Charity registration number: 522385

LINCOLN DISTRICT SCOUTS COUNCIL
TRUSTEES' REPORT AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026

Lincoln District Scouts Council
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Lincoln District Scouts Council
Trustees' Report For The Year Ended 31 March 2026

The trustees present their report and the financial statements for the year ended 31 March 2026.

Objectives and Activities

Aims and Objectives

To support over 1500 young people of all abilities and religions from the ages of 4 to 25 years. Encourage teamwork and personal development through a wide range of activities.

Public Benefit

Public benefit is central to the work of all charities. In deciding what activities the charity will undertake during the year the Trustees take note of the Charity Commission guidance on Public Benefit. In particular the Trustees consider how planned activities will contribute to the aims and objectives they have set.

The trustees confirm that they have complied with the requirements of Section 17 of the Charities Act 2011 to have due regard to the Charity Commission's guidance on public benefit.

Reference and Administrative Details

Trustees

C Jackson - Chair of the Board
J Hadleigh
H D Mountain
L W Evans
G Ashley (resigned 18/11/2025)
M D Campbell
M McGuire
L E Dell (appointed 18/11/2025)
F M Niblett (appointed 18/11/2025)

Charity Number

522385

Principal Address

Altham Terrace
Lincoln
Lincolnshire
LN5 8DN

Independent Examiner

Ryan Rousseau MAAT
RFBS Accounting Ltd
22 Beechcroft Close
South Hykeham
Lincoln
Lincolnshire
LN6 9NB

The trustees' report was approved by the board of trustees and signed on its behalf by:



C Jackson

Trustee
21/07/2026

Lincoln District Scouts Council
Independent Examiner's Report to the Trustees of Lincoln District Scouts Council
For The Year Ended 31 March 2026

I report to the trustees on my examination of the accounts of the above charity, Lincoln District Scouts Council and their linked charities, for the year ended 31 March 2026.

Responsibilities and Basis of Report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 (“the Act”).

I report in respect of my examination of the Trust’s accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent Examiner's Statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

• accounting records were not kept in accordance with section 130 of the Act or
• the accounts do not accord with the accounting records
• the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a ‘true and fair view which is not a matter considered as part of an independent examination

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Ryan Rousseau MAAT

21/07/2026
22 Beechcroft Close
South Hykeham
Lincoln
Lincolnshire
LN6 9NB

Lincoln District Scouts Council
Statement of Financial Activities
For The Year Ended 31 March 2026

	Notes	2026 Unrestricted funds £	2025 Unrestricted funds £
INCOME AND ENDOWMENTS FROM:			
Donations and legacies	**3**	151,343	138,993
Charitable activities:			
Events & training		112,041	79,268
Grants		30,513	8,334
Other trading activities	**4**	11,352	3,748
Investments	**5**	1,768	1,034
		307,017	231,377
EXPENDITURE ON:			
Raising funds	**6**	(183,733)	(133,862)
Charitable activities:	**6**		
Events & training		(118,620)	(109,075)
		(302,353)	(242,937)
NET INCOME/(EXPENDITURE)		4,664	(11,560)
Transfers between funds	**12**	-	-
NET MOVEMENT IN FUNDS		4,664	(11,560)
RECONCILIATION OF FUNDS:			
Total funds brought forward		214,000	225,560
TOTAL FUNDS CARRIED FORWARD	**12**	218,664	214,000

The notes on pages 6 to 9 form part of these financial statements.

Lincoln District Scouts Council
Statement of Financial Position
As At 31 March 2026

	Notes	2026 Unrestricted funds	2025 Total funds
		£	£
FIXED ASSETS			
Tangible Assets	**10**	46,500	46,500
		46,500	46,500
CURRENT ASSETS			
Cash at bank and in hand		172,163	167,500
		172,163	167,500
Creditors: Amounts Falling Due Within One Year	**11**	1	-
NET CURRENT ASSETS (LIABILITIES)		172,164	167,500
TOTAL ASSETS LESS CURRENT LIABILITIES		218,664	214,000
NET ASSETS		218,664	214,000
FUNDS OF THE CHARITY			
Unrestricted Funds		218,664	214,000
TOTAL FUNDS	**12**	218,664	214,000

The financial statements were approved by the Board of Trustees on 21 July 2026 and were signed on its behalf by:



C Jackson

Trustee

The notes on pages 6 to 9 form part of these financial statements.

1. **General Information**

Lincoln District Scouts Council is an unincorporated charity registered with the Charity Commission, registered charity number 522385. The principal address is Altham Terrace, Lincoln, Lincolnshire, LN5 8DN.

2. **Accounting Policies**

2.1. **Basis of Preparation of Financial Statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)", Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities Act 2011.

The charity is a Public Benefit Entity as defined by FRS 102.

2.2. **Incoming Resources**

All incoming resources are included in the SOFA when the following conditions are met:

1. The charity or subsidiaries have entitlement to the funds
2. Any performance conditions attached to the item of income have been met or are fully within the control of the charity or its subsidiaries
3. There is sufficient certainty that the receipt of the income is considered probable
4. The amount can be measured reliably

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received.

Voluntary income is received by way of grants, donations and gifts and is included in full in the Statement of Financial Activities where receivable.

Grants, where entitlements in not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Investment income is included when receivable.

Incoming resources from charitable trading activity are accounted for on an invoice basis when the work is complete and the charity has the right to the income.

2.3. **Resources Expended**

All expenditure is recognised when it is probable that settlement is required. Expenditure has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with use of the resources. Expenditure applying to one activity or cost category has been directly allocated. Other overheads have been apportioned on the basis of overall time spent and resources utilised.

