

Company registration number: 01828287

Charity registration number: 516516

NECA

(A charitable company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2021

NECA

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Reference and Administrative Details

Patron	Her Grace, The Duchess of Northumberland
President	Mr B.N. Speker OBE DL
Trustees	Mr B.N. Speker OBE DL, President Mr N. Richardson, Chairman Mr R.I. Watson, Treasurer Mr D. Gregory (to 9 October 2020) Dr P.B. Moore
Company Secretary	Mr R.I. Watson
Remuneration Committee	Mr N. Richardson Mr R.I. Watson Mrs C. Atkinson
Key Management Personnel	Mrs C. Atkinson, Chief Executive Ms E. Innes, Deputy Chief Executive Mrs C. Howarth, Finance Manager Mrs C. Cook, Service Manager (resigned 14 August 2020) Mrs L. Strong, HR/Development Manager
Registered Office	Derwent Point Clasper Way Swalwell Newcastle upon Tyne NE16 3BE The charity is incorporated in England and Wales.
Charity Registration Number	516516
Company Registration Number	01828287
Auditor	MHA Tait Walker Chartered Accountants & Statutory Auditors Bulman House Regent Centre Gosforth Newcastle upon Tyne NE3 3LS
Bankers	Lloyds Bank Plc Newcastle 102 Grey Street Newcastle upon Tyne NE99 1SL
Solicitors	Sintons LLP The Cube Barrack Road Newcastle upon Tyne NE4 6DB

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Trustees' Report Year Ended 31 March 2021

The trustees, who are directors for the purposes of company law, present the annual report together with the consolidated financial statements and auditors' report of the charitable parent company and its subsidiaries for the year ended 31 March 2021.

Structure, governance and management

Nature of governing document

The organisation is a charitable company limited by guarantee, incorporated on 26th June 1984 and is governed by its Memorandum and Articles of Association, which were last amended on 11th May 2020. It was also registered as a charity with the Charity Commission on 20th June 1985. In the event of the charitable company being wound up members are required to contribute an amount not exceeding £1.

Board of Directors/Trustees

The business of the charity is managed by an Executive Committee of the trustees, the number of which shall not be less than 4 nor more than 30, who meet on a regular basis to decide overall strategic policies and financial matters. Trustees retire by rotation and are able to stand for re-election.

The trustees retiring by rotation at this year's Annual General Meeting are as follows:

Mr N. Richardson

Mr R.I. Watson

The trustees meet, as a norm, on a monthly basis. They receive detailed management and financial information as well as reports on operational activities for their meetings. Trustees unable to attend a meeting because of COVID-19 restrictions or other engagements are nevertheless provided with all the papers and information relevant for such meetings and are able to discuss issues arising with the Chairman or the Chief Executive. Trustees participate in the strategic planning process and have ultimate responsibility for the strategic plan.

Recruitment and appointment of trustees

Any trustee vacancies which arise are filled by search with due regard to maintaining a proper balance of skills and experience within the Executive Committee. New Trustees are appointed by the Executive Committee or by members of the charity in General Meetings.

Induction and training of trustees

New trustees undergo an induction process to brief them on their legal obligations under charity and company law, the content of the Memorandum and Articles of Association, the committee and decision making processes, the business plan and recent financial performance of the charity. Trustees are encouraged to attend appropriate external training events.

Arrangements for setting key management personnel remuneration

We have identified Key Management Personnel in the Reference and Administration section.

The remuneration of the key personnel is determined by the Board and the Chief Executive, although the Chief Executive is excluded in relation to discussion of her remuneration. The Board is guided by a formal report from the Remuneration Committee which sets out all available relevant information which includes legislative obligations, best available benchmark data in relation to salaries and settlement levels, internal differentials, recruitment difficulties, the recent settlement history at NECA, the proposed costs and ability to pay.

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Trustees' Report Year Ended 31 March 2021

Day to day management

Day to day management is vested in a professional team led by the Chief Executive of the charity, and who meet on a monthly basis. The Chief Executive meets regularly with the Chairman (in addition to the formal meetings) and appraises him of any significant issues as they may arise between meetings.

Objectives and activities

Objectives and aims

The objectives of the charity and the group are:

- to promote the prevention, recognition and treatment of problems related to, in particular but not exclusively, the use of alcohol, drugs, related substances, and gambling.
- to advance Education, promote Social Inclusion and Community Capacity, and provide relief from disadvantage, preserving and protecting Health and Wellbeing by providing free accessible services across the North of England.

The mechanisms for delivering the various services of the group are well established and the management team is stable, flexible and well experienced in driving and managing the critical activities of the organisation. All our charitable activities focus on our objectives and are undertaken to further our charitable purposes for the public benefit.

We are an equal opportunity organisation and are committed to a working environment that is free from any form of discrimination on the grounds of colour, race, ethnicity, religion, sex, sexual orientation or disability. We will make reasonable adjustments to meet the diverse needs of all staff or clients.

