

WALSALL (UNIT 346) OF THE SEA CADET CORPS

TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2026

REGISTERED CHARITY NUMBER: 522744

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REPORT OF THE TRUSTEES
OF
WALSALL SEA CADETS (UNIT 346) OF THE SEA CADET CORPS

The Charity Trustees present their report together with the financial statements of the charity for the year ended 31st March 2026. The financial statements comply with both the Charity's Constitution and the Charities Act 2011.

Aim of the Sea Cadet Corps

The aim of the Sea Cadets Corps is to give young people the best possible head start in life, through nautical adventure and fun, based on the customs and traditions of the Modern Royal Navy. Our aim is to develop young people and support them towards responsible adulthood.

Charitable Purpose

The charitable purpose of the Unit is to promote the development of young people in achieving their physical, intellectual, and social potential as individuals and as responsible citizens. This is achieved by the provision of education and leisure time activities using a nautical theme, based on the traditions of today's Royal Navy and in accordance with the principles, ethos, and practices of the Marine Society & Sea Cadets (MSSC).

In furtherance of the Purpose, the Unit offers young people a structured environment in which to develop; provides access to education and training including sailing, rowing, windsurfing, paddle sports, power boating, seamanship, navigation, marine engineering, cooking, music, first aid, drill, piping, and public services; it provides opportunities for young people to obtain a range of qualifications and a wide range of opportunities for community involvement.

Public Benefit

The trustees continue to give regard to the Charity Commission's general guidance on public benefit 'Charities and Public Benefit' provided by the Unit in relation to the charitable purpose of the Sea Cadets movement as set out in the activities and achievements as outlined in this report.

To achieve its aim the Unit encourages recruitment of young people from all backgrounds and abilities including where possible, and within the realms of Health and Safety, those with disabilities and develops their skills and abilities by:

- Regular structured activities with a nautical theme
- Enabling young people to take part in activities connected with the wider Sea Cadet Corps
- Movement such as waterborne activities, events and competitions at district, area, and national levels
- Availability of formal achievements whilst completing courses to earn badges and promotions.

Chairman's Report

This report covers the period **1 April 2025 to 31 March 2026** and outlines both the unit's progress over the past year and our priorities for the year ahead.

Governance and Trustees

The year has been a challenging one for the Unit Management Team, particularly in relation to trustee numbers. Throughout the year, we have operated with the lowest number of trustees for several years, a situation made more difficult when one trustee ceased all communication and was no longer able to participate in the management of the unit.

Recruiting new trustees is now a critical priority. The unit urgently needs additional trustees to maintain compliance with Charity Commission requirements, provide effective governance, and support the continued development of the unit. Without an increase in trustee numbers, our ability to operate effectively will be significantly impacted.

Community Engagement

We have continued to strengthen our links with the local community by participating in a variety of events throughout the year, including local Iftar gatherings and the Commonwealth Day flag-raising ceremony. Building a visible presence within our community remains essential for attracting new cadets, recruiting adult volunteers, and raising awareness of the opportunities offered by Sea Cadets.

We have also strengthened our relationship with Bloxwich Royal Naval Association, with the Unit Chair representing the Association at the Walsall Remembrance Day Parade. These partnerships continue to provide valuable support to the unit and help strengthen our standing within the local community.

Lease Progress and Future Development

Significant progress has been made towards securing a long-term lease for the unit. The draft lease is currently being finalised between our solicitor and the Council's solicitor, with support from Liz Marsh, the Sea Cadets National Property Adviser.

Once completed, the lease will transfer responsibility for certain property-related obligations, including the fixed electrical wiring certificate, to the Council. This change will reduce financial pressures on the unit and allow resources to be redirected towards projects that enhance facilities and improve the cadet experience. We have a number of exciting development projects planned once the lease is formally agreed.

Supporting Cadets

The ongoing donation received from Bloxwich Royal Naval Association continues to make a significant difference to our cadets. This funding has enabled us to support young people whose families may otherwise struggle to meet the costs of attending courses and activities. Ensuring that opportunities remain accessible to every cadet, regardless of financial circumstances, remains a key priority, and the Association's support is invaluable in helping us achieve this objective.

Grants and Investment

During the year, the unit successfully secured two grants from Walsall Youth in Uniform. These funds were used to purchase equipment for our newly qualified instructors, enabling them to deliver training in Catering and Radio Communications more effectively.

