYC



YOUTH DEVELOPMENT

This year's report is a little different as we came to terms with the impact of Covid-19.

New youth groups are among the most amazing things to have happened in this period, below are details of new youth groups in Northampton:

- A newly affiliated church group looking to expand, asking for support starting up a new outreach group
- A new youth club started following the enquiry of a resident on a housing estate
- An after-school club supporting young people at a crucial time when they say they feel unsafe providing a place for them to socialise, receive support, be offered projects, opportunities, and life skills.
- A fantastic town centre opportunity to use a building that has been empty for 5 years with a good size hall and kitchen, with lots of potential. 2 youth groups who were looking for a home say this will be a great place for them to meet.
- A village just outside the town working with local residents to start some outdoor activities for their young people who have missed meeting up and parents feel there is a need for a positive place for them to go.

- A resident's association not far from the town centre have taken this opportunity to reform their group. With a new committee in place they have kept the opening for a youth group on the agenda and plan to take this forward.

To help our 200 youth groups survive this last year, we continued our support in a variety of ways. This included setting up new social networks for leaders and a separate but safe platform for young people to talk, organising online meetings and events via Zoom, and producing activity and training videos. Our affiliation charges were frozen from April, we re-established personal contact with group leaders and consulted them on group needs, provided online sharing forums, supported funding applications, connected groups with agencies, and provided guidance through the Covid-19 rules, including risk assessments and activity restrictions.

In October, we adjusted the plan for the second lockdown. We recognised the growing challenge facing youth provision across the county and the increasing impact on young people, most evident in their mental health. Our latest plan was named **Engage, Support and Build**. We had managed to

Engage with most of our groups including providing guidance with regular updates on permissible youth work and the next stage is now to Build, helping to restore youth provision across the county. We aim to achieve this by forming strong partnerships, setting up new targeted provision, supporting volunteer recruitment, listening to young people, and providing new wellbeing resources. We are now looking forward to developing these ideas in a new Youth Work strategy for 2021-23.

EVENTS

The usual annual events (including The Awards Dinner, Quiz Night, Night Walk) and the 2020 Uganda expedition had to be called off, so we set up events online and ran several LINK networking meetings covering different themes. We are hopeful the Uganda expedition will be re-scheduled for 2022. In November we also ran a Youth Summit Conference at King's Park working with Free2Talk where the event was planned and led by young people and included interactive, lively discussion groups.

EMERGING LEADERS AND TRAINING

We offered Zoom training to groups leaders on themes such as: safeguarding awareness, challenging behaviour, ADHD/

Asperger's awareness, and digital youth work and are planning to extend our Emerging Leaders and Training programmes to more young people in 2021/22, particularly for disadvantaged groups.

UNSTUCK PROGRAMME

Young people's mental health concerns are not new, and the Covid-19 pandemic has only exacerbated the problem. Our team are trained in mental health support, and we provide health and wellbeing training to youth group leaders. In March, the team received valuable training on delivering the 'Unstuck' programme, an innovative approach to help young people cope with stress and trauma through a powerful and engaging storyline.

OPPORTUNITY

It was an unprecedented year of challenge and uncertainty but

NAYC adapted and found ways to continue a limited support service and stay connected to our groups and young people. The Youth Development team deserve great credit for remaining resilient and committed through uncertainty with extended periods of furlough. The year also showed promise, giving us valuable time to look ahead and make new plans. The changes with unitary councils and raised voices to invest in youth work will offer NAYC a new landscape where we can grow our support to more young people across Northamptonshire.

IAIN ANDERSON
YOUTH
DEVELOPMENT
MANAGER



YOUTH DEVELOPMENT STAFF

Iain Anderson
Laura Phillips
Richard Houghton
Zoe Robinson
Nick Cox
James Yates
Scarlett Valentine



GREAT OXENDON YOUTH CLUB

Being a small village youth club affiliated to NAYC for over 30 years there have been many ways in which we have benefitted from our membership. NAYC have provided a pathway to insuring our group and supplied countless training sessions to equip our volunteers with information to enable them to help others. They have arranged group visits to our club including young people from Russia, Germany, Italy and France. Inter group competitions of football, basketball and hockey have always been a highlight of the year, as have others like 'It's a Knock Out' and 'Who Wants to be a Millionaire'. We have been very fortunate to have Richard Houghton bring his crafts to our

club for nearly as long as we have been in existence and if we ever need any support with sessions or raising awareness of our group we only have to ask and someone will always be available to help.

We have had quite a few trips to The Frontier Centre and the many trips to The Harbour and The Ranch Adventure Centre in North Wales will live long in our memories. Over the years our youth group has taken in excess of 600 young people to enjoy the challenges and adventures of a stay in the Welsh Mountains. In the early years we would do gorge walking without wetsuits and swim in the harbour fully clothed, we would go on scary night walks and visit slate mines,

we would learn orienteering skills and carry out search and rescue on the beach. We always came home with many stories to tell. Some of our former members who are now in their forties often talk about memories of time spent at The Ranch Adventure such was the fun and excitement everyone experienced.

Thank you NAYC for the many opportunities you have given us and the happy memories – They will stay with us forever.

ROB BARKER
GREAT OXENDON YOUTH CLUB

DESBOROUGH YOUTH CLUB

NAYC has played a major part in the development of Desborough Youth Club from when I began to manage it in 2006. We have happy memories of going to the residential centre in Wales where we did many outdoor activities which enabled both the staff and the members to form relationships through team building.

Desborough was the first club to

attend the opening of Whitemoor Lakes and at every visit we achieved so much personal development. We have enjoyed taking part in walks and also the big favourite, the Millionaires Quiz.

Our volunteers and I have attended lots of training evenings over the years and many club members have also become junior leaders benefitting from training and the young leaders residential weekends.

It's been great getting to know the staff at NAYC and we have

high regard for Nick who comes and does activities alongside Richard's crafts. Nothing is ever too much trouble and we always get advice and support where needed.

Congratulations to all who have, and still are, achieving so much for the groups. Your hard work and dedication is appreciated. Long may you continue to make a difference to all groups who are affiliated.

JUDE CAMPBELL
DESBOROUGH YOUTH CLUB

FISH-A-BILITY PROJECT, Angling Trust's - Tackling Inequalities Funding

NNAC's Fish-a-Bility project was delivered over a period of 8 days from March 2021 to June 2021 after having been postponed from 2020 due to Covid 19 lockdown.

Participants completed questionnaires before the activities to gauge how they had been affected by Covid 19 Lockdown. They had felt overwhelmed, frustrated, confused, sad and tearful during the Lockdown. Thanks to the funding from the Angling Trust we were able to help bring some relaxation and relieve some of the frustrations through this project.

"This Project has been supported by an award from the Sport England Tackling Inequalities Fund. The Fund is administered by the Angling Trust and Support by Sport England."

A total of 102 participants attended activities, 33 adults and 69 children/young people. Of these participants 32 children/young people had disabilities and additional needs.

Participants came from diverse ethnic groups and ages. Some

had fished before and 54 were trying fishing for the first time.

There were squeals of excitement when they caught their first fish. There is nothing that can explain or describe the joy of catching one's first fish.

We were able to deliver activities and introduce angling to people from BME groups, children and young people with disabilities as well as those affected by Covid and experiencing mental health issues.

Participants completed evaluations which indicated that they had felt more relaxed and happy after having fished. They had also enjoyed being outdoors, at one with nature.

We will be continuing with the FISH-A-BILITY project as there is clearly a need and have signposted groups to funding sources to enable them to purchase resources and training to become self-sufficient in delivering angling activities.

We are very proud of our Emerging Leaders (trained by NAYC) and young volunteers who were able to support the project and helped to make it successful.

NORTHAMPTON NENE ANGLING CLUB

They showed great maturity and were able to work with all ages. They are a credit to the club and an inspiration to other young people who now want to become young leaders too.

SUE GALLOWAY
NORTHAMPTON NENE
ANGLING CLUB



Smiles all round for their first fish



YOUTH DEVELOPMENT

AFFILIATED/'WORKING WITH' GROUPS



CORBY

1st Oakley Vale Guiding
Action for Aspergers
ASD Diversity (Corby)
Corby Netball Club
Corby Sport Dimensons
Ennerdale Youth Club
Hazel Leys Youth Club
Northamptonshire Emergency Services
Cadets (Corby)
Oakley Rangers
Rooftop Art Centre
Tribes Youth Club (Additional needs)

DAVENTRY

Adventure Ways
BCC Youth
Braunston All Saints' (Youth) Church
Centre Four Youth Club
Daventry Hub
Daventry Methodist Church
Daventry Youth Group
East Haddon Youth Club
Fleckney Baptist Church
Flore Christian Partnership
Great Oxendon Youth Club
Kilsby Youth Club
Lilbourne Youth Club
Long Buckby Youth Centre
Moulton Parish Church
Northamptonshire Emergency Services
Cadets (Daventry)
Onley Park Youth Club
Parsnips Youth Theatre
Peak Empower
Pitsford Scout Group
St Peter & St Paul Weedon Bec
Tiny Astro Games
URCool
Vineyard Community Church Daventry
Yelvertoft Youth Drop in
Young People's Work at Carey Baptist Church

EAST NORTHANTS

Barnack Youth Club
Irlthingborough Youth Club
Northants Inline Roller Hockey Club
Park Road Baptist Church
Raunds Community Church
Ringstead Youth Project
RUSH 2The DEN
Rushden High Street Youth Group
Rushden Mission Church
St Mary's Parish Church Higham Ferrers
Stanwick Youth Group

The Coral Reef
Titchmarsh Youth Club
TNG (The Next Generation)
Underground Youth Club
Whitefriars Church

KETTERING

1st Broughton Girl Guides
5 Churches Benefice Children's Group
Broughton Baptist Youth
Desborough Youth Centre
Escape - St Giles Church Desborough
Gads Youth
Geddington Youth Club
Harvesters & MAD
Northamptonshire Emergency Services
Cadets (Kettering)
Rothwell Youth Club
Routz (Isham)
St Andrew's Youth Group
The Church of Christ the King
The Meet & Young Ones

NORTHAMPTON

28th Northampton Guide Group
2nd Broughton Cubs/Scouts
5th Northampton Girls Brigade
Abbey Centre Baptist Church
Abington Park Youth Drop-in Centre (AHOF)
Acorn Childcare UK
African Youth Arise (AYA)
All Nations Church
Association of Northamptonshire
Supplementary Schools
Autism East Midlands
Base Camp
BFG
Blacky More Youth Club
Bradlaugh Fields/Barn Youth Club
C 2 C Social Action
Camp Hill Youth Club
Cerebral Palsy Northamptonshire (Additional needs)
Community Court Yard
Deafconnect (Additional needs)
Diem Centre (Additional needs)
Duston & Upton Parish
Duston Wednesday Club
Eve
Family Support Link
FISH
Free 2 Talk
Friends of St Andrew's
Goldcrest 8-12 (Free 2 Talk CIC)
Growing Together Northampton

iDID Adventure (Additional needs)
JellyRock (Storehouse)
Kidz Link St David's Youth Club
Kingsthorpe Baptist Church Youth Group
Liberty Drum Corps
Living Grace Church
MAD Club
Maranatha Support Services (Additional needs)
Northampton ESCO CIC
Northampton Handball Club
Northampton Hope Centre
Northampton Nene Angling Club Juniors
Northampton PMLD Action for Children
Northampton Youth Forum
Northampton Youth Group
Northamptonshire Association for the Blind (Additional needs)
Northamptonshire Boys' Brigade
Northamptonshire Deaf Children's Society (Additional needs)
Northamptonshire Emergency Services
Cadets (Northampton)
Northamptonshire Sport
NSAC Peer Mentoring Group
NTOS/L2L Learn2Live
OPFCC Targeted Youth Service
Performing Room
Personal Support & Advice Children's Foundation
Progressive Youth
Q Space
Readwell Care out of School Club
Relentless Youth
Ryehill Youth Club
Screen Northants
Senlis Scallywags O/S Club
Sensory Sparkles Limited
Sikh Community Centre & Youth Club
Sport4Fitness CIC
Spring Boroughs Youth Hub
SSD Youth Club
St Giles
The Daisy Chain Club (Additional needs)
The Lowdown
The Martial Arts Academy of Excellence
The Voice that Makes a Difference (Additional needs)
TMX and Broadmead Youth
United Life Northampton
Vijana Youth Club
Voluntary Impact Northamptonshire
Wackies
Young Healthwatch Northamptonshire

SOUTH NORTHANTS

5th Brackley Scout Group
Blisworth Baptist Church
Brackley Youth Group
Bugbrooke Youth Club
Cogenhoe Youth Club
Deanshanger Youth Café
Fusion Youth Club
Grange Park Youth Club
Harpole Youth Club
Hartwell Youth Club
Kings Sutton Youth Club
Life Church Brackley
Litchborough Youth Club
Nether Heyford Youth Club - Juniors
Northamptonshire Emergency Services
Cadets (Towcester)
Routz (Aynho)
South Northants District Council
South Northants Youth Engagement

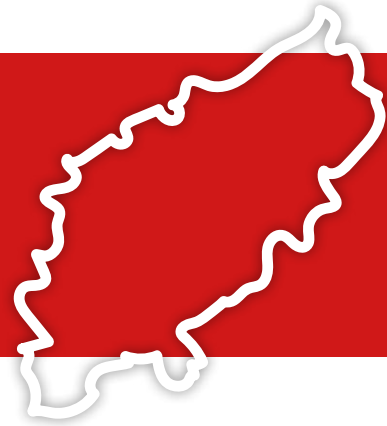
Space Time (Silverstone)
St Leonard's Church Yardley Gobion
St Nicholas Potterspury
Towcester Youth Coffee House
TVBF Youth Club
Whittlebury Youth Club
Y Go MAD
Youthzone

WELLINGBOROUGH

1st Grendon St Marys Brownies
1st Sywell (Air Scouts)
1st Wellingborough Girls Brigade
Christ Disciples Faith Ministries
Earls Barton Junior Youth Club
Earls Barton Youth Club - Seniors
Gleneagles Anglican Church
Irchester Youth Club
Mears Ashby Youth Club
Nene Valley Methodist Circuit

NFCA
Northamptonshire Emergency Services
Cadets (Wellingborough)
Northamptonshire Young Carers
Open Door & All Starz
Shudan Martial Arts
Sywell CEVA Primary School - The Drop Off
The Compound Wellingborough
The Gap
UK Film School
Up to You
Victoria Centre Out of School Activities
Wellingborough PMLD Group
Wellingborough Youth Group
Wollaston Baptist Church
Wollaston Youth Club
Yardley Hastings Benefice - Our Thursday Thing--

SUPPORTING OVER **300** YOUTH GROUPS, SCHOOLS AND ORGANISATIONS IN NORTHAMPTONSHIRE!



AIMS & PUBLIC BENEFIT

The Aim of NAYC is to help and educate young people, especially, but not exclusively, through their leisure-time activities to develop their physical, mental and spiritual capacities that they may grow to full maturity as individuals and as members of society. This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of youth groups and assist in finding youth workers
- To unite youth groups in the county of Northamptonshire; to assist the work of existing youth groups and help in the formation and development of new groups
- To assist in organising conferences and training courses for youth workers, members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitmoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery Centre in

North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.

JOHN M. WHITTAKER MA CHIEF EXECUTIVE



Moments in Time

By Allan Pope, Past NAYC
Deputy Chief Executive/
Personnel Manager

Whilst it is a privilege to be asked to contribute to this anniversary publication it is impossible to pack 40+ years of youth work into a short article. What follows are merely personal glimpses into the exciting world of working with young people in the 70's/80's afforded to me by the late Harry Whittaker and his son John.

Remembering...

- 40+ years ago introducing clubs to a primitive form of indoor floor hockey using sawn off broom handles and leather puck.
- The many evenings spent travelling the county visiting clubs just to 'drop in' or take a fun drama/games session or offer advice.
- Watching 400 young people enjoying the Final of the 'Big 3 Competition' judged by Miss Anglia, DJ Ed 'Stewport' Stewart and strong man Geff Capes.
- Large youth attendances at several 'Encounter' Christian evenings.
- The excitement of young people winning an event, particularly those from very small village clubs who had entered more in hope than expectation.
- Seeing an irate young five a side footballer chasing the referee around the pitch.

Remembering...

The annual PHAB week at Grendon Hall when approximately 60 young people, a mixture of able-bodied and individuals with disabilities, came together to enjoy a week of laughter and learning, culminating in a final night concert of music and comedy for parents/visitors in which every person participated. It had to be seen to be believed! Many incidents will be remembered by those who attended. No doubt among them will be the monsoon weather encountered on a trip to Cambridge when the City Centre was flooded, and we returned to the coach looking as if we had been swimming fully clothed! Alongside this the time the coach broke down on a trip to Coventry and had to be 'push started'!