Fundraising disclosures

The charity is required to report how it deals with fundraising from the public. The charity does not, as a norm, fundraise from the public. The charity does not use a professional fundraiser or commercial participator to raise funds. Any monies received direct from the public follows all guidelines set out by the Charity Commission and UK law in every respect. We respect the privacy and contact preferences of all public donors.

Public benefit

We review our aims, objectives and activities each year. This review looks at what we achieved and the outcomes of our work in the previous 12 months. The review looks at the success/result of each activity and the benefits they have brought to those groups of people we are set up to help. The review also helps us ensure our aims, objectives and activities remained focussed on our stated purposes.

We have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives they have set.

Achievements and performance

Further details of the group's activities, achievements, performance and future plans are contained within the Chairman's Report on page 7 and include positive confirmation of delivery of public benefit.

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Trustees' Report Year Ended 31 March 2021

Financial review

The group deficit for the year as shown in the Statement of Financial Activities, including donations of £3,047, amounts to £46,947. The total deficit has been debited to Unrestricted and Restricted Funds as shown in the Statement of Financial Activities.

The year ended 31 March 2021 is considered to be acceptable from a financial perspective, particularly so given the increasing difficulties for the voluntary sector and the ongoing potential impact of COVID – 19. In respect of non-financial measures a great deal has been achieved, as ever and as outlined above, consistent with the objects of the charity.

Policy on reserves

The results for the year leave NECA with an Unrestricted Revenue Reserve of £6,074,557. From note 22 to these financial statements it can be seen that of this sum £891,822 is held in net current assets that is, represented by cash and net creditors. This is a modestly reduced position from the prior year which was a net current asset position of £904,126 and therefore a decrease of £12,304.

The charitable company will continue to endeavour to make and retain a modest surplus over the next few years in keeping with the agreed Reserves Policy (as follows) 'The company should aim to hold readily expendable reserves of between three to six months average expenditure to ensure that the activities of the charity can be sustained through any period of financial difficulty'. This would equate to a free reserves target of between £500,000 to £1million. The current level of free reserves as at the year end amounted to £891,822. The financial statements have been prepared on a going concern basis.

The charity meets its day to day working capital requirements through cash generated from operations.

The charitable company's forecasts and projections for the next twelve months show that the charity will be able to continue in operational existence for that period. The impact of COVID-19 to date on the charity has been manageable and is forecast to remain to be the case. The charity and its trading subsidiaries have strong positive cash balances and is forecasting for this to continue to be the case. Based on the factors set out above, the trustees believe that it remains appropriate to prepare the financial statements on a going concern basis.

Investment policy and objectives

The Charity funds are controlled by the directors, who also act as trustees, who invest with a view to safely optimising annual investment income while maintaining capital growth in line with market trends.

The trustees can invest any sums or investments received by them in investments in which they are by law authorised to invest money (including trading subsidiaries), with power from time to time to change for others of a like nature.

Risk Management

The trustees have continued to assess the major risks to which the charity is exposed, in particular those relating to the operations and finances of the charity but, also encompassing non-financial risks that may arise, and are satisfied that systems are in place to mitigate the exposure to the major risks to an acceptable level.

The financial statements which have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities (SORP FRS102) conform to current statutory requirements and comply with the charitable company's governing documents.

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Trustees' Report Year Ended 31 March 2021

Plans for future periods

The charity has no plans at the present to radically alter the mix of ongoing activity, nor to change the focus of the charity. It is envisaged that there may be some requirement to adapt to the continuing difficult economic conditions which have the potential to affect all aspects of the charity's work. An organisation wide cost control strategy continues to exist with close scrutiny of all discretionary spending.

The Trustees have approved a budget for the forthcoming year consistent with these comments and the Charity's overall strategic plan.

The Board and Management are committed to the process of continuous improvement to optimise both the financial performance and activities of the Charity and its subsidiaries.

Statement of Trustees' Responsibilities

The trustees (who are also the directors of NECA for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and the group and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company and the group will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

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Trustees' Report Year Ended 31 March 2021

Disclosure of information to auditor

Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

Reappointment of auditor

In accordance with section 485 of the Companies Act 2006, a resolution for the re-appointment of MHA Tait Walker as auditors of the charity is to be proposed at the forthcoming Annual General Meeting.

The annual report was approved by the trustees of the charity on 3 August 2021 and signed on its behalf by:



N. Richardson
Chairman

NECA

Chairman's Report

It is not surprising that this year has been very difficult not just for NECA but for many charities who struggled to cope with the demands of the Covid-19 restrictions. However, throughout the pandemic NECA services continued to operate either with staff working remotely from home, having telephone contact with clients where appropriate, and regular meetings using video apps such as Zoom and Teams. It was hugely disappointing therefore, despite NECA's best efforts, to have both Darlington services closed prematurely by the council, especially as NECA services in Darlington continued to remain open when many other organisations closed, and despite the service being rated as 'outstanding' by CQC.