We were also successful in securing **£14,226.29** through the **Better Youth Spaces** programme. This funding enabled us to significantly improve and expand our paddlecraft fleet, leaving the unit with fifteen modern craft available for training and activities.

The decision by Dudley Sea Cadets to close the Boating Hub in December 2025 was disappointing and created challenges for boating activities in the unit However, thanks to the investment made in our own fleet, Walsall Sea Cadets is well placed to continue delivering high-quality boating opportunities for our cadets.

Progress Against Last Year's Objectives

Secure a 25-year lease

Progress: Good progress has been made, with only a small number of points remaining under negotiation between the unit and the Council.

Secure funding to develop the unit and improve training equipment

Progress: Achieved. The unit secured several grants during the year, resulting in significant improvements to training equipment and the paddle craft fleet

Develop the Trustee Team to support the continued growth of the unit

Progress: Partial. While efforts have been made, increasing trustee numbers remains an urgent priority and is essential for the future sustainability of the unit.

Looking Ahead

The coming year presents both opportunities and challenges. Our priorities remain clear:

- Finalise and sign the long-term lease.
- Recruit additional trustees to strengthen governance and ensure compliance.
- Continue securing grant funding to support development projects.
- Enhance facilities, training equipment, and opportunities for cadets.
- Build on our growing presence within the local community to attract both cadets and adult volunteers.

Thanks

Finally, I would like to express my sincere thanks to all trustees, volunteers, instructors, parents, supporters, partner organisations, and cadets who have contributed to the success of the unit over the past 12 months. Your commitment, support, and dedication continue to make a real difference and are vital to the future success of Walsall Sea Cadets.

Commanding Officers Report

This has been my 5th year as Commanding Officer of Walsall Sea Cadets and another where I have been pleased by what we have achieved.

Our cadet numbers increased to 31, and our instructional volunteers reduced slightly to 15.

There were 88 Adult qualifications and 210 Cadet qualifications gained during the year.

Cadets attended 283 cadet courses and events, including Basic Catering, Military Match Day at Walsall FC, Community Iftars and Eid Celebrations, Civic Carol Service, Remembrance Parades and events, Junior Section camps, First Aid, Shooting, and BTEC qualifications and residential voyages on our offshore Sailing and Power vessels.

Whilst the Adult Volunteers racked up 224 events and courses, some as students themselves but many facilitating the teaching and supervising in fields such as Shooting, First Aid, St George's Parades, VE anniversary commemorations, Powerboating, South West Area Summer Camp, Promotion Boards, Marine Engineering and Offshore voyages.

The unit was well represented at all of the District competitions, coming away with many medals and going on to the Area level at the Drill and Piping, Rowing racing and boat handling competitions.

A particular highlight was when 7 cadets and myself paraded through central London, marching from Horse Guards Parade to Trafalgar Square then on up The Mall as part of the National Trafalgar Parade representing South West Area Sea Cadets.

We were again awarded a Burgee by the Captain of the Sea Cadet Corps after a very successful inspection by the Area Officer, where he highlighted and praised the community ethos that is so important to our unit. This award is given for reaching a high standard across all aspects of the organisation and one we are very proud of.

My key focus over the coming year is to continue our recruitment of CFAVs to enable us to grow our cadet numbers, and experiences.

Our D of E offering needs support with the expedition aspect and I will be reaching out across our Networks to facilitate this.

Health and Safety Trustee Report

Health & Safety Trustee Report

As the Health & Safety Trustee, my role is to provide independent oversight and assurance that the Unit manages health and safety effectively, both within our Walsall premises and throughout the wide range of training and development activities undertaken by our cadets.

For me, however, good health and safety management is about considerably more than compliance, inspections and paperwork. It is about creating an environment in which young people can learn, develop, challenge themselves and build confidence – safely.

Safety that enables, rather than prevents

Sea Cadet training is deliberately practical. Whether cadets are learning within the Unit, undertaking expedition skills, sailing, boating or participating in other waterborne and external activities, we want them to experience challenge.

Challenge inevitably involves an element of risk.

Our responsibility is therefore not to attempt to eliminate every conceivable risk from cadet life. Doing so would remove many of the experiences through which young people develop judgement, resilience, confidence and personal responsibility. Instead, our responsibility is to ensure that risks are properly understood, assessed and proportionately controlled, with competent adult supervision and appropriate safeguards.