2.4. **Tangible Fixed Assets and Depreciation**

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is provided at rates calculated to write off the cost of the fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold	2% on cost

2.5. **Cash and Cash Equivalents**

Cash and cash equivalents are basic financial assets and include cash in hand and deposits held at call with banks, other short-term highly liquid investments that mature in no more than three months from the date of acquisition and are readily convertible to a known amount of cash with insignificant risk of change in value, and bank overdrafts.

3. **Income from Donations and Legacies**

	2026 Unrestricted funds	2025 Unrestricted funds
	£	£
Donations and gifts	7,615	41,230
Member subscriptions and sponsorships	132,383	97,763
Grants	11,345	-
	151,343	138,993

4. **Income from Other Trading Activities**

	2026 Unrestricted funds	2025 Unrestricted funds
	£	£
Income from other trading activities	8,980	248
Fundraising events	2,372	-
Letting and licencing arrangements	-	3,500
	11,352	3,748

5. **Investment Income**

	2026 Unrestricted funds	2025 Unrestricted funds
	£	£
Bank interest receivable	1,768	1,034

6. **Analysis of Expenditure**

	Activities undertaken directly	Support costs (see note 7)	2026 Total
	£	£	£
Raising funds	136,593	47,140	183,733
Events & training	118,620	-	118,620
	255,213	47,140	302,353

	Activities undertaken directly	Support costs (see note 7)	2025 Total
	£	£	£
Raising funds	94,461	39,401	133,862
Events & training	107,902	1,173	109,075
	202,363	40,574	242,937

7. **Support Costs**

	2026
	Raising funds
	£
Employee costs	2,908
Premises expenses	8,640
General administration	35,592
	47,140

			2025
	Raising funds	Events & training	Total
	£	£	£
Employee costs	730	-	730
Premises expenses	17,719	-	17,719
General administration	20,652	1,173	21,825
Governance costs	300	-	300
	39,401	1,173	40,574

8. **Independent Examiner's Remuneration**

	2026	2025
	£	£
Independent examination of the financial statements	300	300
Other assurance services	-	-
Tax advisory services	-	-
Other financial services	150	150
	450	450

9. **Average Number of Employees**

Average number of employees during the year was: NIL (2025: NIL)

10. **Tangible Assets**

	Land & Property
	Freehold
	£
Cost	
As at 1 April 2025	46,500
As at 31 March 2026	46,500
Net Book Value	
As at 31 March 2026	46,500
As at 1 April 2025	46,500

11. **Creditors: Amounts Falling Due Within One Year**

	2026	2025
	£	£
Trade creditors	(1)	-

12. **Movement in Funds**

	As at 1 April 2025	Income	Expenditure	As at 31 March 2026
	£	£	£	£
Unrestricted funds				
General:				
General unrestricted fund	214,000	307,017	(302,353)	218,664
Total funds	214,000	307,017	(302,353)	218,664

	As at 1 April 2024	Prior year adjustment	Income	Expenditure	As at 31 March 2025
	£	£	£	£	£
Unrestricted funds					
General:					
General unrestricted fund	205,641	19,919	231,377	(242,937)	214,000
Total funds	205,641	19,919	231,377	(242,937)	214,000

13. **Transactions with Trustees**

During the year the expenses reimbursed to the trustees or paid directly to third parties were as follows:

	2026	2025
	£	£

14. **Related Party Disclosures**

There have been no related party transactions in the reporting that require disclosure.

LINCOLN SCOUTS

2026



Trustee’s Foreword

Firstly, I would like to thank all the scout volunteers in our district. This includes not only the leaders in the groups, planning all the activities that the youth want to do, but also the dedicated activity teams who support our groups and scouts further afield. I also pass on my thanks to all the trustees around the district who work away in the background.

My special thanks go to Lee Evans our District Lead Volunteer and his amazing team of district leaders who work tirelessly on behalf of us all. Another formidable team to mention is the finance group. Matthew Mcguire has created an imposing team. Some of them don’t even live in Lincolnshire, but they come together online to keep our finances organised and presented in a very professional manner.

With everyone working together we create one incredible team. It’s like cogs in a wheel, without you all pulling together this district wouldn't be what it is today.

I’m not going to list all the district achievements as that will all become clear in the section and team reports.

HAPPY CAMPING!

“To every leader, helper, parent, and supporter – thank you. Your continued involvement is what keeps Lincoln District Scouts thriving. Together, we will continue to inspire the doers, the give-it-a-goers and the not quite sure yet but give me time and I’ll get theres of the future.”

Chris Jackson

District Chair of Trustees
Lincoln Scouts



Lead Volunteer Report

Another busy year for Lincoln Scouts, and another year where we have continued to grow. We have welcomed more young people into Scouting across Lincoln, alongside an increase in the number of adult volunteers supporting them. That continued growth is something we should all be incredibly proud of.

Our St George's Day Parade was once again a real highlight of the year. Seeing so many young people and volunteers come together in the heart of our historic city is always something special. It is one of those occasions that reminds us of the scale of Lincoln Scouts, our history and traditions, but most importantly, the fantastic people who make up our District.

This year has also been about strengthening our foundations. We have taken stock and reflected on how we manage our finances, with a huge amount of work taking place behind the scenes to improve our processes, understanding and long term financial sustainability. My sincere thanks go to our finance team and Trustees, and particularly to Matthew, our District Trustee Treasurer, who has led so much of this work. It might not always be the most visible part of Scouting, but it is absolutely essential to securing a strong and sustainable future for Lincoln Scouts.