NECA is fortunate to have some unrestricted income from properties that it had purchased for its own use over the last 25 years but when contracts ended and individual properties became surplus to requirements, they were either sold or let to provide an income for the charity. That income has been reduced this year as 3 tenants who have had extreme cash flow problems have had to give up their tenancies. NECA was initially able to offer rent free periods and reduced rent to help financially but there was only so much that could be done. Now that FACT have moved out of Clasper House a decision was made to relocate some functions from Derwent Point so that we can make use of both buildings while efforts are made to find new tenants.

Two other NECA properties that have become surplus to requirements are in the process of being sold and the capital from those sales will have a positive effect on cashflow going forward.

When all of this is taken into consideration it is hardly surprising that NECA has returned a deficit for the year, in fact the first time in many years. Nonetheless it is encouraging to note that NECA actually made an operating surplus during the year however, once depreciation and an allowance for a possible bad debt were considered, this small surplus became a deficit.

There is some good news in that the Dept of Transport drink / drive contract has been extended for a further 7 years and NECA's gambling service has also benefited from additional funding from Gamcare.

The very good work carried out by the NECA Community Garden in South Tyneside has been recognised by being awarded the Queens Award for Voluntary Service 2021. This prestigious award, the equivalent of an MBE for charities is richly deserved by all our volunteers, not forgetting the hard work put into the garden by our staff and the encouragement offered by Emma Lewell-Buck MP for South Shields and several other organisations whose support has been invaluable.

It's important to always be mindful that what we do has to be of benefit to the public and NECA's support of other charities together with the Queens Award for Voluntary Service, which was nominated by the local community, are perfect examples of this. Well done to everyone involved.

During the year we sadly said goodbye to longstanding trustee David Gregory who died unexpectedly in October 2020. David had been a trustee for over 25 years and will be sorely missed by all who knew him.

As always, I end with grateful thanks to the trustees, staff, volunteers, and supporters who have worked tirelessly throughout the year to support the organisation.



N. Richardson
Chairman

NECA

Independent Auditor's Report to the Trustees of NECA

Opinion

We have audited the financial statements of NECA (the 'charitable parent company') and its subsidiaries (the 'group') for the year ended 31 March 2021, which comprise the Consolidated Statement of Financial Activities, Consolidated Balance Sheet, Balance Sheet, Consolidated Statement of Cash Flows and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charity's affairs as at 31 March 2021 and of the group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's ability to continue as a going concern for a period of at least twelve months from when the financial statements were authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

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Independent Auditor's Report to the Trustees of NECA

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the financial statements and Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the financial statements and Trustees' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the group and the parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the financial statements and the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities (set out on page 5), the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

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Independent Auditor's Report to the Trustees of NECA

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Enquiries with management, about any known or suspected instances of non-compliance with laws and regulations and fraud;
- Reviewing board minutes;
- Challenging assumptions and judgements made by management in their significant accounting estimates; and
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness.

Because of the field in which the client operates, we identified the following areas as those most likely to have a material impact on the financial statements: Health and Safety; anti-bribery and corruption; and, compliance with both the UK Companies Act and UK Charities Act.

Owing to the inherent limitations of an audit, there is an unavoidable risk that some material misstatements in the financial statements may not be detected, even though the audit is properly planned and performed in accordance with the ISAs (UK). For instance, the further removed non-compliance is from the events and transactions reflected in the financial statements, the less likely the auditor is to become aware of it or to recognise the non-compliance.


A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

NECA

Independent Auditor's Report to the Trustees of NECA

Use of our report

This report is made solely to the charitable parent company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the group's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable parent company and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.


.....
Mark Brunton BSc FCA (Senior Statutory Auditor)
For and on behalf of MHA Tait Walker
Chartered Accountants
Statutory Auditor
Bulman House
Regent Centre
Gosforth
Newcastle upon Tyne
NE3 3LS

Date: 16.8.2021

MHA Tait Walker is a trading name of Tait Walker LLP.

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Consolidated Statement of Financial Activities for the Year Ended 31 March 2021 (Including Consolidated Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted £	Restricted £	Total 2021 £	Total 2020 £
Income and Endowments from:					
Donations and legacies	3	26,166	300	26,466	4,644
Charitable activities	4	1,007,661	538,308	1,545,969	2,400,103
Other trading activities	5	-	-	-	40,251
Investment income	6	2,315	-	2,315	5,233
Total Income		<u>1,036,142</u>	<u>538,608</u>	<u>1,574,750</u>	<u>2,450,231</u>
Expenditure on:					
Raising funds	7	-	-	-	(36,930)
Charitable activities	8	<u>(1,135,260)</u>	<u>(486,437)</u>	<u>(1,621,697)</u>	<u>(2,378,006)</u>
Total Expenditure		<u>(1,135,260)</u>	<u>(486,437)</u>	<u>(1,621,697)</u>	<u>(2,414,936)</u>
Net (expenditure)/income		<u>(99,118)</u>	<u>52,171</u>	<u>(46,947)</u>	<u>35,295</u>
Net movement in funds		(99,118)	52,171	(46,947)	35,295
Reconciliation of funds					
Total funds brought forward		<u>6,173,675</u>	<u>56,874</u>	<u>6,230,549</u>	<u>6,195,254</u>
Total funds carried forward	21	<u><u>6,074,557</u></u>	<u><u>109,045</u></u>	<u><u>6,183,602</u></u>	<u><u>6,230,549</u></u>

All of the group's activities derive from continuing operations during the above period.

