

Charity Registration No. 514108

Company Registration No. 01731129 (England and Wales)

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED
ANNUAL REPORT AND CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees

Mr P Gibson MA (Oxon), DMS, MBIM
Dr C S Harcourt BSc, MSc, PhD
Mr T Deakin MIET
Mr N H Brown BSc
Mr R Jackson BBA CGMA
Dr S Miller BSc (Hons)
Mr A Greenwood MA VetMB CBiol
FSB DipECZM FRCVS
Mr N L Jackson MBE
Mr A Rogers

Secretary

Mr C Mitchell

Charity number

514108

Company number

01731129

Principal address

Flagstaff Gardens
Old Highway
Colwyn Bay
LL28 5UY

Registered office

Flagstaff Gardens
Old Highway
Colwyn Bay
LL28 5UY

Auditor

Sage & Company Business Advisors Ltd
102 Bowen Court
St Asaph Business Park
St Asaph
Denbighshire
LL17 0JE

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

CONTENTS

	Page
Trustees report	1 - 7
Statement of Trustees responsibilities	8
Independent auditor's report	9 - 12
Statement of financial activities	13 - 14
Balance sheet	15
Statement of cash flows	17
Notes to the financial statements	18 - 29

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT)

FOR THE YEAR ENDED 31 DECEMBER 2023

The Trustees present their annual report together with the consolidated financial statements of the charity accounts for the year ended 31 December 2023.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the National Zoological Society of Wales's [governing document], the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (effective 1 January 2019).

Objectives and activities

As the National Zoological Society of Wales, the Charity's object and its principal activity are to advance the education of the general public by increasing knowledge, interest and appreciation of animals - including rare and endangered species - and plants in both natural and artificial environments, and to provide facilities for recreation and other leisure time activities.

Mission Statement

Through its work at the Welsh Mountain Zoo, and elsewhere, the Society seeks to:

- enhance appreciation and understanding of the earth's natural heritage through public education and recreation, and the advancement of biological study.
- support the maintenance of the earth's biological diversity through participation in conservation breeding programmes and assistance for conservation in the wild.
- pursue the above objectives and activities globally, regionally and with special emphasis on the conservation and enhancement of biodiversity in Wales and its surrounding areas.

We have outlined the achievements and performance of the Charity in line with its Strategic Aims as listed below.

Strategic Aim 1: To operate an exemplary Zoo, providing a centre of excellence for animal welfare and the Zoo environment

Strategic Aim 2: To maximise the impact of our conservation and research activities both within the Zoo and in the wild, making a real difference to the care and protection of animals, plants and habitats

Strategic Aim 3: To enhance the public's knowledge, appreciation and understanding of animals and the natural environment (including rare and endangered species) and increase awareness of conservation through inspiring educational experiences

Strategic Aim 4: To enhance the Zoo's position as a leading visitor attraction in North Wales, providing engaging, enjoyable, quality experiences for all guests

Strategic Aim 5: To ensure the long-term financial and environmental sustainability of the Charity through financially sustainable business activities and high standards of governance

Strategic Aim 6: To be an active and effective social enterprise with strong community involvement and partnership working

The Trustees and Management confirm they have both paid due regard to and continue in the provision of public benefit through the Charity's objectives in line with s4 of the Companies Act 2006 and s17(5) of the Charities Act 2011.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

As visitor attendance figures will demonstrate, 2023 ended slightly down on 2022. Unfortunately, the downturn in visitor numbers may be due to poor weather experienced in the year and the fall out of this on a largely outdoor attraction.

Whilst this report focuses on the Zoo Charity, we have to accept that there are concerns over visitor numbers at attractions on both a national and regional level, with global factors adding an air of uncertainty. Utility prices and other costs-of-living remain high.

The basis of valuation for donated services of volunteers is that deemed costs are not recognised within the Statement of Financial Activities.

