Barnsley Hospice Appeal

(A company limited by guarantee)



Annual Report and Financial Statements

For the year ended 31 March 2026

Company registration number: 02274925 Charity registration number: 700586

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Introduction

Welcome from our Chair and Chief Executive Officer

Welcome to our 2025/2026 Annual Report. We are pleased to look back and reflect on the work the hospice has done over the past 12 months. This past year also marked a major change in leadership at the hospice, following the appointment of Ross Fletcher as CEO/Chief Nurse.

Since taking on the role of Chief Executive in November 2025, I have been genuinely inspired by the difference Barnsley Hospice makes every day to people across our local community as a specialist provider of palliative and end of life care. It is a privilege to introduce this year's Annual Report, which reflects both our achievements and the challenges we continue to navigate as a charitable organisation.

In recent years, our primary focus has been on strengthening our clinical services, culminating in our 'Outstanding' rating from the Care Quality Commission in January 2023. This recognition is a testament to the dedication of our teams and their commitment to delivering compassionate, high-quality care. Building on this strong foundation, we are now entering a new phase, one that balances maintaining excellence in care with ensuring the long-term sustainability of our services.

Like many hospices across the UK, we are operating in an increasingly challenging financial environment. To respond to this, we are placing greater emphasis on income generation. We are investing in our fundraising capacity, including, but not limited to, the introduction of new roles such as a Director of Income Generation and an Events Fundraiser, enabling us to grow our reach, develop new campaigns, and secure the vital funding needed to support our work.

Over the past year, we have also been proud to play an active role in the national conversation about hospice funding and the future of palliative care, helping to raise awareness of the sector through regional media platforms.

At the same time, our focus remains firmly on the people we serve. In 2025/26, we supported 512 local individuals and their families, and we continue to explore new ways to make our services more accessible across the borough. Our 'Shaping Our Future' survey, launched in late 2025, has been instrumental in gathering valuable insight from staff, volunteers, service users and the wider community to help guide our next steps.

As we look ahead, we are embarking on a new strategic chapter that will guide the hospice through to 2030. This strategy has been shaped collaboratively with colleagues, volunteers, and those who use our services, and it sets out our ambitions to expand community provision, strengthen quality, and invest in learning, research, and innovation. Alongside this, we are progressing a broader programme of organisational development, focusing on quality improvement, workforce experience, and financial resilience, ensuring we are well positioned for the future.

I would like to extend my sincere thanks to Paul Hinchliffe for his leadership in his first year as Chair of the Board of Trustees, and for his continued support to both the Board and Executive Team. Finally, my deepest gratitude goes to our incredible staff and volunteers. Your compassion, professionalism and unwavering commitment are at the heart of everything we do. It is thanks to you that Barnsley Hospice continues to provide outstanding care and support to those who need us most.



Ross Fletcher,
Chief Executive Officer and Chief Nurse

Paul Hinchliffe
Chair of the Board of Trustees



Who We Are

Barnsley Hospice provides specialist palliative and end of life care for the people of Barnsley.

We care for adults living with active and progressive life-limiting illnesses, including cancer, heart and lung diseases and neurological diseases such as motor neurone disease and Parkinson's disease. We are also here to support friends and family.

At the hospice, we provide a range of services free of charge for the people of Barnsley. These include a 10-bedded inpatient unit, support and wellbeing service, counselling and bereavement support, medical outpatient appointments and more. We tailor our services to each individual and empower people to make choices about their care.

Hospice care is different for everyone, and wherever possible, we support people in the ways that work best for them.

Our aim is to help people to live as well as possible, and do the things that are important to them. We take a holistic approach to our care, helping people with pain and symptom management, and providing practical, emotional, spiritual and social support. End of life care is an important part of what we do, but we are also here to support people from earlier in their diagnosis.

As a charity, we rely on our fundraising and retail efforts and the generosity of the local community to fund our services.

Since we first opened our doors in 1994, we have grown and adapted our services, remaining focused on embracing a culture of continuous improvement and training. This is integral to helping us meet our strategic objectives and providing the highest quality of care possible.



Strategic Report

Our Values

Our values drive our organisational culture, letting people know what is important to us and how they can expect us to operate. It is important that our values represent the wide range of people impacted by our activities, so we engaged with our workforce, external partners, patients and those important to them, customers and donors at our retail hub, and supporters of our fundraising events.

AMBITION

We aim high and look for ways to improve ourselves, our services, reach more people and play a leading role.

- We set high standards for ourselves and the services we provide.
- We seek every opportunity to learn from our successes and our mistakes.
- We take a flexible and creative approach when seeking opportunities and solutions.

COLLABORATION

We are inclusive and work in partnership with others to achieve shared goals and get the best outcome possible.

- We value diversity in its broadest sense and take meaningful action to create an inclusive environment.
- We seek out and nurture partnerships so we can achieve more together.
- We are welcoming and friendly.

COMPASSION

We are caring and treat everyone with kindness and respect.

- We show empathy and consideration towards others.
- We are genuinely caring and respectful in our interactions with others.
- We are generous with our time and attention, and value the people around us.

INTEGRITY

We are honest, communicate clearly and openly, and take responsibility.

- We are open and honest with ourselves and others.
- We are trustworthy and reliable and deliver on our promises.
- We are professional and take our responsibilities seriously.

Aims

The aim of Barnsley Hospice is to provide specialist palliative and end of life care. In line with our values and behaviours shown above, we provide the highest standard of care by responding to individual needs and supporting choice and independence. By doing meaningful work we make all of our patients, their families and those close to them feel valued. Each person is treated as an individual and given empathy and respect. We ensure that patients, their families and those close to them are at the centre of all our activities and are cared for and supported in safe and comfortable surroundings.

Our Strategic Objectives

Our strategic objectives outline where we want to be by 2030 and were updated in early 2026 using feedback from staff, volunteers, patients, partners and members of the public. They cover the importance of income generation, setting high standards for our clinical care, strengthening our connection with the people of Barnsley and creating a positive and supportive work culture at the hospice.



Financial Sustainability

We will manage our finances and income generation efforts effectively to secure the future of our care.



Clinical Excellence

We strive for excellence across our services and prioritise providing the best possible care to everyone who accesses our care and support.



Community Connection

We are embedded in our community so that people understand what we do and how they can access our support.



Positive Workforce Culture

We establish and maintain a supportive and empowering culture where our workforce of staff & volunteers reach their fullest potential.

Our Plans for the Future

We continue to look ahead with ambition, and our commitment to continually improving our services and the care we provide remains as strong as ever. However, the ability to maintain and develop our outstanding services to meet the needs of our community relies on achieving financial sustainability, which underpins our future plans.

Our strategic objectives will guide the hospice over the next four years and help us achieve excellence. You can read more about our four-year plans in our **Shaping Our Future: outstanding care, powered by our community** strategy, but here is some more information about what we are striving to achieve over the next 12 months.

In 2026/27 we will deliver actions strictly aligned to our strategic objectives, as follows:

1. Financial Sustainability

- We will introduce and integrate digital systems across the hospice, increasing the use of data to drive improvement and inform future decision-making.
- We will develop a clear and informed investment strategy to drive long-term sustainability, regulatory compliance, and efficiency.
- We will develop a diverse and compelling individual giving portfolio that enhances supporter experience and delivers sustainable long-term income.
- We will conduct a stakeholder analysis to understand our supporters, and ensure our communications are tailored to meet their needs.
- We will develop clear stewardship journeys throughout our income generation portfolio.

2. Clinical Excellence

- We will use Vantage to manage audits, incidents, risks and learning to support continuous improvement.
- We will review and improve referral, admission and access pathways to ensure they are inclusive and easy to navigate.
- We will meet the requirements of the Accessible Information Standard (AIS), ensuring information is available in formats people can understand and access.
- We will ensure our environments, communication methods and information resources are accessible to all, including people with disabilities, sensory impairments and neurodiverse needs.
- We will increase participation in research, innovation and quality improvement initiatives.

3. Community Connection

- We will create a clear set of brand guidelines for all areas of the organisation.
- We will update signage across the hospice to ensure consistency of our visual identity.
- We will conduct a brand awareness survey to understand what people know about the hospice and where they hear about us. We will use the findings to inform our marketing and communications efforts.
- We will ensure all fundraising activity is fully compliant with the Code of Fundraising Practice and relevant legislation, with clear processes, oversight, and accountability in place.
- We will create a virtual tour of the hospice and share it on our website, and with local health and social care partners.



4. Positive Workforce Culture

- We will review the application process for our volunteers, making it as easy as possible for people to join the team.
- We will introduce a bi-annual 'pulse-check' and annual staff wellbeing survey to gain regular insight into workplace culture and identify any areas for improvement.
- We will introduce our new reward and recognition framework.
- We will raise the profile of our values throughout the hospice and further embed our values-based award programme.
- We will review our recruitment processes to ensure they are values-based and check for efficiencies.





Our Impact

Our Services: An Overview

At Barnsley Hospice, we understand the importance of providing specialist palliative and end of life care that are tailored to the individual. We take a person-centred approach to help people live as well as possible and do the things that are important to them. This means providing care and support that considers the whole person - not just their physical needs.

Throughout 2025/26, we supported **512** individual patients, 30% of whom used more than one service. Barnsley Hospice is here for people with life-limiting illnesses and their friends and families. This includes people who accessed care and support through our Inpatient Unit, Counselling and Bereavement service, The Orangery (support and wellbeing service) and Medical Outpatients.



Many people do not realise the range of services we provide. These include:

Inpatient Unit
24-hour specialist care delivered by our multidisciplinary team on a 10-bedded unit

The Orangery
Support and wellbeing service, providing complementary therapy and facilitating a range of wellbeing groups for inpatient and outpatients

Social Work
Specialist support for those living with a life-limiting illness and the people close to them

Physiotherapy
Support to manage symptoms and improve mobility, facilitated by our specialist palliative care physiotherapist

Spiritual Support
Providing the option to access the spiritual care and support that is right for you

Counselling and Bereavement Support
A safe and supportive environment for people living with a life-limiting illness, and their families and friends, to explore their feelings

Medical Outpatient
Expert care delivered by our specialist consultants, both from the hospice and in the community and in people's homes

Pall Call
A free helpline for people in Barnsley living with a life-limiting illness, their loved ones, and healthcare professionals to access 24/7 specialist advice

Care in Hospitals
Supporting local hospital services to provide specialist care for people with palliative and end of life care needs

Our Impact: A Year in Numbers

512
people used our clinical services in 2025/26



We supported
53
medical outpatients in 2025/26

191
patient social worker support activities undertaken in 2025/26

521
physiotherapy support activities were undertaken in 2025/26

174
complementary therapy activities were undertaken in 2025/26

173
people used our Inpatient Unit

265
people used our counselling services

Our counselling team carried out
1045 contact activities

Our Orangery team carried out
1792 contact activities

The average Inpatient Unit occupancy rate was **85%**

224 people were supported by The Orangery in 2025/26



Inpatient Unit

Our ten bedded Inpatient Unit (IPU) provides outstanding care for people living with a progressive, life-limiting illness who are finding it difficult to get their symptoms under control. We also provide end of life care for people in the last days and weeks of life.

We can help with all aspects of symptom management, offering physical, psychological, emotional and social support. We treat each person in our care with dignity and respect, and our multidisciplinary team works hard to provide the best possible care, 24 hours a day, 7 days a week.

The average IPU occupancy rate was **85%** in 2025/26

100% of patients who responded to our questionnaire said their experience at the hospice was good or very good



"The dignity and compassion you showed her made an immeasurable difference to her final days. Beyond the clinical care, we were so touched by the small kindnesses - the way you spoke to her, the patience you showed us as a family, and the fact that nothing ever seemed like too much trouble."

Feedback from Patient Family Member

Counselling Service

Our counselling service supports people living with a progressive life-limiting illness, who have specialist palliative care needs, and those close to them. Our counsellors help people to explore difficult feelings and emotions relating to their own or a loved one's illness. This may be at any stage of the patient's palliative care journey.