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Comparative Consolidated Statement of Financial Activities for the Year Ended 31 March 2020 (Including Consolidated Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted £	Restricted £	Total 2020 £
Income and Endowments from:				
Donations and legacies	3	2,693	1,951	4,644
Charitable activities	4	1,973,976	426,127	2,400,103
Other trading activities	5	40,251	-	40,251
Investment income	6	5,233	-	5,233
Total income		<u>2,022,153</u>	<u>428,078</u>	<u>2,450,231</u>
Expenditure on:				
Raising funds	7	(36,930)	-	(36,930)
Charitable activities	8	<u>(2,002,102)</u>	<u>(375,904)</u>	<u>(2,378,006)</u>
Total expenditure		<u>(2,039,032)</u>	<u>(375,904)</u>	<u>(2,414,936)</u>
Net (expenditure)/income		<u>(16,879)</u>	<u>52,174</u>	<u>35,295</u>
Net movement in funds		(16,879)	52,174	35,295
Reconciliation of funds				
Total funds brought forward		<u>6,190,554</u>	<u>4,700</u>	<u>6,195,254</u>
Total funds carried forward	21	<u><u>6,173,675</u></u>	<u><u>56,874</u></u>	<u><u>6,230,549</u></u>

NECA

(Registration number: 01828287)

Consolidated Balance Sheet as at 31 March 2021

	Note	2021 £	2020 £
Fixed assets			
Tangible assets	14	5,182,735	5,269,549
Current assets			
Debtors	16	90,025	171,326
Cash at bank and in hand	17	<u>1,038,373</u>	<u>1,087,024</u>
		1,128,398	1,258,350
Creditors: Amounts falling due within one year	18	<u>(127,531)</u>	<u>(297,350)</u>
Net current assets		<u>1,000,867</u>	<u>961,000</u>
Net assets		<u>6,183,602</u>	<u>6,230,549</u>
Funds of the group:			
Restricted		109,045	56,874
Unrestricted income funds			
General funds		<u>6,074,557</u>	<u>6,173,675</u>
Total funds	21	<u>6,183,602</u>	<u>6,230,549</u>

The financial statements on pages 12 to 34 were approved by the trustees, and authorised for issue on 3 August 2021 and signed on their behalf by:



N. Richardson
Chairman



R.I. Watson
Treasurer

NECA

(Registration number: 01828287) Balance Sheet as at 31 March 2021

	Note	2021 £	2020 £
Fixed assets			
Tangible assets	14	5,182,735	5,269,549
Investments	15	<u>4</u>	<u>4</u>
		<u>5,182,739</u>	<u>5,269,553</u>
Current assets			
Debtors	16	69,724	196,888
Cash at bank and in hand	17	<u>1,020,859</u>	<u>887,486</u>
		1,090,583	1,084,374
Creditors: Amounts falling due within one year	18	<u>(100,117)</u>	<u>(189,329)</u>
Net current assets		<u>990,466</u>	<u>895,045</u>
Net assets		<u>6,173,205</u>	<u>6,164,598</u>
Funds of the charity:			
Restricted		109,045	56,874
Unrestricted income funds			
Unrestricted funds		<u>6,064,160</u>	<u>6,107,724</u>
Total funds	21	<u>6,173,205</u>	<u>6,164,598</u>

The financial statements on pages 12 to 34 were approved by the trustees, and authorised for issue on 3 August 2021 and signed on their behalf by:


.....
N. Richardson
Chairman


.....
R.I. Watson
Treasurer

NECA

Consolidated Statement of Cash Flows for the Year Ended 31 March 2021

	Note	2021 £	2020 £
Cash flows from operating activities			
Net cash (expenditure)/income		(46,947)	35,295
Adjustments to cash flows from non-cash items			
Depreciation	10	86,814	88,870
Investment income	6	<u>(2,315)</u>	<u>(5,233)</u>
		37,552	118,932
Working capital adjustments			
Decrease in debtors	16	81,301	196,378
Decrease in creditors	18	<u>(169,819)</u>	<u>(37,007)</u>
Net cash flows from operating activities		(50,966)	278,303
Cash flows from investing activities			
Interest receivable and similar income	6	<u>2,315</u>	<u>5,233</u>
Net (decrease)/increase in cash and cash equivalents		(48,651)	283,536
Cash and cash equivalents at 1 April		<u>1,087,024</u>	<u>803,488</u>
Cash and cash equivalents at 31 March		<u><u>1,038,373</u></u>	<u><u>1,087,024</u></u>

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

1 Charity status

The charity is limited by guarantee, incorporated in England and Wales, and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £1 towards the assets of the charity in the event of liquidation.