That balance is fundamental to my approach to health and safety.

I served as a Royal Marines Commando before my subsequent professional career, and the Commando ethos and mindset continue to influence my approach to risk management. Courage, determination, unselfishness and cheerfulness in the face of adversity are not qualities that develop by shielding people from every challenge. They develop through experience, teamwork, appropriate responsibility and learning to operate confidently within one's abilities.

For our cadets, this means creating opportunities to stretch themselves while ensuring that the adults responsible for them have done everything reasonably necessary to make that challenge a managed one.

We should not teach young people to fear risk; we should teach them to understand it, respect it and manage it.

Our assurance arrangements

This year has seen continued work to strengthen the Unit's health and safety arrangements.

The recent Unit Management Assurance assessment provides a useful independent measure of our position.

The overall dashboard records the Unit as 93% compliant, with 6% identified as work to do and 1% non-compliant. Importantly, the Safety, Health and Environmental section itself achieved 97% compliance.

That is a strong position, but health and safety is never something we should regard as "finished". The value of assurance lies just as much in identifying what needs improvement as it does in confirming what we already do well.

The Unit is therefore actively working through the actions identified by both the annual assurance process and my own Health & Safety Trustee inspections.

The Chair's assurance statement confirms that these actions continue to be progressed and that the Unit's compliance arrangements are up to date.

Risk assessment remains central to this work. Existing assessments are being transferred onto the new format, while additional Unit-specific assessments are being developed for activities such as catering. Community activities are also supported by risk assessments which receive Health & Safety Trustee review. We are additionally looking to provide training to our Cadet Force Adult Volunteers (CFAVs) to further develop their confidence and competence in completing effective risk assessments.

This is important because a risk assessment should never simply be a document produced to satisfy a requirement. It should be a practical tool that helps the person leading an activity think through what might reasonably go wrong, who could be affected, what controls are needed and whether the activity can proceed safely.

Our Unit and facilities

Our Walsall base is an important part of the cadet experience and therefore receives the same systematic approach to safety.

The assurance review considered matters including asbestos management, electrical safety, fire precautions, emergency lighting, fire extinguishers, housekeeping, ventilation, Legionella controls, COSHH and equipment.

There are areas requiring further work. These include resolution of the differing information concerning asbestos within older flooring, servicing of the extractor fan, aspects of fire-alarm servicing, the Legionella assessment and restoration of hot water within the galley.

These matters are being managed rather than ignored. Indeed, identifying deficiencies and ensuring they are acted upon is precisely what a functioning health and safety assurance system should do.

The external Safety and Assurance Officer noted positively that the Unit was presented in a clean and safe state, with statutory certification uploaded to the appropriate system, while also reinforcing the requirement for ongoing monitoring and prompt action where certification expires.

Sailing, boating and adventurous training

Waterborne activity is one of the areas where the balance between opportunity and effective risk management becomes particularly important.

Sailing and watercraft can provide cadets with extraordinary opportunities. They learn practical skills, teamwork, communication, leadership, decision-making and respect for an environment which can change quickly.

Those benefits are precisely why we want such activities to continue – but they must take place within the appropriate assurance framework.

Following the loss of the Unit's previous permanent boating arrangements, no independent afloat activity is currently being conducted while a suitable new boating hub is identified.

The assurance report makes clear that appropriate IBOS arrangements must be established before independent boating resumes.

That is an excellent example of proportionate risk management in practice. It does not mean abandoning boating because it carries risk. It means ensuring that the right venue, competent people, equipment, supervision and assurance arrangements are in place before our cadets take to the water.

The Unit is also seeking to expand off-site Expedition Skills training, alongside developing CFAV competence and acquiring the necessary resources.

I strongly support that ambition.

Developing tomorrow's adults

Ultimately, the purpose behind all of this is our cadets.

Parents entrust us with their young people, and that responsibility is something that Trustees, the Commanding Officer and our adult volunteers must never take lightly.

But our responsibility is not simply to return young people home having encountered no risk whatsoever.

It is to help them progressively develop the knowledge, confidence and judgement that will allow them to make good decisions for themselves.

A young person who learns to sail must understand weather, equipment, instructions and their own limitations.