We have also seen a new committee established to support our HQ, with a great deal of work now happening behind the scenes to consider its future, improve how it is managed and ensure we make the most of this important District asset.

Across Lincoln there is so much happening, in our Groups and Sections, at our sites, through our activity teams, at events and within our District teams.

None of it happens by accident.

As ever, my biggest thank you goes to our volunteers. You are the people who make Lincoln Scouts what it is. Week after week, evenings, weekends and countless hours behind the scenes, you give your time so that young people can experience everything Scouting has to offer.

Whether you volunteer every week, occasionally, at an event, as a Trustee, on an activity team or somewhere behind the scenes, thank you.
And, of course, thank you to our young people, parents, carers, supporters, partners and everyone else who continues to support Scouting across Lincoln.

There is plenty more to do, but Lincoln Scouts continues to grow, develop and move forward. There is some really exciting stuff happening across our District, and I am incredibly excited about what comes next.

“Thank you for being part of the Lincoln Scouts' journey. Here’s to another incredible year ahead.”



Lee Evans

District Lead Volunteer
Lincoln Scouts

Financial Review

The year 2025/26 marked substantial transformation in the finances of Lincoln District Scouts. Improvements in Structure, Policy and Control took shape as the Central Finance Team developed through the year. This resulted in an operating surplus of +£4,663 for the year ended 31st March 2026 against a loss of £11,559 in the prior year

However, this did not mean that investing stopped. We pushed forward on commitments to safety and adventure at the same time.

- The Safety Fence installed around the Climbing tower at Sudbrooke had been on the to do list for many years. With up to date financial records, the Trustee Board were able to approve the installation of the fence. Completion of the project was just 3 months later
- The MAT team completed the restoration of the Mobile Climbing Tower. Now based and used at Altham, it's also making appearances at events around Lincoln.
- Renovation of the Pond at Sudbrooke began, and the purchase of a Wood Chipper to help the site team.
- New Marketing tools, and a Large Branded Gazebo to improve our presence at events
- Commencement of projects at Altham, and setting out our Goals for the very much loved campsite over the next 2 years.

Total project investment in the year was £20,900

We listened to our Teams.
The first 2 meetings of Chairs, Treasurers and Trustees was a huge success with over 20 in attendance for the first meeting and over 50 for the second.
Finance played a part in GLV meetings and views expressed in all meetings has led to constructive decisions being made such as moving the St Georges Day donation within the Membership Fee, reducing Administration or paying the MPLC licence centrally saving every Group on average around £200.

Lincoln Finance is a complex operation of 2 Campsites, 5 Activity Teams, 10 Explorer units, 9 other Support Teams and multiple large scale events. None of this would be possible without the immense support we have from our Finance Team – Zoe Ashley, Nic Atkin, Laura Spencer, Matt Sillett & Janine Stevens. They have set a standard in Scouting Finance at District level we should all be very proud of and I'm grateful for their support and all of the District Team who have now got behind the new processes.

No longer looking back, we will push forward in our District, investing in our Volunteers and Young People with new Teams, Events and Opportunities all on the Horizon next year.



Matt McGuire
District Treasurer

WHAT A GREAT YEAR



A Journey Through Scouting

From a four-year-old taking their first steps into Squirrels to a young adult discovering their place in Network, Scouting offers something for everyone. Across Lincoln District, our six youth sections: Squirrels, Beavers, Cubs, Scouts, Explorers and Network provide a journey filled with adventure, friendship, learning and opportunities to grow. Each section offers something different, helping young people develop confidence, independence and new skills as they progress through their Scouting journey.

This year has once again demonstrated the incredible variety of opportunities available across the District. From Bear Hunts and Pumpkin Parties to cinema trips, camps, adventurous activities and new experiences, our young people have been busy making memories. We have celebrated achievements, welcomed new members, opened new provisions and continued to create opportunities for young people to experience more.

We are particularly proud of the growth and development across our sections. From the continued expansion of Squirrels and the celebration of our youngest members, through to the opening of Excalibur Explorer Sea Scout Unit, the first Explorer Sea Scout Unit in Lincoln District; we continue to look for new ways to give young people more opportunities.

But none of this happens without our incredible volunteers. Behind every meeting, camp, activity, award and adventure is a team of adults giving their time, energy and enthusiasm to help young people thrive.

As you read through this year's annual report, we hope you get a sense of the breadth of Scouting across Lincoln District and the incredible things our young people and volunteers have achieved together.

Six sections. One District. Thousands of adventures.

The adventure begins!

Squirrels



Squirrels is the youngest section of the Scout family, giving children aged 4–6 their first opportunity to experience the adventure, friendship and learning that Scouting has to offer. Through games, crafts, outdoor activities and plenty of imagination, Squirrels helps young people build confidence, develop independence and discover the world around them.

One fantastic example of Squirrels in action took place in June 2025, when 33 Squirrels gathered in North Hykeham, accompanied by their teddy bears, packed lunches and picnic blankets, ready for a day of adventure.
The morning began with a very special Bear Hunt, taking the Squirrels on a journey to 2nd Lincoln HQ. Completing the hike also earned them a Hike's Away credit — an impressive achievement for our youngest members!

They made their own binoculars and created maps of their Bear Hunt adventure, using natural materials they found around them. There was also a picnic-themed scavenger hunt, parachute games and plenty of den building.