The address of its registered office is: Derwent Point, Clasper Way, Swalwell, Newcastle upon Tyne, NE16 3BE

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). They also comply with the Companies Act 2006 and Charities Act 2011.

Basis of preparation

NECA meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Basis of consolidation

The consolidated financial statements consolidate the financial statements of the charity and its subsidiary undertakings drawn up to 31 March 2021.

No statement of financial activities is presented for the charity as permitted by section 408 of the Companies Act 2006. The charity made a surplus for the financial year of £8,610 (2020- £59,767).

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

A subsidiary is an entity controlled by the charity. Control is achieved where the charity has the power to govern the financial and operating policies of an entity so as to obtain benefits from its activities.

The results of subsidiaries acquired or disposed of during the year are included in the statement of financial activities from the effective date of acquisition or up to the effective date of disposal, as appropriate. Where necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with those used by the group.

Inter-company transactions, balances and unrealised gains on transactions between the charity and its subsidiaries, which are related parties, are eliminated in full.

Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group. Non-controlling interests in the net assets of consolidated subsidiaries are identified separately from the group's equity therein. Non-controlling interests consist of the amount of those interests at the date of the original business combination and the non-controlling shareholder's share of changes in equity since the date of the combination. Total comprehensive income is attributed to non-controlling interests even if this results in the non-controlling interests having a deficit balance.

Going concern

The charitable company reported a deficit of £46,947 for the year on a group basis. The financial statements have been prepared on a going concern basis.

The charity meets its day to day working capital requirements through cash generated from operations.

The charitable company's forecasts and projections for the next twelve months show that the charity will be able to continue in operational existence for that period. The impact of COVID-19 to date on the charity has been manageable and is forecast to remain to be the case. The charity and its trading subsidiaries have strong positive cash balances and is forecasting for this to continue to be the case. Based on the factors set out above, the trustees believe that it remains appropriate to prepare the financial statements on a going concern basis.

Estimation uncertainty and judgements

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported.

The judgements (apart from those involving estimations) that management has made in the process of applying the charitable company's accounting policies and that have the most significant effect on the amounts recognised in the financial statements are as follows:

Assessing indicators of impairment - In assessing whether there have been indicators of impairment of assets, the trustees have considered both external and internal sources of information such as market conditions, counterparty credit ratings and experience of recoverability

Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

Depreciation - depreciation is calculated so as to write off the cost of an asset, less its residual value, over the useful economic life of that asset. An estimate of the useful economic life of assets is detailed in the depreciation accounting policy.

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

Income and endowments

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably.

Donations and legacies

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

Grants receivable

Grants are recognised when the group has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included on the balance sheet as deferred income to be released.

Other trading activities

Income from commercial trading activities is recognised as earned (as the related goods and services are provided).

Investment income

Investment income is recognised on a receivable basis.

Interest receivable is recognised on a receivable basis, when the amount can be measured reliably - this is normally upon notification of the interest paid or payable by the bank.

Charitable activities

Income from charitable activities includes income received under contract or where entitlement to grant funding is subject to specific performance conditions is recognised as earned (as the related goods or services are provided). Grant income included in this category provides funding to support client service activities and is recognised where there is entitlement, probable receipt and the amount can be measured with sufficient reliability. Income is deferred when related grants are received and the performance conditions relating to its entitlement are not met.

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Raising funds

These are costs incurred in attracting voluntary income, the management of investments and those incurred in trading activities that raise funds.

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

Support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the charity's (and the group's) activities. These costs, which have not been directly apportioned, have been allocated between cost of raising funds and expenditure on charitable activities. The basis on which support costs have been allocated are set out in the Support Cost note.

Governance costs

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include audit fees and costs linked to the strategic management of the charity.

Government grants

Government grants are recognised based on the accrual model and are measured at the fair value of the asset received or receivable. Grants are classified as relating either to revenue or to assets. Grants relating to revenue are recognised in income over the period in which the related costs are recognised. Grants relating to assets are recognised over the expected useful life of the asset. Where part of a grant relating to an asset is deferred, it is recognised as deferred income.

Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Tangible fixed assets

Individual fixed assets costing £1,000 or more are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Depreciation and amortisation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

Asset class	Depreciation method and rate
Freehold Property	2% straight line
Leasehold Property	Straight line over the period of the lease
Equipment	12.5% straight line, 25% straight line for computer equipment

No depreciation is provided on the land included within the category known as freehold property.

The carrying values of tangible fixed assets are reviewed for impairment in periods if events or changes in circumstances indicate the carrying value may not be recoverable.

Freehold property includes properties which are let to partner organisations, working in similar health and public sectors to the charity. As a result of the agreements, which are in line with the charity's main objectives, the trustees consider these properties to be ancillary to the overall objectives of the charity and therefore do not consider them to be investment properties.