Remembering...

The Association deciding to raise monies for the local hospital Catscan Appeal. A colleague and I dressing up as Batman and Robin and, with the loan of a limousine and local celebrities, undertaking to visit ALL 200 affiliated youth groups in the county within 24 hrs!



In Closing...

These may be recollections from past years (and times) but working with young people is as vital today as it ever was. NAYC's ongoing commitment, underpinned by the values expressed through NAYC's Christian faith, is to provide opportunities for young people from all backgrounds to learn and grow into adulthood in what can be a confusing world. May it long continue.



DOWN MEMORY LANE



Noel Edmonds visiting Hereward Wake House in Dec 1972



Pioneer 2003 - The start of the re-development with supporters John & Sylvia Gilmore



Joan Tice from The Bernard Sunley Foundation with Sir Hereward Wake presenting 3 cheques towards the building of King's Park in 1988



Lady Hutton (far left), Margaret Tittle (second left) and Anthony Tittle (all Trustees of the Benham Charitable Settlement) meeting Her Majesty, The Queen Mother at the official opening of King's Park in June 1990

FIRST PRINCIPLES

1. The Motivation of our Work springs from the personal faith of the Staff. A love of God issuing in a love for others.
2. The Aims and Objectives of our Work are to serve young people and their needs rather than a mission to win their allegiance. To serve in Christ's name all kinds of young people and not to be restrictive or exclusive. To serve in a completely open and secular setting.
3. Our Aim has not been to 'Preach or Convert' but to serve and help. To achieve this we have had to provide 'Tools to do a Job'. Our job is clear to us - the tools we have provided are our services and centres. Attitudes often alienate adults from the young and create a generation gap. We have tried to offer, through our service, centres and staff 'un-judging friendship', 'non-judgmental attitudes', 'accepting love', to create a bridge over the gap.
4. Our Methods of Fund Raising. To depend, whenever possible, on Direct Giving rather than on money raising methods, for two reasons, (i) to set an example to the young people we seek to serve and lead, and (ii) to relieve our staff from time-consuming efforts, so that they can devote their time and energies to the real job in hand.
5. Faith. There has always been a deep element of Faith throughout the life of the Association. A faith in people and a faith in God. A faith to believe that if something is needed and it is right, and action is taken, provision will be made for that something.
6. Responding to the Need. The Associations work has developed through an awareness of need and attempting to do something about meeting that need, often in cooperation with others.
7. The Function of the Staff. The Association has endeavoured, over the years to appoint men and women to its staff who are committed to the Christian way of life and who feel a sense of dedication to their job. It has been found that then they can be trusted to get on with their job, with support and guidance.
8. The Right Kind of Support. The Association has been blessed through the years with a Board that invested trust in the appointed full-time staff, who have filled a role of being supportive, encouraging and constructive in their guidance. This has been one of the main strengths of the Association.



COMPILED BY THE LATE
REV HARRY WHITTAKER MBE

THE NAYC PRAYER

O God our Father, who in our Association has called us into a great family of friendship and service: -
 Give us Faith always to seek that which is highest,
 Give us Courage to stand for that which we know to be right, and
 Give us the Spirit of Love by which alone we can truly serve
 You and our fellow men.
 Through Jesus Christ our Lord. Amen.



KING'S PARK CONFERENCE CENTRE

King's Park provides facilities for training over 20,000 leaders from the UK and abroad every year. We take pride in serving these leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others.

Massive congratulations to NAYC for 60 years. What a fantastic vision and journey this has been so far serving young people and their needs across the county. We are blessed to be part of this story.

King's Park was built just over 30 years ago on the foundation of the vision: A place of prayer, a place of His spirit and a place of bringing people together from all over the world. And it is true, when you walk through the doors there is something special and different about this place.

Over the years we welcome and serve training events, varied and vibrant faith groups, corporate and mission conferences, community and youth groups, schools, and educational groups. With a warm heart we think of all the wonderful people who have visited us at King's Park. We do believe that many ideas and visions were born here, and many a pupil has enjoyed and gained more confidence during their first overnight school trip at King's Park!

We are proud to serve and welcome people from the wider community and from different countries, cultures, and nationalities. We are sure many of you still remember our incredible and talented volunteers who were a large part of the King's Park family, coming from over 50 different countries. We hope we enriched their lives as much as they did ours.

During the last year we became the 'King's Park family' to the students and staff of Gateway Education whose headquarters are very local,

just around the corner in Moulton Park. We were able to provide accommodation to overseas students in August, October, and December 2020. It was wonderful and a real blessing to be able to function as a quarantine centre and welcome the same students over the Christmas break when boarding schools shut their doors. We do trust and hope that we made a difference to the students who were far away from home when life was all so uncertain.

We would also like to take this opportunity once more to thank our staff for their continued support during the last 18 months. It has been challenging for our staff but we are so blessed to have such a wonderful team around us.

Thank you to our colleagues from King's Park Sports, Whitemoor Lakes and Pioneer Centre for your incredible support and help. You are an amazing inspiration to us.

And with this inspiration we look forward to a bright future. We are planning to develop an exciting outdoor learning space with an outdoor classroom, trim trail, sensory garden, nature boxes and raised beds, providing a different kind of learning environment for children (and adults) visiting the centre. Covid has taught us that outdoor spaces are more vital than ever, and we want to encourage safe hands-on learning in a beautiful natural space.

We are driven to serve for many purposes but helping to support the work of our fantastic Charity, Northamptonshire Association of Youth Clubs (NAYC) is always at our heart. Thank you all.

JASMIN HOLMAN
BUSINESS MANAGER

GILLIAN MURRAY
HOSPITALITY MANAGER

MANAGEMENT

Gillian Murray
Jasmin Holman

BOOKINGS TEAM

Lydia Masoura
Matthew Harris

DUTY MANAGER

Richard Vizor
Ana Clara Marcellino
Mike Jones

OPERATIONS ASSISTANT

Leigh McAuley

HOUSE TEAM

Helen O'Sullivan
Joanne Troop
Delia Tuffrey
Zoe Keeber
Ruth Haughton
Dawn Barry
Marcia Caleb
Carolyn Baxendale
Kate Bhamra
Emma Ross
Gillian Albany-Ward
Kim Fallon
Rebecca Haines
Mary Simpson
Barry Peck

CATERING

Armando Fregoni
Steve Merryshaw
Dan Baker
Abraham Shin
Simon Holley
Barry Peck
Helen DaCosta Cooper
Kayleigh Roberts
Shani Keeber
Claire Hickman
Caroline Evans
Siobhan Roe

MAINTANANCE

Pete Bisgrove
Malcolm Hysom



BENHAM SPORTS & TENNIS CENTRE



Benham' provides over 18 sporting activities from roller skating to badminton. Built over 21 years ago our Tennis Centre offers fantastic facilities for all levels and abilities. The 2 centres are well used by young and old, whatever the weather!

This year was certainly an unusual one for King's Park Sports! Our buildings which are usually so busy and full of activity fell silent for 9 months out of 12 due to the enforced closures of the pandemic. The two centres which make up King's Park Sports; Benham Sports Centre & King's Park Tennis Centre, were open during August, September & October, and gradually saw a return to business before having to close again for the winter. During this short spell of re-opening we welcomed back many former customers who were keen to get back to their regular sports activities. Working within the various restrictions made our offering more condensed than normal, but everyone was keen to return to some kind of 'normal', even if it was short-lived! We even welcomed a school group in October who visited King's Park for an Inspire sports package, taking part in a variety

of different activities across our indoor facilities. We look forward to brighter times ahead and to rebuilding the busy & diverse business we had developed during pre-pandemic times!

The Benham Sports Centre was opened in 1990 as a part of the original King's Park development. It is a large multi-sport facility comprising two large indoor pitches which can be used for a multitude of different activities, such as; badminton, football, netball, hockey, basketball, roller skating, & many more. The indoor space is extremely versatile, and over the years has also been regularly used by martial arts groups, fencing & archery groups, as well as being host to various large events and exhibitions. The centre also comprises a large café area, function room, changing rooms and a large parking area.

In 1997 3 squash courts were added to Benham in a purpose-built extension and these were extensively used by those working in the local area. These squash courts were later converted into a large conference facility, known as John Kirkham Hall (in memory of our late Chairman), and were separated from Benham

and attached to the Conference Centre via a conservatory link. In 2006, NTGA who had run trampoline operation at Benham since the opening of the centre, realised that they had outgrown their area (at the far end of the centre, shared with NGA gymnastics club), and need more space for their ever-growing membership. A dedicated Trampoline Centre was therefore designed and built at the back of Benham which allows NTGA to operate semi-independently from Benham, but also allows us to continue to work collaboratively. NGA eventually moved out of the centre in 2018. Following their departure, NTGA have extended their work and now also operate the gymnastics area & climbing wall adjacent to the Trampoline Centre.

Benham has hosted many large-scale events during its 30 year history. These have included; University varsity days, martial arts gatherings, exams (university & police), retail events, large sporting events, trampoline displays, dance & gymnastics competitions, prayer events, etc, etc! It's large versatile space, easy access and ideal location have made it very popular for



CEO John Whittaker outside Benham in the early 1990's presenting a trophy.

a countless variety of different activities over the years.

Two of the primary things for which Benham is known throughout Northampton are roller skating & birthdays parties! We have welcomed thousands and thousands of people through our doors to take part in these ever-popular sessions, with some people now bringing their children to attend parties & skating, and recalling attending Benham as children to take part themselves in the same activities! How time flies!

The King's Park Tennis Centre was opened in 1998. This venture came about as a result of the Northamptonshire Lawn Tennis Association approaching NAYC to work in partnership to build an indoor tennis centre in Northampton. A piece of land was purchased to extend the King's Park site, and the centre was built comprising of 4 indoor courts, 4 outdoor courts, a viewing/café area, changing rooms, and offices for the local LTA to be based.

The centre quickly became a focal point for tennis in the county, and has regularly hosted weekly coaching squads, holiday camps & county training sessions. Thanks to its excellent facilities and ideal location, the centre has also been a popular venue for many national competitions & training courses. The annual county championships are also held at the centre at the end of August.

The centre has also provided a venue for many other activities over the years due to its very large indoor space. These have included; providing the main venue for the University of Northampton end of year exams, and large scale events such as martial arts tournaments and Christmas fair events.

The two sports centres at King's Park were run separately until 2014, when they were brought together under 'King's Park Sports'. The centres are now managed as one, and run by a team of King's Park Sports staff. Since this partnership was established, several open days

have been held to promote and encourage the use of the sports facilities across the King's Park site, with these events regularly attracting up to 1500 people. We look forward to the challenge ahead of rebuilding our business following the difficulties of the pandemic, and to continuing to provide the best possible facilities & service to our customers.



BEN WHITTAKER
KING'S PARK
SPORTS
MANAGER



Centre Manager
Ben Whittaker

Assistant Manager
Simon Hollis
Emily Allison

Duty Managers
James Keeler
Mitch Longden
Jonny Oelrich
Jatendar Singh
Sue Brown
Patrick Mangan
Joseph Drage
Lucianna Pacey

STAFF LIST

Leisure Assistants
Chloe Keeler
Reece Drage
Tom Drage
Lewis Nash
Joshua Greenham
Ebby McLeod

Café Assistants
Matthew Fearnley



PIONEER CENTRE

Pioneer is set in a beautiful rural setting near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.

This year was a haze, a frighteningly fast blur of hard work, pressure, grace and from many quarters', goodwill and patience. If you ever wanted to stretch yourself, I would certainly suggest being a Head of Centre with no guests! Ultimately, with God's hand of support over the organisation and the tremendous efforts from a team that often had to work on a day by day basis, it is with true thanks that I can look back and see such wonderful successes as pictured.

Like every corner of the world, we are now trying to recover from the physical and societal effects of the pandemic and it is amazing to see this healing and spread of joy through the return of groups and staff.

Although many things went on hold at the start of the pandemic incredible growth on-site still happened. Over the summer term a huge amount of work was accomplished to rearrange

bookings in preparation for reopening in the autumn term, we welcomed the activity instructors back to finish their trainee year. We saw several large school groups in October and activity developments across site helping to improve safety and versatility in so many areas including the development of an external classroom space, wood storage shed and challenge course with new activity elements. There is way too much to try and list all the work here, but the Pioneer Centre is looking better than ever! The trainee instructors also managed to finish their experience with a residential trip to the Peak District.

Then, in early January 2021, Pioneer signed up to the Government backed Kickstart scheme, a scheme which provides new 6-month jobs for 18-24 year olds on universal credit and at risk of long-term unemployment. We welcomed 15 young people to Pioneer where they formed a 'bubble' onsite to develop their skills to become activity instructors rather than isolate in city houses, whilst also giving them the opportunity to boost their future employment prospects.

All the staff who have worked during the last year have had to do so much due to the introduction of restrictions and new measures, from wearing masks during workshops to

learning ever changing risk assessments or even not seeing family and friends in order to be part of the onsite team. My inexpressible thanks go to all those that have supported, adapted, and persevered throughout this last year to ensure Pioneer remains the place that young people can come and gain those life changing experiences.

Of course, we need to make special mention this year, as it is not just this last year to celebrate, but the journey over the last 30, when we took over the running of Pioneer Centre from Youth for Christ! It is amazing to contrast last year's 17,890 guests and 354 bookings with Pioneers very humble beginnings. The vigor and enthusiasm in which the current groups have returned has been a wonderful testimony to the work over the last 30 years.

May you continue to stay safe and well, but may you now also take up the things again that bring joy, hope and peace in this coming year.



JOSH THOMPSON
HEAD OF CENTRE



"We love Pioneer because the activities are awesome, we spent time with our friends and made new ones and the instructors are brilliant!"

Shifnal Primary School

"We had the BEST time with you on our school trip just before lockdown"

Blue Coat School

"Fabulous (wood store and campfire developments)! Well done everyone!"

LB, via Facebook

KITCHENS

Paula Porter
Angie Evans
Dawn Reid
Gary Scott
Mike Fazakarley
Christine Crumpton
Veronica Bettis

ADMINISTRATION

Kerry Kirkby
Naomi Thompson
Karen Anderson
Karen Bartlett
Danielle James
Tanya Tomanek
Kevin Reid
Sue Harrison
Sandra Cooper
Julie Kaley

ESTATES

Martin Tomanek
Toby Kirkby

HOUSE TEAM

Alison Weaver
Graham Parker
Graham Parker
Paul Wimbush
Tara Beech
Attila Czeilinger
Sarah Russon
Zofia Cetnar
Theresa Reiner
Pam Childs
Cara Beth Tennant
Camila Pinto
Chantell Parker
Christine Whetlor
Dawn Handley
Daisy Cooper
Dudley Anderson
Ellie Pearce
Gabija Petruolyte
Gabriele Petruolyte
George Stanton
Hannah Kirkby
Harriet Wain
Jack Lambert

Jessica Jones
Julia Petruolyte
Lydia Evans
Matilda Jones
Maisie Sharrard
Maryann Taylor
Natalie Reid
Paula Duck
Runa Avery
Sebastien Basker
Sebisha Fazakarley
Tom Beech
Tara Beech

ACTIVITIES

James Kniffen
Filipe Pinto
Andrew Evrard
Tracy Monk
Joseph Page
Max Bishop
Kieren Plant
Luke Povey
Janeesh Virk

Ronan Halpenny
Ruth Gibson
Jordan Wharwood

KICKSTART

Abbie Hinks
Alex Flannagan
Alex Sanseverino
Kieran Miles
Mollie Chilton
Naomi Cornell
Saraya Reid
David Hayes
Jack MCGarrigle
Jack Dadds
Donovan Douglas
Fergus McGlynn
Adam Johnson
William Blick

FORM FOUNDATIONS
Miriam Conder
Judita Kegreiss

STAFF TEAM





“Whitemoor Lakes is a fantastic and unique place and the time I spent there is one that I will never forget”
Residential Guest

WHITEMOOR LAKES

Whitemoor Lakes is the newest addition to ACUK – a purpose built lakeside conference and activity centre, enjoying views across a beautiful 40 acre lake. The centre offers a full range of activities, including sailing. The centre was developed from a vision John and Sylvia Gilmour had to help fulfil the potential of lakes that were being created following the extraction of sand and gravel.

What a year! It goes without saying that for everyone this year has been one we will never forget. Covid has proved a tough adversary.

As we look back celebrating our rich history as NAYC turns sixty, the ‘youngster’, Whitemoor Lakes, turns ten - can you believe it!? Whitemoor has seen over 300,000 guests in these short ten years. When first conceived Whitemoor was just a dream; what stands before us now is testament to prayer and our Christian faith.