"Fantastic session today. Never thought I'd have my first facial at 66 years old - it won't be the last! Superbly led by brilliant staff."

Feedback from The Orangery Service User

1045

contact activities carried out by counselling team in 2025/26

The Orangery

The Orangery is our support and wellbeing service. Complementary therapies such as reflexology, aromatherapy, massage and guided visualisation are provided by qualified therapists.

We also offer support programmes for patients and their carers, designed to provide tools for people to manage symptoms such as pain, anxiety and fatigue.

Physiotherapy

Our specialist palliative care physiotherapist helps people living with life-limiting illnesses improve their mobility and manage their symptoms. They work with people accessing our care to find out what is important to them, helping them to develop a plan to meet their individual needs and goals. Physiotherapy can be accessed by people using services in The Orangery or those receiving care on our Inpatient Unit.

Medical Outpatients

Our specialist consultants offer outpatient support for people living with a life-limiting illness. Appointments are conducted from the hospice and out in the community, including in people's homes.

Pall Call

We provide a free 24/7 helpline for people in Barnsley living with a life-limiting illness, and the people close to them, to seek specialist advice.

Bereavement Support Service

Our hospice counsellors are specialists in providing bereavement counselling and support for those experiencing grief after someone dies from a life-limiting progressive illness. This support is provided face-to-face or via telephone. They provide both pre- and post-bereavement support, and this can be especially important for children. The team is experienced in helping children aged 5 to 18 years of age. Our counselling suite provides a safe and confidential space for patients and families to discuss the psychological impact their illness is having on them.

Social Work

A palliative care social worker is based on our Inpatient Unit three days a week. They work with patients and the people closest to them to understand their needs, providing advice and guidance on wider support available through other channels. They also play an important part in our discharge process, helping to ensure the relevant practical support is in place when someone returns home.

Spiritual Support

The South Yorkshire Chaplaincy and Listening Service offers regular spiritual support for people accessing our services, and the people close to them. We also have a network of local faith leaders that we can contact upon request.

1792
contact activities were carried out by The Orangery in 2025/26

521
physiotherapy support activities were undertaken in 2025/26

191
social worker support activities for patients were undertaken in 2025/26



Making Support and Wellbeing Personal

Since we re-launched our support and wellbeing service, The Orangery, in 2022, we have constantly strived for ways to expand our offer and provide personalised care. We know hospice care looks different for everyone, and here is a look at some of what we got up to in The Orangery last year.

New Support Groups

We launched two new support groups, offering additional support to our community.

Our Men's Shed is a monthly group funded by the Better Barnsley Bond, providing a place for men to meet, organise and participate social activities, and talk to others in a similar situation.

Following a grant from The National Lottery Community Fund, we also launched a Carers Support and Wellbeing Group for unpaid carers of people living with progressive life-limiting illnesses. Sessions cover topics such as moving and handling and managing stress and anxiety.





Community Engagement

Raising awareness of our services in the community continues to be a priority for us, and we have attended many talks and events throughout the borough to highlight the support we offer.

We also held our first Care for a Cuppa event during Carers' Week, a drop-in afternoon where unpaid carers could enjoy a relaxing brew and an informal chat with people in similar circumstances.



Marking Occasions

Throughout the year, we marked many occasions, awareness days and celebratory events in The Orangery, recognising the importance these have for many of our patients.

In May, we marked the 80th VE Day in our weekly CHAT group, where attendees created handmade poppies from recycled materials to make a poppy wall of remembrance. We also used the opportunity to discuss the culture of dying in the 1940s and created a display from staff and patients' photographs of family members who served in WW2.

We also celebrated Christmas with a Christmas quiz, festive food and an amazing visit from the Barnsley FC players.

Going Green for Hospice Care

Whilst we are well versed in turning the town orange in the name of hospice care, this year we have been turning our attention to going green. Sustainability is a key focus for us, helping to decarbonise our care and make our spaces more energy efficient. Here is a look at some of the ways we have championed a more environmentally friendly future.



Our Buildings and spaces

Thanks to the government grant, via Hospice UK, we have spent significant improvements to the energy efficiency of our hospice. Upgrades to windows, doors and water heaters have enabled us to keep our hospice warm and will reduce running costs in the long run.

We also installed solar panels and battery storage, fully funded through a grant from npower Business Solutions Foundation. This investment will reduce the charity's CO_2 emissions and energy costs, while enhancing its resilience to future energy price increases through increased self-generation and storage of renewable energy.

Our solar panels are expected to save

9,508 kg of CO2 per year,

which is the equivalent of the CO2 absorbed by 436 trees or a car ride of 33,955 miles.

Recycling textiles to fund our care

We couldn't talk about sustainability without mentioning our wonderful Retail Hub. At The Hub, we are passionate about giving pre-loved items a new home, enabling people to shop in a more environmentally friendly way whilst raising funds for the hospice. Additionally, our retail team have also found innovative ways to recycle clothes deemed unsellable.

After getting bagged up, they are sold to a textile recycling company, who turn them into other items such as mattresses and insulation. Raising funds for the hospice and helping the environment... it's a win, win!

Since our Retail Hub opened in 2020, we have recycled

668 metric tonnes of rags.

We've sold over **8,260** pieces of furniture, saving

1,528,100 kgs of CO2.



What Others Say About Us

It matters what people say about us. All feedback helps us to identify what we are doing well and highlight the areas we can improve. Importantly, it also helps us to understand the specific needs of our community, including aspects of cultural diversity and those most at risk of health inequalities.

You can read more about the feedback we received in 2025/26 in our Quality Accounts, but here are some highlights:

- We received **427** compliments about our services. The common themes we identified were: good standards of care provided by our Inpatient Unit, users of The Orangery feel supported, and the benefits of our Counselling Service.
- 100% of patients who responded would recommend Barnsley Hospice to their family/friends.
- We launched our **'Shaping Our Future'** survey to gain feedback from all areas of our community - including patients, family members, healthcare partners and fundraisers. The feedback was used to create our strategic objectives for 2026-2030.

Take a look at some of the wonderful feedback we've had this year:

"The counselling I have received has quite literally changed my life. I will never be able to thank the counsellor enough for the time she spent with me"

" [The Orangery is] Always a good experience that heals the soul – fun, laughter, helpful discussions and friendship with others in a similar circumstance."

"I have been blown away by the nurses and doctors – first class care, feeling safe, respected and informed. I would gladly come here again if I need to. Well done everyone for your amazing work!"



Using Our Voice

We want to ensure that everyone who can be supported by our service is aware of us and how we can be there for them and their loved ones. To do this, it is vital that we utilise our communications and online presence to share information and key messages with as many people as possible.

As well as informing people about our services, it is also crucial that we continue to highlight our financial position and the need for sustainable funding for ourselves and hospices across the UK.

Connecting with Key Audiences

We understand that not all our audiences use the same platforms or engage with local news in the same way. To support this, we use various channels to get across our messaging and key information. This includes social media platforms, like Facebook and Instagram, traditional media, like our local newspaper, Barnsley Chronicle, and securing wider coverage with the support of local news media, like BBC Radio Sheffield and ITV Calendar.

23,300
followers across our social media channels

2,300
new followers across our social media accounts since 2025/26

over 5.4m
impressions on posts across our social media channels

Television Appearances

Over the past year, we have been proud to have been included in several broadcast news pieces, allowing us to be a voice in the hospice sector. Our Retail Hub was featured on BBC Look North to highlight the incredible work being done to raise funds for hospice care, and their sustainability effort to ensure no donations go to landfill. In March 2026, our staff and volunteers were filmed for ITV Calendar to discuss the funding issues hospices up and down the country have been facing.

Sharing the Learning

As a rated 'Outstanding' organisation, we're proud to share our expertise and processes with other hospices, in line with our strategic objective of Clinical Excellence.

Thanks to a grant from South Yorkshire Cancer Alliance, we were able to produce a series of short, online videos demonstrating relaxation techniques for those affected by cancer to use in the comfort of their homes and out and about when needed.

90,000
total views of pages across our website

25,000
active users on our website



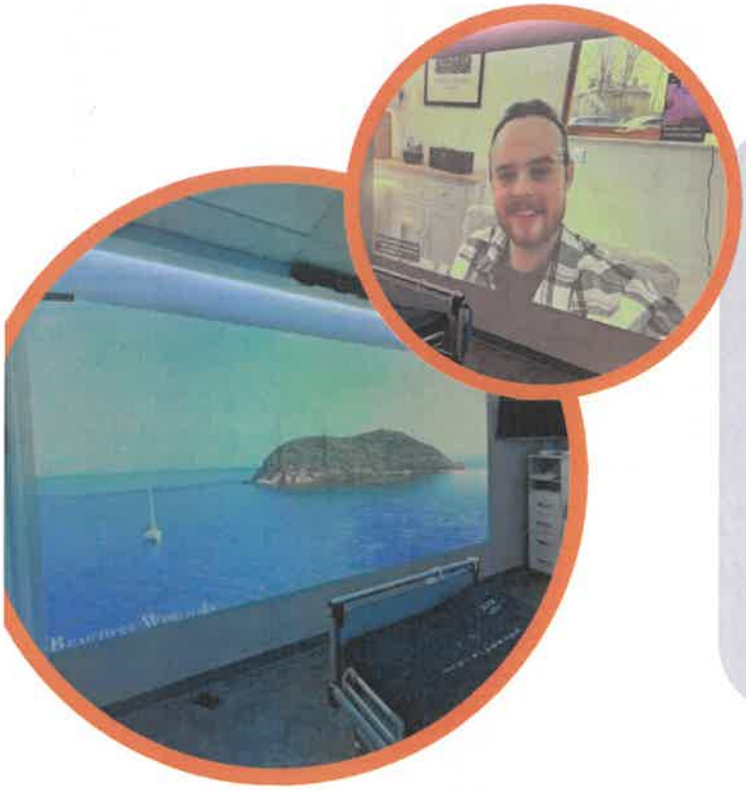
Digital Transformation

Transforming Patient Experience

Embracing digital transformation is an important part of future-proofing our care and enhancing the services we provide.

A true stand-out moment during the year has been the creation of an immersive room on our Inpatient Unit. The upgrade to the room has been completed thanks to the generous time and resources donated by local company, Aurora by Osborne Technologies.

The full-room projection, audio and lighting upgrade means those staying in the room can enjoy a first-class immersive space. Whether that's watching their favourite films, listening to music or receiving life-size video calls from the comfort of their bed.



"At Barnsley Hospice, we are all about person-centred care, and this will go such a long way in helping us to deliver this. There are many exciting possibilities including, for example, taking a patient through a relaxation session whilst projecting video of their favourite beach and accompanying audio. It's more than just a room going through a change of technology, it is life-changing for our patients."

Rebecca Lambert, Head of Clinical Services and Quality Matron

Upgrading Our Systems

Throughout the year, we continued to develop our systems across the organisation, helping to increase efficiencies, reduce manual tasks and digitise records.

We also made improvements to Vantage, our incident reporting and management system, helping to optimise data collection and reporting.

Going Mobile

We have introduced Workstations on Wheels (WOWs) across our Inpatient Unit, allowing our healthcare staff to document notes and medication by patients' bedsides. This small change allows the team to spend more time with patients and less time in the nursing office.



Our People

We could not do what we do without the wonderful staff and volunteers that make up #TeamHospice. Working together, our people are dedicated to ensuring specialist palliative and end of life care is available to people living with a life-limiting illness in Barnsley. We understand the importance of empowering our workforce and creating the right conditions to enable them to succeed. Our ambition is to be the employer of choice in the local area and ensure we have a positive, supportive culture where people can thrive.

Supportive workplace

At the hospice, we are committed to establishing a culture where people can thrive, and a large part of this is providing a support system for our workforce.

Our Counsellor, Karen, launched monthly reflective sessions for our clinical teams, offering a chance to explore their feelings in a safe environment. The sessions proved so successful that we have plans are in place to host additional sessions for non-clinical staff next year.

Following training funded by Barnsley Metropolitan Borough Council last year, six members of hospice staff became Mental Health First Aiders equipping them with the tools and knowledge to support and signpost their peers.