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Trade creditors

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the charity does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

Fund structure

Unrestricted income funds are general funds that are available for use at the Trustees' discretion in furtherance of the objectives of the group.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

Operating leases

Leases in which substantially all the risks and rewards of ownership are retained by the lessor are classified as operating leases. Rentals payable under operating leases are charged in the Statement of Financial Activities on a straight line basis over the lease term.

Pensions and other post retirement obligations

The group operates a defined contribution pension scheme for employees. The assets of the scheme are held separately from those of the group. The annual contributions payable are charged to the income and expenditure account.

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

Financial instruments

Classification

Financial assets and financial liabilities are recognised when the group becomes a party to the contractual provisions of the instrument.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

3 Income from donations and legacies

	Unrestricted funds General £	Restricted funds £	Total 2021 £
Donations and legacies;			
Donations from organisations	1,722	300	2,022
Donations from individuals	1,025	-	1,025
Grants, including capital grants;			
Government grants - CJRS	23,419	-	23,419
	<u>26,166</u>	<u>300</u>	<u>26,466</u>
	Unrestricted funds General £	Restricted funds £	Total 2020 £
Donations and legacies;			
Donations from organisations	1,725	1,000	2,725
Donations from individuals	968	951	1,919
	<u>2,693</u>	<u>1,951</u>	<u>4,644</u>

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

4 Income from charitable activities

	Unrestricted funds General £	Restricted funds £	Total 2021 £
Service contracts	671,514	-	671,514
Rental income	308,626	-	308,626
Grants receivable	-	538,308	538,308
Other income	6,010	-	6,010
Drink drive course income	21,511	-	21,511
	<u>1,007,661</u>	<u>538,308</u>	<u>1,545,969</u>
	Unrestricted funds General £	Restricted funds £	Total 2020 £
Service contracts	1,566,263	-	1,566,263
Rental income	388,047	-	388,047
Grants receivable	19,385	426,027	445,412
Other income	281	100	381
	<u>1,973,976</u>	<u>426,127</u>	<u>2,400,103</u>

5 Income from other trading activities

	Unrestricted funds General £	Total 2021 £
Trading income;	-	-
	<u>-</u>	<u>-</u>
	Unrestricted funds General £	Total 2020 £
Trading income;		
Commercial operations - NECA Training Limited	40,251	40,251
	<u>40,251</u>	<u>40,251</u>

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

6 Investment income

	Unrestricted funds General £	Total 2021 £
Interest receivable and similar income; Interest receivable on bank deposits	2,315	2,315
	<u>2,315</u>	<u>2,315</u>

	Unrestricted funds General £	Total 2020 £
Interest receivable and similar income; Interest receivable on bank deposits	5,233	5,233
	<u>5,233</u>	<u>5,233</u>

7 Expenditure on raising funds

a) Commercial trading activities

	Total 2021 £	Total 2020 £
Legal and professional	-	1,791
Staff costs	-	17,299
Insurance	-	2,070
Other	-	177
Printing, stationery and postage	-	1,403
Subscriptions	-	991
Travel expenses	-	1,026
IT and communication costs	-	186
Room hire	-	3,739
Auditors remuneration	-	4,188
Agency staff	-	3,150
Bank charges	-	910
	<u>-</u>	<u>36,930</u>

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

8 Expenditure on charitable activities

	Unrestricted funds General £	Restricted funds £	Total 2021 £
Staff costs	688,909	366,984	1,055,893
Agency staff	19,807	-	19,807
Advertising and PR	985	730	1,715
Medical costs	46,857	-	46,857
Counselling and sessional fees	-	204	204
Travel expenses	2,374	1,319	3,693
Other professional fees	80,954	13,210	94,164
Support costs (note 9)	253,234	103,990	357,224
Governance costs (note 9)	42,140	-	42,140
	<u>1,135,260</u>	<u>486,437</u>	<u>1,621,697</u>

	Unrestricted funds General £	Restricted funds £	Total 2020 £
Staff costs	1,265,188	268,233	1,533,421
Agency staff	33,140	-	33,140
Advertising and PR	1,040	-	1,040
Medical costs	179,758	-	179,758
Counselling and sessional fees	-	3,131	3,131
Travel expenses	8,305	10,549	18,854
Other professional fees	117,561	3,150	120,711
Other staff costs	4,967	-	4,967
Support costs (note 9)	351,915	90,841	442,756
Governance costs (note 9)	40,228	-	40,228
	<u>2,002,102</u>	<u>375,904</u>	<u>2,378,006</u>