Over the years, the staff (some of whom have been here since it was a building site) have been the real heroes. Every member of the team has been part of creating a culture of “others first”, going the extra mile and breathing life into the building. For many of

us the Christmas staff gatherings will always stand out as the overflow of craziness that comes from working at Whitemoor Lakes. Some of these photos and video are floating around someplace! They are cringe comical.

The efforts of my predecessor, Graham Hughes, can still be seen in places and it’s thanks to his efforts that much of what we see today has happened. Thank you, Graham!

The centre has been used by a large variety of groups over the years, from a wide range of backgrounds. Their various needs led to the construction of the Activities HUB which post Covid, is playing its role beautifully. A purpose-built activities area, allowing groups to have their own changing room on the exterior with toilets and showers – these twelve changing rooms have been hugely viable for our day group bookings post Covid. A real blessing.

“Train people well enough so they can leave, treat them well enough so they don’t want to.”
– Richard Branson

The Firm Foundations programme over the past ten years has been immensely fruitful. Participants

get a FREE years training to be an instructor completing the program with five national governing body qualifications. The experience and qualifications gained are some of what makes the programme stand out. Couple this with the experience of living on-site surrounded by peers, immersed in an “others first” culture that has Christ at the heart of everything breeds very good instructors whom we call family. Many go on to stay for years and those that move on soon want to return! They prove a very good advertisement and advocates of our centre’s life and culture.

10 YEAR HIGHLIGHTS

- His Royal Highness the Duke of Gloucester officially opened Whitemoor Lakes on the 14th May 2013. We were enormously grateful to have over 300 guests come to support us on the special day
- Ride To The Wall (RTTW) a police charity of serving & ex-serving police officers asked if they could stop in our car park to gather all the cyclists before arriving at the National Memorial Arboretum opposite; we didn’t expect the thousand or so that descended and over ran the centre for toilets!
- Staying with cycling, in 2014

Davina McCall stopped by on day five of her 500-mile ride for BT Sport Relief from Edinburgh to London raising £2,239,931. In atrocious conditions she arrived after 90 miles in the saddle. Exhausted and freezing cold she was met by hundreds of children on a residential stay. Davina, the uber professional she is, put on a stellar brave face, greeted them all, shaking hands and answering questions before finally getting to sit down and rest.

TODAY

More recently we are proud to be a NHS Vaccination Centre. Since January it's been our privilege hosting the Midlands Partnership Foundation Trust of the NHS in

the Government's vaccination programme in the fight against Covid-19.

There have been a great deal of works undertaken to bring the centre up to the NHS Gold standard (a flagship standard) making it one of the UK's best in a non-clinical setting. Designed and set up to host some 120 staff and 1,500 public each day, we rested on nothing to ensure everything was to the highest standard. We will say farewell in August as the hasty reclaim of the site prompts the return to 'business as normal' in September. We cannot be thankful enough to the NHS for the prolonged use of Whitmoor Lakes. In the past eight months some 55,000 vaccinations have been administered, of which

65% were first doses. As a direct result of the programme, we have seen interest in our facilities grow exponentially.

In closing, our focus now turns to the end of 2021. We have made it this far through thick and thin, God has gone before us on this journey for which we are eternally grateful for His provision and grace and answered prayers. Lord we pray your will be done on earth as it is in heaven. Use us, let us be your hands and feet to bless others in your name. Amen.

ANDREW DAMANT
HEAD OF CENTRE



"Fabulous location, easy access from motorways. Great, clean facilities, good food and helpful staff. Well worth it, both economically and as a retreat. Would recommend to any group."
New Testament Church of God

STAFF LIST

Robert Cotton
Nicola Whitting
Robin Jones
Alex Jones
Chris Browning
Adam McDevitt-Smith
Mackenzie Ratcliffe
Josh Stock
Lawrence Tudor
Beth Thomas
Josh Austin
Mark Wreford

Josh Hawkes
Padraig M
Ben Harrison
Josh Kingsley
Joshua Tayler
Aimee Lyons
Rosemary Parkes
Ellen Perkins
Elaine Lowe
Elaine Head
Eve Lear
Georgia Bennett
Laura Goodier
Megan Thorn
Talitha Lightfoot
Louise Page (STL)
Agnieszka Kwiatkowska

Magdalena Romanowska
Marek Nazerewicz
Wioleta Gizegovzewska
Grazyna Wiecek
Halina Wachta
Lee Darby
Jessica Fowler
Lewis Watson
Mike Pinsent
Phil Craythorn
Brad Wakefield
Tom Pinter
Lorand Deak-Sala
David Shephard
Iulian Lemnariu
Cheryl Moss
Taylor Mountford
Ben Hartley
Aidan Hagemeyer
Jordan Priebe-Mann
Oliver Cotton
John Stark

Victoria Tolley
Oliver Freeland
Harvey Booth
Ezra Stock
Cameron Findlay
Ross Findlay
Jamie Hooper
Ewa Miezal
Malgorzata Dondajewska
Jacqueline Page
Martin Wall
Gavin Rainbow
Helen Cocks
Kyle Lightfoot
Dillan Ward
Eleanor Goodfellow
Gavin Rainbow
Katherine Goodfellow
Lewis Byrne
Scott Hooper
Lewis Stephens
Barry Hayes

EARLIEST MEMORIES OF OUR ASSOCIATION



1982 (John Whittaker, far left. Harry Whittaker, fourth from left. Sir Hereward Wake, centre. Cyril Darby, third from right. Commander Michael Saunders Watson, far right.

Another Wednesday. Another Youth Club Night. We had been asked to attend because a special visitor was coming (I was what was called an 'adult helper'). And so, as gently but firmly required by our Leader Miss MM (Peggy) Stockdale, we gathered on the bleakest of evenings in the not much warmer Parish Hall at Little Houghton. Probably December 1961 or the beginning of 1962, just before the big snows started.

The Special Visitor was Harry Whittaker, Secretary of the newly formed Northamptonshire Association of Youth Clubs. He had with him a colleague who, we discovered, was the Chairman of the new Association Sir Hereward Wake.

The purpose of the visit was, of course, to introduce the Association and to invite my Club to become an affiliated member. Our 'Committee', comprising both youth members and adults, quickly convened in a corner of the Hall and voted to join. And that was how I became hooked, though sadly the Houghton Club has not existed for many years now.

Harry and Sir Hereward spent the first two years visiting Clubs throughout the County and the ancient Soke of Peterborough, and on several occasions, I was asked to go with them, sometimes to places in the depths of the country, places of which I had not even heard. Chairman and Secretary had by now been joined by a Treasurer, Mr Cyril Darby, who quickly became affectionately known as 'Uncle Cyril', and together they became the main-stay of the new organisation. A Committee followed, and news of the Association's work began to unfold across the County.

The big break came when, in June 1964 in common with a number of other businesspeople in the town, I was 'summoned' to Courteenhall one evening. Sir Hereward proposed to build Headquarters and a Training Centre for the Association in Gladstone Road, Northampton, and the fund-raising consultants Craigmyle had been appointed to head-up the appeal. With characteristic smile, Sir Hereward then 'invited' each one of us present to raise £3,000 (£60,000 at today's value) – 'or £5,000 would be better!' I like to hope that none of us disappointed him however well we did, although to raise all the funding that was needed he travelled the County knocking on doors, cloth cap in hand,

whilst Harry worked tirelessly through the long, hot summer with telephone and typewriter; between them the money came in. And the vision slowly became real. A foundation stone was laid in 1966 by the Hon. Angus Ogilvy and his wife Princess Alexandra opening the building in 1967, naming it Hereward Wake House.

Meantime came the offer of a disused chapel in Nassington as a do-it-yourself centre, and the use of some old crofters' cottages on the Isle of Harris. Excitement was abroad; the Association was beginning to spread its wings; to give young people of Northamptonshire opportunity to discover the world beyond their local Youth Club.

Other opportunities followed; the building of the Benham Sports Hall attached to the Training Centre; the Ranch in the hills above Llanbedr and the adjacent Pensarn Harbour, 'The Camp' (later the Frontier Centre and Harry Whittaker Lodge); a new Conference and Training Centre and Headquarters on Moulton Park; the Pioneer Centre in Shropshire; Whitemoor Lakes in Staffordshire and the Tennis and Trampoline Centres.... and the link Discovery Centre in Uganda; all the result of much prayer, generosity, sheer hard work – and a determination to get on with the task to which we had been called and to which we had set our hand. A task, an exciting task, without an end... How these projects have fared is plain from the thrilling accounts that make up this year's Annual Report.

Sixty years is a long time – much of a lifetime – and as those years pass the memory may grow a little dim. I do not complain; rather it has been an absolute privilege to have been part of the story of our Association from its earliest times. I am hugely privileged to have met and worked with many wonderful people in a cause which first touched me on that bleak winter evening almost sixty years ago, and grateful that the Association has for so long been a central part of my life. And always will.

BY JOHN FORD

A Message from the Lord-Lieutenant of Northamptonshire

2021 marks a significant milestone in the life of NAYC as we celebrate the organisation's 60th birthday.

The genesis of the idea of encouraging the provision of activities for the young of Northamptonshire come from two inspirational individuals: firstly, Rev Harry Whittaker MBE, which without his energy, foresight, determination, and considerable faith NAYC would never have got off the ground, nor would so many of the fantastic facilities ever seen the light of day. Secondly Sir Hereward Wake who co-founded NAYC and was Chairman/President for over 20 years. This bond was a meeting of minds and a sharing of skills whose legacy is the robust organisation that NAYC has become with its heart in the county of Northamptonshire but also a national presence with its facilities at the Pioneer Centre, Whitemoor Lakes, The Ranch at Pensarn and the Scaladale Centre on the Isle of Harris.

The challenges faced in those early days are even more apparent today, particularly in the aftermath of the Covid pandemic. NAYC continues to offer the young members of our county the opportunity to meet new friends, overcome challenges and to make a contribution to our communities.

As Her Majesty's representative for Northamptonshire, I am delighted to have the opportunity to congratulate NAYC on its Diamond Jubilee and wish it all the well for the future and I look forward to seeing it grow and develop for at least another 60 years.

JAMES SAUNDERS WATSON
LORD-LIEUTENANT OF
NORTHAMPTONSHIRE





KING'S PARK TRAMPOLINE CENTRE

Home of Northamptonshire Trampoline Gymnastics Academy



On behalf of everyone at NTGA I would like to congratulate NAYC on it's 60th Anniversary. We are truly thankful for our partnership with NAYC and their unwavering support over the years. NAYC have long been an inspiration for our main beliefs and objectives; to provide accessible and affordable activities for people in the local community, particularly youngsters and those with additional needs.

NAYC has helped NTGA become what it is today, which began with providing a permanent base to deliver Trampoline classes in 1990, in the then newly opened Benham Sports Centre. King's Park Trampoline Centre has now been open for fourteen years and built in partnership with NAYC it has reached thousands of young people across Northamptonshire and beyond to give them the experience of trampolining in a World-class facility.

NTGA remains a passionate advocate for engaging young people in sport and we are proud to offer the opportunity, via King's Park Trampoline Centre, to welcome community groups, schools, disability classes, pre-school programmes, recreational classes and a full competitive pathway.

The enforced closures presented obvious challenges, however we were able to continue to connect with all our members, customers and users of the Trampoline Centre thanks to our fantastic team of staff. With a full weekly schedule of online classes we were able to keep members engaged with the hope of them staying active and feeling ready to return whenever possible.

During our closures we were proud to raise funds for our amazing NHS Charities, inspired by the great Sir Captain Tom Moore. Our members really embraced the challenge, taking part in a four-day exercise relay to raise over £2,500.

With our floor level trampolines NTGA is able to offer 25 hours of our Ability Zone programme every week, working with over 80 young people and adults with wide ranging needs to improve their balance, co-ordination, exercise tolerance, confidence and self-esteem. The importance of the Ability Zone programme became particularly apparent during the pandemic, as it became clear for many participants this is their main or only form of exercise each week. Thankfully almost all of our young people and adults have now returned and the programme continues to go from strength to strength.

NTGA also operates a full competitive programme, supporting members at regional, national and international level, including current GBR senior and Youth Olympic medallist Andrew Stamp. With over a year of no external competitions the Academy are looking forward to getting back on the road after British Gymnastics recently released updated Competition Handbooks detailing upcoming events.

Former NTGA Managing Director Tracy Whittaker-Smith once again lead the Team GB trampoline team to an Olympic Games in her role as Head National Coach. The delayed Tokyo 2020 was a huge success with Bryony Page winning a bronze medal, adding to her silver medal from Rio 2016. Although now based at Lilleshall National Sports Centre, Tracy and her gymnasts, including Bryony, regularly make use of the fantastic facilities at King's Park Trampoline Centre.

I would like to take this opportunity to thank everyone involved at NTGA for their invested time, effort and continued achievement which has made the club what it is today.



ROSS WHITTAKER
DIRECTOR



Frontier Centre



Frontier Centre located near Irthlingborough in Northamptonshire was established by NAYC and has been run by Rock UK for the past 17 years. The centre with its 120 acre site has access to Stanwick Lakes in the beautiful Nene Valley for water based activities.

Reflecting on the past year during which Frontier Centre had to close and furlough most staff, it is difficult to envisage how we have made it through over 15 months with virtually no trading income. Throughout this time we have been blessed by God's Grace and provision, this has included the generous support of large trusts such as The Laing Family Trust, The Garfield Weston Foundation and the Julia & Hans Rausing Foundation and not to forget our loyal supporters. Against all odds we have retained the majority of our staff and are excited to be returning to residential visits - enjoying the chance to transform young lives once again!

A significant change during lockdown has been the appointment of Malcolm Maclean to the role of Chief Executive Officer. Having served in Rock UK for 22 years and with first-hand experience of running a centre, Malcolm brings extensive knowledge of the sector, coupled with unparalleled passion for our Mission, which has been invaluable as we navigate the pandemic. Since Frontier Centre opened in 1983 (see photo of early site), originally a vision of Revd's Harry Whittaker and Declan Flanagan, Frontier has flourished, with a continuous focus on the education of children in outdoor pursuits with a Christian focus.

As NAYC celebrate their 60th anniversary, we are blessed to have shared in so much of that journey. We pray that God will continue to bless NAYC as they continue their outstanding work serving their communities.

Richard Sewell, Centre Director



The Ranch in North Wales is now run by CMC Adventure. The Centre was founded in 1974 to help young people to 'develop their physical, mental, spiritual capabilities as individuals and members of society'. The purpose of the centre is to provide quality courses in outdoor activities and field studies, for all ages and abilities within a framework of traditional Christian values and standards.

NAYC owned the centre until it was bought by CMC in 2012.



The Scaladale Centre is a purpose built residential activity centre situated in Ardvourlie on the Isle of Harris in the Outer Hebrides opened in 2000. It is run by the Lewis and Harris Youth Clubs Association on a not for profit basis and accommodates 28 people in 4* Hostel accommodation. With stunning views and beaches the centre provides many outdoor activities including climbing and sailing and access to the great outdoors that is second to none.

Scaladale Centre replaced the Ardvourlie Expedition Base established in 1970 by NAYC.

We still have a strong link to the centre and enjoy using the facilities and encouraging local young people affiliated to NAYC to participate in expeditions.



Being confident of this, that he who began a good work in you will carry it on to completion until the day of Christ Jesus. Philippians 1v6

In writing this I am reminded of the last paragraph of last year's report:

"So, although D.C. (Discovery Centre) is facing extremely difficult circumstances it is NOT the time to hunker down, but the very time to look up to declare and plan for the increase."

A year on D.C. is in a much better place thanks to an amazing response from its supporters and the "Friends of Discovery Centre". An appeal was launched in May called "Bridging the Gap Together" which was very successful.

Later in the year, a further Christmas appeal was launched to support the staff who had all voluntarily taken a 50% reduction in their personal income. Again, the response was truly magnificent and much of the deficit the staff had endured was restored.

During the year D.C. was also able to support the local community. A three-roomed classroom block in a nearby primary school, started prior to the pandemic, was completed. Food distribution took place to over 250 families and children (see photo above) and one donation enabled a lady to receive major surgery who could not afford the cost of the necessary medical attention. We have always believed D.C. is "a place of blessing", not only to visitors but also to the local community, and this has definitely been the case this year.

We are also pleased to report that the 4 acre land given over to cropping at D.C. has produced some good harvests - this has been very helpful when financial resources were stretched.

During the year when restrictions allowed, ongoing activities at D.C. continued with some residential



The three class-roomed teaching block

groups returning. The lockdown also allowed for us to prayerfully consider which particular areas to focus on. One opportunity was to reach out to the nations, and a second to move forward to a higher level with the Media Centre and the Notivate initiative, both have now started, and it is exciting to see how they will develop.