A cadet undertaking expedition training learns preparation, teamwork and self-reliance. A cadet entrusted with responsibility learns that their decisions can affect other members of their team.

These are not simply Sea Cadet skills. They are life skills.

As cadets progress through the Unit, the challenge and responsibility we give them should develop with them. Our risk management should enable that progression, providing appropriate boundaries and supervision while giving them room to learn, occasionally make mistakes in a controlled environment, solve problems and discover what they are capable of achieving.

That is how we help nurture capable, responsible, resilient and motivated young adults.

Looking forward

During the coming year I will continue to work alongside the Chair, Commanding Officer, Unit Management Team and our CFAVs to strengthen our safety culture, develop risk-assessment competence, monitor the actions arising from inspections and assurance activity, and provide scrutiny of both Unit-based and external activities.

We will continue to challenge ourselves where improvements are necessary. Equally, health and safety should never become a barrier erected between our cadets and worthwhile experiences.

My approach remains rooted in a principle I learned many years ago as a Royal Marines Commando:

Prepare properly. Understand the risks. Look after the people alongside you. Then have the confidence to take on the challenge.

If our health and safety arrangements allow Walsall Sea Cadets to do that – enabling young people to experience adventure, develop new skills, test themselves, support one another and return home safely with greater confidence than when they arrived – then we are achieving what good risk management should be about.

Ian Johnson
Health & Safety Trustee
Walsall Sea Cadets

Financial Review - Treasurers report

WALSALL SEA CADETS' TREASURER'S REPORT

AGM 2026

Reporting Period: 1 April 2025 to 31 March 2026

INCOME

During the year, total income was **£25,246.33**, representing an increase of **£13,773.73** compared with the previous year's income of **£11,472.60**. Increasing cadet numbers contributed significantly to this growth, with subscription income rising by **£880**.

Grant funding increased substantially, generating **£14,726.29** for the unit. The majority of this funding came from the **Better Youth Spaces** programme, which enabled the purchase of a completely new paddlecraft fleet. Additional grants from **Walsall Youth in Uniform** were used to purchase equipment for our Catering and CIS instructors, enabling them to deliver training courses more effectively.

Although donations were lower than in the previous year, this reduction was offset by increased fundraising activity. The introduction of a small charge for unit courses, designed to cover costs such as catering ingredients, generated an additional **£170** in course fee income.

Higher cadet numbers also led to an increase of **£237.96** in Nutty takings. No income was received from the MSSC during the year, as there was no requirement to hire a minibus to transport cadets to courses.

The unit continues to receive no income through **Gift Aid**. This remains a missed opportunity and should be a key priority for the coming year.

EXPENDITURE

Total expenditure for the year was **£28,942.01**, compared with **£12,950.73** in the previous year, an increase of **£15,991.28**.

The largest element of this increase was expenditure of approximately **£14,226.29** funded through grant awards, primarily relating to the purchase of the new paddlecraft fleet.

Expenditure relating to the Boating Hub ceased in January following Dudley's decision to close the operation at the end of 2025.

Utility costs were managed more effectively during the year, resulting in a reduction of **£423.92** compared with the previous year.

The increase in the MSSC annual levy to **£260** accounts for the additional **£10** expenditure under this heading.

Nutty expenditure increased by **£115.24**, reflecting greater demand driven by rising cadet numbers.

Building maintenance costs increased by **£1,517.30**, principally due to the renewal of the fixed wiring certificate.

SAVINGS ACCOUNT

The balance of the savings account decreased by **£6,935.37** during the year. This reduction reflects payments for the fixed wiring electrical certificate and the Statement of Conditions Report required in support of our lease arrangements.

Not all grant funding received through the Better Youth Spaces programme has yet been transferred back into the savings account. As a result, some grant funds are currently held elsewhere within the unit's accounts.

The savings account balance at year end stood at **£11,987.82**. Of this amount, **£7,000** is held as the unit's financial reserve, with the remainder comprising ring-fenced grant funding that will be utilised once the lease is secured.

SUMMARY

The unit remains in a stable financial position.

Looking ahead, priorities for the coming year should include implementing a Gift Aid scheme to maximise available income and continuing to pursue grant funding for specific projects. These measures will help further develop the unit, enhance facilities and equipment, and improve the quality and range of opportunities available to our cadets.