Achievements and performance

Strategic Aim 1: To operate an exemplary zoo, providing a centre of excellence for animal welfare and the zoo environment

Improvements to the Zoo's animal facilities:

Work has begun to disposition the reptile collection, to ensure the Zoo can meet the terms of the Licence Direction that the reptiles be in new accommodation by September 2024. This will allow works to begin towards a new facility in the area of the alligators, children's farm and reptile house.

The galah aviary was re-meshed, with additional shelter added for the birds. The specification of the mesh also ensures pests are excluded from the aviary, providing protection of their food source and from incursion of wild birds.

Plans are being put together with our architect contractors for improved accommodation for the brown bears and gibbons.

Plans were finalised for replacement of the Sumatran tiger fence, the work for which will be undertaken in 2024. Design of the fence line aims to improve both viewing at allocated points, while generally improving seclusion opportunities for the cats.

The electric sub main and feed to the sea lion habitat was upgraded, to ensure the LSS is fully supported into the future.

A new and improved animal feed-prep kitchen was constructed and fully fitted, ensuring a hygienic food prep area can be maintained.

Breeding:

During 2023 a number of species were bred as part of co-ordinated national or international ex situ breeding programmes and these included California sea lion, margay, Humboldt penguin plus a variety of other species including lemon dove, galah and weavers.

A new female snow leopard was assigned to the Zoo by the EEP, and arrived in October. It is hoped there will be breeding success between this young female and the male received in 2022.

Two young captive bred squirrels were assigned to and received by the Zoo, helping create two breeding pairs.

The Sumatran tigers underwent fertility investigation. From observations, they are both due dental work and the female will undergo keyhole surgery to remove a cyst in 2024. It is thought these actions will work to improve the fertility of both cats. They will then be reassessed by the EEP for breeding recommendations.

Welfare and Quality of Life Assessments

The Zoo has further developed annual welfare assessments, and continues to develop the Quality-of-Life assessments, in order to measure and track animal welfare and habitat improvements. The functionality of these assessments will be under constant review.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

Strategic Aim 2: To maximise the impact of our conservation and research activities both within the Zoo and in the wild, making a real difference to the care and protection of animals, plants and habitats

In 2023 we were able to exceed all existing promised funding, with the budget for *in-situ* financial donations increased.

The Zoo was pleased to be able to provide a host site for Colwyn Bee Honey apiaries, with the locality expected to benefit from the pollinators.

3 young captive bred squirrels were transferred to the Zoo for holding, ahead of their wild release in 2024.

In situ Conservation:

The Society has maintained its practical and financial support for a number of *in situ* conservation projects:

- Rehabilitation and release of grey and common seals continues this year.
- Moth monitoring on the Zoo site in collaboration with Rothamsted Research.
- Working closely with collaborators in the Gwynedd Pine Marten Project and NRW the Zoo has provided pine martens for release in Gwynedd, North Wales. In 2023, the three martens bred in 2022 went for wild release.
- The Conservation Planning Specialist Group of the Species Survival Commission of IUCN.
- The Forest Guardian Programme (through EAZA) for red panda conservation in Nepal;
- The Snow Leopard Trust for snow leopard conservation in range countries;
- Madagasikara Voakajy for lemur conservation in Madagascar;
- The WILD Chimpanzee Foundation for chimp conservation in Côte d'Ivoire, Liberia, Guinea and Sierra Leone;
- Wildcats Conservation Alliance for wild tiger conservation projects;
- Red Squirrels Trust Wales for the conservation of this native species.
- CREA Panama Margay Arboreal Project was added this year.

Strategic Aim 3: To enhance the public's knowledge, appreciation and understanding of animals and the natural environment (including rare and endangered species) and increase awareness of conservation through inspiring educational experiences

Education:

Alex has increased outreach, classroom and informal education engagements by 744% in 2023, compared with 2022 engagement records. This was achieved in part due to resuming Zoo Clubs, embracing larger community engagement opportunities and reviewing pricing structure to increase uptake of formal education sessions by schools through the traditionally quieter winter period.