In regard to reaching out to the nations, contacts have already been made with people in Hawaii, Brazil, mainland USA, France, Togo and Kenya mostly in relation to sports and, in particular, football - we look forward to the potential these connections will bring. Thankfully, with the ease of communication via Zoom, there has been quite a mind-shift, bringing a global dimension to the things we do.

So let us journey together into the exciting future, looking upward, dependant on our faithful Father God.

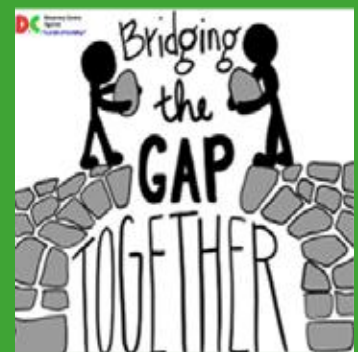
Thank you for your support and bless you.

RICH JOHNSON
ON BEHALF OF THE TRUSTEES OF ADVENTURE
PROJECTS TRUST



Maize harvest drying in the sun.

'Bridging the Gap Together' campaign



Discovery Centre is a residential activity centre, run in partnership between YWAM (Youth With A Mission) and the UK registered charity Adventure Projects Trust. This unique facility was born out of a vision of NAYC to develop a centre based on similar principles to their centre in the UK, but expressed in a way that is relevant to a third world situation. The centre overlooks Lake Victoria in very beautiful grounds extending to over 20 acres.

FINANCE REPORT

Following an exceptional year in 2019/20 our training and activity centres were mostly closed for normal activities during 2020/21 due to the Covid-19 pandemic. Some income however was generated by accommodating overseas students, the Kickstart programme and NHS vaccination centre. NAYC/ACUK was grateful to the Government for the Job Retention Scheme income and other grants. The resulting deficit for the year was covered by surplus from the previous year, gifts from charitable trusts received after the year end and a CBILS loan provided by the Government.

ACUK undertakes the work of the charity serving and helping young people bringing together those who support the work and providing training facilities for youth leaders.

Special thanks again go to our Heads of Centre, Centre Managers, Activity Managers and Catering Managers for their support during this year. Many thanks also go to our staff and supporters.



EMMA FLETCHER
COMPANY ACCOUNTANT

NAYC Group Statement of Financial Activities 2020/21

Income and Endowments from:

Donations & Grants	£2,618,364
Charitable Activities	£4,503
Other Trading Activities	£243,150
Investments	£24,709
Other	£196
TOTAL INCOME	£2,890,922

Expenditure on:

Raising Funds	£42,492
Other Trading Activities	£2,723,151
Charitable Activities	£969,166
TOTAL EXPENDITURE	£3,734,809

Net Income £ (843,887)

TOTAL ASSETS LESS TOTAL LIABILITIES

1st April 2020	£15,278,380
31st March 2021	£14,434,493

SIXTY YEARS OF NAYC

Celebrating sixty years of the life of an organisation is both an opportunity and a challenge.

It's been a long road and it has never been easy. Are we still relevant and in which direction should we be going?

Youth Clubs in the sixties were all about 16 to 25 year olds and were the bridge between school life and being "grown up". That world disappeared by the end of the sixties, probably for two main reasons. Firstly, late teenagers did not want or accept adult supervision as previous, earlier generations had been willing to do so. Secondly, more young people went on to further education and Universities.

Seamlessly, Youth Work moved to younger children and has almost become an extension of the school environment. Important work, especially where deprived families need support.

One of the other big changes has been the arrival of the computer. Whilst most of us have got to grips with using one for shopping, booking holidays and even getting advice from Dr Google, young people use them for their primary social interaction. This is quite a major social change. When all goes well it is an introduction to the entire world, but for those young people who are vulnerable it can be a minefield.

We are proud to serve all young people and have always had Christian faith and ethos to guide us. We have been supported by many good friends over the years and we thank God for their many blessings.

Who knows what the next sixty years may bring, but I am sure of one thing I won't be about by then!



BY DAVID DARBY,
ACUK CHAIRMAN

MOORE STEPHENS

CHARTERED ACCOUNTANTS

Our aim is to provide a comprehensive range of services to enable individuals and companies to meet or exceed their goals.

- Business start up advice
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3 Saxon Way West

Corby NN18 9EZ

Telephone: 01536 461900 Fax: 01536 461100

E-mail: andy.page@moorestephens.com

Professional advice from a professional firm



A PASSION FOR PEOPLE

At the heart of the community, we are proud to support NAYC.

“ We congratulate NAYC on its Diamond Jubilee; 60 years of support for young people across the county. ”

Dominic Hopkins, Partner, Joint Head of Northampton Office

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**Northamptonshire Association of Youth Clubs
Financial Statements
Year Ended 31 March 2021**

Charity registration number: 803431
Company registration number: 02484603 (England and Wales)

Northamptonshire Association of Youth Clubs

Financial Statements

Year Ended 31 March 2021

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Northamptonshire Association of Youth Clubs

Charity Reference and Administrative Details

Year Ended 31 March 2021

Charity registration number	803431
Company registration number	02484603
Trustees	Mr P J Hales (Chairman) Mr D E Darby Mr D E Laing Mr T M Leese Rev D Shearer Rev A Eakins Dr F Cole Bp J Holbrook
Chief executive officer	Mr J M Whittaker
Registered office	Kings Park Kings Park Road Northamptonshire NN3 6LL
Auditor	Moore Chartered Accountants Statutory Auditors Oakley House Headway Business Park 3 Saxon Way West Corby Northamptonshire NN18 9EZ

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2021

The Trustees present their report and the audited financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

Trustees of the charity

The directors of the charitable company are its trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Mr P J Hales (Chairman)
Mr D E Darby
Mr D E Laing
Mr T M Leese
Rev D Shearer
Rev A Eakins
Dr F Cole
Bp J Holbrook (appointed 10 March 2021)

Objectives and activities

The principal activity of the group continues to be the helping and educating of young people especially, but not exclusively, through their leisure time activities so as to develop their physical, mental and spiritual capacities in order that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of Youth Groups and assist in finding Youth Workers
- To unite Youth Groups in the County of Northamptonshire; to assist the work of existing Youth Groups and help in the formation and development of new groups
- To assist in organising conferences and Training Courses for Youth Workers, Members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitemoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery Centre in North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2021

King's Park Conference Centre

King's Park provides facilities for training over 20,000 leaders from the UK and abroad every year. We take pride in serving these leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others.

King's Park Sports

Benham Sports Centre provides over 18 sporting activities from roller skating to rock climbing whilst the Indoor Tennis Centre offers fantastic facilities for all levels and abilities. The 2 centres are well used by the general public, affiliated youth groups, special needs groups and the University of Northampton.

Pioneer Centre

Pioneer is situated in a beautiful rural setting near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.

Whitemoor Lakes

Whitemoor Lakes is a purpose-built lakeside conference and activity centre, enjoying views across a beautiful 40 acre lake. The centre offers a full range of activities, including sailing. The centre was developed from a vision John & Sylvia Gilmour had to help fulfil the potential of the lakes that were being created following the extraction of sand and gravel.

Strategic Report

Achievements and performance (including principal risks and uncertainties, development and performance and key performance indicators)

Risk management

A risk management strategy is in place which comprises the risks the charity may face, establishing systems to mitigate those risks and procedures to minimise the potential impact.

The greatest risks to the charity achieving its objectives have been identified as:-

- an incidence of inappropriate or negligent behaviour towards members of a visiting group, resulting in abuse, injury or death;
- serious loss or damage to facilities resulting in groups not being able to use them;
- issues outside the control of the organisation impacting on staff and income levels.

Policies are in place for safeguarding, employment issues and health and safety, they are administered from head office, with independent external verification where possible, and staff recruitment, training and supervision procedures implementing these policies throughout the organisation.

Funds are allocated annually for on-going maintenance and replacement and maintenance plans are regularly reviewed to ensure buildings and facilities remain in good order and appropriate for young people. Commercial insurance cover is maintained annually to cover public and employers liabilities and to insure buildings and facilities for replacement value, and to insure the organisation against loss of income.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2021

Financial key performance indicators

The directors have monitored the progress of overall group strategy and the individual strategic elements by reference to certain key performance indicators:

- Income for the year amounted to £2,890,922 (2020: £6,017,193)
- Operating loss for the year was £843,887 (2020: £342,745 surplus)

Financial review (including reserves policy)

Details of the results for the year are given on pages 9 and 10. The pandemic has significantly impacted global economies throughout 2021. The charities activities have effectively been shut down for most of the financial year.

Taking into account the on-going responsibilities of Northamptonshire Association of Youth Clubs (NAYC) and Action Centres UK Limited to its staff and user groups, the Board of Directors/Trustees aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 is available. NAYC and Action Centres UK Limited are committed to repaying these facilities from increased covenant.

Plans for future periods

NAYC/ACUK Ltd are looking forward to reopening its Centres in 2021-2022 and is planning on building the Centres usage back up to where it was before the pandemic. We have done a lot of maintenance works throughout the lockdowns and have restored the Centres to a really high standard. It is anticipated that there will be an encouraging bounce back, once the restrictions are lifted, with more Youth Organisations, Special Needs groups and Leaders Conferences, making use of the facilities. We managed to reschedule a lot of the bookings that were unable to happen in 2020 and we look forward to serving them in this coming year, and some in the next year as well. Youth development is to continue working with young people throughout the County and developing young people through workshops, training weekends, emerging leaders training and of course supporting the leaders of the Youth clubs wherever they can.

Political donations and expenditure

There were no political donations during the year. Charitable donations were made to various bodies in the normal course of the charity's activities.

Financial instruments

The charity does not actively use financial instruments as part of its risk management. It is exposed to the usual credit risk and cash flow risk associated with selling on credit and manages this through credit control procedures.

Research and development

The group does not undertake any research and development activities.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2021

Trustees' responsibilities

The trustees (who are also directors of NAYC for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Disclosure of information to the auditors

We, the directors of the company who held office at the date of approval of these financial statements as set out above each confirm, so far as we are aware, that:

- there is no relevant audit information of which the company's auditors are unaware; and
- we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

In approving the Trustees' Annual Report, we also approve the Strategic Report included therein, in our capacity as company directors.

On behalf of the board P J Hales

6 September 2021

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2021

Opinion

We have audited the financial statements of Northamptonshire Association of Youth Clubs for the year ended 31 March 2021 which comprise the Group Statement of Financial Activities, the Group and Parent Charitable Company Profit and Loss Account, the Group and Parent Charitable Company Balance Sheet, the Group Statement of Cash Flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2021 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's *responsibilities for the audit of the financial statements* section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty relating to going concern

We draw attention to note 1(q) in the financial statements, which explains the impact on the group of the Coronavirus pandemic and the measures taken by the board. The board considers that these measures will lead to the successful re-commencement of operations once the centres are allowed to reopen. The pandemic is an unprecedented situation, and there remains a high level of uncertainty as to what may transpire over the next financial year. This high level of uncertainty indicates that a material uncertainty exists which may cast doubt on the group's ability to continue as a going concern. Our opinion is not qualified in respect of this matter.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Annual Report (including the Directors Report and Strategic Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report (including the Directors Report and Strategic Report) has been prepared in accordance with applicable legal requirements.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2021

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors report and take advantage of the small companies exemption from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the company and the group, and considered that the most significant are in relation to GDPR, compliance with health and safety regulations, the Companies Act 2006 and UK taxation legislation.
- We obtained an understanding of how the company complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2021

- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Andrew Page (Senior Statutory Auditor)
for and on behalf of Moore
Chartered Accountants
Statutory Auditor

9 September 2021

Oakley House
Headway Business Park
3 Saxon Way West
Corby
Northamptonshire
NN18 9EZ

Northamptonshire Association of Youth Clubs

Group Statement of Financial Activities

Year Ended 31 March 2021

	Note	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Income and endowments from:					
Donations and legacies	2	568,503	2,049,861	2,618,364	272,257
Charitable activities	3	4,503	-	4,503	29,505
Other trading activities	4	243,150	-	243,150	5,674,970
Investments	5	24,709	-	24,709	33,461
Other		196	-	196	7,000
		<hr/>	<hr/>	<hr/>	<hr/>
Total income and endowments		841,061	2,049,861	2,890,922	6,017,193
Expenditure on:					
Raising funds		42,492	-	42,492	45,384
Charitable activities	6/7	806,899	162,267	969,166	720,199
Other trading activities		840,018	1,883,133	2,723,151	4,908,865
		<hr/>	<hr/>	<hr/>	<hr/>
Total expenditure		1,689,409	2,045,400	3,734,809	5,674,448
		<hr/>	<hr/>	<hr/>	<hr/>
Net income		(848,348)	4,461	(843,887)	342,745
Transfers between funds		(60,695)	60,695	-	-
		<hr/>	<hr/>	<hr/>	<hr/>
Net movement in funds		(909,043)	65,156	(843,887)	342,745
Reconciliation of funds:					
Total funds brought forward		4,242,399	11,035,981	15,278,380	14,935,635
		<hr/>	<hr/>	<hr/>	<hr/>
Total funds carried forward	21	<u>3,333,356</u>	<u>11,101,137</u>	<u>14,434,493</u>	<u>15,278,380</u>

All income and expenditure derives from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Profit and Loss Account

Year Ended 31 March 2021

	Note	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Income	1/11	982,298	5,966,147	739,733	301,761
Direct costs		(2,379,561)	(4,015,137)	(165,701)	(241,433)
Gross surplus/(deficit)		(1,397,263)	1,951,010	574,032	60,328
Administration expenses		(1,296,529)	(1,595,197)	(787,238)	(572,474)
Other operating income		1,908,411	32,109	25,278	572,109
Profit/(loss) on sale of fixed assets		196	7,000	196	7,000
Operating surplus/(deficit)		(785,185)	394,922	(187,732)	66,963
Interest receivable		16	1,937	-	-
Interest payable		(58,718)	(54,114)	(58,718)	(54,114)
Covenant receivable		-	-	-	329,896
Surplus/(deficit) on ordinary activities before and after taxation	8	(843,887)	342,745	(246,450)	342,745
Retained surplus at 1 April 2020		15,231,499	14,888,754	15,240,499	14,897,754
Retained surplus at 31 March 2021		<u>14,387,612</u>	<u>15,231,499</u>	<u>14,994,049</u>	<u>15,240,499</u>

The above results are derived from continuing operations. All gains and losses recognised in the year are included above.

The retained surplus will be committed to helping to repay capital borrowings and to finance further capital asset expenditure.

The charity is committed to a policy of ongoing investment into capital assets to further their work with young people.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Balance Sheet

Year Ended 31 March 2021

	Note	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Fixed assets					
Tangible assets	12	17,472,320	17,568,758	17,481,320	17,577,758
Investments	13	61,182	93,996	61,184	93,998
		<u>17,533,502</u>	<u>17,662,754</u>	<u>17,542,504</u>	<u>17,671,756</u>
Current assets					
Stocks	14	5,202	42,766	-	-
Debtors	15	413,813	130,796	364,733	46,237
Cash at bank and in hand	16	501,199	399,945	500,203	201,203
		<u>920,214</u>	<u>573,507</u>	<u>864,936</u>	<u>247,440</u>
Less creditors:					
Amounts falling due within one year	17	(1,825,598)	(1,599,581)	(1,172,885)	(1,273,516)
		<u>(905,384)</u>	<u>(1,026,074)</u>	<u>(307,949)</u>	<u>(1,026,076)</u>
Net current liabilities					
		<u>16,628,118</u>	<u>16,636,680</u>	<u>17,234,555</u>	<u>16,645,680</u>
Total assets less current liabilities					
Less creditors:					
Amounts falling due after more than one year	18	(2,193,625)	(1,358,300)	(2,193,625)	(1,358,300)
		<u>14,434,493</u>	<u>15,278,380</u>	<u>15,040,930</u>	<u>15,287,380</u>
Net assets					
Represented by capital and reserves					
Restricted funds	21	11,101,137	11,035,981	11,698,572	11,035,982
Unrestricted funds	21	3,333,356	4,242,399	3,342,358	4,251,398
		<u>14,434,493</u>	<u>15,278,380</u>	<u>15,040,930</u>	<u>15,287,380</u>

The financial statements were approved and authorised for issue by the Board on 6 September 2021

Signed on behalf of the board of trustees

P J Hales

The notes on pages 12 to 31 form part of these financial statements.