Throughout Hospice Care Week, we offered staff and volunteers opportunity to have free beauty treatments, kindly provided by beauty therapy students from Barnsley College. During the week, we also hosted an Art Psychotherapy session that staff could attend.

We continued to provide resources to support financial wellbeing, ranging from online help guides, pension webinars and access to a Financial Wellbeing platform.



Communication and engagement

The voice of our teams continued to be a priority for us as an organisation. Our people are at the heart of all we do, and finding ways to communicate meaningfully and with purpose is incredibly important.

Throughout the year, this included:

- A monthly staff forum with representatives from all areas of the hospice
- Our Freedom to Speak Up programme
- Informal 'Coffee and Cake' meetings for all staff every month
- We continued our Leaders' Briefings for all members of the senior leadership team
- Our annual Staff Away Day, this time with our first Values Awards!
- A monthly newsletter to all staff and volunteers, as well as bi-annual Safeguarding and Information Governance newsletters
- Using staff feedback to form our new strategic objectives
- Our hospice intranet.

Awards

We have had plenty of opportunity to celebrate our fantastic staff and volunteers this year, and we are so proud that #TeamHospice have been recognised on a regional and local level! Here is a look at some of the awards we have won in 2025/26.

Chamber of Commerce Business Awards

Almost 20 #TeamHospice staff and volunteers attended the Barnsley and Rotherham Business Awards following nominations across various categories. We were highly commended in the 'Charity of the Year' category and our Nurse Associate, Becky Smith, was also highly commended as 'Apprentice of the Year'. We were so proud of our Retail Hub team for being nominated for the 'Sustainability Award' and, to round off the night, our outgoing CEO/Chief Nurse Martine Tune was awarded 'Business Person of the Year' for her exceptional work leading Barnsley Hospice over the last few years.

Proud of Barnsley Awards

We also received recognition at the Proud of Barnsley Awards in November, with our incredible young supporter, Mason, receiving the 'Young Superstar' award for his outstanding fundraising efforts for the hospice. Also, our amazing volunteer, Judy, received the Milly Johnson Feelgood Award.

Charity Retail Awards

We were over the moon to be awarded the regional winner for The UK's Favourite Charity Shop of the Year. The hub was one of more than 5,000 shops that were nominated across the UK and claimed the winning spot in a public vote involving more than 40,000 votes.

Yorkshire in Bloom

For the fourth consecutive year, our wonderful volunteer gardeners won **GOLD** in the annual Yorkshire in Bloom competition. We are so grateful for the time and effort the team put in to making our outdoor spaces somewhere our patients and visitors can spend time relaxing and enjoying the tranquil surroundings.

Dementia Care Awards

Our Senior Staff Nurse, Debbie, also headed to London to attend the Dementia Care Awards, at which she was a finalist in the Dementia Nurse category following her work to develop and deliver training to care assistants around Barnsley.



Learning and Development

Providing opportunities for our workforce to develop and grow is incredibly important to us. As well as maintaining high levels of compliance for mandatory and statutory training, we also support our staff to go above and beyond with their learning. We know that this helps people to feel fulfilled in their roles and helps us achieve the excellence we are striving for.

Well done to the following members of #TeamHospice, who have achieved additional qualifications this year:

- Our Ward Manager, Melanie, and Staff Nurses, Niamh and Jasmine, passed the European Certificate in Essential Palliative Care.
- Community and Events Manager, Hannah, undertook the Level 3 Corndell Fundraising Diploma and achieved a fantastic Distinction.
- Chris, Complementary and Wellbeing Therapist, completed a diploma in Mindfulness Teaching.
- Paul, Corporate Administration & Information Governance Manager, passed the Level 4 Data Protection and Information Governance Practitioner apprenticeship.

"Completing the Level 4 Data Protection and Information Governance Practitioner apprenticeship has been a fantastic opportunity to develop my knowledge and skills while continuing to support the hospice in my role. The apprenticeship has increased my confidence and helped me grow both professionally and personally. I am incredibly grateful for the support and encouragement I received throughout the programme, the guidance I was given and the belief shown in my development were invaluable. I am proud of what I have achieved and of the contribution I can continue to make to the hospice as a result."

Paul, Corporate Administration & Information Governance Manager



Equality, Diversity and Inclusion (EDI) Activities

Our commitment to EDI helps us to ensure that our care is compassionate, person-centred and accessible to everyone within our community. By embracing diversity and promoting inclusion, we create an environment where patients, families, staff, volunteers and supporters are treated with dignity and fairness, and where individual needs and experiences are understood and respected.

Key deliverables in 2025/26 include:

- Ensured job descriptions and advertisements use inclusive language, and the requirements of the roles are inclusive and not based on socio-economic status.
- Launched an EDI award as part of our recognition programme to celebrate exemplary commitment.
- Trained managers on inclusive recruitment practices.
- Translated essential materials into multiple languages and formats.

Focuses for 2026/27:

- Introducing blind recruitment practices so personal details are only disclosed once a candidate has been selected for interviews.
- Carrying out a review of documents and leaflets to ensure images are representative of our community and staff.
- Conducting an accessibility audit of physical facilities and implement necessary changes.
- Collaborating with local communities to ensure our physical spaces are welcoming and accessible for all. For example, working with local faith leaders to co-design a multi-faith room.

In 2025, we received a grant from the South Yorkshire Cancer Alliance to produce a set of videos demonstrating relaxation techniques to support those living with Cancer. These videos were then rolled out to three of the most deprived areas of Barnsley - Athersley, Brierley and Grimethorpe. By targeting specific locations, we were able to support more people in the borough with our services, no matter their individual circumstances. It also made the techniques more accessible, as people could use the videos where and when needed.

As part of our annual Dying Matters Week campaign, we hosted a Q&A session with a multi-faith panel for #TeamHospice to ask questions about how each leader's respective faith approach the subject of death and dying. With leaders from Christianity, Judaism and Buddhism, lots of interesting and insightful information was shared on the day and helped our team feel better prepared for treating patients of different faiths.



Raising Funds

Generating sustainable, long-term income is imperative to the future of our hospice. The funds we raise are vital to the care and support we provide, and our services simply would not exist without the generosity of our local community. In 2025/26 our total expenditure was £5.5m. The grant we received from the NHS only covers £1.9m of this amount. We hope this shows the difference fundraising, shopping at our Retail Hub or leaving a gift in your will makes to our hospice.

In 2025/26, our supporters helped us raise an incredible

£2,215,705

through donations, legacies, playing our Lottery and shopping at our Retail Hub.

Abseil

Our fundraising reached new heights with our very first Barnsley Hospice Abseil! In May 2025, almost 50 people took on a 100-ft descent down the iconic Barnsley College building, raising £24,021 in the process.



Driving Community Support

We were delighted to work with TrustFord Barnsley throughout the year, partnering with us to get our fleet of hospice vehicles which help us to travel across the community and support our Retail Hub operations.

We also had the fantastic opportunity to partner with TrustFord on their Drive 4UR Community event. 95 people got behind the wheel to enjoy a free test-drive in a new electric Ford vehicle at the special one-day event at the hospice. For each test drive, Ford donated £30 to the hospice, and the event raised an incredible £2,850.



Barnsley FC Takeover Day

We marked a South Yorkshire derby day by decking the stadium in hospice colours and turning Oakwell orange. Thanks to everyone's generosity on the day, we raised an incredible £2,917 and vital awareness of our services.



DIY Fundraising

We are so lucky to have the support of our local community when it comes to all things fundraising. To give people inspiration and the tools to plan their own fundraising events, we launched two new initiatives – the Big Barnsley Bake-off and Pyjama Day pack. Both fundraisers have been well supported by local community groups and businesses, and certainly put the FUN in fundraising.

Amazon Wishlist

This year, we refreshed our Amazon Wishlist, providing the perfect opportunity for people to purchase meaningful items for the hospice that will support the work we do. Many items have been donated to the hospice using the Wishlist, such as bingo sets, craft materials and glue sticks, which have been used by our Orangery team in our support and wellbeing service. We've also received garden equipment, supporting our wonderful team of volunteers who keep our outdoor areas looking amazing.





Retail Hub

Our Retail Hub generated over £500k of income, thanks to the generosity of Barnsley people and the expertise of our team. We continued building on the success of our town-centre pop-up shops and launched our very first 'Good Finds' market event in the Glass Works market. The event raised an amazing £3,459 and created hundreds of happy shoppers.

Coffee Cart

Finding sensitive ways to raise funds and give back to the community has always been something we strive to achieve. We were proud to work with Barnsley Crematorium where we temporarily located our coffee cart earlier in the year, helping to provide a moment of comfort for people during difficult times.



Festive Fundraisers

When we look back over the year, we can't think of our income generation efforts without our festive fundraisers coming to mind! Our Elf Run saw 44 schools, businesses and community groups take part and raised over £30,000, whilst our Treecycle raised a record-breaking £9,953 as we collected over 600 trees.

Light up a Life

Once again, our special Light up a Life appeal created the opportunity to remember loved ones and supporting care for local families.

As part of Light up a Life, we shared Hannah's story. Hannah's wife, Kay, was diagnosed with bowel cancer in November 2021. Kay and her family were supported by the hospice during the final year of Kay's life.





"For us, Light Up a Life is Kay's light still shining. Kay was not just our light, she was a beacon of hope and strived to make a difference in communities. This is a moment to stop, remember, and feel close to her again."

From legacies in 2025/26 we received ...

£152,972

£251,319

raised from our weekly lottery

£264,286

raised though non-NHS/government grants



Golf Day

We had another FORE-midable Golf Day at Silkstone Golf Club, where 22 teams competed for the top spot and helped make a difference to the specialist palliative and end of life care available in Barnsley

Lottery

Our weekly hospice lottery has been helping to raise funds for Barnsley Hospice for almost 20 years. In 2025/26, we raised **£251,319** from our weekly lottery. Throughout the year, we launched online entries to our Summer and Christmas Superdraws for the first time and have begun implemeting plans to generate more sign ups in 2026/27.

Gift in Wills

Leaving a gift to Barnsley Hospice in your will helps sustain the legacy of our care for local families. It means we can be there for people when they need us most, and help families and loved ones to make memories that last a lifetime. In 2025/26, we received **£152,972** in legacies.