Reserves Policy

The trustees continue to review the charity's requirements for reserves considering the main risk to the organisation, that being a reduction of income. The trustees have established a policy whereby the reserves in total that are not invested in tangible fixed assets held by the Unit should be the equivalent to 6 months overhead costs of the charity that being £7,000.

The level of these reserves has been determined by the need to meet the working capital requirements of the charity and for the charity to carry out all its legal obligations.

At the end of March 2026, the total of the charity's reserves stood at £ 17.842.66 of which £8,000 is designated for building maintenance and repairs once the lease has been secured and £2,000 for training resources and equipment.

The financial strategy of the trustees continues to be that of building the reserves which will be achieved by continually reviewing overheads, exploring additional means of income and further fundraising. The trustees will continue to take all necessary actions regarding the prevailing economic climate.

Structure, Governance and Management

Units of the SCC are formed solely by volunteers in local communities. Each Unit is a self-supporting youth organisation and an independent charity with a central support management and training structure provided primarily by the Marine Society and Sea Cadets (MSSC). The unit becomes a part of the SCC by virtue of its' affiliation to the MSSC, the parent body of the SCC. In accepting this affiliation, the unit undertakes to comply with all regulations issued by, or on behalf of, the MSSC Council.

The Unit was registered as an unincorporated charity on 12/12/1963 and is governed by a constitution approved by the Charity Commission of England and Wales. A revised constitution issued by the Marine Society and Sea Cadets was ratified by the Board of Trustees between meetings in December 2017 to meet the deadline of 31st December 2017.

Recruitment and Appointment of the Trustees

Trustees serve and are re-elected on an annual basis. A minimum of 4 office holders: Chair, Secretary, Treasurer and Commanding Officer. UMT office holders are elected at the first meeting following the Annual General Meeting (AGM). UMT members are elected from the membership of the Sea Cadets Unit which is drawn loosely as being those with an interest in the unit. The constitution lays down specific controls for UMT membership and will be observed for all future recruitment.

In the event of a vacancy arising during the year (known as a casual vacancy), the trustees have the power to appoint new trustees. A trustee will serve until the date of the next AGM, after which the post will be filled by election.

The trustees are represented by a wide range of individuals drawn from the local community. Trustees have the power to appoint additional trustees to act jointly with them for all purposes. A trustee whose term of office has expired can be appointed for a further term of office.

Responsibilities of the Trustees

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charity (Accounts Reports) Regulations 2008.They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the trustees and signed on its behalf on

P Perry

Paul Perry, Chair of the Board of Trustees

Legal and Administrative Information

Charity Details:

Charity Name:	Walsall Sea Cadets (Unit 346) of the Sea Cadets Corps
Charity Status:	Unincorporated
Registered Charity No:	522744
Registered Office and Operational Address:	Walsall Sea Cadets Eldon House Eldon Street Walsall WS1 2JS
Telephone Number	01922 621776
Email:	CHAIR.WALSALL@OUTLOOK.COM
Website	https://www.sea-cadets.org/walsall

Trustees:

Chair:	Mr Paul Perry
Treasurer:	Mrs B Roowala
Secretary:	
Trustees:	Mr Ian Johnson
Ex-Officio	CPO (SCC) Leanne Lawes

Persons who were Trustees during the financial year:

President:	The Mayor of WALSALL
Vice President	The Chair of Bloxwich Royal Naval Association
Holding (Custodian) Trustees:	The Marine Society & Sea Cadets (MSSC)
Independent Examiner:	Mrs Linda Green
Bank:	CAF BANK LTD 25 KINGS HILL AVENUE WEST MALLING KENT ME19 4JQ

Acknowledgements to our Supporters

Walsall Sea Cadet Unit 346 of the Sea Cadets Corps would like to publicly acknowledge and thank the following organisations and donors for their financial support during 2025/2026

Bloxwich Royal Navy Association

Baron Davenport's

Walsall Youth in Uniform

Better Youth Spaces





No final report would be complete without acknowledging the efforts and dedicated service of the adult volunteers who make the unit a success. For any Sea Cadet Unit to succeed it is fully reliant on its teams to work together. Our uniformed and civilian instructors, management team and unit assistants all have one common aim, that of delivering the best experience for our young people.

In this modern age, time is a precious commodity and like with all teachers and trainers there is a lot goes on behind the scenes, outside of parade times and over weekends that is not observed but makes the difference.

Thank you for your commitment and continued support.