Company registration number: 02484603

Northamptonshire Association of Youth Clubs

Group Statement of Cash Flows

Year Ended 31 March 2021

	£	2021 £	£	2020 £
Cash flows from operating activities				
(Deficit)/Surplus		(843,887)		342,745
Adjustments for:				
Depreciation	124,922		166,652	
Amortisation	32,814		33,175	
Decrease in stocks	37,564		2,589	
Increase in debtors	(283,019)		(8,280)	
Decrease in creditors	(43,626)		(88,993)	
Interest received	(16)		(1,937)	
		<u>(131,361)</u>		<u>103,206</u>
Cash generated from operations		(975,248)		445,951
Cash flows from investing activities				
Proceeds on sale of tangible fixed assets	650		7,000	
Interest received	16		1,937	
Payments for tangible fixed assets	(6,386)		(110,332)	
			<u>(102,395)</u>	
Net cash flow from investing activities		(5,720)		(101,395)
Cash flows from financing activities				
Repayment of loans	(39,727)		(73,435)	
New loans	951,000		-	
			<u>911,273</u>	
Net cash flow from financing activities		911,273		(73,435)
Net increase/(decrease) in cash		(69,695)		271,121
Cash and cash equivalents at beginning of year		367,091		95,970
Cash and cash equivalents at end of year		297,396		367,091
Consisting of:				
Cash at bank and in hand		501,199		399,945
Bank overdrafts		(203,803)		(32,854)
		<u>297,396</u>		<u>367,091</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

1 Summary of significant accounting policies

(a) General information and basis of preparation

Northamptonshire Association of Youth Clubs is a charitable company registered in the United Kingdom. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities is provided in the Trustees' Annual Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006, and UK Generally Accepted Practice as it applies from 1 January 2015.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

(b) Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

(c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

The charity receives government grants in respect of youth work. Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Investment income is earned through holding assets for investment purposes, such as property. It includes interest and rent. Interest income is recognised using the effective interest method and rental income is recognised as the charity's right to receive payment is established.

(d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Costs of raising funds includes cost of materials and overhead running costs of the charity's subsidiary undertaking Action Centres UK Limited;
- Expenditure on charitable activities includes the overhead running costs, including staff costs, of the charity; and
- Other expenditure represents those items not falling into the categories above.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

(e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

Fund-raising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

The analysis of these costs is included in note 6.

(f) Depreciation of fixed assets

Depreciation has been computed to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives at the following rates:-

Freehold property	not depreciated / evenly over 50 years (see below)
Leasehold property	evenly over the period of the lease
Activity equipment and fixtures and fittings	25% p.a. straight line or on reducing balance
Office equipment	20% p.a. on reducing balance
Motor vehicles	25% p.a. straight line
Computer equipment	50% p.a. on reducing balance

All depreciation calculations are made from the date of acquisition of an asset to the date of disposal of an asset.

Freehold property (except the Harris Base property) has not been depreciated because, in the opinion of the trustees, the properties are continually maintained and kept in excellent order such that the residual values are expected to be at least equal to cost. The Harris Base property is being written off over 50 years.

(g) Investment properties

Investment properties for which fair value can be measured reliably without undue cost or effort are measured at fair value at each reporting date with changes in fair value recognised in 'net gains / (losses) on investments' in the SOFA.

(h) Investments

Investments in subsidiaries are measured at cost less impairment.

(i) Stocks

Stocks are valued consistently at the lower of cost (on a first in first out basis) or net realisable value.

(j) Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

(k) Loans and borrowings

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

(l) Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

(m) Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

(n) Leases

Assets acquired under finance leases are capitalised and depreciated over the shorter of the lease term and the expected useful life of the asset. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding lease liability using the effective interest method. The related obligations, net of future finance charges, are included in creditors.

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis over the period of the lease.

(o) Pension costs

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

(p) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

(q) Going concern

These financial statements have been prepared on the going concern basis. The trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future.

The trustees have considered the potential impact of the coronavirus pandemic, and the various measures to contain it, on the operations of the charity. It is expected that the pandemic will continue to significantly impact global economies throughout 2022. The charities activities have effectively been shut down for most of the current financial year and the first few months subsequent to the balance sheet date, and it is uncertain as to the possible impact of the pandemic on future activities, particularly if there was to be a resurgence of the virus. The trustees believe that they will come through this pandemic but there remains a high level of uncertainty. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is considered sufficient in conjunction with the level of reserves held for the charity to be able to continue as a going concern.

(r) Group accounts

Group accounts have been prepared as required by The Charities SORP (FRS 102).

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

2 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Donations and legacies	206,747	68,910	275,657	262,657
Grants	361,756	1,980,951	2,342,707	9,600
	<hr/>	<hr/>	<hr/>	<hr/>
	568,503	2,049,861	2,618,364	272,257
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

3 Income from charitable activities

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Sports, activities and crafts	532	-	532	3,271
Affiliations	1,554	-	1,554	8,930
DBS fee income	1,907	-	1,907	9,670
Emerging leaders	-	-	-	1,004
Youth Development miscellaneous	-	-	-	15
Training Weekend	-	-	-	20
Youth Development services	-	-	-	755
Wellbeing	510	-	510	652
Fundraising income – marathon	-	-	-	5,143
Autism knowhow	-	-	-	45
	<hr/>	<hr/>	<hr/>	<hr/>
	4,503	-	4,503	29,505
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

4 Income from other trading activities

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Action Centres UK Limited trading income	242,565	-	242,565	5,674,385
Other miscellaneous income	585	-	585	585
	<hr/>	<hr/>	<hr/>	<hr/>
	243,150	-	243,150	5,674,970
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

5 Income from investments

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Property rental income	24,693	-	24,693	31,524
Bank interest	16	-	16	1,937
	<hr/>	<hr/>	<hr/>	<hr/>
	24,709	-	24,709	33,461
	<u><u>24,709</u></u>	<u><u>-</u></u>	<u><u>24,709</u></u>	<u><u>33,461</u></u>

6 Analysis of expenditure on charitable activities

	Activities undertaken directly £	Grant funding of activities £	Support costs £	Total £
Sports, activities and crafts	-	-	72,927	72,927
Affiliations	2,224	-	72,927	75,151
Minibus hire	-	-	14,585	14,585
General youth development	152,607	-	277,121	429,728
School project	-	-	291,707	291,707
Uganda project	-	12,000	-	12,000
	<hr/>	<hr/>	<hr/>	<hr/>
	154,831	12,000	729,267	896,098
	<u><u>154,831</u></u>	<u><u>12,000</u></u>	<u><u>729,267</u></u>	<u><u>896,098</u></u>

£162,267 (2020: £113,031) of the above charitable activities were attributable to restricted funds. £733,831 (2020: 512,818) of the above charitable activities were attributable to unrestricted funds.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

7 Governance costs

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Administration salaries	60,435	-	60,435	59,000
Audit and accountancy	10,675	-	10,675	10,500
Telephone	76	-	76	77
Postage and stationery	456	-	456	5,298
Computer sundries	166	-	166	163
Sundries	239	-	239	46
Legal and professional	-	-	-	15,278
Printing and publicity	1,021	-	1,021	3,988
	<u>73,068</u>	<u>-</u>	<u>73,068</u>	<u>94,350</u>

8 Net income for the year

Net income is stated after charging:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Depreciation	124,922	166,652	-	166,460
Amortisation	32,814	33,175	-	33,175
Auditors' remuneration	14,000	14,000	7,000	7,000
Bank interest on loans and overdrafts	16,860	15,277	-	15,277
Other loan interest	29,990	26,271	-	26,271
Hire purchase interest	12,676	12,566	-	12,566
Operating lease rentals – plant and machinery and equipment	19,998	19,466	-	19,466
Cost of stock recognised as an expense (ACUK Ltd)	65,590	786,191	-	-
	<u>65,590</u>	<u>786,191</u>	<u>-</u>	<u>-</u>

9 Trustees' and key management personnel remuneration and expenses

The total amount of employee benefits received by key management personnel is £34,410 (2020: £38,552). The trustees' consider its key management personnel comprise the Board of Trustees/Directors and the Chief Executive Officer.

The trustees did not have any expenses reimbursed during the year.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

10 Staff costs

	2021	2020
	£	£
Wages and salaries	2,246,385	2,771,948
Social security cost	130,150	172,973
Pension cost	42,576	50,544
	<u>2,419,111</u>	<u>2,995,465</u>

Within staff costs is £2,147,003 (2020: £2,723,358) relating to the subsidiary undertaking, Action Centres UK Limited.

There are no employees with emoluments above £60,000.

The average number of employees, analysed by function was:

	2021	2020
Management and administration	25	41
Youth work activities	158	166
Fundraising and publicity	1	1
Volunteer staff	2	30
	<u>186</u>	<u>238</u>

11 Income analysed by activity and area

The group's income was derived entirely from within the UK and was entirely attributable to its principal activity.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

12 Tangible fixed assets

a) Group

	Freehold land and buildings £	Activity equipment £	Motor vehicles £	Fixtures, fittings and office equipment £	Total £
Cost:					
At 1 April 2020	16,848,697	1,708,297	36,603	1,618,819	20,212,416
Additions during the year	-	1,386	-	27,552	28,938
Disposals	-	-	-	(1,834)	(1,834)
	<u>16,848,697</u>	<u>1,709,683</u>	<u>36,603</u>	<u>1,644,537</u>	<u>20,239,520</u>
At 31 March 2021	<u>16,848,697</u>	<u>1,709,683</u>	<u>36,603</u>	<u>1,644,537</u>	<u>20,239,520</u>
Depreciation:					
At 1 April 2020	67,058	1,067,469	36,603	1,472,528	2,643,658
Charge for year	6,368	45,644	-	72,910	124,922
Disposals	-	-	-	(1,380)	(1,380)
	<u>73,426</u>	<u>1,113,113</u>	<u>36,603</u>	<u>1,544,058</u>	<u>2,767,200</u>
At 31 March 2021	<u>73,426</u>	<u>1,113,113</u>	<u>36,603</u>	<u>1,544,058</u>	<u>2,767,200</u>
Net book value:					
At 31 March 2021	<u>16,775,271</u>	<u>596,570</u>	<u>-</u>	<u>100,479</u>	<u>17,472,320</u>
At 31 March 2020	<u>16,781,639</u>	<u>640,828</u>	<u>-</u>	<u>146,291</u>	<u>17,568,758</u>

b) Company

The net book value of the fixed assets of the company is £17,481,320. The difference of £9,000 between the group's net book value and the company's net book value is on the cost of the freehold property at Pioneer. Action Centres UK Limited raised an internal invoice to NAYC for the use of facilities by the builders during some construction work. This amount has been eliminated on consolidation.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

c) **Assets included at valuation**

The following assets are included at valuation.

	Original cost £	Amount of valuation £	Year of valuation
Property on Isle of Harris	3,084	50,000	1995
	<u> </u>	<u> </u>	<u> </u>

The comparable historical cost figures are as follows:

	Land and buildings £
Cost at 1 April 2020 and 31 March 2021	3,084
	<u> </u>
Net book value at 31 March 2021	28,040
	<u> </u>

13 Fixed asset investments

	Investment properties £	Other investments £	Total £
Cost:			
At 1 April 2020	820,334	2	820,336
	<u> </u>	<u> </u>	<u> </u>
At 31 March 2021	820,334	2	820,336
	<u> </u>	<u> </u>	<u> </u>
Impairment:			
At 1 April 2020	726,338	-	726,338
Written off	32,814	-	32,814
	<u> </u>	<u> </u>	<u> </u>
At 31 March 2021	759,152	-	759,152
	<u> </u>	<u> </u>	<u> </u>
Net book value			
At 31 March 2021	61,182	2	61,184
	<u> </u>	<u> </u>	<u> </u>
At 31 March 2020	93,996	2	93,998
	<u> </u>	<u> </u>	<u> </u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

a) **Investment properties**

The leasehold property known as Frontier Lodge and Frontier Camp Irthlingborough is leased to a third party and has been classified as a fixed asset investment.

The property is included in the balance sheet at the directors' estimate of open market value.

b) **Other investments (Company only)**

These relate to shares in subsidiary undertakings as detailed below:

Name	Country of incorporation	Class and proportion of shares	Aggregate capital & reserves as at 31.03.2021	Loss for year ended 31.03.2021
Action Centres UK Limited	England	£1 Ordinary 100%	(597,435)	(597,437)

The principal activity of the subsidiary is the provision of conference, sports and accommodation facilities. All profits from the subsidiary are covenanted to the parent company.

14 **Stocks**

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Raw materials and consumables	5,202	42,766	-	-

15 **Debtors**

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Trade debtors	22,673	20,668	16,871	17,171
Other debtors	337,033	16,200	335,655	14,822
Prepayments and accrued income	54,107	93,928	12,207	14,244
	<u>413,813</u>	<u>130,796</u>	<u>364,733</u>	<u>46,237</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

16 Cash at bank and in hand

Taking into account the on-going responsibilities of NAYC and Action Centres UK Limited to its staff and user groups, the Board of Directors aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 has been agreed with Barclays Bank Plc. NAYC and Action Centres UK Limited is committed to repaying these facilities from increased covenant generated by the Whitemoor Lakes Centre.

17 Creditors: amounts falling due within one year

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Bank loans and overdrafts	260,121	91,911	158,022	91,911
Other loans	236,330	125,372	236,330	125,372
Hire purchase creditors	77,946	86,665	77,946	86,665
	<hr/>	<hr/>	<hr/>	<hr/>
Debt due within one year	574,397	303,948	472,298	303,948
Trade creditors	893,320	942,235	657,860	615,455
Amounts owed to group undertakings	-	-	9,617	310,312
Other creditors	70,590	39,767	7,396	6,026
Taxation and social security	186,090	228,797	5,921	6,656
Accruals and deferred income	101,201	84,834	19,793	31,119
	<hr/>	<hr/>	<hr/>	<hr/>
	<u>1,825,598</u>	<u>1,599,581</u>	<u>1,172,885</u>	<u>1,273,516</u>

18 Creditors: amounts falling due after more than one year

a)	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Bank loans and overdrafts	412,016	409,277	412,016	409,277
Other loans	1,698,408	828,377	1,698,408	828,377
Hire purchase accounts	83,201	120,646	83,201	120,646
	<hr/>	<hr/>	<hr/>	<hr/>
Debt due after more than one year	<u>2,193,625</u>	<u>1,358,300</u>	<u>2,193,625</u>	<u>1,358,300</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

b) Analysis of debt due after more than one year

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Repayable -				
Between one and five years	1,780,190	905,962	1,780,190	905,962
In five years or more	413,435	452,338	413,435	452,338
	<u>2,193,625</u>	<u>1,358,300</u>	<u>2,193,625</u>	<u>1,358,300</u>

c) Debt repayable in five years or more

Included in creditors are the following loans which are repayable wholly or in part more than five years after the balance sheet date. The repayment terms are as follows:-

- Outstanding at the balance sheet date is £468,334 owing to Barclays Bank. The loan carries an interest rate of 3.6% per annum. Repayments are made monthly and the expected completion date is November 2027.
- Outstanding at the balance sheet date is £983,739 owing to The Langley Charitable Trust. The loan carries an interest rate 2.85% above the base rate of Barclays Bank plc. Repayments are made monthly and the expected completion date is October 2027.

19 Security

Security has been given in respect of the following amounts:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Bank loans and overdraft	570,038	468,334	570,038	468,334
Other loans	983,739	953,749	983,739	953,749
Hire purchase creditors	161,147	207,311	161,147	207,311
	<u>1,714,924</u>	<u>1,629,394</u>	<u>1,714,924</u>	<u>1,629,394</u>

- At the balance sheet date £468,334 (2020: £468,334) was owing to Barclays Bank Plc. Barclays Bank Plc. hold a second legal charge dated 2 January 2014 over freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. Barclays Bank Plc. also holds a cross guarantee and debenture between Action Centres UK Limited and Northamptonshire Association of Youth Clubs dated 1 June 2011.
- At the balance sheet date £983,739 (2020: £953,749) was owing to the Langley Trust. The Langley Trust holds a legal charge dated 2 January 2014 over the freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. The completion date is October 2027.
- Hire purchase creditors are secured on the assets to which the agreements relate.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

20 Share capital

Northamptonshire Association of Youth Clubs is a company limited by guarantee and not having a share capital. All members of the association, i.e. all those who are entitled to attend and vote at general meetings, may be required to pay the sum of £1 should the Northamptonshire Association of Youth Clubs be wound up either whilst they are a member or within one year after they cease to be such. These amounts are contingent and would only be called up in the event of liquidation.

21 Analysis of closing funds

a)	Unrestricted funds			Restricted funds		Total restricted £
	General reserve £	Revaluation reserve £	Total unrestricted funds £	Other fund £	Capital projects fund £	
Balance at 1 April 2020	4,195,518	46,881	4,242,399	180,538	10,855,443	11,035,981
Net fund movement for the year	(909,043)	-	(909,043)	57,535	7,621	65,156
Balance at 31 March 2021	<u>3,286,475</u>	<u>46,881</u>	<u>3,333,356</u>	<u>238,073</u>	<u>10,863,064</u>	<u>11,101,137</u>

The company's unrestricted reserve to carry forward is £3,342,356. This figure differs from the group's unrestricted reserves by £9,000. This is because of the elimination on consolidation of an internal invoice, which had been recorded as income in Action Centres UK Limited and fixed asset additions in NAYC. See note 12(b).