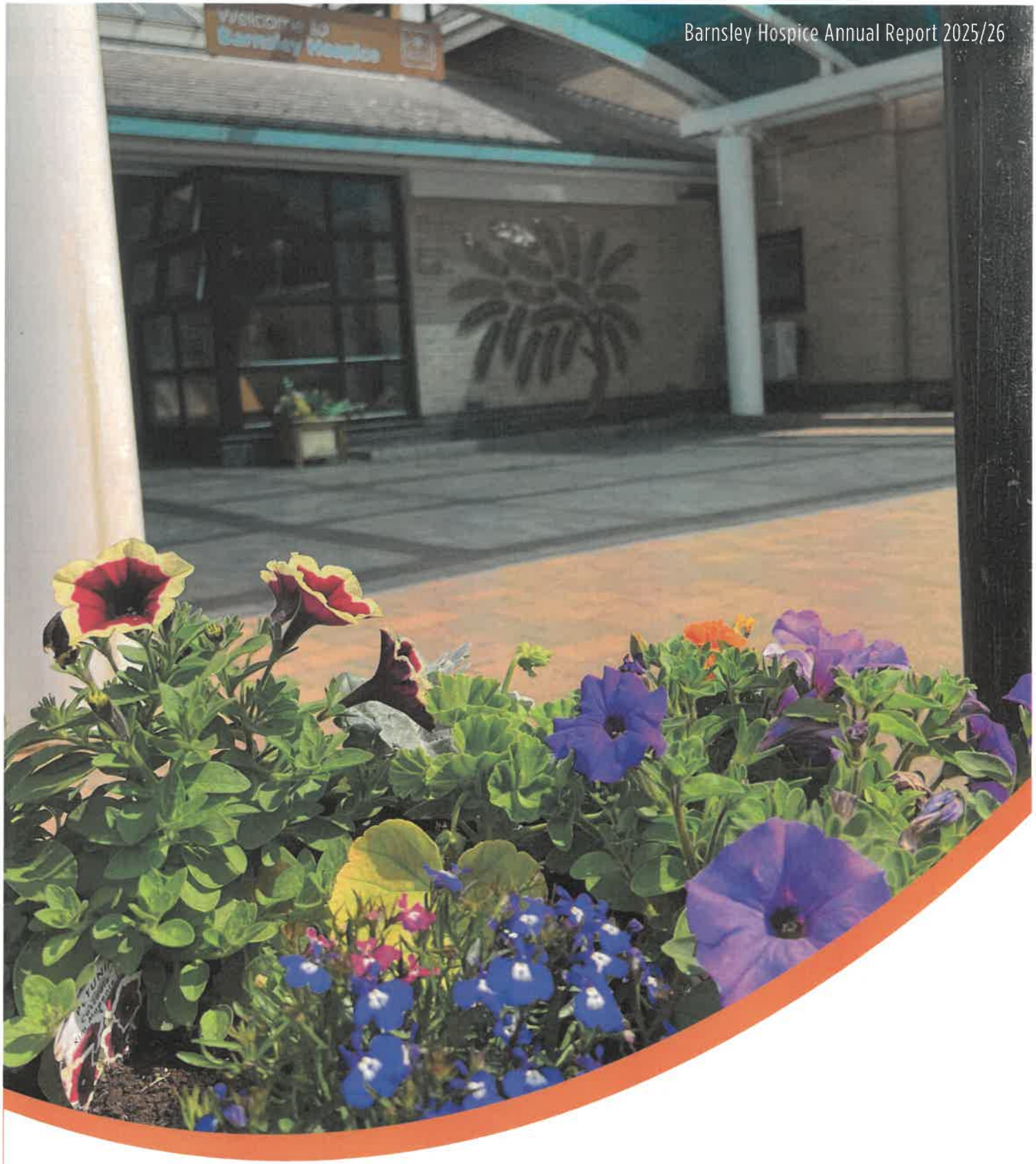
Non-NHS & Government Grant and Trusts

Our income for Grants and Trusts continued to make a big difference to the care and support we provide. Throughout the year, we received a total of **£264,286** through non-NHS & government grants.

Thanks to our Local Businesses

We remain extremely grateful for the continued support of the local businesses in our community. Their generosity and commitment help to make the care and support we provide possible.





Trustees' Report

How We Are Governed

Our Board of Trustees is composed of individuals with a range of clinical and non-clinical experience, who volunteer their time to oversee the overall strategic direction of the hospice. In line with the Memorandum of Articles of Association, trustees are appointed by the Board and are responsible for the effective governance of the charity.

The Board are not involved in the day-to-day operational running of the hospice, which they delegate to the Chief Executive Officer and Chief Nurse and the Executive Leadership Team. The Board holds the Chief Executive Officer and Chief Nurse to account, ensuring the hospice is managed effectively and responsibly and seeking assurances on all aspects of the hospice's activities.

A Board Assurance Framework was developed in 2023, which outlines a clear process for the Board of Trustees and its sub-committees with assurance (positive or negative) in respect of the delivery of all four of its Strategic Objectives. The aim of the document is to enable trustees to answer the question "do we really know what we think we know?".

The Board of Trustees and sub-committees met bi-monthly in 2025/26. The Chair meets formally with the Chief Executive Officer and Chief Nurse at least once a month.

Recruitment and induction

Trustees are appointed based on their experience and expertise, community involvement and their commitment to the work of Barnsley Hospice and the sector more widely. Once appointed, trustees will usually identify particular areas of interest relevant to their experience, and have an elevated focus on adding value in these areas.

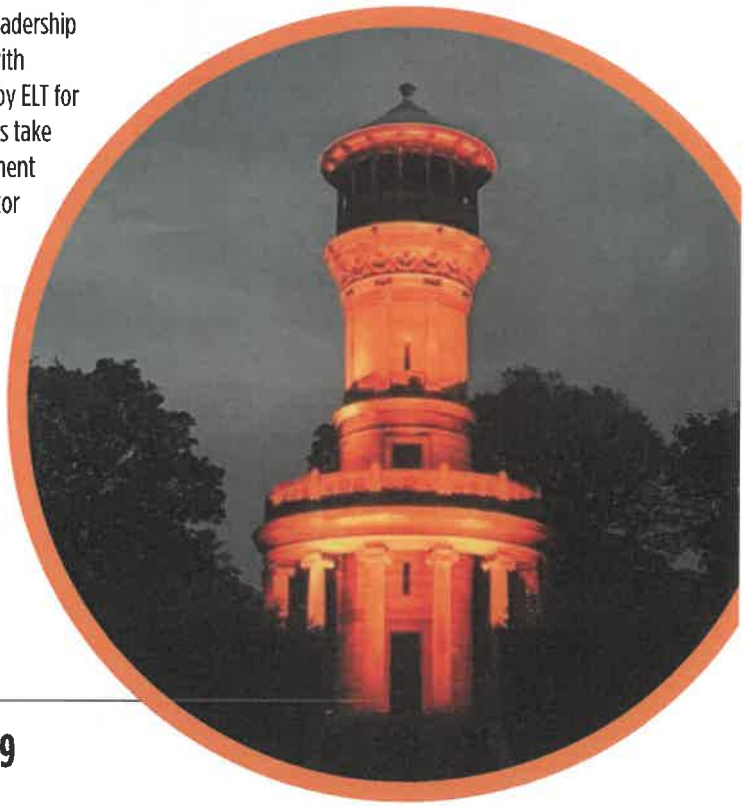
Trustees undertake a full and thorough induction, overseen by the Chair, which involves mandatory and statutory training aligned to their role. They also receive a handbook containing planning and financial documents, national guidance about being a trustee and other information relevant to the hospice.

Trustees see the work of the hospice first-hand and are given opportunities to engage with the hospice's activities, services, staff and volunteers, and service users where appropriate.

A Board Development Programme is in place to ensure the hospice is well-led, and trustees are required to proactively undertake an annual skills audit and review their own performance regularly.

Senior management remuneration

Pay awards for the workforce are recommended by the Executive Leadership Team (ELT) to the Board via the Finance and Resources Committee with supporting evidence and rationale. No recommendations are made by ELT for setting their own pay or remuneration, instead, the Board of Trustees take responsibility for making any such decisions for key senior management personnel based on organisation performance, affordability and sector benchmarking exercises.

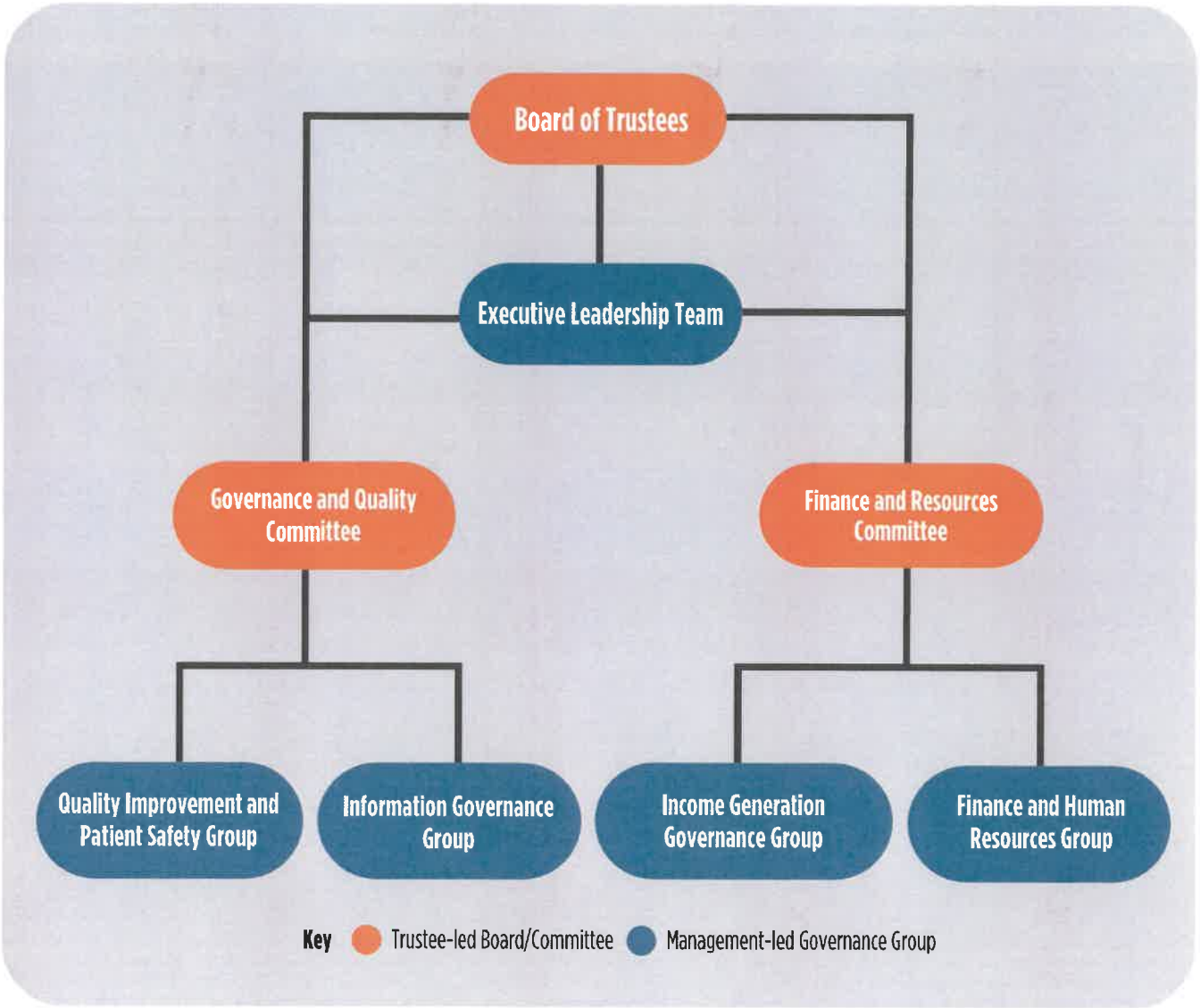


Our Committees

The hospice has two Board sub-committees, each with clearly defined governance groups reporting into them, establishing formal and efficient escalation routes to the Board. Both sub-committees are chaired by a trustee with expertise in the relevant area, and membership is made up of trustees and members of the hospice's Executive and Senior Leadership Team.

The Finance and Resources Committee oversees the strategic delivery of the hospice's financial, income generation, human resources, organisational development and facilities aspects of the hospice's activities.

The Governance and Quality Committee oversees the delivery of the hospice's objectives relating to the quality, effectiveness and safety of the clinical services it provides.



Financial Review

The Financial Challenge

The financial context remained challenging during the course of the year. We are proud to have continued to deliver outstanding services, which is the core purpose of our mission. However, the balance of ensuring high standards of care with financial stability is made more difficult in the volatile economic climate in the UK and the pressures suffered in the wider hospice sector.

The need for palliative and end of life care is rising, and is expected to increase 25% by 2048. However, at a time when people need us most, the financial strain the hospice sector is facing means more people may not have access to the care they need. Data from Hospice UK shows that nearly 60% of hospices have either implemented or are considering cuts to frontline services. As a result, 380 hospice beds are currently out of use. As a hospice, we continue to advocate for sustainable, long-term funding.

Financial Performance 2025/26

Barnsley Hospice continues to make necessary investment in the workforce, systems and processes that underpin our priority of providing high-quality, outstanding care. Consequently, in 2025/26 we have delivered a planned financial deficit in line with our three-year forecast.

The deficit for 2025/26 increased to £651k, compared with £59k in 2024/25. This reflects the anticipated reduction in legacy income, together with a number of other factors noted below. Against the backdrop of continued financial pressures and the ongoing investment required to maintain high standards of care, the trustees consider the financial performance for the year to be in line with expectations. The trustees remain focused on securing the hospice's long-term financial sustainability.