The Zoo implemented increased signage and interpretation, focused on ocean plastics to promote pro-conservation behaviours. Alongside, interactive signage for the bears, red-panda, and bees. Templates were created to introduce plant species signs to the site.

Research:

This year saw nine completed research projects ranging from BSc-PhD. These included behaviour studies with bears, sea lions, callitrichids, macropods, and chimpanzees, teacher feedback evaluation, and signage impact on visitor engagement.

The Zoo's in-house research was presented at the BIAZA National Education conference with fellow sector peers.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

Strategic Aim 4: To enhance the Zoo's position as a leading visitor attraction in North Wales, providing engaging, enjoyable, quality experiences for all guests

Visitor facilities:

Improvements and modifications were made to some pathways in the woodland to improve accessibility. Further works were undertaken to improve guest access and egress to and from the Zoos overflow carpark. Improved visitor access to and viewing of the Sumatran tiger enclosure have been planned in line with the fence replacement, including large viewing windows for a more immersive guest experience. A compound has been created in the corner of the overflow car park, for vehicle, trailer and tool storage. This area helps remove these items from sight of our guest and improves perceptions of the Zoo from arrival on the car park. The guest facing area of the chimp auditorium underwent renovation and removal of some obsolete equipment, to ensure a more attractive space for guests to spend time. Electric cabling was laid from the pedestrian entrance of the Zoo to the field car park in preparation of receipt of defibrillator, which will mean there are two defibrillators located on site for guest. A canopy was erected over and around the guest facing area of the main office, improving the look of this area and providing an all-weather space for visitors in need of visiting the main office.

Financial review

Strategic Aim 5: To ensure the long-term financial and environmental sustainability of the Charity through financially sustainable business activities and high standards of governance

Financial Performance:

We ended 2023 12% down on the attendance figures of 2022, with 153,469 people visiting in 2023. 124,685 of these were paying, with the remainder made up of free admission wheelchair users, under 3s and complimentary tickets.

Admission prices were increased in 2023 by 10% with gate receipts for the year ending 5.2% down on 2022.

The 2023 shop receipts were 12% down on the previous year, with spend per head dropped slightly from £2.87 in 2022 to £2.63 in 2023.

Catering receipts were up 9% and this also resulted in an improvement in the catering spend per head from £3.37 in 2021 to £3.71 in 2023.

Income from purchased activities in the Zoo, i.e., Keeper for the Day, Encounters and Adoptions, in 2023 showed an increase of 4% on 2022.

Strategic Plan

The Society's 2018 to 2028 Strategic Plan was published in late summer 2018. The Trustees announced in September that a CEO would be appointed for 2024, at which point the strategic plan would be reviewed. Chris Mitchel was appointed as CEO in May 2024.

Reserves policy

The Trustees policy for reserves is to maintain a minimum of £500,000 in the bank account, such amount to be kept under continuous review. This is based on an aggregate of 5 months' running costs which is deemed prudent by the Trustees.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

Risk management policy

The Trustees have carried out a detailed review of the charity's activities and produced a comprehensive strategic plan setting out the major opportunities available to the charity and the risks to which it is exposed. The Trustees monitor progress against the strategic objectives of the charity. A detailed review of the objectives is carried out regularly.

As part of this process, the Trustees have implemented a risk management strategy which comprises:

- a regular review of the risks which the charity may face;
- the establishment of systems and procedures to mitigate those risks identified in the plan; and
- the implementation of procedures designed to minimise any potential impact on the charity should any of those risks materialise.

The Trustees have focused on the need to refurbish and develop the animal exhibits further, resulting in the applications for funding mentioned previously. A successful outcome is dependent on the charity meeting the challenges such a major project presents and managing our finances prudently.