The unrestricted funds balance of £3,333,356 represents net assets as detailed in note 23. As can be seen from the note, the majority of funds have been used to invest in tangible fixed assets.

The restricted funds balance of £11,101,137 represents projects as detailed in note 22.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

b) The closing restricted capital projects fund relates to:

	2021	2020
	£	£
Frontier centre	129,806	129,804
Tennis centre	1,439,526	1,439,526
Pioneer centre	2,105,467	2,088,043
Kings Park development fund	1,989,146	1,989,145
Kings Park trampoline fund	446,817	446,817
Ranch development	231,554	231,554
Whitemoor Lakes	3,541,868	3,554,674
Capital assets fund	551,154	551,154
Whitemoor Lakes Kayaks	793	793
Kings Park 25 year Anniversary Appeal	15,038	15,038
Summer Appeal – Benham Arena	44,807	44,807
Whitemoor Lakes Activity Hub	308,208	308,208
Pioneer Activity Appeal	58,880	55,880
	<hr/>	<hr/>
	10,863,064	10,855,443
	<hr/> <hr/>	<hr/> <hr/>

c) The closing restricted other funds relate to:

	2021	2020
	£	£
Minibus and trailer fund	4,858	4,858
Connexions	5	5
Corby Development	130	130
Rebus project	10	10
Corby Learning Partnership	97	97
Friends of Whitemoor Lakes appeal	816	816
Winnie Hall Trust grant	1,308	1,308
Pioneer Bursary	5,166	4,166
Youth Development Christmas Appeal – Emerging Leaders and Hebrides Trip	37,695	27,694
Kings Park Centre mattresses	64,490	49,490
Roller Skating Benham	1,612	1,612
Bursary Aid Lighthouse	2,500	2,500
Christmas Appeal 2016	1,125	1,125
Action Centres Bursaries	1,000	1,000
Wellbeing 4 Youth	16,666	16,666
Vulnerable Homeless	500	500
Arm for Sam	80	80
Send NCC	103	103
Pacesetters – Bursaries for Camps	1,416	1,416
Church Worker	27,500	22,500
WML activity appeal	33,882	33,683
YD – Uganda expedition	10,864	10,779
Trauma recovery	26,250	-
	<hr/>	<hr/>
	238,073	180,538
	<hr/> <hr/>	<hr/> <hr/>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

22 Restricted funds

	Opening Balance £	Reclassifi- cations £	Movement in resources		Closing Balance £
			Incoming £	Outgoing £	
Restricted funds					
Frontier capital project	129,804	32,813	-	(32,813)	129,804
Tennis centre capital project	1,439,526	-	-	-	1,439,526
Pioneer centre capital project	2,088,043	-	6,900	(2,279)	2,092,664
Ranch development	231,554	-	-	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	1,989,145	14,616	15,000	(14,616)	2,004,145
Kings Park trampoline fund	446,817	-	-	-	446,817
Whitemoor Lakes	3,554,674	13,233	1,475	(14,708)	3,554,674
Whitemoor Lakes Kayaks	793	-	-	-	793
Kings Park 25 year Anniversary Appeal	15,038	-	-	-	15,038
Summer Appeal – Benham Arena	44,807	-	-	-	44,807
Whitemoor Lakes Activity Hub	308,208	-	200	-	308,408
Pioneer Activity Appeal	55,880	-	3,000	-	58,880
Other funds	180,538	34	42,335	(34)	222,873
	<u>11,035,981</u>	<u>60,696</u>	<u>68,910</u>	<u>(64,450)</u>	<u>11,101,137</u>

23 Analysis of net assets between funds

	Tangible fixed assets £	Investments £	Net current assets/ (liabilities) £	Creditors > 1 year £	Total £
Restricted funds					
Frontier capital project	-	61,184	68,620	-	129,804
Tennis centre capital project	1,442,476	-	(2,950)	-	1,439,526
Pioneer centre capital project	2,437,363	-	(344,699)	-	2,092,664
Ranch development	-	-	231,554	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	1,957,554	-	46,591	-	2,004,145
Kings Park trampoline fund	428,597	-	18,220	-	446,817
Whitemoor Lakes capital project	4,737,546	-	(365,663)	(817,209)	3,554,674
Whitemoor Lakes Kayaks	-	-	793	-	793
Kings Park 25 year Anniversary Appeal	-	-	15,038	-	15,038
Summer Appeal – Benham Arena	-	-	44,807	-	44,807
Whitemoor Lakes Activity Hub	508,842	-	(200,434)	-	308,408
Pioneer Activity Appeal	-	-	58,880	-	58,880
Other funds	-	-	222,873	-	222,873
	<u>12,063,532</u>	<u>61,184</u>	<u>(206,370)</u>	<u>(817,209)</u>	<u>11,101,137</u>
Unrestricted funds	<u>5,408,787</u>	<u>-</u>	<u>-</u>	<u>(2,075,431)</u>	<u>3,333,356</u>
Per group	17,472,319	61,184	(206,370)	(2,892,640)	14,434,493
Unrestricted funds eliminated on consolidation	9,000	2	(2)	-	9,000
Per company	<u>17,481,319</u>	<u>61,186</u>	<u>(206,372)</u>	<u>(2,892,640)</u>	<u>14,443,493</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

24 Pension costs

The group contributes to the personal pension schemes of selected employees and to a group growth plan for other selected employees. The assets of the schemes are held separately from those of the group in independently administered funds. The pension cost charge in the profit and loss account represents contributions payable by the group to the funds and amounted to:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Pension contributions	<u>42,576</u>	<u>50,544</u>	<u>2,432</u>	<u>2,432</u>
Amounts outstanding to the funds at 31 March 2021	<u>15,270</u>	<u>14,120</u>	<u>5,624</u>	<u>5,458</u>

25 Financial commitments

At 31 March 2021 the group had future minimum lease payments under non-cancellable operating leases as detailed below:

Operating leases which expire:

	2021 £	2020 £
Not later than one year	24,041	28,352
Later than one year, not later than five years	14,896	23,165
	<u>38,937</u>	<u>51,517</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

26 Related party transactions

During the year the company engaged in transactions with Action Centres UK Limited (ACUK) which is a related party by virtue of ACUK being a subsidiary of NAYC.

The nature of the transactions was the covenanting of ACUK's profits to NAYC amounting to £nil (2020: £329,896), income received by NAYC representing a charge to ACUK for the use of NAYC assets amounting to £nil (2020: £540,000) and income received by ACUK for use of facilities amounting to £nil (2020: £102,439). During the year NAYC transferred funding of £433,939 (2020: £nil) to ACUK to provide financial support during the pandemic.

At the balance sheet date NAYC owed ACUK £9,617 (2020: £310,312), and this has been disclosed within amounts owing to group undertakings. Trade debtor and trade creditor balances also existed with ACUK at the balance sheet date amounting to £14,109 (2020: £14,596) and £654,258 (2020: £609,542) respectively.

The David Laing Foundation and Kirby Laing Foundation are related parties due to Mr D Laing being a director of NAYC and a trustee of the David Laing Foundation and Kirby Laing Foundation. During the year the David Laing Foundation donated £12,500 (2020: £12,500). The Kirby Laing Foundation donated £5,000 (2020: £nil).

T Leese is a director in the company. During the year the company received a donation of £500 (2020: £nil).

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

27 Financial Instruments

The group had the following financial instruments:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Financial assets at fair value through profit or loss account				
Fixed asset investments	61,182	93,996	61,184	93,998
	<u>61,182</u>	<u>93,996</u>	<u>61,184</u>	<u>93,998</u>
Financial assets that are debt instruments measured at amortised cost				
Trade debtors	22,673	20,668	16,871	17,171
Other debtors	337,033	16,200	335,655	14,822
	<u>359,706</u>	<u>36,868</u>	<u>352,526</u>	<u>31,993</u>
	<u>359,706</u>	<u>36,868</u>	<u>352,526</u>	<u>31,993</u>
Financial liabilities measured at amortised cost				
Bank loans and overdrafts	672,137	468,334	570,038	468,334
Other loans	1,934,738	953,749	1,934,738	953,749
Finance leases	161,147	207,311	161,147	207,311
Trade creditors	893,320	942,235	657,860	615,455
Amounts owed to group undertakings	-	-	9,617	310,312
Other creditors	358,687	353,398	33,916	45,801
	<u>4,020,029</u>	<u>2,925,027</u>	<u>3,367,316</u>	<u>2,600,962</u>
	<u>4,020,029</u>	<u>2,925,027</u>	<u>3,367,316</u>	<u>2,600,962</u>

**Northamptonshire Association of Youth Clubs
Financial Statements
Year Ended 31 March 2021**

Charity registration number: 803431
Company registration number: 02484603 (England and Wales)

Northamptonshire Association of Youth Clubs

Financial Statements

Year Ended 31 March 2021

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Northamptonshire Association of Youth Clubs

Charity Reference and Administrative Details

Year Ended 31 March 2021

Charity registration number	803431
Company registration number	02484603
Trustees	Mr P J Hales (Chairman) Mr D E Darby Mr D E Laing Mr T M Leese Rev D Shearer Rev A Eakins Dr F Cole Bp J Holbrook
Chief executive officer	Mr J M Whittaker
Registered office	Kings Park Kings Park Road Northamptonshire NN3 6LL
Auditor	Moore Chartered Accountants Statutory Auditors Oakley House Headway Business Park 3 Saxon Way West Corby Northamptonshire NN18 9EZ

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2021

The Trustees present their report and the audited financial statements of the charity for the year ended 31 March 2021. The trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (FRS 102) in preparing the annual report and financial statements of the charity.

Trustees of the charity

The directors of the charitable company are its trustees for the purposes of charity law. The trustees who have served during the year and since the year end were as follows:

Mr P J Hales (Chairman)
Mr D E Darby
Mr D E Laing
Mr T M Leese
Rev D Shearer
Rev A Eakins
Dr F Cole
Bp J Holbrook (appointed 10 March 2021)

Objectives and activities

The principal activity of the group continues to be the helping and educating of young people especially, but not exclusively, through their leisure time activities so as to develop their physical, mental and spiritual capacities in order that they may grow to full maturity as individuals and members of society and that their conditions of life may be improved.

This is achieved by:

- Bringing together people who are willing to further the aim
- To stimulate interest in the work of Youth Groups and assist in finding Youth Workers
- To unite Youth Groups in the County of Northamptonshire; to assist the work of existing Youth Groups and help in the formation and development of new groups
- To assist in organising conferences and Training Courses for Youth Workers, Members and others interested in the welfare of young people.

Strategies for achieving the aim have included building and development of a number of major facilities, including the Hereward Wake Training and Conference Centre, Benham Sports Centre and Indoor Tennis Centre at King's Park, Northampton; Pioneer Activity and Conference Centre near Kidderminster; Whitemoor Lakes Centre, near Lichfield; Frontier Centre near Irthlingborough – now run by Rock UK; The Ranch Outdoor Discovery Centre in North Wales – now run by the CMC Adventure; and an Expedition Base on the Isle of Harris in the Outer Hebrides – now known as the Scaladale Centre and run by Lewis and Harris Youth Clubs Association.

NAYC helps young people by setting up and supporting youth clubs and providing activities (sports, arts, and leadership training) which improve self-esteem, social skills, combat under-achievement and promote inclusion.

Residential experiences provide opportunities for young people to become positive about the future. The work specifically offers those living in poverty, difficult circumstances and young people at-risk, those with disabilities, special needs, serious and life-threatening illnesses, the opportunity to develop their character, independence, team-work and self-confidence – breaking the chain of boredom, truancy, vandalism, addiction, petty crime and drugs.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2021

King's Park Conference Centre

King's Park provides facilities for training over 20,000 leaders from the UK and abroad every year. We take pride in serving these leaders from faith and community groups, schools, special needs groups and charities knowing that they are focused on serving others.

King's Park Sports

Benham Sports Centre provides over 18 sporting activities from roller skating to rock climbing whilst the Indoor Tennis Centre offers fantastic facilities for all levels and abilities. The 2 centres are well used by the general public, affiliated youth groups, special needs groups and the University of Northampton.

Pioneer Centre

Pioneer is situated in a beautiful rural setting near Kidderminster offering a high standard of accommodation and an extensive range of activities. A variety of groups from locations across the UK and beyond come and experience excellent facilities and programmes and many return every year.

Whitemoor Lakes

Whitemoor Lakes is a purpose-built lakeside conference and activity centre, enjoying views across a beautiful 40 acre lake. The centre offers a full range of activities, including sailing. The centre was developed from a vision John & Sylvia Gilmour had to help fulfil the potential of the lakes that were being created following the extraction of sand and gravel.

Strategic Report

Achievements and performance (including principal risks and uncertainties, development and performance and key performance indicators)

Risk management

A risk management strategy is in place which comprises the risks the charity may face, establishing systems to mitigate those risks and procedures to minimise the potential impact.

The greatest risks to the charity achieving its objectives have been identified as:-

- an incidence of inappropriate or negligent behaviour towards members of a visiting group, resulting in abuse, injury or death;
- serious loss or damage to facilities resulting in groups not being able to use them;
- issues outside the control of the organisation impacting on staff and income levels.

Policies are in place for safeguarding, employment issues and health and safety, they are administered from head office, with independent external verification where possible, and staff recruitment, training and supervision procedures implementing these policies throughout the organisation.

Funds are allocated annually for on-going maintenance and replacement and maintenance plans are regularly reviewed to ensure buildings and facilities remain in good order and appropriate for young people. Commercial insurance cover is maintained annually to cover public and employers liabilities and to insure buildings and facilities for replacement value, and to insure the organisation against loss of income.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2021

Financial key performance indicators

The directors have monitored the progress of overall group strategy and the individual strategic elements by reference to certain key performance indicators:

- Income for the year amounted to £2,890,922 (2020: £6,017,193)
- Operating loss for the year was £843,887 (2020: £342,745 surplus)

Financial review (including reserves policy)

Details of the results for the year are given on pages 9 and 10. The pandemic has significantly impacted global economies throughout 2021. The charities activities have effectively been shut down for most of the financial year.

Taking into account the on-going responsibilities of Northamptonshire Association of Youth Clubs (NAYC) and Action Centres UK Limited to its staff and user groups, the Board of Directors/Trustees aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 is available. NAYC and Action Centres UK Limited are committed to repaying these facilities from increased covenant.

Plans for future periods

NAYC/ACUK Ltd are looking forward to reopening its Centres in 2021-2022 and is planning on building the Centres usage back up to where it was before the pandemic. We have done a lot of maintenance works throughout the lockdowns and have restored the Centres to a really high standard. It is anticipated that there will be an encouraging bounce back, once the restrictions are lifted, with more Youth Organisations, Special Needs groups and Leaders Conferences, making use of the facilities. We managed to reschedule a lot of the bookings that were unable to happen in 2020 and we look forward to serving them in this coming year, and some in the next year as well. Youth development is to continue working with young people throughout the County and developing young people through workshops, training weekends, emerging leaders training and of course supporting the leaders of the Youth clubs wherever they can.

Political donations and expenditure

There were no political donations during the year. Charitable donations were made to various bodies in the normal course of the charity's activities.

Financial instruments

The charity does not actively use financial instruments as part of its risk management. It is exposed to the usual credit risk and cash flow risk associated with selling on credit and manages this through credit control procedures.

Research and development

The group does not undertake any research and development activities.

Northamptonshire Association of Youth Clubs

Trustees' Annual Report (including Directors Report and Strategic Report)

Year Ended 31 March 2021

Trustees' responsibilities

The trustees (who are also directors of NAYC for the purposes of company law) are responsible for preparing the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Disclosure of information to the auditors

We, the directors of the company who held office at the date of approval of these financial statements as set out above each confirm, so far as we are aware, that:

- there is no relevant audit information of which the company's auditors are unaware; and
- we have taken all the steps that we ought to have taken as directors in order to make ourselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

In approving the Trustees' Annual Report, we also approve the Strategic Report included therein, in our capacity as company directors.

