

# **RURAL MISSION SOLUTIONS**

**Company Registration Number: 2433511**

**Charity Registration Number: 802305**

**ANNUAL REPORT AND  
FINANCIAL ACCOUNTS  
FOR THE YEAR ENDED 31 DECEMBER 2022**

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## COMPANY INFORMATION

<b>DATE OF INCORPORATION</b>	17 October 1989
<b>COMPANY NUMBER</b>	2433511
<b>CHARITY NUMBER</b>	802305
<b>DIRECTORS/TRUSTEES SERVING DURING 2022</b>	Gordon Banks Heather Frederick Elizabeth Ingram Christopher Knott James Mullin Graham Wise
<b>COMPANY SECRETARY</b>	Barry Charles Osborne
<b>REGISTERED OFFICE</b>	Centre for Rural Mission 20 Tebbutt Lodge, Clarence St Market Harborough Leicestershire LE16 7QH
<b>BANKERS</b>	Bank of Scotland 33 Old Broad Street London Branch PO Box 1000 BX2 1LB
<b>SOLICITORS</b>	<b>Ellis-Fermore &amp; Negus</b> 2 Devonshire Avenue Beeston Nottingham NG9 1BS

## Directors' Report

The object of the Charity is to support rural churches in being missional in ways that are appropriate to the size and nature of the church and appropriate to the culture in which they are situated. We work with churches across a range of traditions. The Charity serves the public benefit in accordance with the Charity Commissions guidelines both directly through its activities and through the missional activities of local churches which are developed to serve the public benefit. It is noted that a recent survey showed that 70% of social capital in rural areas is provided through the churches and their members. We offer a range of resources through which the object is achieved including regular one to one advice, webinars on relevant topics, local consultations, promoting mutual-help networks, and our website.

### GOVERNING INSTRUMENT

The Charity is incorporated and the trustees/directors are currently reviewing the existing Memorandum and Articles to ensure that these meet current requirements of the Charity Commission and Companies House, and are appropriate for the purposes for which the Charity was established.

### Trustees/Directors

The Continuing Trustees who served during the year were as follows: Mr Christopher Knott, Rev'd James Mullin, Captain Gordon Banks (Church Army), Canon Mrs Elizabeth Ingram and Mrs Heather Frederick. Trustees give their time freely; expenses incurred in attending meetings may be reimbursed. Serving Trustees may be elected to serve a further term should they wish. The appointment of additional trustees (up to a total of twelve) is the responsibility of the Board of Trustees/Directors. In this respect, the Trustees look for additional or alternative Trustees who will be committed to the objects for which the Charity is established, and which satisfy the guidance of the Charity Commission. Mrs Frederick has particular responsibility for monitoring the financial affairs.

Mrs Ingram has responsibility for monitoring and advising regarding Safeguarding issues.

### Accounts

Accounts are prepared in accordance with SORP (FRS102). For the year ending 31st December 2022, the Charity benefited from grants from Mission for Christ, a charity with similar aims and objectives. Additional funds were available but the CEO was suffering from acute and chronic ill health, so these were not drawn upon before the year end. The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts. These accrual accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime. The Charity has no funds that are restricted or endowed. The reserves policy is based upon 50% of the previous year's expenditure or a normal annual expenditure. The accounts show a deficit for the year. This would normally have been cleared with an additional promised grant, but pressure of time and health on the Secretary who was waiting for surgery on his spine, and had been expecting a removal for both his home and office, caused this to be overlooked.

### 2022 ACTIVITIES

During 2020, the activities were affected by restrictions imposed because of the Covid Pandemic. The Pandemic had a substantial impact for three years, which includes the year being reported here. As the Covid Pandemic began to ease, the charity commenced a programme to promote periodic national open online forums, local consultations under the title 'Good News in the Countryside', and church development processes called 'Mission Can Be Fun'. It is anticipated that all three will be rolled out further in 2023. Conversations are continuing with the trustees of Mission for Christ and Action for Christ with a view to these small charities merging with Rural Mission Solutions. The Charity's CEO also meets periodically with other mission organisations engaged in rural ministry in the UK. The purpose of these meetings is mutual encouragement and sharing information that might prove beneficial. The Charity continues to provide administrative and representative services for the Rural Evangelism Network. The Network provides a forum for specialised organisations and representation from Christian denominations with rural presence to share their knowledge and experience to promote effective and appropriate rural evangelism.

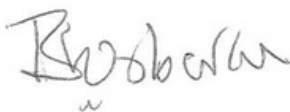
### SAFEGUARDING POLICY

Members of staff, regular volunteers and the Board of Trustees hold DBS Certificates. The Charity takes seriously the issue of ensuring that those who use our services can do so with confidence. The safety and welfare of children and vulnerable adults is of primary importance. All the Policy Documents of the Charity are reviewed annually and updated when necessary. Copies may be obtained from the office.