In summary, total income has decreased by £184k, to £4,818k (2024/25: £5,002k), while total expenditure has increased by £408k, to £5,470k (2024/25: £5,062k), leading to the increased deficit of £651k (2024/25: £59k) As a consequence, net reserves are £7,134k as at 31 March 2026.

Charitable and Commissioned Services Income

Total income from the main NHS grant increased by 2.83% to £1,913k (2024/25: £1,860k). Other sources of NHS commissioned income increased by £43k to £131k (2024/25: £89k). Total income received from the NHS equates to 42.42% of total income, and only represents 50.12% of all charitable and commissioned service costs, including apportioned support costs. This highlights the significant challenge faced by the hospice to raise the required funds to support the total costs of all charitable services.

Fundraising and Legacy Income

Due to the aforementioned funding gap, growing voluntary income remains a key strategic priority for the hospice. During 2025/26, total income across grants and donations (excluding lottery and legacy income) has increased by £139k to £1,108k (2024/25: £969k). In addition to the continued support of the local community, the increase in grants and donations is indicative of a clearer strategic approach to income generation at the hospice, including the development of strategic plans for Fundraising and Retail. Conversely, legacy income has declined substantially from £959k in 2024/25 to £153k in 2025/26. Legacy income remains unpredictable, consequently the year-on-year peaks and troughs are expected to continue.

Fundraising costs increased by £174k during the year, reflecting the hospice's continued investment in income generation to support long-term financial sustainability.

Trading Income

Our retail performance has improved further in the year, with an increase in shop and other trading income of £92k to £667k (2024/25: £575k). A highlight of the financial year has been a stronger relationship with Barnsley Metropolitan Borough Council, which has led to increased trading income.

Lottery income has fallen in the year to £251k (2024/25: £281k), however, it remains a strong net contributor albeit with potential for further growth.

Investment Income

Investment markets performed well for much of 2025/26, delivering positive returns despite increased volatility towards the end of the year arising from geopolitical uncertainty. As a result, the hospice achieved total investment returns of £229k, compared with £171k in the previous year.

Government Grant Income

During 2024/25, the Government announced plans to distribute over £100m to UK Hospices to fund capital investment projects. The distribution of funds was made over two financial years with an initial amount in 2024/25 and a larger % then allocated in 2025/26. On this basis, Barnsley Hospice has recorded income of £80,003 in 2024/25 and £330,433 in 2025/26.

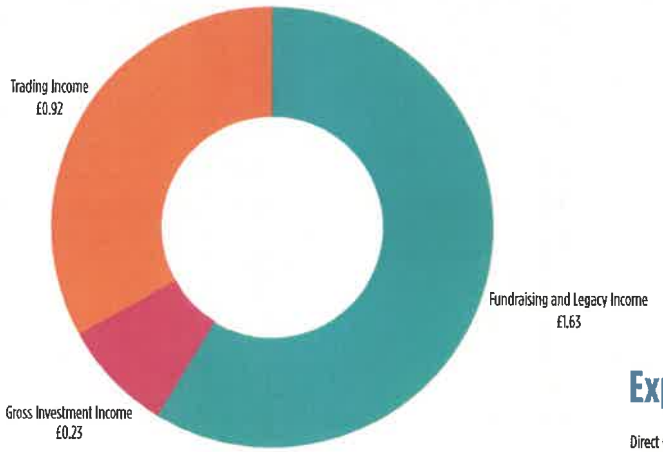
Barnsley Hospice has used the money accordingly, and the income has been recorded as restricted income in the year. All expenditure incurred has been capitalised and will be depreciated over the lifetime of the assets. Therefore, the grant income has resulted in a substantial positive contribution to the net position in 2025/26.

Expenditure

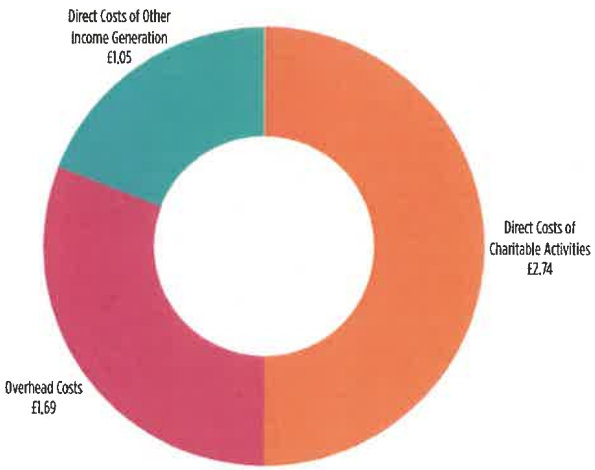
Total expenditure on charitable activities has increased from £3,845k in 2024/25 to £4,078k in 2025/26, representing a 6.1% increase. This is split between £2,724k on direct expenditure, and £1,354k on allocated support costs. The main challenges faced by the hospice in regard to expenditure continue to be the necessary increases in staffing costs, particularly due to increases in employer's National Insurance Contributions.

Following consideration of appropriate methodologies and using similar methodologies to previous years, overhead support costs are allocated to charitable services and fundraising activities in line with resource use levels, dependent on the overhead category.

Income (excl NHS & Government Grants) - £m



Expenditure Breakdown - £m



Investment Policy

The investment policy remained unchanged in the year, and market conditions for non-liquid market investments strengthened during the year, which has positively impacted the valuation in the year. The trustees continue to review the overall investment policy, along with the risk appetite related to the operational investment strategy. With a further deficit recorded in the year, the level of funds available for investment has fallen once again. Consequently, as in previous years, the focus continues to be on lower-risk investments with medium-term access to cash for the majority of the readily available reserves.

Reserves Policy

Barnsley Hospice continues to adopt a reserves strategy that will maintain enough available free cash to cover expenditure needs in the short to medium term. Trustees continue to ensure the hospice delivers high levels of service and drives the necessary plans to increase income. Higher income performance will take time to deliver which, in turn, will create a more stable and sustainable environment to manage all reserves of cash.

The trustees continue to ensure the necessary balance between short-term cash demands and medium investment needs is met by managing the designated reserves strategy. Out of the remaining £7.1m reserves, the Trustees have allocated £2.55m into designated funds, which will support continued high levels of service and improve fundraising performance over the next two years. The designated funds are held as part of the unrestricted funds. Restricted income is recognised when it has been awarded and is matched to relevant expenditure in line with a donor's expectations/wishes. At the balance sheet date, the total restricted reserves are £0.11m and the total unrestricted reserves are £7.02m, of which, £2.55m are designated unrestricted reserves, and the remaining £4.47m being general unrestricted reserves. The reserve fund table included in note 22 of the financial statement outlines the available funds within each fund category. The objectives of the designated funds are outlined as follows.

Designated Funds

- **Organisational Support**

This fund is to support the organisation with increased costs over the next two years as we build the infrastructure necessary to deliver an outstanding organisation.

- **Income Generation**

This fund is to develop income generation through new and existing income streams that are sustainable and resilient to economic and social challenges. This fund will be used over the next two years to support a new strategy for sustainable income streams.

- **Service Development**

This fund is to support the development and testing of new service delivery models. The fund will support the ongoing development, testing and planning of services.

- **Building and Maintenance**

This fund is designated for the purpose of maintaining and updating the existing hospice building and surroundings.

- **Information Technology**

The charity has a number of IT systems and hardware that need replacing or upgrading to develop greater reliance, functionality and efficiency to support the services we deliver and the way in which we work, now and in the future.



Reference and Administrative Information

Registered Charity Name: Barnsley Hospice Appeal
Registered Charity Number: 700586
Company Number: 02274925
Company Type: Company Limited by Guarantee
Registered Address: 104 - 106 Church Street, Gawber, Barnsley S75 2RL
Dormant Company Details: Barnsley Hospice Trading Limited

This Trustees' Report also meets the requirements of a Directors' Report for Companies Act purposes.

Trustees

Paul Hinchliffe, Chair of the Board from 25 June 2025

- June Lovett, Vice-Chair of the Board
- Ian Meade
- Alison Salt
- Tom Armitage
- Katie Roebuck
- Sarah Jewitt
- Martin Clift (appointed 17 December 2025)
- Josh Costello-Tordoff (appointed 17 December 2025)
- Louise Dodson (appointed 24 September 2025)
- Nigel Wilkinson (appointed 17 December 2025)
- Christopher Knight (appointed 7 May 2026)
- Amanda Edwards (resigned 1 September 2025)
- James McGowan (resigned 17 February 2026)
- James Sheriff (resigned 17 December 2025)

Carole Gibbard, Chair of the Board (resigned 25 June 2025)

indicates member of the Governance and Quality Committee

indicates member of the Finance and Resources Committee

Executive Leadership Team

Ross Fletcher, Director of Clinical Services and Governance (Until 31 October 2025), Chief Executive Officer and Chief Nurse (from 1 November 2025)

Martine Tune, Chief Executive Officer and Chief Nurse (resigned 30 November 2025)

Christopher Harrison, Director of Finance and Resources

Stephen Hall, Director of Human Resources and Organisational Development (resigned 9 May 2025)

Jennifer Featherstone, Director of Clinical Services and Governance (appointed on 27 October 2025 and resigned on 16 March 2026)

Risk Management

The Board of Trustees has established processes to assess business and corporate risk. Accordingly, there is a robust framework of risk assessment implemented across the whole business operation that is jointly overseen by the Governance and Quality Committee and the Finance and Resources Committee. The major operational components of the risk management strategy are monitored and managed using a Board Assurance Framework and an Integrated Risk Register, which are updated and reviewed each month by the ELT and every three months by the Governance and Quality and the Finance and Resources Committees. The ELT aim to mitigate key risks as outlined on the risk register, and all changes to identified risks and any escalation of issues are reported to each meeting of the Board sub-committees via a detailed formal report and to each meeting of the main Board via the sub-committee highlight and escalation reports. The Main Board also receives a detailed and formal report on the Board Assurance Framework at each meeting.

A wide range of policies and procedures have been documented and approved to minimise risk and ensure compliance with legislation and regulatory requirements. Specific policies relating to risk include a corporate risk management policy, financial instructions and policies, health and safety policies, information governance and media policies, patient and clinical policies and human resources policies.

Governing Document

Barnsley Hospice Appeal is a charitable company limited by guarantee and a registered charity in England and Wales. The charity's objectives are specifically restricted to the relief of sickness and the preservation of health among people residing in the Barnsley region. The company was established under a Memorandum of Association and is governed under its Articles of Association, to ensure that appropriate consideration was given to tenures and succession planning for the Chair and trustees.

Public Benefit

The trustees are mindful of the Charity Commission's general guidance on public benefit and are confident that this report, in its entirety, appropriately reflects public benefit in relevant detail when describing the purpose, objectives, strategic plans, services/activities and future plans for enhancing service delivery.

Fundraising Standards

Barnsley Hospice employs a core fundraising team to develop, promote and run a range of fundraising campaigns, with the assistance of volunteers and the support of our local community. We communicate with our supporters and keep them informed of upcoming events using direct mail and email marketing.

We review the frequency and appropriateness of our communications and provide an option for supporters to 'opt-out' of our marketing communications. On some occasions, we will contact supporters using legitimate interest if it is in line with best practice and is deemed appropriate. For our weekly lottery, we have a self-exclusion form on our website for gambling-related products. Door-to-door canvassing and cash collections are done in line with the Gambling Commission and Fundraising Regulator requirements. Our lottery and raffles are promoted in line with the Gambling Commission guidelines.

We are registered with the Fundraising Regulator and work in accordance with the Code of Fundraising Practice, and the best practice laid out by the Hospice Lotteries Association, and the Institute of Fundraising.

We received 0 suppressions of contact through the Fundraising Regulator in this year.

Our supporters are very important to us, and we welcome all feedback to ensure we continually improve our fundraising activities.