On behalf of the board P J Hales

6 September 2021

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2021

Opinion

We have audited the financial statements of Northamptonshire Association of Youth Clubs for the year ended 31 March 2021 which comprise the Group Statement of Financial Activities, the Group and Parent Charitable Company Profit and Loss Account, the Group and Parent Charitable Company Balance Sheet, the Group Statement of Cash Flows and the related notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent charitable company's affairs as at 31 March 2021 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's *responsibilities for the audit of the financial statements* section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material uncertainty relating to going concern

We draw attention to note 1(q) in the financial statements, which explains the impact on the group of the Coronavirus pandemic and the measures taken by the board. The board considers that these measures will lead to the successful re-commencement of operations once the centres are allowed to reopen. The pandemic is an unprecedented situation, and there remains a high level of uncertainty as to what may transpire over the next financial year. This high level of uncertainty indicates that a material uncertainty exists which may cast doubt on the group's ability to continue as a going concern. Our opinion is not qualified in respect of this matter.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees' Annual Report (including the Directors Report and Strategic Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report (including the Directors Report and Strategic Report) has been prepared in accordance with applicable legal requirements.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2021

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the directors report and take advantage of the small companies exemption from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the company and the group, and considered that the most significant are in relation to GDPR, compliance with health and safety regulations, the Companies Act 2006 and UK taxation legislation.
- We obtained an understanding of how the company complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.

Northamptonshire Association of Youth Clubs

Independent Auditor's Report Year Ended 31 March 2021

- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Andrew Page (Senior Statutory Auditor)
for and on behalf of Moore
Chartered Accountants
Statutory Auditor

9 September 2021

Oakley House
Headway Business Park
3 Saxon Way West
Corby
Northamptonshire
NN18 9EZ

Northamptonshire Association of Youth Clubs

Group Statement of Financial Activities

Year Ended 31 March 2021

	Note	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Income and endowments from:					
Donations and legacies	2	568,503	2,049,861	2,618,364	272,257
Charitable activities	3	4,503	-	4,503	29,505
Other trading activities	4	243,150	-	243,150	5,674,970
Investments	5	24,709	-	24,709	33,461
Other		196	-	196	7,000
Total income and endowments		841,061	2,049,861	2,890,922	6,017,193
Expenditure on:					
Raising funds		42,492	-	42,492	45,384
Charitable activities	6/7	806,899	162,267	969,166	720,199
Other trading activities		840,018	1,883,133	2,723,151	4,908,865
Total expenditure		1,689,409	2,045,400	3,734,809	5,674,448
Net income		(848,348)	4,461	(843,887)	342,745
Transfers between funds		(60,695)	60,695	-	-
Net movement in funds		(909,043)	65,156	(843,887)	342,745
Reconciliation of funds:					
Total funds brought forward		4,242,399	11,035,981	15,278,380	14,935,635
Total funds carried forward		21 <u>3,333,356</u>	<u>11,101,137</u>	<u>14,434,493</u>	<u>15,278,380</u>

All income and expenditure derives from continuing activities.

The statement of financial activities includes all gains and losses recognised during the year.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Profit and Loss Account

Year Ended 31 March 2021

	Note	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Income	1/11	982,298	5,966,147	739,733	301,761
Direct costs		(2,379,561)	(4,015,137)	(165,701)	(241,433)
Gross surplus/(deficit)		(1,397,263)	1,951,010	574,032	60,328
Administration expenses		(1,296,529)	(1,595,197)	(787,238)	(572,474)
Other operating income		1,908,411	32,109	25,278	572,109
Profit/(loss) on sale of fixed assets		196	7,000	196	7,000
Operating surplus/(deficit)		(785,185)	394,922	(187,732)	66,963
Interest receivable		16	1,937	-	-
Interest payable		(58,718)	(54,114)	(58,718)	(54,114)
Covenant receivable		-	-	-	329,896
Surplus/(deficit) on ordinary activities before and after taxation	8	(843,887)	342,745	(246,450)	342,745
Retained surplus at 1 April 2020		15,231,499	14,888,754	15,240,499	14,897,754
Retained surplus at 31 March 2021		<u>14,387,612</u>	<u>15,231,499</u>	<u>14,994,049</u>	<u>15,240,499</u>

The above results are derived from continuing operations. All gains and losses recognised in the year are included above.

The retained surplus will be committed to helping to repay capital borrowings and to finance further capital asset expenditure.

The charity is committed to a policy of ongoing investment into capital assets to further their work with young people.

Northamptonshire Association of Youth Clubs

Group and Parent Charitable Company Balance Sheet

Year Ended 31 March 2021

	Note	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Fixed assets					
Tangible assets	12	17,472,320	17,568,758	17,481,320	17,577,758
Investments	13	61,182	93,996	61,184	93,998
		<u>17,533,502</u>	<u>17,662,754</u>	<u>17,542,504</u>	<u>17,671,756</u>
Current assets					
Stocks	14	5,202	42,766	-	-
Debtors	15	413,813	130,796	364,733	46,237
Cash at bank and in hand	16	501,199	399,945	500,203	201,203
		<u>920,214</u>	<u>573,507</u>	<u>864,936</u>	<u>247,440</u>
Less creditors:					
Amounts falling due within one year	17	(1,825,598)	(1,599,581)	(1,172,885)	(1,273,516)
		<u>(905,384)</u>	<u>(1,026,074)</u>	<u>(307,949)</u>	<u>(1,026,076)</u>
Net current liabilities					
		<u>16,628,118</u>	<u>16,636,680</u>	<u>17,234,555</u>	<u>16,645,680</u>
Total assets less current liabilities					
Less creditors:					
Amounts falling due after more than one year	18	(2,193,625)	(1,358,300)	(2,193,625)	(1,358,300)
		<u>14,434,493</u>	<u>15,278,380</u>	<u>15,040,930</u>	<u>15,287,380</u>
Net assets					
Represented by capital and reserves					
Restricted funds	21	11,101,137	11,035,981	11,698,572	11,035,982
Unrestricted funds	21	3,333,356	4,242,399	3,342,358	4,251,398
		<u>14,434,493</u>	<u>15,278,380</u>	<u>15,040,930</u>	<u>15,287,380</u>

The financial statements were approved and authorised for issue by the Board on 6 September 2021

Signed on behalf of the board of trustees

P J Hales

The notes on pages 12 to 31 form part of these financial statements.

Company registration number: 02484603

Northamptonshire Association of Youth Clubs

Group Statement of Cash Flows

Year Ended 31 March 2021

	£	2021 £	£	2020 £
Cash flows from operating activities				
(Deficit)/Surplus		(843,887)		342,745
Adjustments for:				
Depreciation	124,922		166,652	
Amortisation	32,814		33,175	
Decrease in stocks	37,564		2,589	
Increase in debtors	(283,019)		(8,280)	
Decrease in creditors	(43,626)		(88,993)	
Interest received	(16)		(1,937)	
		<u>(131,361)</u>		<u>103,206</u>
Cash generated from operations		<u>(975,248)</u>		<u>445,951</u>
Cash flows from investing activities				
Proceeds on sale of tangible fixed assets	650		7,000	
Interest received	16		1,937	
Payments for tangible fixed assets	(6,386)		(110,332)	
			<u>(100,695)</u>	
Net cash flow from investing activities		(5,720)		(101,395)
Cash flows from financing activities				
Repayment of loans	(39,727)		(73,435)	
New loans	951,000		-	
			<u>73,435</u>	
Net cash flow from financing activities		911,273		(73,435)
Net increase/(decrease) in cash		<u>(69,695)</u>		<u>271,121</u>
Cash and cash equivalents at beginning of year		<u>367,091</u>		<u>95,970</u>
Cash and cash equivalents at end of year		<u><u>297,396</u></u>		<u><u>367,091</u></u>
Consisting of:				
Cash at bank and in hand		501,199		399,945
Bank overdrafts		(203,803)		(32,854)
		<u>297,396</u>		<u>367,091</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

1 Summary of significant accounting policies

(a) General information and basis of preparation

Northamptonshire Association of Youth Clubs is a charitable company registered in the United Kingdom. The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the charity's operations and principal activities is provided in the Trustees' Annual Report.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued on 16 July 2014, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006, and UK Generally Accepted Practice as it applies from 1 January 2015.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in sterling which is the functional currency of the charity and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

(b) Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

(c) Income recognition

All incoming resources are included in the Statement of Financial Activities (SOFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Donated facilities and donated professional services are recognised in income at their fair value when their economic benefit is probable, it can be measured reliably and the charity has control over the item. Fair value is determined on the basis of the value of the gift to the charity. For example the amount the charity would be willing to pay in the open market for such facilities and services. A corresponding amount is recognised in expenditure.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Trustees' Annual Report.

Fixed asset gifts in kind are recognised when receivable and are included at fair value. They are not deferred over the life of the asset.

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received. At this point income is recognised. On occasion legacies will be notified to the charity however it is not possible to measure the amount expected to be distributed. On these occasions, the legacy is treated as a contingent asset and disclosed.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

The charity receives government grants in respect of youth work. Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Investment income is earned through holding assets for investment purposes, such as property. It includes interest and rent. Interest income is recognised using the effective interest method and rental income is recognised as the charity's right to receive payment is established.

(d) Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Costs of raising funds includes cost of materials and overhead running costs of the charity's subsidiary undertaking Action Centres UK Limited;
- Expenditure on charitable activities includes the overhead running costs, including staff costs, of the charity; and
- Other expenditure represents those items not falling into the categories above.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

(e) Support costs allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include office costs, governance costs, and administrative payroll costs. They are incurred directly in support of expenditure on the objects of the charity and include project management carried out at Headquarters. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

Fund-raising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

The analysis of these costs is included in note 6.

(f) Depreciation of fixed assets

Depreciation has been computed to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives at the following rates:-

Freehold property	not depreciated / evenly over 50 years (see below)
Leasehold property	evenly over the period of the lease
Activity equipment and fixtures and fittings	25% p.a. straight line or on reducing balance
Office equipment	20% p.a. on reducing balance
Motor vehicles	25% p.a. straight line
Computer equipment	50% p.a. on reducing balance

All depreciation calculations are made from the date of acquisition of an asset to the date of disposal of an asset.

Freehold property (except the Harris Base property) has not been depreciated because, in the opinion of the trustees, the properties are continually maintained and kept in excellent order such that the residual values are expected to be at least equal to cost. The Harris Base property is being written off over 50 years.

(g) Investment properties

Investment properties for which fair value can be measured reliably without undue cost or effort are measured at fair value at each reporting date with changes in fair value recognised in 'net gains / (losses) on investments' in the SOFA.

(h) Investments

Investments in subsidiaries are measured at cost less impairment.

(i) Stocks

Stocks are valued consistently at the lower of cost (on a first in first out basis) or net realisable value.

(j) Debtors and creditors receivable / payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

(k) Loans and borrowings

Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment. If an arrangement constitutes a finance transaction it is measured at present value.

(l) Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

(m) Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

(n) Leases

Assets acquired under finance leases are capitalised and depreciated over the shorter of the lease term and the expected useful life of the asset. Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding lease liability using the effective interest method. The related obligations, net of future finance charges, are included in creditors.

Rentals payable and receivable under operating leases are charged to the SOFA on a straight-line basis over the period of the lease.

(o) Pension costs

The charity operates a defined contribution plan for the benefit of its employees. Contributions are expensed as they become payable.

(p) Tax

The charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

(q) Going concern

These financial statements have been prepared on the going concern basis. The trustees have a reasonable expectation that the charity will continue in operational existence for the foreseeable future.

The trustees have considered the potential impact of the coronavirus pandemic, and the various measures to contain it, on the operations of the charity. It is expected that the pandemic will continue to significantly impact global economies throughout 2022. The charities activities have effectively been shut down for most of the current financial year and the first few months subsequent to the balance sheet date, and it is uncertain as to the possible impact of the pandemic on future activities, particularly if there was to be a resurgence of the virus. The trustees believe that they will come through this pandemic but there remains a high level of uncertainty. The trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is considered sufficient in conjunction with the level of reserves held for the charity to be able to continue as a going concern.

(r) Group accounts

Group accounts have been prepared as required by The Charities SORP (FRS 102).

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

2 Income from donations and legacies

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Donations and legacies	206,747	68,910	275,657	262,657
Grants	361,756	1,980,951	2,342,707	9,600
	<hr/>	<hr/>	<hr/>	<hr/>
	568,503	2,049,861	2,618,364	272,257
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

3 Income from charitable activities

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Sports, activities and crafts	532	-	532	3,271
Affiliations	1,554	-	1,554	8,930
DBS fee income	1,907	-	1,907	9,670
Emerging leaders	-	-	-	1,004
Youth Development miscellaneous	-	-	-	15
Training Weekend	-	-	-	20
Youth Development services	-	-	-	755
Wellbeing	510	-	510	652
Fundraising income – marathon	-	-	-	5,143
Autism knowhow	-	-	-	45
	<hr/>	<hr/>	<hr/>	<hr/>
	4,503	-	4,503	29,505
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

4 Income from other trading activities

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Action Centres UK Limited trading income	242,565	-	242,565	5,674,385
Other miscellaneous income	585	-	585	585
	<hr/>	<hr/>	<hr/>	<hr/>
	243,150	-	243,150	5,674,970
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

5 Income from investments

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Property rental income	24,693	-	24,693	31,524
Bank interest	16	-	16	1,937
	<hr/>	<hr/>	<hr/>	<hr/>
	24,709	-	24,709	33,461
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

6 Analysis of expenditure on charitable activities

	Activities undertaken directly £	Grant funding of activities £	Support costs £	Total £
Sports, activities and crafts	-	-	72,927	72,927
Affiliations	2,224	-	72,927	75,151
Minibus hire	-	-	14,585	14,585
General youth development	152,607	-	277,121	429,728
School project	-	-	291,707	291,707
Uganda project	-	12,000	-	12,000
	<hr/>	<hr/>	<hr/>	<hr/>
	154,831	12,000	729,267	896,098
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

£162,267 (2020: £113,031) of the above charitable activities were attributable to restricted funds. £733,831 (2020: 512,818) of the above charitable activities were attributable to unrestricted funds.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

7 Governance costs

	Unrestricted funds £	Restricted funds £	Total 2021 £	Total 2020 £
Administration salaries	60,435	-	60,435	59,000
Audit and accountancy	10,675	-	10,675	10,500
Telephone	76	-	76	77
Postage and stationery	456	-	456	5,298
Computer sundries	166	-	166	163
Sundries	239	-	239	46
Legal and professional	-	-	-	15,278
Printing and publicity	1,021	-	1,021	3,988
	<u>73,068</u>	<u>-</u>	<u>73,068</u>	<u>94,350</u>

8 Net income for the year

Net income is stated after charging:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Depreciation	124,922	166,652	-	166,460
Amortisation	32,814	33,175	-	33,175
Auditors' remuneration	14,000	14,000	7,000	7,000
Bank interest on loans and overdrafts	16,860	15,277	-	15,277
Other loan interest	29,990	26,271	-	26,271
Hire purchase interest	12,676	12,566	-	12,566
Operating lease rentals – plant and machinery and equipment	19,998	19,466	-	19,466
Cost of stock recognised as an expense (ACUK Ltd)	65,590	786,191	-	-
	<u>65,590</u>	<u>786,191</u>	<u>-</u>	<u>-</u>

9 Trustees' and key management personnel remuneration and expenses

The total amount of employee benefits received by key management personnel is £34,410 (2020: £38,552). The trustees' consider its key management personnel comprise the Board of Trustees/Directors and the Chief Executive Officer.

The trustees did not have any expenses reimbursed during the year.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

10 Staff costs

	2021	2020
	£	£
Wages and salaries	2,246,385	2,771,948
Social security cost	130,150	172,973
Pension cost	42,576	50,544
	<u>2,419,111</u>	<u>2,995,465</u>

Within staff costs is £2,147,003 (2020: £2,723,358) relating to the subsidiary undertaking, Action Centres UK Limited.

There are no employees with emoluments above £60,000.

The average number of employees, analysed by function was:

	2021	2020
Management and administration	25	41
Youth work activities	158	166
Fundraising and publicity	1	1
Volunteer staff	2	30
	<u>186</u>	<u>238</u>

11 Income analysed by activity and area

The group's income was derived entirely from within the UK and was entirely attributable to its principal activity.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

12 Tangible fixed assets

a) Group

	Freehold land and buildings £	Activity equipment £	Motor vehicles £	Fixtures, fittings and office equipment £	Total £
Cost:					
At 1 April 2020	16,848,697	1,708,297	36,603	1,618,819	20,212,416
Additions during the year	-	1,386	-	27,552	28,938
Disposals	-	-	-	(1,834)	(1,834)
	<u>16,848,697</u>	<u>1,709,683</u>	<u>36,603</u>	<u>1,644,537</u>	<u>20,239,520</u>
At 31 March 2021	<u>16,848,697</u>	<u>1,709,683</u>	<u>36,603</u>	<u>1,644,537</u>	<u>20,239,520</u>
Depreciation:					
At 1 April 2020	67,058	1,067,469	36,603	1,472,528	2,643,658
Charge for year	6,368	45,644	-	72,910	124,922
Disposals	-	-	-	(1,380)	(1,380)
	<u>73,426</u>	<u>1,113,113</u>	<u>36,603</u>	<u>1,544,058</u>	<u>2,767,200</u>
At 31 March 2021	<u>73,426</u>	<u>1,113,113</u>	<u>36,603</u>	<u>1,544,058</u>	<u>2,767,200</u>
Net book value:					
At 31 March 2021	<u>16,775,271</u>	<u>596,570</u>	<u>-</u>	<u>100,479</u>	<u>17,472,320</u>
At 31 March 2020	<u>16,781,639</u>	<u>640,828</u>	<u>-</u>	<u>146,291</u>	<u>17,568,758</u>

b) Company

The net book value of the fixed assets of the company is £17,481,320. The difference of £9,000 between the group's net book value and the company's net book value is on the cost of the freehold property at Pioneer. Action Centres UK Limited raised an internal invoice to NAYC for the use of facilities by the builders during some construction work. This amount has been eliminated on consolidation.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

c) **Assets included at valuation**

The following assets are included at valuation.