Despite the threat of rain, the weather stayed kind, allowing everyone to enjoy their picnics beneath the shade of the trees. An ice lolly provided the perfect finishing touch and a much-needed boost of energy for the hike back to the starting point!

Days like this perfectly demonstrate what makes Squirrels so special. They give our youngest members the chance to explore, make friends, try something new and, most importantly, create memories that can last a lifetime



The most exciting place to be!



BEAVERS

Beavers are the second youngest section of the Scout family, welcoming young people aged 6–8 to experience adventure, friendship and discovery. Through games, challenges, crafts, outdoor activities and new experiences, Beavers develop confidence, learn new skills and begin their Scouting journey in a fun and supportive environment.

Across Lincoln District, Beaver Scouting continues to provide fantastic opportunities for young people to get involved, make friends and discover what they are capable of. With an active programme of events and activities, our Beavers are certainly making the most of every opportunity — and 2026 is shaping up to be a particularly special year.

Back in October, Beavers from across the District came together at the Pip Beck Centre on RAF Waddington for a spooktacular Pumpkin Party. Once again, the weather was on our side, allowing the Beavers to make the most of both the indoor and outdoor spaces.

Outside, the Beavers took on a pumpkin code-breaking treasure hunt, tested their aim with Halloween skittles and battled it out in a Halloween bean bag toss. Inside, the fun continued with eyeball ping pong, the ever-popular Bandage a Mummy game and a range of Halloween-themed crafts, including cotton-bud skeletons, bat dream catchers, masks and spell potions.



The party finished with musical statues set to Halloween favourites before every Beaver headed home with a well-earned party bag and plenty of stories to tell.

And there is plenty more to look forward to. 2026 is all about preparing for the Beavers' 40th Anniversary Camp in June, giving our young people the chance to celebrate four decades of Beaver Scouting and be part of a very special District-wide event.

Looking further ahead, we are also excited to be preparing to celebrate five years of Squirrels in Lincoln District in January 2027. Together, these milestones demonstrate just how much our youngest sections have grown — and how strong the future of Scouting in Lincoln continues to be.
From pumpkin parties and jelly-filled spider hunts to camps, friendships and new adventures, Beavers are building memories today that will stay with them for years to come.

cubs

Cubs is where the adventure really starts to grow. Welcoming young people aged 8–10½, the Cub section gives young people the chance to develop new skills, take on challenges, build friendships and experience adventures that go far beyond their usual weekly meetings.
It has been another busy and successful year for the Lincoln District Cub Team. Alongside supporting Cub leaders across the District, the team has continued to create opportunities for Cubs from different groups to come together, try something different and, most importantly, have fun.
During the year, the team organised two District-wide events, both of which proved incredibly popular.

Our first event was a trip to the cinema, giving Cubs from across Lincoln the chance to enjoy a film together in a relaxed and fun environment. This was followed by a trip to the pantomime to see The Jungle Book, which once again brought Cubs together for an afternoon of entertainment, laughter and plenty of Scouting spirit.

Both events were extremely well supported, with around 150 Cubs attending each one. It was fantastic to see so many young people from different groups meeting one another and enjoying an experience together. These District events are a great reminder of the scale of Scouting in Lincoln and the opportunities we can create when our groups come together.

Away from District events, the Cub Team has continued to support Cub leaders throughout the year, offering help, advice and assistance whenever needed. Supporting our volunteers remains a key part of our role, helping Cub sections across the District to deliver great programmes and opportunities for their young people.

One of the most rewarding parts of the year has been celebrating the achievements of our Cubs. Members of the Cub Team have had the pleasure of presenting Chief Scout's Silver Awards to young people who have completed the highest award available in the Cub section. This is a fantastic achievement, requiring commitment, determination and a willingness to take on a wide range of challenges.

We would like to congratulate every Cub who achieved their Silver Award during the year. Your achievements are something to be incredibly proud of!

Looking Ahead

There is already plenty in the pipeline for the year ahead. We are continuing to plan activities that will bring Cubs and leaders from across Lincoln District together, providing accessible opportunities to experience something different, make new friends and create memories outside of their normal weekly meetings.

One particularly exciting event currently in the planning is a special celebration for the 110th birthday of Cub Scouts. This will be a fantastic opportunity to celebrate the history of the section while looking ahead to its future — and we hope to see Cubs from right across the District joining us.

None of this would be possible without the fantastic Cub leaders and volunteers who give their time throughout the year. Events involving around 150 young people require a huge amount of support, and we are incredibly grateful to everyone who helps make these experiences possible, from planning and organising to supervising and keeping our young people safe.

As we look ahead, the Cub Team remains committed to supporting our volunteers and creating more opportunities for Cubs across Lincoln to have fun, experience new adventures, meet new people and make memories that last a lifetime.



SCOUTS

It has been another busy year for Scouts across Lincoln District, with young people and leaders taking part in activities, supporting their communities, developing new skills and creating plenty of memories along the way.

The Scout ImpAct Team has continued to support Scout sections across the District, providing opportunities for groups to come together while also supporting leaders with ideas, training and recognition. Here are some of the highlights from April 2025 to March 2026.

Bringing the District Together

The year began, as it traditionally does, with the St George's Day Parade, bringing Scouts and leaders from across Lincoln together to celebrate Scouting and showcase the fantastic work taking place across the District.

April also saw volunteers getting up early to support the Lincoln 10K, helping with the collection and distribution of runners' kit bags. It was another great example of Scouts getting involved in the wider community and supporting local events.

In June, the ImpAct Team was proud to support the selection camp for leaders of the Lincolnshire Contingent attending the World Scout Jamboree 2027. Half of the ImpAct Team were successfully selected for the contingent team — an exciting opportunity to be involved in an incredible international Scouting experience.