Plans for future periods

Car parking and traffic management:

Work to the overflow car park in 2022 were not effective in creating a usable all-weather car park, and as such, the overflow car park was not usable during February half term and the busy Easter period, due to waterlogging.

Environmental sustainability:

The Society's commitment to sustainability at the core of its activities has continued and the programme of separating and recycling waste is continuing.

In 2023 Catering Concessionaires, Graze catering, successfully managed to remove the vast majority of single use plastic items from their operation, including but limited to, cutlery, take away packaging and pre-packed drinks.

The Directors engaged with Green Digital Academy, in order to begin assessment of the site in terms of energy use and carbon footprint and begin a partnership to identify any changes and improvements that can be made, and any funding that may available to assist this process.

Senior Management Structure:

The Board of Trustees announced in September 2023 that they would be recruiting for a CEO to join the Charity. Chris Mitchel was appointed as CEO in May 2024.

Director of Estates, Neil Morris, resigned his position in the last quarter of the year. The vacancy was not advertised or refilled, with Jen Jesse, Director Operations and Administration picking up key responsibilities for the position.

A Senior HR advisor post was created and filled in the second half of the year.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

Strategic Aim 6: To be an active and effective social enterprise with strong community involvement and partnership working

Volunteers and Supporters:

The Zoo engaged 38 volunteers across the four departments, who dedicated a total of 3,501.75 hours to the zoo. We partnered with two local colleges, Llandrillo and Pengwern, to offer work placements for their art, media, and garden students.

Community:

Education sessions were held in collaboration with local charity groups including Guide Dogs UK, Epilepsy Action Cymru, Scouts/Brownies, and The Joshua Tree Charity.

The zoo also, worked with Conwy Council to receive Level 1 Makaton training to increase the inclusivity of the zoo for its guests.

Membership of the ZSW Association (ZSWA):

The ZSWA charity, which ran memberships to NZSW was disbanded in July 2023. All exiting funds were transferred to the Zoo, and membership will now be handled directly by the Zoo administration team.

Total memberships averaged 2,400 for the year, reaching their peak in February 2023 with just under 2,700 members.

Structure, governance and management

The National Zoological Society of Wales is a company limited by guarantee and does not have a share capital. The liability of each member in the event of winding up is £1.

The Trustees, who are also the directors for the purpose of company law, and who served during the year were:

Mr P Gibson MA (Oxon), DMS, MBIM

Dr C S Harcourt BSc, MSc, PhD

Mr T Deakin MIET

Mr N H Brown BSc

Mr R Jackson BBA CGMA

Mr H D Roberts FRICS

(Resigned 12 September 2023)

Ms S Scanlan BA Hons.

(Resigned 21 March 2023)

Dr S Miller BSc (Hons)

Mr A Greenwood MA VetMB CBiol FSB DipECZM

FRCVS

Mr N L Jackson MBE

Mr A Rogers

Under the articles of association the maximum number of Trustees is twelve, and one third of those retire each year by rotation. They are eligible to be re-elected and are nominated and appointed by the remaining Trustees.

The charity is governed by the Trustees who pass the day to day administration to Jen Jesse in her capacity as Director of Operations and Administration (until May 2024) then Chris Mitchell in his role as CEO (from May 2024). The Zoological operation continues to be directed by Kim Wood.

Any new Trustees that are nominated by the Trustees are individuals that have the necessary skills and knowledge to support the work of the charity, however newly appointed Trustees are given appropriate training as deemed necessary.

The Trustees hold quarterly council meetings both in private and with directors to discuss progress and any issues arising.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

TRUSTEES REPORT (INCLUDING DIRECTORS' REPORT) (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

The charity has a trading subsidiary (Zoological Society of Wales Trading Company Limited), the results of which are incorporated into the consolidated accounts.

The organisation operates a structured volunteer scheme in co-operation with Conwy Voluntary Council and WCVA. The volunteers assist on a part-time basis, under supervision, in various Zoo departments including Education, Gardens and Animal Welfare. The Trustees and Management of the Society are grateful for the support of our volunteers. In accordance with the accounting policy, the value of such volunteers is not recognised in the accounts.