	Original cost £	Amount of valuation £	Year of valuation
Property on Isle of Harris	3,084	50,000	1995
	<u> </u>	<u> </u>	<u> </u>

The comparable historical cost figures are as follows:

	Land and buildings £
Cost at 1 April 2020 and 31 March 2021	3,084
	<u> </u>
Net book value at 31 March 2021	28,040
	<u> </u>

13 Fixed asset investments

	Investment properties £	Other investments £	Total £
Cost:			
At 1 April 2020	820,334	2	820,336
	<u> </u>	<u> </u>	<u> </u>
At 31 March 2021	820,334	2	820,336
	<u> </u>	<u> </u>	<u> </u>
Impairment:			
At 1 April 2020	726,338	-	726,338
Written off	32,814	-	32,814
	<u> </u>	<u> </u>	<u> </u>
At 31 March 2021	759,152	-	759,152
	<u> </u>	<u> </u>	<u> </u>
Net book value			
At 31 March 2021	61,182	2	61,184
	<u> </u>	<u> </u>	<u> </u>
At 31 March 2020	93,996	2	93,998
	<u> </u>	<u> </u>	<u> </u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

a) **Investment properties**

The leasehold property known as Frontier Lodge and Frontier Camp Irthlingborough is leased to a third party and has been classified as a fixed asset investment.

The property is included in the balance sheet at the directors' estimate of open market value.

b) **Other investments (Company only)**

These relate to shares in subsidiary undertakings as detailed below:

Name	Country of incorporation	Class and proportion of shares	Aggregate capital & reserves as at 31.03.2021	Loss for year ended 31.03.2021
Action Centres UK Limited	England	£1 Ordinary 100%	(597,435)	(597,437)

The principal activity of the subsidiary is the provision of conference, sports and accommodation facilities. All profits from the subsidiary are covenanted to the parent company.

14 **Stocks**

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Raw materials and consumables	5,202	42,766	-	-

15 **Debtors**

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Trade debtors	22,673	20,668	16,871	17,171
Other debtors	337,033	16,200	335,655	14,822
Prepayments and accrued income	54,107	93,928	12,207	14,244
	<u>413,813</u>	<u>130,796</u>	<u>364,733</u>	<u>46,237</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

16 Cash at bank and in hand

Taking into account the on-going responsibilities of NAYC and Action Centres UK Limited to its staff and user groups, the Board of Directors aim to maintain a reserves fund of £240,000.

This fund is to cope with any sudden or unexpected setback resulting in the cutting of income streams, and to enable NAYC and Action Centres UK Limited to meet with statutory and other obligations.

An overdraft facility for £130,000 has been agreed with Barclays Bank Plc. NAYC and Action Centres UK Limited is committed to repaying these facilities from increased covenant generated by the Whitemoor Lakes Centre.

17 Creditors: amounts falling due within one year

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Bank loans and overdrafts	260,121	91,911	158,022	91,911
Other loans	236,330	125,372	236,330	125,372
Hire purchase creditors	77,946	86,665	77,946	86,665
	<hr/>	<hr/>	<hr/>	<hr/>
Debt due within one year	574,397	303,948	472,298	303,948
Trade creditors	893,320	942,235	657,860	615,455
Amounts owed to group undertakings	-	-	9,617	310,312
Other creditors	70,590	39,767	7,396	6,026
Taxation and social security	186,090	228,797	5,921	6,656
Accruals and deferred income	101,201	84,834	19,793	31,119
	<hr/>	<hr/>	<hr/>	<hr/>
	1,825,598	1,599,581	1,172,885	1,273,516
	<u><u> </u></u>	<u><u> </u></u>	<u><u> </u></u>	<u><u> </u></u>

18 Creditors: amounts falling due after more than one year

a)	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Bank loans and overdrafts	412,016	409,277	412,016	409,277
Other loans	1,698,408	828,377	1,698,408	828,377
Hire purchase accounts	83,201	120,646	83,201	120,646
	<hr/>	<hr/>	<hr/>	<hr/>
Debt due after more than one year	2,193,625	1,358,300	2,193,625	1,358,300
	<u><u> </u></u>	<u><u> </u></u>	<u><u> </u></u>	<u><u> </u></u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

b) Analysis of debt due after more than one year

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Repayable -				
Between one and five years	1,780,190	905,962	1,780,190	905,962
In five years or more	413,435	452,338	413,435	452,338
	<u>2,193,625</u>	<u>1,358,300</u>	<u>2,193,625</u>	<u>1,358,300</u>

c) Debt repayable in five years or more

Included in creditors are the following loans which are repayable wholly or in part more than five years after the balance sheet date. The repayment terms are as follows:-

- Outstanding at the balance sheet date is £468,334 owing to Barclays Bank. The loan carries an interest rate of 3.6% per annum. Repayments are made monthly and the expected completion date is November 2027.
- Outstanding at the balance sheet date is £983,739 owing to The Langley Charitable Trust. The loan carries an interest rate 2.85% above the base rate of Barclays Bank plc. Repayments are made monthly and the expected completion date is October 2027.

19 Security

Security has been given in respect of the following amounts:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Bank loans and overdraft	570,038	468,334	570,038	468,334
Other loans	983,739	953,749	983,739	953,749
Hire purchase creditors	161,147	207,311	161,147	207,311
	<u>1,714,924</u>	<u>1,629,394</u>	<u>1,714,924</u>	<u>1,629,394</u>

- i) At the balance sheet date £468,334 (2020: £468,334) was owing to Barclays Bank Plc. Barclays Bank Plc. hold a second legal charge dated 2 January 2014 over freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. Barclays Bank Plc. also holds a cross guarantee and debenture between Action Centres UK Limited and Northamptonshire Association of Youth Clubs dated 1 June 2011.
- ii) At the balance sheet date £983,739 (2020: £953,749) was owing to the Langley Trust. The Langley Trust holds a legal charge dated 2 January 2014 over the freehold property known as Kings Park Conference Centre located at; Kings Park Road, Northampton, NN3 6LL. The completion date is October 2027.
- iii) Hire purchase creditors are secured on the assets to which the agreements relate.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

20 Share capital

Northamptonshire Association of Youth Clubs is a company limited by guarantee and not having a share capital. All members of the association, i.e. all those who are entitled to attend and vote at general meetings, may be required to pay the sum of £1 should the Northamptonshire Association of Youth Clubs be wound up either whilst they are a member or within one year after they cease to be such. These amounts are contingent and would only be called up in the event of liquidation.

21 Analysis of closing funds

a)	Unrestricted funds			Restricted funds		Total restricted £
	General reserve £	Revaluation reserve £	Total unrestricted funds £	Other fund £	Capital projects fund £	
Balance at 1 April 2020	4,195,518	46,881	4,242,399	180,538	10,855,443	11,035,981
Net fund movement for the year	(909,043)	-	(909,043)	57,535	7,621	65,156
Balance at 31 March 2021	<u>3,286,475</u>	<u>46,881</u>	<u>3,333,356</u>	<u>238,073</u>	<u>10,863,064</u>	<u>11,101,137</u>

The company's unrestricted reserve to carry forward is £3,342,356. This figure differs from the group's unrestricted reserves by £9,000. This is because of the elimination on consolidation of an internal invoice, which had been recorded as income in Action Centres UK Limited and fixed asset additions in NAYC. See note 12(b).

The unrestricted funds balance of £3,333,356 represents net assets as detailed in note 23. As can be seen from the note, the majority of funds have been used to invest in tangible fixed assets.

The restricted funds balance of £11,101,137 represents projects as detailed in note 22.

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

b) The closing restricted capital projects fund relates to:

	2021	2020
	£	£
Frontier centre	129,806	129,804
Tennis centre	1,439,526	1,439,526
Pioneer centre	2,105,467	2,088,043
Kings Park development fund	1,989,146	1,989,145
Kings Park trampoline fund	446,817	446,817
Ranch development	231,554	231,554
Whitemoor Lakes	3,541,868	3,554,674
Capital assets fund	551,154	551,154
Whitemoor Lakes Kayaks	793	793
Kings Park 25 year Anniversary Appeal	15,038	15,038
Summer Appeal – Benham Arena	44,807	44,807
Whitemoor Lakes Activity Hub	308,208	308,208
Pioneer Activity Appeal	58,880	55,880
	<hr/>	<hr/>
	10,863,064	10,855,443
	<hr/> <hr/>	<hr/> <hr/>

c) The closing restricted other funds relate to:

	2021	2020
	£	£
Minibus and trailer fund	4,858	4,858
Connexions	5	5
Corby Development	130	130
Rebus project	10	10
Corby Learning Partnership	97	97
Friends of Whitemoor Lakes appeal	816	816
Winnie Hall Trust grant	1,308	1,308
Pioneer Bursary	5,166	4,166
Youth Development Christmas Appeal – Emerging Leaders and Hebrides Trip	37,695	27,694
Kings Park Centre mattresses	64,490	49,490
Roller Skating Benham	1,612	1,612
Bursary Aid Lighthouse	2,500	2,500
Christmas Appeal 2016	1,125	1,125
Action Centres Bursaries	1,000	1,000
Wellbeing 4 Youth	16,666	16,666
Vulnerable Homeless	500	500
Arm for Sam	80	80
Send NCC	103	103
Pacesetters – Bursaries for Camps	1,416	1,416
Church Worker	27,500	22,500
WML activity appeal	33,882	33,683
YD – Uganda expedition	10,864	10,779
Trauma recovery	26,250	-
	<hr/>	<hr/>
	238,073	180,538
	<hr/> <hr/>	<hr/> <hr/>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

22 Restricted funds

	Opening Balance £	Reclassifi- cations £	Movement in resources		Closing Balance £
			Incoming £	Outgoing £	
Restricted funds					
Frontier capital project	129,804	32,813	-	(32,813)	129,804
Tennis centre capital project	1,439,526	-	-	-	1,439,526
Pioneer centre capital project	2,088,043	-	6,900	(2,279)	2,092,664
Ranch development	231,554	-	-	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	1,989,145	14,616	15,000	(14,616)	2,004,145
Kings Park trampoline fund	446,817	-	-	-	446,817
Whitemoor Lakes	3,554,674	13,233	1,475	(14,708)	3,554,674
Whitemoor Lakes Kayaks	793	-	-	-	793
Kings Park 25 year Anniversary Appeal	15,038	-	-	-	15,038
Summer Appeal – Benham Arena	44,807	-	-	-	44,807
Whitemoor Lakes Activity Hub	308,208	-	200	-	308,408
Pioneer Activity Appeal	55,880	-	3,000	-	58,880
Other funds	180,538	34	42,335	(34)	222,873
	<u>11,035,981</u>	<u>60,696</u>	<u>68,910</u>	<u>(64,450)</u>	<u>11,101,137</u>

23 Analysis of net assets between funds

	Tangible fixed assets £	Investments £	Net current assets/ (liabilities) £	Creditors > 1 year £	Total £
Restricted funds					
Frontier capital project	-	61,184	68,620	-	129,804
Tennis centre capital project	1,442,476	-	(2,950)	-	1,439,526
Pioneer centre capital project	2,437,363	-	(344,699)	-	2,092,664
Ranch development	-	-	231,554	-	231,554
Capital assets fund	551,154	-	-	-	551,154
Kings Park development fund	1,957,554	-	46,591	-	2,004,145
Kings Park trampoline fund	428,597	-	18,220	-	446,817
Whitemoor Lakes capital project	4,737,546	-	(365,663)	(817,209)	3,554,674
Whitemoor Lakes Kayaks	-	-	793	-	793
Kings Park 25 year Anniversary Appeal	-	-	15,038	-	15,038
Summer Appeal – Benham Arena	-	-	44,807	-	44,807
Whitemoor Lakes Activity Hub	508,842	-	(200,434)	-	308,408
Pioneer Activity Appeal	-	-	58,880	-	58,880
Other funds	-	-	222,873	-	222,873
	<u>12,063,532</u>	<u>61,184</u>	<u>(206,370)</u>	<u>(817,209)</u>	<u>11,101,137</u>
Unrestricted funds	<u>5,408,787</u>	<u>-</u>	<u>-</u>	<u>(2,075,431)</u>	<u>3,333,356</u>
Per group	17,472,319	61,184	(206,370)	(2,892,640)	14,434,493
Unrestricted funds eliminated on consolidation	9,000	2	(2)	-	9,000
Per company	<u>17,481,319</u>	<u>61,186</u>	<u>(206,372)</u>	<u>(2,892,640)</u>	<u>14,443,493</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

24 Pension costs

The group contributes to the personal pension schemes of selected employees and to a group growth plan for other selected employees. The assets of the schemes are held separately from those of the group in independently administered funds. The pension cost charge in the profit and loss account represents contributions payable by the group to the funds and amounted to:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Pension contributions	<u>42,576</u>	<u>50,544</u>	<u>2,432</u>	<u>2,432</u>
Amounts outstanding to the funds at 31 March 2021	<u>15,270</u>	<u>14,120</u>	<u>5,624</u>	<u>5,458</u>

25 Financial commitments

At 31 March 2021 the group had future minimum lease payments under non-cancellable operating leases as detailed below:

Operating leases which expire:

	2021 £	2020 £
Not later than one year	24,041	28,352
Later than one year, not later than five years	14,896	23,165
	<u>38,937</u>	<u>51,517</u>

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

26 Related party transactions

During the year the company engaged in transactions with Action Centres UK Limited (ACUK) which is a related party by virtue of ACUK being a subsidiary of NAYC.

The nature of the transactions was the covenanting of ACUK's profits to NAYC amounting to £nil (2020: £329,896), income received by NAYC representing a charge to ACUK for the use of NAYC assets amounting to £nil (2020: £540,000) and income received by ACUK for use of facilities amounting to £nil (2020: £102,439). During the year NAYC transferred funding of £433,939 (2020: £nil) to ACUK to provide financial support during the pandemic.

At the balance sheet date NAYC owed ACUK £9,617 (2020: £310,312), and this has been disclosed within amounts owing to group undertakings. Trade debtor and trade creditor balances also existed with ACUK at the balance sheet date amounting to £14,109 (2020: £14,596) and £654,258 (2020: £609,542) respectively.

The David Laing Foundation and Kirby Laing Foundation are related parties due to Mr D Laing being a director of NAYC and a trustee of the David Laing Foundation and Kirby Laing Foundation. During the year the David Laing Foundation donated £12,500 (2020: £12,500). The Kirby Laing Foundation donated £5,000 (2020: £nil).

T Leese is a director in the company. During the year the company received a donation of £500 (2020: £nil).

Northamptonshire Association of Youth Clubs

Notes to the Financial Statements

Year Ended 31 March 2021

27 Financial Instruments

The group had the following financial instruments:

	Group 2021 £	Group 2020 £	Company 2021 £	Company 2020 £
Financial assets at fair value through profit or loss account				
Fixed asset investments	61,182	93,996	61,184	93,998
Financial assets that are debt instruments measured at amortised cost				
Trade debtors	22,673	20,668	16,871	17,171
Other debtors	337,033	16,200	335,655	14,822
	<u>359,706</u>	<u>36,868</u>	<u>352,526</u>	<u>31,993</u>
Financial liabilities measured at amortised cost				
Bank loans and overdrafts	672,137	468,334	570,038	468,334
Other loans	1,934,738	953,749	1,934,738	953,749
Finance leases	161,147	207,311	161,147	207,311
Trade creditors	893,320	942,235	657,860	615,455
Amounts owed to group undertakings	-	-	9,617	310,312
Other creditors	358,687	353,398	33,916	45,801
	<u>4,020,029</u>	<u>2,925,027</u>	<u>3,367,316</u>	<u>2,600,962</u>