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

9 Analysis of governance and support costs

Support costs allocated to charitable activities

	Governance costs £	Support costs £	Total 2021 £	Total 2020 £
Bank charges	-	897	897	265
Cleaning	-	14,223	14,223	24,432
Depreciation	-	86,813	86,813	88,870
Insurance	-	42,792	42,792	49,923
Light and heat	-	31,991	31,991	42,639
Printing, stationery and postage	-	7,454	7,454	17,393
Recharges	-	15,115	15,115	16,913
Rent and rates	-	32,389	32,389	39,638
Repairs and maintenance	-	22,237	22,237	48,366
Staff training and welfare	-	1,200	1,200	2,553
Sundry expenses	-	6,693	6,693	13,195
IT and communication costs	-	83,660	83,660	98,569
Bad debts provision	-	11,760	11,760	-
Audit and accountancy	14,300	-	14,300	13,877
Staff costs	27,840	-	27,840	26,351
	<u>42,140</u>	<u>357,224</u>	<u>399,364</u>	<u>482,984</u>

10 Net incoming/outgoing resources

Net incoming resources for the year include:

	2021 £	2020 £
Audit fees	12,250	15,350
Other non-audit services	2,050	2,715
Depreciation of fixed assets	<u>86,814</u>	<u>88,870</u>

11 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the group during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

12 Staff costs

The aggregate payroll costs were as follows:

	2021 £	2020 £
Staff costs during the year were:		
Wages and salaries	958,556	1,365,499
Social security costs	78,500	111,517
Pension costs	46,675	100,055
	<u>1,083,731</u>	<u>1,577,071</u>

The monthly average number of persons (including senior management team) employed by the group during the year was as follows:

	2021 No	2020 No
Administrative staff	10	10
Support services	3	6
Development	33	47
	<u>46</u>	<u>63</u>

The number of employees whose emoluments fell within the following bands was:

	2021 No	2020 No
£60,001 - £70,000	1	-
£70,001 - £80,000	1	1
£80,001 - £90,000	-	1

1 (2020 - 2) of the above employees participated in the Defined Contribution Pension Schemes.

The total employee benefits of the key management personnel (as disclosed in the reference and admin page) of the group were £225,121 (2020 - £265,399).

13 Taxation

The group is a registered charity and is therefore potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

14 Tangible fixed assets

Group and Charity

	Freehold property £	Equipment £	Leasehold property £	Total £
Cost				
At 1 April 2020	<u>6,501,218</u>	<u>75,011</u>	<u>15,697</u>	<u>6,591,926</u>
At 31 March 2021	<u>6,501,218</u>	<u>75,011</u>	<u>15,697</u>	<u>6,591,926</u>
Depreciation				
At 1 April 2020	1,234,906	71,774	15,697	1,322,377
Charge for the year	<u>86,351</u>	<u>463</u>	<u>-</u>	<u>86,814</u>
At 31 March 2021	<u>1,321,257</u>	<u>72,237</u>	<u>15,697</u>	<u>1,409,191</u>
Net book value				
At 31 March 2021	<u>5,179,961</u>	<u>2,774</u>	<u>-</u>	<u>5,182,735</u>
At 31 March 2020	<u>5,266,312</u>	<u>3,237</u>	<u>-</u>	<u>5,269,549</u>

15 Fixed asset investments

Charity

Shares in group undertakings and participating interests

	Subsidiary undertakings £	Total £
Cost		
At 1 April 2020	<u>4</u>	<u>4</u>
At 31 March 2021	<u>4</u>	<u>4</u>
Net book value		
At 31 March 2021	<u>4</u>	<u>4</u>
At 31 March 2020	<u>4</u>	<u>4</u>

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

Details of undertakings

Details of the investments in which the charity holds 20% or more of the nominal value of any class of share capital are as follows:

Undertaking	Country of incorporation	Holding	Proportion of voting rights and shares held	
			2021	2020
Subsidiary undertakings				
NECA Services Limited	England	Ordinary	100%	100%
NECA Training Limited	England	Ordinary	100%	100%
NECA Recruitment Limited	England	Ordinary	100%	100%
NECA Housing Limited	England	Ordinary	100%	100%

Principal Activity

The principal activity of NECA Services Limited is the promotion of the prevention, recognition and treatment of addictive behaviour including substance dependency and gambling.

The principal activity of NECA Training Limited is the provision of comprehensive training to a wide spectrum of people. The company ceased trading during the year ended 31 March 2020 and is moving towards being dormant.

The principal activity of NECA Recruitment Limited was the provision of personnel to temporary and permanent placements. The company ceased trading during the year ended 31 March 2019 and is now dormant.

The principal activity of NECA Housing Limited was to be those of managing agents of properties on behalf of their owners. The company ceased trading during the year ended 31 March 2018 and is now dormant.

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

Subsidiaries

The profit for the financial period of NECA Services Limited was £22,459 (2020 - £77,424) and the aggregate amount of capital and reserves at the end of the period was £10,398 (2020 - £65,363).

The profit for the financial period of NECA Training Limited was £Nil (2020 - £136) and the aggregate amount of capital and reserves at the end of the period was £1 (2020 - £590).

The profit for the financial period of NECA Recruitment Limited was £Nil (2020 - £Nil) and the aggregate amount of capital and reserves at the end of the period was £1 (2020 - £1).