Auditor

In accordance with the company's articles, a resolution proposing that Sage & Company Business Advisors Ltd be reappointed as auditor of the company will be put at a General Meeting.

Disclosure of information to auditor

Each of the Trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

The Trustees report was approved by the Board of Trustees.



Mr R Jackson BBA CGMA

Chairman

10 September 2024

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

STATEMENT OF TRUSTEES RESPONSIBILITIES

FOR THE YEAR ENDED 31 DECEMBER 2023

The Trustees, who are also the directors of National Zoological Society of Wales Limited for the purpose of company law, are responsible for preparing the Trustees Report and the accounts in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company Law requires the Trustees to prepare accounts for each financial year which give a true and fair view of the state of affairs of the National Zoological Society of Wales and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that year.

In preparing these accounts, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent; and
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the National Zoological Society of Wales will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the National Zoological Society of Wales and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the National Zoological Society of Wales and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditors

So far as each person who was a trustee at the date of approving this report is aware, there is no relevant audit information of which the company's auditors are unaware. Additionally, the trustees individually have taken all the necessary steps that they ought to have taken as trustees in order to make themselves aware of all relevant audit information and to establish that the company's auditors are aware of that information.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

Opinion

We have audited the financial statements of National Zoological Society of Wales Limited (the 'National Zoological Society of Wales') (the 'parent') and its subsidiaries (the 'group') for the year ended 31 December 2023 which comprise the Consolidated SOFA, Consolidated Balance Sheet, Consolidated Cash flow Statement and Parent Company Balance Sheet, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2023 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the National Zoological Society of Wales in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the National Zoological Society of Wales's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Trustees report for the financial year for which the financial statements are prepared, which includes the directors' report prepared for the purposes of company law, is consistent with the financial statements; and
- the directors' report included within the Trustees report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the National Zoological Society of Wales and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report included within the Trustees report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Trustees report and from the requirement to prepare a strategic report.

Responsibilities of Trustees

As explained more fully in the statement of Trustees responsibilities, the Trustees, who are also the directors of the National Zoological Society of Wales for the purpose of company law, are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Trustees are responsible for assessing the National Zoological Society of Wales's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows;

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation and employment legislation;
- we assessed the extent of compliance with the laws and regulations identified above through enquires of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance through the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquires of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud;
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations; and
- understanding the design of the company's remuneration policies.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation; and
- enquiring of management as to actual and potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that rise due to fraud can be harder to detect than these that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

This report is made solely to the company's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED


Christopher Morgans BA ACA (Senior Statutory Auditor)
for and on behalf of Sage & Company Business Advisors Ltd

10 September 2024

Chartered Accountants
Statutory Auditor

102 Bowen Court
St Asaph Business Park
St Asaph
Denbighshire
LL17 0JE

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2023

	Notes	Unrestricted funds 2023 £	Restricted funds 2023 £	Total 2023 £	Unrestricted funds 2022 £	Restricted funds 2022 £	Total 2022 £
Income and endowments from:							
Donations and legacies	2	221,588	261	221,849	72,170	-	72,170
Charitable activities	3	1,903,329	10,613	1,913,942	1,950,085	14,158	1,964,243
Other trading activities	4	344,842	-	344,842	387,491	-	387,491
Investments	5	61,326	-	61,326	55,997	-	55,997
Other income	7	75,509	-	75,509	112,834	-	112,834
Total income		2,606,594	10,874	2,617,468	2,578,577	14,158	2,592,735
Expenditure on:							
Raising funds							
Fundraising and publicity	6	46,304	-	46,304	42,327	-	42,327
Trading costs	6	242,752	-	242,752	326,589	-	326,589
		289,056	-	289,056	368,916	-	368,916
Charitable activities	8	2,256,043	10,613	2,266,656	2,111,261	14,158	2,125,419
Loss on disposal of fixed assets		-	-	-	3,051	-	3,051
Total expenditure		2,545,099	10,613	2,555,712	2,483,228	14,158	2,497,386
Net incoming resources before transfers		61,495	261	61,756	95,349	-	95,349
Gross transfers between funds		39,978	(39,978)	-	39,092	(39,092)	-
Net income/(expenditure) for the year/ Net movement in funds		101,473	(39,717)	61,756	134,441	(39,092)	95,349
Fund balances at 1 January 2023		4,199,512	813,494	5,013,007	4,065,071	852,587	4,917,658
Fund balances at 31 December 2023		4,300,985	773,777	5,074,762	4,199,512	813,495	5,013,007