Independent Examiners Report

TO THE TRUSTEES OF WALSALL (UNIT 346) OF THE SEA CADET CORPS.

I report on the financial statements of WALSALL (Unit 346) of the Sea Cadets Corps for the year ended 31st March 2026 which are set out on pages 14 - 15.

Responsibilities and basis of report

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act")

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records.

Independent examiner's statement

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn to enable a proper understanding of the accounts to be reached.

Mrs. Linda Green
Royal Mail
NWM Mail Centre
Sun Street
Wolverhampton
WV1 1AA. Date: 04/06/2026

The financial statements were approved by the Board of Trustees at their meeting on 02/09/2026 **and** were signed on its behalf by:

Paul Perry Chair Treasurer Mrs Batul Roowala

Signature: …P Perry…….. Signature: … B Roowala……..

WALSALL SEA CADETS ANNUAL 25/26 ACCOUNTS SUMMARY

INCOME			EXPENSE		
Cadets Subscriptions	£	6,760.00	Fund raising and events	£	469.66
Grants	£	15,226.29	Travel & minibus	£	126.20
Donations	£	914.06	Bank charges.	£	60.00
Fundraising	£	919.52	Training courses	£	-
Room Hire Sporting Futures	£	-	Sailing Club/ Boating Costs	£	14,746.29
Course fees	£	170.00	Walsall Council	£	1,891.66
Gift Aid (HMRC)	£	-	Utilities (Gas, Water, Electric)	£	4,558.84
Nutty Takings	£	1,115.27	Broadband and telephone	£	778.16
Other Receipts/ Refunds	£	106.12	Nutty Stock & Catering	£	1,161.74
MSSC	£	-	MSSC	£	260.00
Interest	£	3.32	Buildings & maintenance	£	2,345.91
0ther Income	£	31.75	Equipment, etc.	£	811.33
			Insurance.	£	470.60
			Misc costs	£	1,261.62
TOTAL INCOME	£	25,246.33	TOTAL EXPENSES	£	28,942.01

SAVINGS ACCOUNT YEAR SUMMARY

	INCOME			EXPENSE		
BROUGHT FORWARD	£	18,923.19		TRANSFER TO CURRENT ACCOUNT	£	17,250.00
INTEREST	£	314.63				
TRANSFERS FROM MAIN ACCOUNT	£	10,000.00				
TOTAL FUNDS	£	29,237.82		TOTAL EXPENSES	£	17,250.00
				Carried Forward	£	11,987.82

WALSALL SEA CADETS INCOME COMPARISON

INCOME	2024/2025	2025/2026	DIF
Cadets Subscriptions	5,880.00	6,760.00	£880.00
Grants/ Princes Trust	500.00	15,226.29	£14,726.29
Donations	1,286.00	914.06	-£371.94
Fundraising	465.00	919.52	£454.52
Room Hire	120.00	0.00	-£120.00
Course fees	0.00	170.00	£170.00
Gift Aid (HMRC)	0.00	0.00	£0.00
Nutty Takings	877.31	1,115.27	£237.96
Other Receipts/ Refunds	1,094.03	106.12	-£987.91
MSSC	631.97	0.00	-£631.97
Interest	2.46	3.32	0.86
0ther Income	615.83	31.75	-584.08
TOTAL	11,472.60	25,246.33	13773.73

WALSALL SEA CADETS EXPENDITURE COMPARISON

EXPENSE	2024/2025	2025/2026	DIF
Fund raising and events	97.15	469.66	372.51
Travel & minibus	951.97	126.20	-825.77
Bank charges.	80.00	60.00	-20.00
Training courses	219.00	0.00	-219.00
Sailing Club/ Boating Costs	560.00	14,746.29	14,186.29
Walsall Council	1,955.17	1,891.66	-63.51
Utilities (Gas, Water, Electric)	4,982.76	4,558.84	-423.92
Broadband and telephone	805.99	778.16	-27.83
Nutty Stock & Catering	1,046.50	1,161.74	115.24
MSSC	250.00	260.00	10.00
Buildings & maintenance	828.61	2,345.91	1,517.30
Equipment, etc.	534.07	811.33	277.26
Insurance.	516.67	470.60	-46.07
Misc costs	122.84	1,261.62	1,138.78
TOTAL EXPENSES	12,950.73	28,942.01	15,991.28