The profit for the financial period of NECA Housing Limited was £Nil (2020 - £Nil) and the aggregate amount of capital and reserves at the end of the period was £1 (2020 - £1).

16 Debtors

	Group		Charity	
	2021 £	2020 £	2021 £	2020 £
Trade debtors	28,989	109,188	22,136	61,052
Due from group undertakings	-	-	14,369	110,851
Prepayments and accrued income	61,036	62,138	33,219	24,985
	<u>90,025</u>	<u>171,326</u>	<u>69,724</u>	<u>196,888</u>

17 Cash and cash equivalents

	Group		Charity	
	2021 £	2020 £	2021 £	2020 £
Cash on hand	899	899	-	-
Cash at bank	1,037,474	1,086,125	1,020,859	887,486
	<u>1,038,373</u>	<u>1,087,024</u>	<u>1,020,859</u>	<u>887,486</u>

18 Creditors: amounts falling due within one year

	Group		Charity	
	2021 £	2020 £	2021 £	2020 £
Trade creditors	32,599	43,377	7,596	4,618
Other taxation and social security	16,673	28,299	16,673	28,299
VAT liability	3,753	63,577	16,665	50,758
Accruals and deferred income	74,506	162,097	59,183	105,654
	<u>127,531</u>	<u>297,350</u>	<u>100,117</u>	<u>189,329</u>

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

19 Obligations under leases and hire purchase contracts

Operating lease commitments

Total future minimum lease payments under non-cancellable operating leases are as follows:

	Group		Charity	
	2021 £	2020 £	2021 £	2020 £
Other				
Within one year	989	989	-	-
Between one and five years	-	989	-	-
	<u>989</u>	<u>1,978</u>	<u>-</u>	<u>-</u>

20 Pension and other schemes

Defined contribution pension scheme

The group operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the group to the scheme and amounted to £46,675 (2020 - £100,055).

Contributions totalling £3,655 (2020 - £6,988) were payable to the scheme at the end of the year and are included within creditors.

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

21 Funds

Group

	Balance at 1 April 2020 £	Incoming resources £	Resources expended £	Balance at 31 March 2021 £
Unrestricted funds				
General				
General fund	6,173,675	1,036,142	(1,135,260)	6,074,557
Restricted funds				
GamCare Grants	47,062	500,605	(449,909)	97,758
The Froebel Trust	1,204	5,185	(5,968)	421
National Lottery	8,608	32,518	(30,260)	10,866
ASDA donation	-	300	(300)	-
Total restricted funds	<u>56,874</u>	<u>538,608</u>	<u>(486,437)</u>	<u>109,045</u>
Total funds	<u>6,230,549</u>	<u>1,574,750</u>	<u>(1,621,697)</u>	<u>6,183,602</u>

The specific purposes for which the funds are to be applied are as follows:

General funds comprise those funds which the trustees are free to use for any purpose in furtherance of the charitable objects.

Restricted funds consist of the income received for specific charitable purposes and its related expenditure.

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

22 Analysis of net assets between funds

Group

	Unrestricted General £	Restricted £	Total funds £
Tangible fixed assets	5,182,735	-	5,182,735
Net current assets/(liabilities)	<u>891,822</u>	<u>109,045</u>	<u>1,000,867</u>
Total net assets	<u>6,074,557</u>	<u>109,045</u>	<u>6,183,602</u>

	Unrestricted General £	Restricted £	Total funds at 31 March 2020 £
Tangible fixed assets	5,269,549	-	5,269,549
Net current assets/(liabilities)	<u>904,126</u>	<u>56,874</u>	<u>961,000</u>
Total net assets	<u>6,173,675</u>	<u>56,874</u>	<u>6,230,549</u>

23 Analysis of net funds

Group

	At 1 April 2020 £	Cash flow £	At 31 March 2021 £
Cash at bank and in hand	1,087,024	(48,651)	1,038,373
Net funds	<u>1,087,024</u>	<u>(48,651)</u>	<u>1,038,373</u>

Group

	At 1 April 2019 £	Cash flow £	At 31 March 2020 £
Cash at bank and in hand	803,488	283,536	1,087,024
Net funds	<u>803,488</u>	<u>283,536</u>	<u>1,087,024</u>

NECA

Notes to the Financial Statements for the Year Ended 31 March 2021

24 Related party transactions

Group and Charity

During the year the charity made the following related party transactions:

NECA Services Limited

There have been amounts received by NECA Services Limited in the year amounting to £362,155 (2020: £933,438) for recharges and other expenses incurred on behalf of NECA.

At the balance sheet date the amount due from NECA Services Limited was £14,372 (2020 - £109,943).

NECA Training Limited

There have been payments made by NECA Training Limited on behalf of NECA in the year amounting to £Nil (2020: £3,185).

At the balance sheet date the amount due to/from from NECA Training Limited was £Nil (2020 - £910).