The statement of financial activities includes all gains and losses recognised in the year.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2023

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.


NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

BALANCE SHEET

AS AT 31 DECEMBER 2023

	Notes	2023		2022	
		£	£	£	£
Fixed assets					
Tangible assets	13		3,565,189		3,629,380
Current assets					
Stocks	14	122,409		91,935	
Debtors	16	103,449		86,196	
Cash at bank and in hand		1,554,611		1,460,637	
			1,780,469		1,638,768
Creditors: amounts falling due within one year	17	(191,533)		(124,182)	
Net current assets			1,588,936		1,514,586
Total assets less current liabilities			5,154,125		5,143,966
Creditors: amounts falling due after more than one year	18		(79,363)		(130,959)
Net assets			5,074,762		5,013,007
Income funds					
Restricted funds			773,777		813,495
Unrestricted funds			4,300,985		4,199,512
			5,074,762		5,013,007

The financial statements were approved by the Trustees on 10 September 2024



Mr R Jackson BBA CGMA
Trustee

Company registration number 01731129

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

PARENT COMPANY BALANCE SHEET

AS AT 31 DECEMBER 2023

	Notes	2023 £	£	2022 £	£
Fixed assets					
Tangible assets	13	3,565,188		3,629,380	
Investments			2		2
		<u>3,565,190</u>		<u>3,629,382</u>	
Current assets					
Stocks	14	11,040		11,030	
Debtors	16	206,926		164,207	
Cash at bank and in hand		1,554,611		1,460,637	
		<u>1,772,577</u>		<u>1,635,874</u>	
Creditors: amounts falling due within one year	17	(183,642)		(121,290)	
Net current assets		<u>1,588,935</u>		<u>1,514,584</u>	
Total assets less current liabilities		<u>5,154,125</u>		<u>5,143,966</u>	
Creditors: amounts falling due after more than one year	18	(79,363)		(130,959)	
Net assets		<u>5,074,762</u>		<u>5,013,007</u>	
Income funds					
Restricted funds		773,777		813,495	
Unrestricted funds		4,300,985		4,199,512	
		<u>5,074,762</u>		<u>5,013,007</u>	

The financial statements were approved by the board of directors and authorised for issue on 10 September 2024 and are signed on its behalf by:



Mr R Jackson BBA CGMA
Chairman

Company Registration No. 01731129

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2023

	Notes	2023 £	£	2022 £	£
Cash flows from operating activities					
Cash generated from operations	25		269,459		159,346
Investing activities					
Purchase of tangible fixed assets		(179,799)		(818,714)	
Investment income received		61,326		55,997	
Net cash used in investing activities			(118,473)		(762,717)
Financing activities					
Repayment of borrowings		(57,012)		(58,922)	
Net cash used in financing activities			(57,012)		(58,922)
Net increase/(decrease) in cash and cash equivalents			93,974		(662,293)
Cash and cash equivalents at beginning of year			1,460,637		2,122,930
Cash and cash equivalents at end of year			<u>1,554,611</u>		<u>1,460,637</u>

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2023

1 Accounting policies

Company information

National Zoological Society of Wales Limited is a private company limited by guarantee incorporated in England and Wales. The registered office is Flagstaff Gardens, Old Highway, Colwyn Bay, LL28 5UY.