The summer also provided opportunities for leaders to learn from one another. A Section Leaders' Meeting at Nettleham Scout HQ focused on upskilling leaders in OSM, alongside an opportunity for everyone to share what was working well in their groups and discuss some of the challenges they were facing. The session generated some fantastic conversations, ideas and examples of good practice.

Learning, Supporting and Celebrating

September brought the Gilwell Reunion and Lincs Fest, giving leaders the chance to develop their own skills, learn from others and enjoy some well-earned social time with fellow volunteers.

Later in the year, Lincoln District Scouts once again supported the Royal British Legion Poppy Appeal, with groups helping to staff collections at Lincoln Railway Station and supermarkets across the city and surrounding areas. It was fantastic to see Scouts continuing to play an active role in supporting the local community. November also saw the Young People's Night at the Oscars, held at the Hilton Hotel, where we celebrated those who had achieved their Chief Scout's Gold Award — the highest award available in the Scout section. Congratulations to every young person who achieved this incredible milestone.

The ImpAct Team have also continued to visit groups throughout the year to present Chief Scout's Gold Awards, Wood Badges and Length of Service Awards, recognising the achievements and dedication of both young people and volunteers across the District.

Competition, Community and More
The District Bowling Competition has continued throughout the year, with groups arranging their own bowling sessions and submitting their scores to the ImpAct Team. Congratulations to 15th Lincoln (North Hykeham), who took the title this year!

The question now is simple: who will be crowned 2026 champions? Don't forget to get your scores submitted!
Alongside all of these events and activities, the ImpAct Team has continued working behind the scenes to support Scout leaders and sections across Lincoln District.

Looking Ahead
As we reflect on the year, we are conscious that the ImpAct Team may not have achieved everything we had hoped to. Like many leaders across Lincoln, much of our time and energy has been focused on preparations for Poacher, with individual groups working hard to get ready for the event.

But with that work behind us, the team is raring to go for the year ahead.
The ImpAct Team exists to support Scouts and Scout leaders across the District, and we want the programme to reflect what our sections actually want to do. So, if there is an activity, competition, event or adventure you would like to see, please tell us! We will do our best to turn your ideas into opportunities and get them into the diary.

Finally, a huge thank you to every Scout volunteer across Lincoln District. Whether you're running weekly meetings, organising camps, driving young people to activities, supporting events, completing paperwork or simply being there when a young person needs you, you really do make a difference.



EXPLORERS

Explorer Scouts gives young people aged 14–18 the chance to take greater ownership of their Scouting journey, developing independence, leadership skills and confidence while taking on new challenges and adventures.

This year has been particularly exciting for Explorers in Lincoln District, with the opening of Excalibur Explorer Sea Scout Unit; the first Sea Scout Explorer Unit in the District!

Based at Altham Terrace Scout HQ, Excalibur brings a new dimension to Explorer Scouting in Lincoln, giving young people the opportunity to experience more water-based activities and the wider Sea Scouting programme alongside the Explorer programme. Its launch is an exciting step forward, expanding the range of opportunities available to our young people and creating a new pathway for those who want to take their Scouting adventure onto the water.

Across the District, Explorer Units have continued to provide young people with opportunities to camp, develop new skills, take part in adventurous activities, work towards awards and build friendships. Explorer Scouting is an important time for young people to develop the confidence and independence that will support them as they move into adulthood.

Looking ahead, we want to build on this momentum by continuing to support our existing Explorer Units and developing new opportunities for young people across Lincoln.

With Excalibur leading the way, the future of Explorer Scouting in Lincoln is looking exciting, and we can't wait to see what adventures come next!





network

Scout Network is the oldest youth section in Scouting, supporting young people aged 18–25 as they continue their Scouting journey into adulthood. Network provides a unique space for young adults to enjoy adventure, develop new skills, meet new people and take part in Scouting on their own terms.
It has been another exciting year for Lincoln District Network, with a continued focus on building a strong, welcoming community for 18–25-year-olds across the District.

Network is about giving young adults the freedom to shape their own programme, and throughout the year members have had opportunities to take part in activities, social events and adventures alongside meeting other Network members from across Lincoln.

A key part of our work has also been making sure that Network remains a place where young adults can find their own path within Scouting. Whether members want to focus on the Youth Programme, get involved as volunteers, or simply enjoy the social side of Scouting, there is a place for everyone.

The growth of Network in Lincoln has been particularly encouraging. With more young people getting involved and a stronger sense of community developing, we are seeing the potential of what Network can offer across the District.

Looking ahead, we want to continue growing this provision, creating more opportunities for 18–25-year-olds to meet, explore, volunteer and have fun together. We also want to make sure that Network remains relevant to young adults and continues to offer opportunities that reflect what they actually want to do.

Network is about more than being the oldest youth section; it is about giving young adults a place to belong, opportunities to lead and adventures they will remember for years to come. The future of Network in Lincoln is looking brighter than ever.





Supporting Adventure Across Lincoln

Alongside our six youth sections, Lincoln District is also fortunate to have a fantastic network of District Activity Teams. These specialist teams bring together volunteers with skills, experience and enthusiasm in particular activities, helping make opportunities available to young people and leaders across the District.

From adventurous activities and water sports to specialist skills and events, these teams provide additional expertise and support that individual Scout Groups may not always be able to offer themselves. They help broaden the programme, introduce young people to new experiences and give volunteers the opportunity to share their knowledge with others.