Auditors

Kingwood Allotts Limited, Sidings Court, Doncaster, DN4 5NU

Solicitors

Ward Hadaway LLP, Sandygate House, 102 Quayside, Newcastle Upon Tyne, NE1 3DX

Bankers

Virgin Money, 1a Peel Square, Barnsley, S70 2PL

Flagstone Group Ltd, 1st Floor, Clareville House, 26-27 Oxendon Street, London, SW1Y 4EL

Investment Managers

Lifetime Financial Management Intermediaries Ltd., Lifetime House, Great Cliffe Road, Barnsley, S75 3SP

Related Parties

Barnsley Hospice Trading Limited is a wholly owned subsidiary of Barnsley Hospice Appeal and it ceased trading on 31 March 2018 when all trading activity become part of the charity. The subsidiary Company is dormant, with registered company details:

Barnsley Hospice Trading Limited
Company Number 07347654
Registered Officer 104 – 106 Church Street, Gawber, Barnsley, S75 2RL

Going Concern and Cashflow

The 2025/26 financial statements have been prepared on a going concern basis. Whilst we have recorded a deficit in the financial year, our underlying operational performance was consistent with our planned budget deficit. Our planned and continued focus on improving and maintaining high-quality delivery in core services has contributed to the recorded deficit and, as stated in our plans last year, we have designated funds to maintain and invest in the long-term performance of the hospice. We will continue to invest from our designated funds for the next two years and, accordingly, we will continue to record deficits over that period.

The Board of Trustees have prepared forecasts of income and expenditure and a cashflow in accordance with the assumptions outlined above and subjected these forecasts to sensitivity analysis, which shows that they have sufficient reserves to be able to continue for the foreseeable future. The Board will continue to monitor the impact of wider macro-economic factors on income and expenditure and will take appropriate action as necessary.

Statement of Trustees' Responsibilities

The trustees (who are also directors of Barnsley Hospice Appeal for the purposes of company law) are responsible for preparing the Trustees' Annual report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Company Law requires trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP 2019 (FRS 102);
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and
- The trustees have taken all steps necessary to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

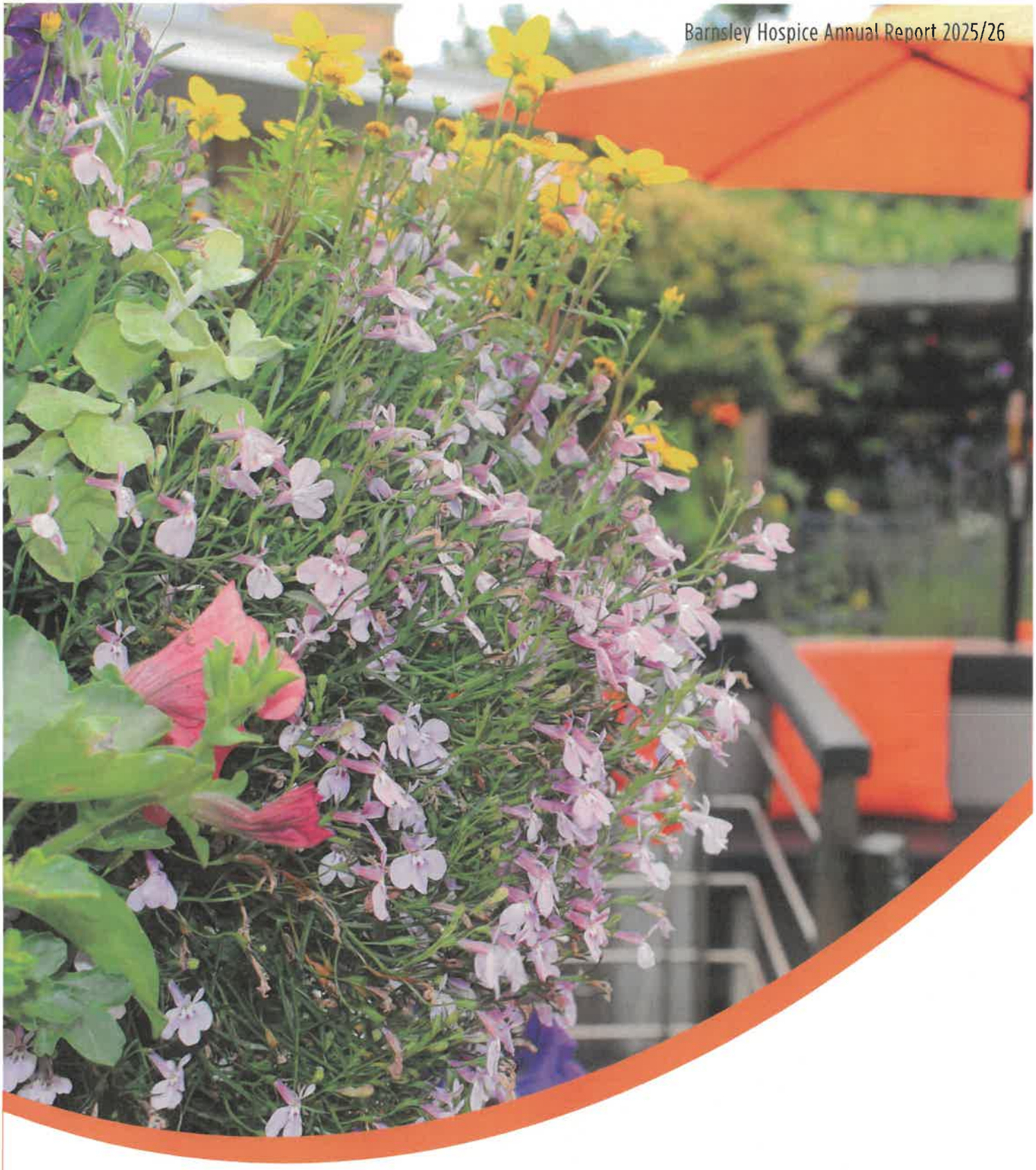
Auditor Appointment

The Auditor, Kingswood Allotts Limited, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

Paul Hinchliffe

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Mr P Hinchliffe
Chair of the Board of Trustees



Financial Statements

Company registration number: 02274925
Charity registration number: 700586

Barnsley Hospice Appeal

(A company limited by guarantee)
Annual Report and Financial Statements for the Year Ended 31 March 2026

Report of the Independent Auditors to the Members of Barnsley Hospice Appeal

Opinion

We have audited the financial statements of Barnsley Hospice Appeal (the 'charitable company') for the year ended 31 March 2026 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2026 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland"; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small company's exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion.Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Enquiry of management and those charged with governance around actual and potential litigation and claims;
- Enquiry of management and review of routine audit testing to identify any instances of non-compliance with laws and regulations including reviewing the latest Care Quality Commission findings;
- Performing audit work over the risk of management override of controls, including review of nominal ledger, journal entries and other adjustments made in the preparation of the financial statements for appropriateness, evaluating the business rationale of any significant transactions outside the normal course of business and reviewing accounting estimates for bias;
- Examining income recognition including legacies and grants;
- Reviewing minutes of meetings of those charged with governance.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



..... Date 23/09/2026

Mark Garrison BCom FCA DChA (Senior Statutory Auditor)
for and on behalf of Kingswood Allotts Limited, Statutory Auditor
Chartered Accountants
Sidings Court
Lakeside
Doncaster
South Yorkshire
DN4 5NU

Statement of Financial Activities

for the year ended 31 March 2026

Incorporating the Income and Expenditure Account

	Note	Unrestricted funds 2026 £	Restricted funds 2026 £	**Total 2026 £**	Total 2025 £
Income and Endowments From:					
Donations and legacies	3	1,094,597	533,708	**1,628,305**	2,028,435
Charitable activities	4	2,043,979	-	**2,043,979**	1,948,408
Other trading activities	5	917,833	-	**917,833**	855,124
Investment income	6	228,549	-	**228,549**	170,919
Total Income		4,284,958	533,708	**4,818,666**	5,002,887
Expenditure On:					
Raising funds	7	(1,391,271)	-	**(1,391,271)**	(1,217,107)
Charitable activities	8	(4,006,947)	(71,305)	**(4,078,252)**	(3,844,709)
Total Expenditure		(5,398,218)	(71,305)	**(5,469,523)**	(5,061,817)
Net income/(expenditure) for the financial year		(1,113,260)	462,403	**(650,857)**	(58,930)
Transfer between funds		478,266	(478,266)	**-**	-
Net movement in funds		(634,994)	(15,863)	**(650,857)**	(58,930)
Reconciliation of Funds					
Total funds brought forward		7,656,444	128,038	**7,784,482**	7,843,412
Total Funds Carried Forward	22	7,021,450	112,175	**7,133,625**	7,784,482

All of the charity's activities derive from continuing operations during the above two periods. The funds breakdown is shown in note 22.

Balance Sheet

as at 31 March 2026

	Note	2026 £	2025 £
Fixed Assets			
Tangible assets	15	**2,594,249**	2,327,630
Investments	16	**962,043**	889,687
Total Fixed Assets		**3,556,292**	3,217,317
Current assets			
Stocks	17	**-**	-
Debtors	18	**437,432**	586,774
Cash held as investment		**2,020,208**	2,318,581
Cash at bank and in hand		**1,567,669**	1,966,548
Total Current Assets		**4,025,309**	4,871,903
Creditors: Amounts Falling Due Within One Year	19	**(447,976)**	(304,738)
Net Current Assets		**3,577,333**	4,567,165
Total Net Assets		**7,133,625**	7,784,482
Funds of the charity			
Restricted funds		**112,175**	128,038
Unrestricted funds		**7,021,450**	7,656,444
Total Charity Funds	22	**7,133,625**	7,784,482

The financial statements were approved by the trustees, and authorised for issue on 16 September 2026 and signed on their behalf by:

Paul Hinchliffe

86E70080-9A6E-7A49-5790-8BDF17DB2BFB

Mr P Hinchliffe
Chair of the Board of Trustees

R Fletcher

86E70080-9A6E-7A49-5778-8BDF17DB8BFB

Mr R Fletcher
CEO/Chief Nurse

The notes on pages 45 to 61 form part of these financial statements.
Company registration number: 02274925

Statement of Cash Flows

for the year ended 31 March 2026

	Note	2026	2025
		£	£
Cash Flows From Operating Activities			
Net income		**(650,857)**	(58,930)
Adjustments to Cash Flows From Non-Cash Items			
Depreciation	15	**177,040**	145,526
Investment income	6	**(156,193)**	(151,999)
Loss on disposal of tangible fixed assets		**-**	1,450
Revaluation of investments		**(72,356)**	(18,920)
		(702,366)	(82,873)
Working Capital Adjustments			
Decrease in stocks		**-**	-
(Increase) / decrease in debtors	18	**149,342**	(189,689)
Increase / (decrease) in creditors	19	**124,503**	16,082
(Decrease) / increase in deferred income	19	**18,735**	(17,100)
Net Cash Flows From Operating Activities		**(409,786)**	(273,580)
Cash Flows From Investing Activities			
Interest receivable and similar income	6	**156,193**	151,999
Purchase of tangible fixed assets	15	**(443,659)**	(172,523)
Sale of tangible fixed assets		**-**	-
Net Cash Flows From Investing Activities		**(287,466)**	(20,524)
Net Decrease in Cash and Cash Equivalents		**(697,252)**	(294,104)
Cash and cash equivalents at 1 April 2025		**4,285,129**	4,579,233
Cash and Cash Equivalents at 31 March 2026		**3,587,877**	4,285,129

All of the cash flows derived from continuing operations during the above two periods.

Notes to the Financial Statements

for the year ended 31 March 2026

1. Charity status

The charity is a private company, limited by guarantee, incorporated in England & Wales, and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £100 towards the assets of the charity in the event of liquidation.

The address of its registered office is:
104 - 106 Church Street,
Gawber,
Barnsley,
S75 2RL.

These financial statements were authorised for issue by the trustees on 16 September 2026.

2. Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP 2019 (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). They also comply with the Companies Act 2006 and Charities Act 2022.

Basis of preparation

Barnsley Hospice Appeal meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the charity.

Income and endowments

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably.

- Donations and legacies

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

Legacy gifts are recognised on a case-by-case basis following the grant of probate when the administrator/executor for the estate has communicated in writing both the amount and settlement date. In the event that the gift is in the form of an asset other than cash or a financial asset traded on a recognised stock exchange, recognition is subject to the value of the gift being reliably measurable with a degree of reasonable accuracy and the title to the asset having been transferred to the charity.