### RISK MANAGEMENT

Much of the work of the Charity has been dependent upon the knowledge and skills of its founder members. The Charity does not have a retirement policy and is grateful for the dedication shown by staff who have passed the normal age of retirement. However, the Trustees recognise that consideration must be given for the future and will be taking appropriate steps. Similarly, the work of the Charity is largely funded by donations from a loyal band of supporters who are also ageing and therefore potentially diminishing. Developing and implementing strategies for addressing this continues to be a high priority to the Trustees. The directors/trustees are confident that the Charity is well able to progress its vision and objects for the immediate future, while planning for longer sustainability within the changing context of its mission.

Signed by Order of the Trustees/Directors:

A handwritten signature in black ink, appearing to read "Barry Osborne".

Rev Barry Osborne  
Company Secretary

### STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2022

	Notes	2022	2021
<b>INCOME</b>			
Donations	1	7,573	11,402
Taxrecoverable		1,023	846
Grants received	2	21,000	0
<b>TOTALINCOME</b>		<b>29,596</b>	<b>12,248</b>
<b>EXPENDITURE</b>			
Staff salaries etc	3	32,728	23,448
Ministry expenses		983	3,866
Administration	6	2,347	3,802
Advertising & PR		73	538
Insurance		271	261
Governance	7	2,023	190
Professional services		4,025	0
<b>TOTAL EXPENDITURE</b>		<b>42,450</b>	<b>32,105</b>
<b>Operating loss</b>	<b>2</b>	<b>-12,854</b>	<b>-19,857</b>

**INCOME & EXPENDITURE ACCOUNT FOR THE  
YEAR ENDED 31 DECEMBER 2022**

	2022	2021
Gross Income for continuing operation	29,596	12,248
Gross expenditure for continuing operations	<u>42,450</u>	<u>32,105</u>
Net Profit/Loss	<u>-12,854</u>	<u>-19,357</u>

The Summary Income and Expenditure Account is derived from the Statement of Financial Activities on page 6 which, together with the notes to the accounts on pages 9 to 10, provides full information on the movements during the period on all the funds of the Charity.

The notes on pages 9 to 10 form part of these accounts.

There are no recognised gains or losses in 2021 or 2022 other than shown above.

### BALANCE SHEET AS AT 31st DECEMBER 2022

		2022	2021
Fixed Assets		0	0
Funds in hand and bank		1,429	12,745
Debtors	4	3,252	846
Total Current Assets		4,681	13,591
Creditors payable within one year	5	3,972	5,038
Net Assets		-709	8,553
 <b><u>Reserves</u></b>			
Brought forward		-7,555	12,302
Surplus/Loss on year		-12,854	-19,857
Carried Forward		-20,409	-7,555

The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

The Financial Statements on pages 5 to 10 were approved by the Trustees/Directors on 14<sup>th</sup> May 2018 and signed on its behalf by:

Trustee/Director

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2022

### 1. ACCOUNTING POLICIES

- a. The Accounts have been prepared on an accrual basis in accordance with the Statement of Recommended Practice for Charities.
- b. Voluntary income is received by way of donations (including donations under Gift Aid), legacies and gifts and is included in full in the Income and Expenditure Account when received.
- c. The Charity does not possess any tangible assets. Any modest acquisitions during the year are treated as current expenditure. We therefore do not operate a depreciation account.
- d. There are currently no restricted funds within these accounts. During the year the charity operated a general fund only.
- e. During 2021, a sister charity, Mission for Christ, which has strong links with Rural Mission Solutions and through which its own aims are pursued, benefitted from a substantial legacy, and has undertaken to cover the deficit created by the expansion of Rural Mission Solutions' activities.

### 2. GRANTS

Additional grants were available but were not claimed due to chronic and acute health problems suffered by the CEO who also serves as Company Secretary and Treasurer.

### 3. STAFF COSTS

The Charity benefits from the dedicated service of voluntary workers. The CEO and some trustees who engage in the general activities, do so on a voluntary basis. At the start of 2021 there was one staff member employed. Two further staff members were employed during 2021 on a part-time basis.

### 4. DEBTORS

'Debtors' is primarily funds claimable from HMRC under the Gift Aid Scheme

### 5. CREDITORS

'Creditors' represents reimbursements due to the CEO for accumulated expenses.

### 6. GENERAL ADMINISTRATION

General Administration refers to post, phone, printing and stationery costs generated in direct pursuance of the objects of the charity, such as the production of resources used in education, correspondence with clients, rather than the administration of the company/charity.

### 7. GOVERNANCE

The only items in this category refer to reimbursement of trustees' costs in travelling to meetings, and the cost of hiring venues.