An important part of the wider Lincoln District team, they help us deliver more opportunities, more adventure and more experiences for our young people.

In the following pages, we celebrate the work of these teams and the volunteers who make them possible.

LINCOLN DISTRICT WATER ACTIVITIES

Lincoln District Water Activities (LDWA) has had an incredibly successful year, helping more young people than ever before discover the excitement and adventure of being on the water.

A major highlight has been the successful training of a new cohort of water activities volunteers, significantly strengthening our team and increasing the capacity we have to support groups across the District. Developing new volunteers is vital to the future of water activities in Lincoln, and it has been fantastic to see so many people gaining the skills and confidence to help young people experience the water safely.

As a result, more young people have been able to get on the water than ever before. From those picking up a paddle for the first time to young people developing their existing skills, LDWA has continued to open up new opportunities and make water activities more accessible across Lincoln.

This growth is something we are incredibly proud of. It demonstrates what can be achieved when enthusiastic volunteers come together with a shared passion for adventure and a commitment to giving young people experiences they may never otherwise have the opportunity to enjoy.

With our expanded volunteer team, LDWA is looking forward to an even bigger and better year ahead — getting more young people on the water, developing more volunteers and continuing to make water-based adventure a key part of Scouting in Lincoln.



LINCOLN DISTRICT ARCHERY TEAM

The Archery Team has continued to provide popular opportunities for young people across Lincoln District, with excellent feedback showing just how much participants value the chance to try and develop their skills.

While 2025 was a quieter year than usual, the team still delivered 543 participant places across 87 volunteer hours. Two instructors also successfully gained their governing body instructor awards, strengthening our capacity for the future.

Our Archery Youth section continues to grow and now has 13 members, with around half owning their own equipment. Almost all members have achieved their Master at Arms Activity Badge, while all Explorer members have gained their Physical Recreation Activity Badge.

The 2025 Target Tournament also introduced Tomahawks as a new activity, proving extremely popular. The event attracted 71 participants, including 27 taking part in tomahawks, with archery fully booked.

2026 has already been a much busier year, with 28 sessions delivered and 350 participants by the end of June. The Target Tournament has also continued to grow, reaching 80 attendees in 2026.

We are particularly excited to launch a new annual Cub Archery Competition in September, giving our younger members another opportunity to develop their skills and enjoy some friendly competition.

We are always looking for new volunteers to join the team and become archery instructors. More instructors means more opportunities for young people, helping us continue to grow archery across Lincoln District.

A huge thank you to everyone who has booked the team, entered our events or volunteered their time — your support makes all of this possible.

LINCOLN DISTRICT BUSHCRAFT TEAM

The Lincoln Scouts Bushcraft Team helps young people discover the outdoors, develop practical skills and build confidence through hands-on adventure.

From fire lighting and shelter building to outdoor cooking, navigation and learning how to work with nature, the team provides opportunities for Scouts to develop skills that are both useful and fun.

Bushcraft is all about learning by doing, encouraging young people to get outside, try something new and work together to overcome challenges.
Whether it's their first time lighting a fire or they're already an experienced outdoor adventurer, there is always something new to learn.

The team is looking forward to continuing to provide exciting opportunities across the District



MOUNTAIN ACTIVITY TEAM

The Mountain Activity Team (MAT) has had another busy and successful year, supporting adventurous activities across Lincoln District through climbing, hillwalking, navigation and camping.

A major achievement has been the launch of the District's Mobile Climbing Tower. After hundreds of volunteer hours spent refurbishing and preparing the tower, it successfully passed its inspections and entered service in spring 2026. Open sessions at Altham Terrace have already proved popular, providing another fantastic opportunity for young people to experience climbing.

To meet growing demand, MAT also introduced a new belayer training programme, training adult volunteers from across the District and increasing our capacity to deliver climbing sessions safely and sustainably.

MATFEST 2026 was another highlight, with 40 Scouts and Explorers enjoying a weekend of climbing, navigation and outdoor skills. The event provided opportunities to work towards badges while making friends and enjoying adventure together, with excellent feedback from both young people and leaders.

The team has also continued to support leaders working towards climbing and hillwalking permits, while members undertook training and development weekends in the Peak District and North Wales to maintain and develop their skills.

Our Junior Mountain Activity Team (JMAT) has continued to grow, giving older Scouts and Explorers opportunities to develop their outdoor skills and gain experience supporting MAT activities. JMAT members have contributed to climbing sessions, navigation training and MATFEST, helping develop the next generation of volunteers.

A huge thank you goes to all MAT and JMAT members, and everyone who has supported the team throughout the year — particularly those who helped bring the Mobile Climbing Tower to life.

LINCOLN DISTRICT SCOUT BAND

The Lincoln District Scout Band continues to meet every Monday evening at Altham Terrace from 7.00 pm to 8.30 pm. Membership has continued to grow and, whilst the band is now much younger than it was before COVID-19, it is encouraging to see so many new members joining.

We have also welcomed more leaders who now share responsibilities with Bandmaster Monica Pollard. It has been especially pleasing to see former band members returning to support their own children, who have since joined the band.

Each Monday evening begins with members working in small tuition groups before coming together to rehearse as a full band, allowing everyone to develop their individual skills while performing as an ensemble.

The reporting period began with preparations for the 2025 St George's Day Parade, with rehearsals taking place during our regular Monday meetings and additional Sunday afternoon sessions at St Hugh's Church, North Hykeham.