Notes to the Financial Statements

for the year ended 31 March 2026

- *Grants receivable*

Grants are recognised when the charity has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included on the balance sheet as deferred income to be released.

- *Deferred income*

Deferred income represents amounts received for future periods and is released to incoming resources in the period for which it has been received. Such income is only deferred when:
- The donor specifies that the grant or donation must only be used in future accounting periods; or
- The donor has imposed conditions which must be met before the charity has unconditional entitlement.

- *Investment income*

Dividends are recognised once the dividend has been declared and notification has been received of the dividend due.

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are directly allocated according to the relevant expenditure heading. Where costs cannot be directly attributed to particular headings, they have been allocated on a consistent proportionate cost allocation basis.

- *Raising funds*

These are costs incurred in attracting voluntary income, the management of investments and those incurred in trading activities that raise funds.

- *Charitable activities*

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Support costs

Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources.

Governance costs

These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees' meetings and reimbursed expenses.

Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Tangible fixed assets

Individual fixed assets costing £1,000 or more are initially recorded at cost.

Notes to the Financial Statements

for the year ended 31 March 2026

Depreciation and amortisation

Tangible fixed assets costing £1,000 or more are capitalised at cost (or deemed cost). Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less any estimated residual value, of each asset on a systematic basis over its expected useful life, as follows:

Building Improvements, Furniture & Equipment	straight line per annum over 3-15 years, depending on asset type/use
Motor vehicles	straight line per annum over 8 years
Buildings	straight line per annum over 50 years

Fixed asset investments

Fixed asset investments are share investments initially recognised at their transaction value and subsequently measured at market value at the balance sheet date. The Statement of Financial Activities includes the net gains and losses arising on revaluations throughout the year.

Stock

Stock is valued at the lower of cost and estimated selling price less costs to complete and sell, after due regard for obsolete and slow moving stocks.

Donated items held in the charity shops are not included in the financial statements until they are sold or distributed on the basis that it is considered impractical to measure the fair value of donated goods.

Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business and are recognised at the amount expected to be received less future interest.

Cash held as investment

Cash held as investment is classified as deposits which are not readily convertible to cash. Following a review of the deposits held, cash held on deposit over 3 months have been reclassified to cash held as investments on the balance sheet, and the 2025 comparative has been updated accordingly.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers and are recognised at the amount expected to be received less future interest.

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees' discretion in furtherance of the objectives of the charity.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

Notes to the Financial Statements

for the year ended 31 March 2026

Pensions and other post retirement obligations

The charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the charity to fund in respect of the year. The charity also contributes to the NHS defined benefit scheme for members of staff with NHS pension scheme membership. It is not possible to identify the charity's share of assets in this scheme and therefore contributions are accounted for as if they were made to a defined contribution scheme.

For defined contribution pension schemes and employees in the NHS pension scheme the amount charged to the Statement of Financial Activities in respect of pension costs and other retirement benefits is the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

Redundancy and termination payments

Redundancy and termination costs are recognised as an expense and a liability on the Balance Sheet immediately at the point the charity is demonstrably committed to either:

- terminate the employment of an employee or group of employees before normal retirement date; or
- provide termination benefits as a result of an offer made in order to encourage voluntary redundancy.

The hospice is considered to be demonstrably committed only when it has a plan for the termination and is without realistic possibility of withdrawal from the plan, only after exploring all avenues to avoid redundancy or contract termination.

Financial instruments

- Classification

Financial assets and financial liabilities are recognised when the charity becomes a party to the contractual provisions of the instrument. Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the charity after deducting all of its liabilities.

- Recognition and measurement

All financial assets and liabilities are initially measured at transaction price (including transaction costs), except for those financial assets classified as at fair value through profit or loss, which are initially measured at fair value (which is normally the transaction price excluding transaction costs), unless the arrangement constitutes a financing transaction. If an arrangement constitutes a financing transaction, the financial asset or financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Financial assets and liabilities are only offset in the statement of financial position when, and only when there exists a legally enforceable right to set off the recognised amounts and the charity intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Financial assets are de-recognised when and only when a) the contractual rights to the cash flows from the financial asset expire or are settled, b) the charity transfers to another party substantially all of the risks and rewards of ownership of the financial asset, or c) the charity, despite having retained some, but not all, significant risks and rewards of ownership, has transferred control of the asset to another party.

Financial liabilities are de-recognised only when the obligation specified in the contract is discharged, cancelled or expires.

- Fair value measurement

The best evidence of fair value is a quoted price for an identical asset in an active market. When quoted prices are unavailable, the price of a recent transaction for an identical asset provides evidence of fair value as long as there has not been a significant change in economic circumstances or a significant lapse of time since the transaction took place. If the market is not active and recent transactions of an identical asset on their own are not a good estimate of fair value, the fair value is estimated by using a valuation technique.

Notes to the Financial Statements

for the year ended 31 March 2026

Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:
The company makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Critical areas of judgement:
Depreciation of hospice - the policy has been set to depreciate the property over 50 years by the trustees at the date the project builds were complete. By nature of the building, specifically designed for the needs of the hospice, this period may exceed the requirement of the hospice in its present form. The current trustees are satisfied with the basis of the estimation and its calculation.

Recognition of legacies:
The recognition of legacy income is an estimate based on management's assessment of the SORP recognition criteria being met. The estimates and associated assumptions are based on historical experience and other, relevant factors. The estimates and underlying assumptions are reviewed on an ongoing basis.

Donated goods and services

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably.

In accordance with the Charities SORP 2019 (FRS 102), general volunteer time is not recognised – refer to the Trustees' Annual Report for more information about their contribution.

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Lottery income

Lottery income is recognised in the period to which it relates.

Event income

Event income is recognised when the event has occurred.

Operating leases

Rentals under operating leases are charged on a straight-line basis over the lease term, even if the payments are not made on such a basis. Benefits received and receivable as an incentive to sign an operating lease are similarly spread on a straight-line basis over the lease term.

Notes to the Financial Statements

for the year ended 31 March 2026

3. Income from donations, legacies and grants

	Unrestricted funds general £	Restricted funds £	**Total 2026 £**	Total 2025 £
Donations, legacies and grants				
Donations and grants from companies, trusts and similar proceeds	200,391	203,275	**403,666**	434,187
Donations from individuals	297,546	-	**297,546**	192,249
Donations from community groups	407,040	-	**407,040**	342,952
Legacies	152,972	-	**152,972**	958,524
Gift aid reclaimed	36,648	-	**36,648**	20,484
Government Capital Grant	-	330,433	**330,433**	80,039
	1,094,597	533,708	**1,628,305**	2,028,435

4. Income from charitable activities

	Unrestricted funds general £	Restricted funds £	**Total 2026 £**	Total 2025 £
South Yorkshire ICB Main Grant	1,912,528	-	**1,912,528**	1,859,894
Medical Income and Research Fees	131,451	-	**131,451**	88,514
	2,043,979	-	**2,043,979**	1,948,408

5. Income from other trading activities

	Unrestricted funds general £	Restricted funds £	**Total 2026 £**	Total 2025 £
Trading Income				
Shop income from sale of donated goods and services	636,911	-	**636,911**	562,166
Other trading income	29,603	-	**29,603**	12,412
Lotteries and competitions income	251,319	-	**251,319**	280,546
	917,833	-	**917,833**	855,124

Notes to the Financial Statements

for the year ended 31 March 2026

6. Investment income

	Unrestricted funds general £	Restricted funds £	**Total 2026 £**	Total 2025 £
Interest Receivable and Similar Income				
Interest receivable on bank deposits	156,193	-	**156,193**	151,999
Movement in investment funds	72,356	-	**72,356**	18,920
	228,549	-	**228,549**	170,919

7. Expenditure on raising funds

	Direct costs £	Allocated support costs £	**Total 2026 £**	Total 2025 £
Costs of generating donations and legacies	671,791	190,300	**862,091**	702,729
Cost of trading activities	381,870	147,310	**529,180**	514,378
	1,053,661	337,610	**1,391,271**	1,217,107

8.Expenditure on charitable activities

	Activity undertaken directly £	Activity support costs £	**Total 2026 £**	Total 2025 £
Inpatient care and core activities	2,537,777	1,258,856	**3,796,633**	3,581,361
Consulting	84,899	43,172	**128,071**	118,660
Therapies	101,656	51,892	**153,548**	144,688
	2,724,332	1,353,920	**4,078,252**	3,844,709

£4,006,947 (2025 - £3,623,598) of the above expenditure was attributable to unrestricted funds, including designated funds and £71,305 (2025 - £221,111) to restricted funds.

Notes to the Financial Statements

for the year ended 31 March 2026

9. Analysis of governance and support costs

	Information technology £	Admin costs £	Premises costs including depreciation £	Other support costs £	**Total 2026 £**	Total 2025 £
Support costs allocated to raising funds						
Cost of generating donations and legacies	14,895	63,492	86,303	25,610	**190,300**	162,558
Cost of trading activities	8,469	63,978	49,057	25,806	**147,310**	162,196
	23,364	127,470	135,360	51,416	**337,610**	324,754
Support costs allocated to charitable activities						
Inpatient care core services	56,272	624,618	326,019	251,946	**1,258,856**	1,089,311
Family	1,883	21,650	10,907	8,733	**43,172**	37,630
Therapies	2,254	26,065	13,059	10,514	**51,892**	45,450
	60,409	672,333	349,985	271,193	**1,353,920**	1,172,391

The allocation of support and governance costs is based on a proportion of direct expenditure.

10. Audit fees

	2026 £	2025 £
Fees payable to the charity's auditor for the audit of the financial statements	**7,900**	7,600
Fees payable to the charity's auditor for other services	**7,846**	7,319
	15,746	14,919

The above costs are attributed to unrestricted funds and included within support costs, in note 9.

11. Net income/expenditure for the year

Net income/expenditure is stated after charging	**2026 £**	2025 £
Operating leases - plant and machinery	**35,294**	35,294
Audit fees	**7,900**	7,600
Other non-audit services	**7,846**	7,319
Loss on disposal of tangible fixed assets	**-**	1,450
Depreciation of fixed assets	**177,040**	145,526
	228,080	197,188

Notes to the Financial Statements

for the year ended 31 March 2026

12. Trustees' and key management personnel renumeration and expenses

Indemnity insurance was paid on behalf of the trustees of £857 for the year (2025 £840).

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

The charity considers its key management personnel to be the Chief Executive Officer and the Executive Directors. The total employee benefits of the key management personnel of the charity were £459,152 (2025 - £506,188).

	2026 £	2025 £
Key management personnel total benefits	**459,152**	506,188

13. Staff costs

Aggregated payroll costs

	2026 £	2025 £
Staff Costs During the Year Were:		
Wages and salaries	**3,707,615**	3,351,902
Social security costs	**464,969**	345,870
Pension costs	**309,771**	303,912
Other staff costs	**29,587**	20,039
	4,511,942	4,021,723

Monthly average number of persons (including Hospice Executive Team) employed by the charity during the year:

	2026 No.	2025 No.
Direct and charitable	**67**	67
Fundraising services	**13**	10
Governance costs	**14**	12
Support services	**22**	24
	116	113

Notes to the Financial Statements

for the year ended 31 March 2026

Monthly average number of persons (including Hospice Executive Team) employed by the charity during the year expressed as full time equivalents:

	2026 No.	2025 No.
Direct and charitable	51	48
Fundraising services	10	9
Governance costs	10	8
Support services	15	20
	86	85

Monthly average number of persons in the respective pension scheme:

	2026	2025
NHS Superannuation Scheme (No.)	25	24
Defined Contribution Pension Scheme (No.)	62	65

The number of employees whose emoluments (excluding employer pension costs) exceeded £60,000 was:

	2026 No.	2025 No.
£60,001 - £70,000	1	-
£70,001 - £80,000	-	1
£80,001 - £90,000	3	3
£90,001 - £100,000	2	2
£100,001 - £110,000	1	-
£110,001 - £120,000	-	1
£120,001 - £130,000	1	1
	8	8

As shown above, Barnsley Hospice employed eight individuals who earned over £60,000. Of these, four were medical doctors employed on NHS equivalent contracts. The remaining four were members of the key management team in the year. The Chief Executive Officer & Chief Nurse is not the highest paid employee.