1.1 Accounting convention

The accounts have been prepared in accordance with the National Zoological Society of Wales's governing documents, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016). The National Zoological Society of Wales is a Public Benefit Entity as defined by FRS 102.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

The financial statements are prepared in sterling, which is the functional currency of the National Zoological Society of Wales. Monetary amounts in these financial statements are rounded to the nearest £.

The accounts have been prepared on the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

The charity has elected not to include a parent entity statement of financial activities within these consolidated accounts.

1.2 Going concern

At the time of approving the financial statements, the Trustees have a reasonable expectation that the National Zoological Society of Wales has adequate resources to continue in operational existence for the foreseeable future. Thus the Trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the National Zoological Society of Wales.

1.4 Incoming resources

Income is recognised when the National Zoological Society of Wales is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the National Zoological Society of Wales has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

1 Accounting policies

(Continued)

Income from donations, legacies and grants, including capital grants, are included in incoming resources when these are receivable.

When donors specify that these are for particular restricted purposes, which do not amount to pre-conditions regarding entitlement, this income is included in incoming resources of restricted funds when receivable.

Zoo annual membership income is deferred and released over the period the service is provided.

1.5 Resources expended

Basic financial liabilities, including trade and other payables, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Land and buildings	4% straight line
Building improvements	10% straight line
Plant and machinery	15% reducing balance
Fixtures, fittings & equipment	10% reducing balance
Motor vehicles	25% reducing balance
Silk Road Project	4% straight line
New toilet block	4% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

Costs incurred in respect of projects under construction are capitalised. The assets held are not depreciated and won't be until such time that the project has been fulfilled and offers a source of future economic inflows to the entity.

1.7 Impairment of fixed assets

At each reporting end date, the National Zoological Society of Wales reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

1 Accounting policies

(Continued)

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset is estimated to be less than its carrying amount, the carrying amount of the asset is reduced to its recoverable amount. An impairment loss is recognised immediately in income/ expenditure for the year, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset in prior years. A reversal of an impairment loss is recognised immediately, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Net realisable value is the estimated selling price less all estimated costs of completion and costs to be incurred in marketing, selling and distribution.

1.9 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The National Zoological Society of Wales has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the National Zoological Society of Wales's balance sheet when the National Zoological Society of Wales becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including trade and other payables, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest. Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the National Zoological Society of Wales's contractual obligations expire or are discharged or cancelled.

1.11 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the National Zoological Society of Wales is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.12 Retirement benefits

The National Zoological Society of Wales operates a defined contributions pension scheme. Contributions are charged in the accounts as they become payable in accordance with the rules of the scheme, to the Statement of Financial Activities.

2 Donations and legacies

	Unrestricted funds	Restricted funds	Total Unrestricted funds	
	2023 £	2023 £	2023 £	2022 £
Donations and gifts	221,588	261	221,849	72,170

Income from donations, legacies and grants, including capital grants, are included in incoming resources when these are receivable.

When donors specify that donations, legacies and grants, including capital grants, are for particular restricted purposes, which do not amount to pre-conditions regarding entitlement, this income is included in incoming resources of restricted funds when receivable.

Included in donations and legacies is £177,840 from the Zoo Association, this includes a donation of £34,300 and a transfer of £143,341 as the responsibilities for the membership arrangements were taken over by the Zoo, noting that the profit and loss amount includes an adjustment to reflect membership income received in advance. Subsequent income is recognised within the charitable activities, see note below.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

3 Charitable activities

	Operation of Zoo 2023 £	Operation of Zoo 2022 £
Sales within charitable activities	1,913,942	1,964,243
	<u>1,913,942</u>	<u>1,964,243</u>
Analysis by fund		
Unrestricted funds	1,903,329	1,950,085
Restricted funds	10,613	14,158
	<u>1,913,942</u>	<u>1,964,243</u>

Charitable trading income

During the year on the 1 August 2023, Zoo membership arrangements were transferred from the Zoo Association to the Zoo, included in the above is the receivable amount of membership income for the period.