The continued growth in subscription income has placed the band on a sound financial footing, enabling the purchase of several new drums. In particular, we have invested in smaller drums for our youngest members who are not yet able to manage the standard-sized instruments. These drums are supplied with ergonomic shoulder harnesses, allowing the weight to be distributed more evenly and making them much more suitable for younger players.
Recruitment of drummers has been particularly successful during the year and, as a result, our focus is now on attracting more instrumentalists to maintain a well-balanced band.

SUDBROOKE PARK ACTIVITY CENTRE

Sudbrooke Park has continued to make positive progress this year, with significant work taking place to improve the site and ensure it remains a safe, welcoming and enjoyable place for young people and volunteers.

A particular focus has been on site safety, tree management and the general condition of the grounds and facilities. While there is still plenty of work to do, the improvements made so far are already making a noticeable difference. This ongoing work is helping us develop Sudbrooke into a campsite and activity centre that Lincoln District Scouts can be proud of, providing a fantastic base for adventures, activities and memories for years to come.

We would like to thank everyone who has contributed their time, skills and hard work to improving the site. There is more to do, but the future of Sudbrooke Park is looking very positive.



ALTHAM TERRACE DISTRICT HQ

It has been another busy year at Altham Terrace, with plenty happening across our city-based campsite and headquarters. Over the past year, we have reviewed and revamped our site price list, making it more attractive and accessible to visiting groups while also helping to ensure we can begin investing in the site and its facilities over the coming years.

There is plenty we would like to improve, and one of our first priorities will be the car park, which is now long overdue some attention. As income from the site grows, we hope to continue working through a programme of improvements that will help keep Altham Terrace a useful, welcoming and affordable facility for Scouting in the city.

Our water activities have had a particularly busy season this year, making great use of the site's location and giving more young people the opportunity to get out on the water. The District MAT climbing tower has also started to see regular use at Altham and is proving to be a valuable addition to the range of activities we can offer on site.

We have continued to look at ways of growing the volunteer team and have been delighted to welcome some new faces during the year. A huge thank you goes to everyone who has visited Altham Terrace, supported the site, volunteered their time or helped with the many jobs that keep everything running. We are grateful for all that you do and look forward to continuing to develop Altham Terrace over the year ahead.



Charity registration number: 522385

LINCOLN DISTRICT SCOUTS COUNCIL
TRUSTEES' REPORT AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2026

Lincoln District Scouts Council
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The trustees present their report and the financial statements for the year ended 31 March 2026.

Objectives and Activities

Aims and Objectives

To support over 1500 young people of all abilities and religions from the ages of 4 to 25 years. Encourage teamwork and personal development through a wide range of activities.

Public Benefit

Public benefit is central to the work of all charities. In deciding what activities the charity will undertake during the year the Trustees take note of the Charity Commission guidance on Public Benefit. In particular the Trustees consider how planned activities will contribute to the aims and objectives they have set.

The trustees confirm that they have complied with the requirements of Section 17 of the Charities Act 2011 to have due regard to the Charity Commission's guidance on public benefit.

Reference and Administrative Details

Trustees

C Jackson - Chair of the Board
J Hadleigh
H D Mountain
L W Evans
G Ashley (resigned 18/11/2025)
M D Campbell
M McGuire
L E Dell (appointed 18/11/2025)
F M Niblett (appointed 18/11/2025)

Charity Number

522385

Principal Address

Altham Terrace
Lincoln
Lincolnshire
LN5 8DN

Independent Examiner

Ryan Rousseau MAAT
RFBS Accounting Ltd
22 Beechcroft Close
South Hykeham
Lincoln
Lincolnshire
LN6 9NB

The trustees' report was approved by the board of trustees and signed on its behalf by:



C Jackson
Trustee
21/07/2026

I report to the trustees on my examination of the accounts of the above charity, Lincoln District Scouts Council and their linked charities, for the year ended 31 March 2026.

Responsibilities and Basis of Report

As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent Examiner's Statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records
- the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view which is not a matter considered as part of an independent examination

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Ryan Rousseau MAAT
21/07/2026
22 Beechcroft Close
South Hykeham
Lincoln
Lincolnshire
LN6 9NB

Lincoln District Scouts Council
Statement of Financial Activities
For The Year Ended 31 March 2026

	Notes	2026 Unrestricted funds £	2025 Unrestricted funds £
INCOME AND ENDOWMENTS FROM:			
Donations and legacies	3	151,343	138,993
Charitable activities:			
Events & training		112,041	79,268
Grants		30,513	8,334
Other trading activities	4	11,352	3,748
Investments	5	1,768	1,034
		307,017	231,377
EXPENDITURE ON:			
Raising funds	6	(183,733)	(133,862)
Charitable activities:	6		
Events & training		(118,620)	(109,075)
		(302,353)	(242,937)
NET INCOME/(EXPENDITURE)		4,664	(11,560)
Transfers between funds	12	-	-
NET MOVEMENT IN FUNDS		4,664	(11,560)
RECONCILIATION OF FUNDS:			
Total funds brought forward		214,000	225,560
TOTAL FUNDS CARRIED FORWARD	12	218,664	214,000

The notes on pages 6 to 9 form part of these financial statements.