Redundancy and termination costs of £74,060 (2025 - £11,077) are included in the expenditure during the year.

14. Taxation

The charity is a registered charity and therefore exempt from taxation. However, there was a brought forward taxable loss from the old trading company that was written off in 2025 of £182.

Notes to the Financial Statements

for the year ended 31 March 2026

15. Tangible fixed assets

	Land and buildings £	Building Improvements, Furniture and equipment £	Motor vehicles £	Total £
Original Cost				
At 1 April 2025	3,322,752	900,040	50,071	4,272,863
Additions	-	443,659	-	443,659
Disposals	-	-	-	-
At 31 March 2026	3,322,752	1,343,699	50,071	4,716,522
Depreciation				
At 1 April 2025	1,272,900	668,855	3,478	1,945,233
Charge for the year	65,875	103,487	7,678	177,040
Disposals	-	-	-	-
At 31 March 2026	1,338,775	772,342	11,156	2,122,273
Net Book Value				
At 31 March 2026	**1,983,977**	**571,357**	**38,915**	**2,594,249**
At 31 March 2025	2,049,852	231,185	46,594	2,327,630

Included within the net book value of land and buildings is £29,000 (2025 £29,000) in respect of freehold land which is not depreciated.

Land and buildings include the historical construction costs of the hospice buildings and its facilities at 104-106 Church Street Barnsley and represents the value of a hospice building constructed to a higher standard than that of an ordinary commercial building.

16. Fixed asset investments

Listed investments	Listed Investments £	**Total 2026 £**	Total 2025 £
Cost or Valuation			
At 1 April 2025	889,687	**889,687**	870,767
Movement in investment funds	72,356	**72,356**	18,920
At 31 March 2026	962,043	**962,043**	889,687

The market value of the listed investments at 31 March 2026 was £962,043 (2025 - £889,687).

Notes to the Financial Statements

for the year ended 31 March 2026

Details of undertakings

Details of the investments in which the charity holds 20% or more of the nominal value of any class of share capital are as follows:

Undertaking	Country of incorporation	Holding	Proportion of voting rights and shares held		Principal activity
Subsidiary Undertaking			**2026**	**2025**	
Barnsley Hospice Trading Limited	UK	Ordinary	100%	100%	Dormant

Subsidiaries

The company ceased trading at 31 March 2018 when all trading activity was brought into the retail arm of the charity.

Company details:
Barnsley Hospice Trading Limited
Company Number 07347654
Registered Officer 104 – 106 Church Street, Gawber, Barnsley, S75 2RL
which holds 1 ordinary share of £1

It has been excluded from consolidation on the basis that it is (a) dormant and (b) immaterial.

17. Stock

	2026 £	2025 £
Stocks	-	-

18. Debtors

	2026 £	2025 £
Trade debtors	**40,901**	19,283
Prepayments	**23,324**	11,653
VAT recoverable	**28,570**	13,857
Other debtors	**344,637**	542,982
	437,432	586,774

Notes to the Financial Statements

for the year ended 31 March 2026

19. Creditors: amounts falling due within one year

	2026 £	2025 £
Trade creditors	**30,307**	56,178
Other taxation and social security	**100,076**	86,231
Other creditors	**67,731**	28,373
Accruals	**161,460**	64,290
Deferred income	**88,402**	69,667
	447,976	304,738

Deferred income represents amounts received for future periods and is released to incoming resources in the period for which it has been received. Such income is only deferred when:
- The donor specifies that the grant or donation must only be used in future accounting periods; or
- The donor has imposed conditions which must be met before the charity has unconditional entitlement.

	2026 £	2025 £
Deferred Income		
Brought forward at beginning of year	**69,667**	86,767
Resources deferred in the period	**88,402**	69,667
Amounts released in the period	**(69,667)**	(86,767)
Deferred income at year end	**88,402**	69,667

20. Obligations under leases and hire purchase contracts

Operating lease commitments

	2026 £	2025 £
Land and Buildings		
Within one year	**5,538**	34,292
Between one and five years	**16,614**	40,489
	22,152	74,781

Notes to the Financial Statements

for the year ended 31 March 2026

21. Pension and other schemes

The company operates two pension schemes.

National Health Service Superannuation Scheme

The hospice is an admitted body for the purposes of the National Health Service Superannuation Scheme and members of staff who are former NHS employees are able to continue membership of the Scheme during their employment at Barnsley Hospice.

The assets of the scheme are held separately by the National Health Service Superannuation Scheme.

Contributions to the scheme are charged to the Statement of Financial Activities so as to spread the cost of pensions over employees' working lives. This pension scheme does not have a real pension fund but as a statutory scheme, benefits are fully guaranteed by the government. Contributions from both members and employers are paid to the exchequer, which meet the cost of increasing benefits each year by the rate of inflation. This extra cost is not met by contributions from the scheme members or employers.

As a result of the nature of the pension scheme, there are no separately identifiable assets and liabilities which can be identified as relating to Barnsley Hospice therefore, the scheme has been accounted for as a defined contribution scheme.

The pension cost charge for the year amounted to £190,052 (2025 £197,534). An amount of £32,455 (2025 £28,329) is included in creditors, being the outstanding contributions to the scheme at the balance sheet date.

Corporate pension scheme

The corporate pension scheme is operated by Royal London. Employee contributions are collected by Barnsley Hospice and, with the employers' contributions, passed to Royal London. All of the assets of the scheme are held by Royal London. As a result, there are no separately identifiable assets or liabilities which can be identified as relating to Barnsley Hospice. Therefore, the scheme has been accounted for as a defined contribution scheme.

The pension cost charge for the year amounted to £119,719 (2025 £106,379). An amount of £nil (2025 £nil) is included in creditors, being the outstanding contributions to the scheme at the balance sheet date.

	2026 £	2025 £
National Health Superannuation Scheme		
Pension cost charge for the year	**190,052**	197,534
Amount included in creditors	**32,455**	28,329
Corporate Pension Scheme		-
Pension cost charge for the year	**119,719**	106,379
Amount included in creditors	**-**	-

Notes to the Financial Statements

for the year ended 31 March 2026

22. Funds

	Balance at 1 April 2025 £	Incoming resources £	Resources expended £	Transfers £	**Balance at 31 March 2026 £**
Unrestricted Funds					
General					
Unrestricted Funds	5,106,444	4,284,958	(5,398,218)	478,266	**4,471,450**
Designated					
Organisational Support	1,300,000	-	-	-	**1,300,000**
Income Generation	190,000	-	-	-	**190,000**
Service Development	540,000	-	-	-	**540,000**
Building and Maintenance	450,000	-	-	-	**450,000**
Information Technology	70,000	-	-	-	**70,000**
Total Designated Funds	2,550,000	-	-	-	**2,550,000**
Total Unrestricted Funds	7,656,444	4,284,958	(5,398,218)	478,266	**7,021,450**
Restricted Funds					
Total Restricted Funds	128,038	533,708	(71,305)	(478,266)	**112,175**
Total Funds	7,784,482	4,818,666	(5,469,523)	-	**7,133,625**

Designated funds

Organisational support

This fund is to support the organisation with increased costs over the next three years as we build the infrastructure necessary to deliver an outstanding organisation.

Income generation

This fund is to develop income generation through new and existing income streams that are sustainable and resilient to economic and social challenges. This fund will be used over the next three years to support a new strategy for sustainable income streams.

Service development

This fund is to support the development and testing of new service delivery models. The fund will support the on-going developing, testing and planning of services.

Building and maintenance

This fund is designated for the purpose of maintaining and updating the existing hospice building and surroundings.

Information technology

The charity has a number of IT systems and hardware that need replacing or upgrading to develop greater reliance, functionality and efficiency to support the services we deliver and the way in which we work, now and in the future.

Notes to the Financial Statements

for the year ended 31 March 2026

23. Restricted Funds

	Balance at 1 April 2025 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 March 2026 £
Inpatient Unit	19,729	56,663	(6,459)	(21,742)	**48,191**
Therapies	18,750	37,146	(48,959)	(6,542)	**395**
Staff Development	-	15,887	(15,887)	-	**-**
Income Generation and Fundraising	17,798	-	-	(17,798)	**-**
Premises & Facilities	-	93,579	-	(29,990)	**63,589**
Government Capital Grant	71,761	330,433	-	(402,194)	**-**
	128,038	533,708	(71,305)	(478,266)	**112,175**

Restricted Reserves

These are funds restricted by the donor for specific purposes or items of equipment. Restricted funds represent the unspent balances on multiple projects, which are generally single-item equipment purchases, staff development activities or limited projects of less than 12 months duration.

Government Capital Grant

During 2024/25 the Government announced plans to distribute over £100m to UK Hospices. The distribution of funds is to be made over two financial years with 25% allocated in 2024/25 and 75% in 2025/26.

On this basis Barnsley Hospice has been allocated £80,003 in 2024/25 and £330,433 in 2025/26 which had to be used on fixed asset addditions. Barnsley Hospice has used the money accordingly and the income has been recorded as restricted income in the year. Given the assets have been purchased, under the provisions made in the Charity SORP 2019, the restriction has been released and the balance released to unrestricted funds.

Notes to the Financial Statements

for the year ended 31 March 2026

24. Analysis of net assets between funds

	General funds £	Designated funds £	Restricted funds £	**Total funds 2026 £**	Total funds 2025 £
Unrestricted Funds					
Tangible fixed assets	2,594,249	-	-	**2,594,249**	2,327,630
Fixed asset investments	962,043	-	-	**962,043**	889,687
Current assets	1,363,134	2,550,000	112,175	**4,025,309**	4,871,903
Current liabilities	(447,976)	-	-	**(447,976)**	(304,738)
Total Net Assets	4,471,450	2,550,000	112,175	**7,133,625**	7,784,482

Unrestricted funds are freely available for future use, restricted funds relate to donations and grants given with restrictions.

25. Analysis of net funds

	At 1 April 2025 £	Cashflow £	**At 31 March 2026 £**
Cash and equivalents	**4,285,129**	(697,252)	**3,587,877**

26. Related parties transactions

The charity is controlled by the Trustees. No one Trustee has ultimate control.

There is a dormant trading subsidiary. There are no outstanding balances due to, or owed by, the subsidiary company.

There were no related party transactions for the year ended 31 March 2026, nor for the year ended 31 March 2025.

26. Subsequent Events

Following the year end, the charity entered into an agreement for a new retail premises. The premises are a replacement for the existing retail outlet and is expected to further support the charity's retail trading activities and provide additional capacity for the charity's operations. No adjustment has been made to the financial statements in respect of this event, as it arose after the reporting date.



We'd like to say a special thank you to everyone who has helped us to be there for the people of Barnsley when they need it most.

Without the ongoing support of our incredible fundraisers and donors, we would not be able to provide our specialist care and services free of charge to those who need it. This includes the local partners, businesses and individuals who go above and beyond to raise funds for our aid.

Thank you to the patients and families who have so kindly shared their stories with us. Your experiences and kind words have helped showcase the difference Barnsley Hospice makes and how vital palliative and end of life care is.

Finally, to the staff and volunteers of #TeamHospice. We are immensely proud of the dedication and hard work our workforce displays every day and we would not be here without you.

Thank you.



If you would like to find out more about our services or how you can support the care we provide, please visit our website:

Find us at www.barnsleyhospice.org

Call us on 01226 244 244

Email us at enquiries@barnsley-hospice.org

Registered with FUNDRAISING REGULATOR

Registered address: 104-106 Church Street, Gawber, Barnsley, S75 2RL
Registered charity number: 700586
Registered charity name: Barnsley Hospice Appeal
Company type: Company Limited by Guarantee
Dormant company details: Barnsley Hospice
Company number: 02274925