### 8. TAXATION

The organisation is a registered charity and therefore exempt from United Kingdom Taxation.

## **13 LIMITED LIABILITY**

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The Company is limited by guarantee and does not have a share capital. The liability of each member is limited to a maximum of £10. The total number of members at 31<sup>st</sup> December 2022 was six.

## **14 STAFF REMUNERATION**

Employees earn less than £40,000 pa

RURAL MISSION SOLUTIONS  
STATEMENT OF ACCOUNTS  
FOR THE YEAR ENDED 31ST DECEMBER 2022

RURAL MISSION SOLUTIONS  
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FOR THE YEAR ENDED 31ST DECEMBER 2022  
CHARITY No. 802305

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RURAL MISSION SOLUTIONS  
 INCOME AND EXPENDITURE ACCOUNT  
 FOR THE YEAR ENDED 31ST DECEMBER 2022

<u>INCOME</u>	<u>Notes</u>	<u>Restricted Funds</u>	<u>Unrestricted Funds</u>	<u>2022</u>	<u>2021</u>
Donations			28,573	2 8,573	11,402
Other Income	5		1,023	1,023	846
<u>TOTAL INCOME</u>		<u>0</u>	<u>29,596</u>	<u>29,596</u>	<u>12,248</u>
<u>LESS EXPENDITURE</u>					
<u>ADMINISTRATION EXPENSES</u>					
Staff Salaries			32,068	3 2,068	23,448
Employer's Pension			660	660	-
Ministry Expenses			293	293	3,866
Administration Expenses			2,347	2,347	3,802
Insurance			271	271	261
Professional Expenses			3,875	3,875	-
Advertising			73	73	538
Auditors Remuneration			150	150	-
		<u>-</u>	<u>39,737</u>	<u>3 9,737</u>	<u>31,915</u>
<u>OTHER EXPENDITURE</u>					
Travel costs			2,713	2,713	190
		<u>-</u>	<u>2,713</u>	<u>2,713</u>	<u>190</u>
<u>TOTAL EXPENDITURE</u>		<u>-</u>	<u>42,450</u>	<u>4 2,450</u>	<u>32,105</u>
<u>NET DEFECIT FOR THE YEAR</u>		<u>0</u>	<u>(12,854)</u>	<u>(12,854)</u>	<u>(19,857)</u>

RURAL MISSION SOLUTIONS  
BALANCE SHEET  
AT 31ST DECEMBER 2022

	<u>Notes</u>	<u>2022</u>	<u>2021</u>
<u>ACCUMULATED FUNDS</u>			
Accumulated Funds	1	<u>709</u>	<u>13,563</u>
<u>REPRESENTED BY:</u>			
<u>CURRENT ASSETS</u>			
Debtors	2	3,252	1,279
Cash at Bank	3	1,379	12,417
Cash in Hand		50	220
		<u>4,681</u>	<u>13,916</u>
<u>LESS: LONG TERM LIABILITIES</u>			
		<u>-</u>	<u>-</u>
<u>LESS : CURRENT LIABILITIES</u>			
Sundry Creditors	4	3,972	353
		<u>3,972</u>	<u>353</u>
		<u>709</u>	<u>13,563</u>

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Mr Barry Osborne

RURAL MISSION SOLUTIONS  
NOTES TO THE ACCOUNTS  
FOR THE YEAR ENDED 31ST DECEMBER 2022

	<u>2022</u>	<u>2021</u>
1	<u>ACCUMULATED FUNDS</u>	
	13,563	33,420
	(12,854)	(19,857)
	<u>709</u>	<u>13,563</u>
2	<u>DEBTORS</u>	
	1,867	844
	1,385	435
	<u>3,252</u>	<u>1,279</u>
3	<u>CASH AT BANK</u>	
	1,379	12,417
	<u>1,379</u>	<u>12,417</u>
4	<u>CREDITORS</u>	
	150	-
	2,281	3 5 3
	1,541	-
	<u>3,972</u>	<u>353</u>
5	<u>TRUSTEES' REMUNERATION</u>	
	Trustees are not remunerated.	
6	<u>GLOSSARY OF TERMS</u>	

Restricted Funds: These are funds given to the charity, subject to specific restrictions set by the donor, but still within the general objects of the charity.

RURAL MISSION SOLUTIONS  
EXAMINERS REPORT  
FOR THE YEAR ENDED 31ST DECEMBER 2022

Basis of Independent Examiners Report

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

Independent Examiners Statement

In connection with my examination, no matter has come to my attention:

1). which gives me reasonable cause to believe that in any material respect the requirements

to keep accounting records in accordance with section 41 of the Act; and

to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the Act

have not been met; or

2). to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

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Mr N J Yousuf MAAT  
Independent Examiner