Lincoln District Scouts Council
Statement of Financial Position
As At 31 March 2026

	Notes	2026 Unrestricted funds	2025 Total funds
		£	£
FIXED ASSETS			
Tangible Assets	10	46,500	46,500
		46,500	46,500
CURRENT ASSETS			
Cash at bank and in hand		172,163	167,500
		172,163	167,500
Creditors: Amounts Falling Due Within One Year	11	1	-
NET CURRENT ASSETS (LIABILITIES)		172,164	167,500
TOTAL ASSETS LESS CURRENT LIABILITIES		218,664	214,000
NET ASSETS		218,664	214,000
FUNDS OF THE CHARITY			
Unrestricted Funds		218,664	214,000
TOTAL FUNDS	12	218,664	214,000

The financial statements were approved by the Board of Trustees on 21 July 2026 and were signed on its behalf by:



C Jackson

Trustee

The notes on pages 6 to 9 form part of these financial statements.

1. General Information

Lincoln District Scouts Council is an unincorporated charity registered with the Charity Commission, registered charity number 522385. The principal address is Altham Terrace, Lincoln, Lincolnshire, LN5 8DN.

2. Accounting Policies

2.1. Basis of Preparation of Financial Statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)", Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities Act 2011.

The charity is a Public Benefit Entity as defined by FRS 102.

2.2. Incoming Resources

All incoming resources are included in the SOFA when the following conditions are met:

1. The charity or subsidiaries have entitlement to the funds
2. Any performance conditions attached to the item of income have been met or are fully within the control of the charity or its subsidiaries
3. There is sufficient certainty that the receipt of the income is considered probable
4. The amount can be measured reliably

For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received.

Voluntary income is received by way of grants, donations and gifts and is included in full in the Statement of Financial Activities where receivable.

Grants, where entitlements in not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Investment income is included when receivable.

Incoming resources from charitable trading activity are accounted for on an invoice basis when the work is complete and the charity has the right to the income.

2.3. Resources Expended

All expenditure is recognised when it is probable that settlement is required. Expenditure has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with use of the resources. Expenditure applying to one activity or cost category has been directly allocated. Other overheads have been apportioned on the basis of overall time spent and resources utilised.

2.4. Tangible Fixed Assets and Depreciation

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is provided at rates calculated to write off the cost of the fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Freehold	2% on cost

2.5. Cash and Cash Equivalents

Cash and cash equivalents are basic financial assets and include cash in hand and deposits held at call with banks, other short-term highly liquid investments that mature in no more than three months from the date of acquisition and are readily convertible to a known amount of cash with insignificant risk of change in value, and bank overdrafts.

3. Income from Donations and Legacies

	2026 Unrestricted funds £	2025 Unrestricted funds £
Donations and gifts	7,615	41,230
Member subscriptions and sponsorships	132,383	97,763
Grants	11,345	-
	151,343	138,993

4. Income from Other Trading Activities

	2026 Unrestricted funds £	2025 Unrestricted funds £
Income from other trading activities	8,980	248
Fundraising events	2,372	-
Letting and licencing arrangements	-	3,500
	11,352	3,748

5. Investment Income

	2026 Unrestricted funds £	2025 Unrestricted funds £
Bank interest receivable	1,768	1,034

6. Analysis of Expenditure

	Activities undertaken directly £	Support costs (see note 7) £	2026 Total £
Raising funds	136,593	47,140	183,733
Events & training	118,620	-	118,620
	255,213	47,140	302,353

	Activities undertaken directly £	Support costs (see note 7) £	2025 Total £
Raising funds	94,461	39,401	133,862
Events & training	107,902	1,173	109,075
	202,363	40,574	242,937

7. Support Costs

	2026 Raising funds £
Employee costs	2,908
Premises expenses	8,640
General administration	35,592
	47,140

	2025 Raising funds £	Events & training £	Total £
Employee costs	730	-	730
Premises expenses	17,719	-	17,719
General administration	20,652	1,173	21,825
Governance costs	300	-	300
	39,401	1,173	40,574

8. Independent Examiner's Remuneration

	2026 £	2025 £
Independent examination of the financial statements	300	300
Other assurance services	-	-
Tax advisory services	150	-
Other financial services	450	150
		450

9. Average Number of Employees

Average number of employees during the year was: NIL (2025: NIL)

10. Tangible Assets

	Land & Property Freehold £
Cost	
As at 1 April 2025	46,500
As at 31 March 2026	46,500
Net Book Value	
As at 31 March 2026	46,500
As at 1 April 2025	46,500

11. Creditors: Amounts Falling Due Within One Year

	2026	2025
	£	£
Trade creditors	(1)	-

12. Movement in Funds

	As at 1 April 2025	Income	Expenditure	As at 31 March 2026
	£	£	£	£
Unrestricted funds				
General:				
General unrestricted fund	214,000	307,017	(302,353)	218,664
Total funds	214,000	307,017	(302,353)	218,664

	As at 1 April 2024	Prior year adjustment	Income	Expenditure	As at 31 March 2025
	£	£	£	£	£
Unrestricted funds					
General:					
General unrestricted fund	205,641	19,919	231,377	(242,937)	214,000
Total funds	205,641	19,919	231,377	(242,937)	214,000

13. Transactions with Trustees

During the year the expenses reimbursed to the trustees or paid directly to third parties were as follows:

	2026	2025
	£	£

14. Related Party Disclosures

There have been no related party transactions in the reporting that require disclosure.

Scouts

Lincoln

Every year in Lincoln Scouts brings new adventures, new challenges and, most importantly, new memories. From the first time a young person puts on their neckerchief to the friendships, achievements and experiences that stay with them long after they leave Scouts, our movement is about creating moments that matter.

This year has been no different. Across Lincoln District, our young people have camped under the stars, learned new skills, taken on challenges, served their communities and discovered things they never knew they were capable of. Behind every activity is a story, behind every achievement is a moment of pride, and behind every memory is a volunteer who helped make it possible.