4 Other trading activities

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Non-charitable trading activities	344,842	387,491
	<u>344,842</u>	<u>387,491</u>

The Zoological Society of Wales Trading Company Limited is a wholly-owned trading subsidiary, registered in England & Wales under company registration number 02919513. It operates a gift shop within the zoo grounds and donates all profits to the parent charity by Gift Aid. In addition to this donation, the company pays an annual management charge of £21,000 to the society as a contribution to its overheads.

The investment policy with regard to this subsidiary is the recognition at cost value only. An amount of £103,476 (2022: £74,889) owed to the parent by the subsidiary is included within debtors.

5 Investments

	Unrestricted funds 2023 £	Unrestricted funds 2022 £
Rental income	52,917	54,790
Interest receivable	8,409	1,207
	<u>61,326</u>	<u>55,997</u>

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

6 Raising funds

	Unrestricted funds	Unrestricted funds
	2023	2022
	£	£
<u>Fundraising and publicity</u>		
Seeking donations, grants and legacies	46,304	42,327
<u>Trading costs</u>		
Other trading activities	155,618	179,620
Staff costs	84,934	144,844
Support costs	2,200	2,125
Trading costs	242,752	326,589
	289,056	368,916

7 Other income

	Unrestricted funds	Unrestricted funds
	2023	2022
	£	£
Gift Aid receivable on admissions	75,509	112,834

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

8 Charitable activities

	Direct Charitable Expenditure 2023 £	Direct Charitable Expenditure 2022 £
Staff costs	1,102,127	931,179
Depreciation and impairment	243,989	200,414
Feed and bedding	149,070	137,567
Rates and water	46,004	64,930
Light and heat	91,437	76,449
Veterinary fees	62,662	53,980
Livestock acquisition and transport	2,055	-
Property maintenance	189,461	218,898
Gardens	18,449	49,125
Donations Re: In situ conservation	16,997	9,034
	<u>1,922,251</u>	<u>1,741,576</u>
Share of support costs (see note 9)	338,405	377,843
Share of governance costs (see note 9)	6,000	6,000
	<u>2,266,656</u>	<u>2,125,419</u>
Analysis by fund		
Unrestricted funds	2,256,043	2,111,261
Restricted funds	10,613	14,158
	<u>2,266,656</u>	<u>2,125,419</u>

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

9 Support costs

	Support costs	Governance costs	2023	Support costs	Governance costs	2022
	£	£	£	£	£	£
Telephone	11,008	-	11,008	10,151	-	10,151
Insurance	75,945	-	75,945	72,298	-	72,298
Printing, postage and stationery	24,527	-	24,527	27,235	-	27,235
Motor and travel	18,223	-	18,223	19,672	-	19,672
Sundry expenses	19,563	-	19,563	25,918	-	25,918
Bank charges, bank interest and credit card fees	21,780	-	21,780	29,463	-	29,463
Legal and professional	27,854	-	27,854	50,290	-	50,290
Subscriptions	23,485	-	23,485	24,921	-	24,921
Audit, accountancy and payroll	29,659	-	29,659	21,543	-	21,543
Irrecoverable VAT	86,362	-	86,362	96,352	-	96,352
Audit fees	-	8,200	8,200	-	8,125	8,125
	<u>338,406</u>	<u>8,200</u>	<u>346,606</u>	<u>377,843</u>	<u>8,125</u>	<u>385,968</u>
Analysed between						
Trading	-	2,200	2,200	-	2,125	2,125
Charitable activities	<u>338,406</u>	<u>6,000</u>	<u>344,406</u>	<u>377,843</u>	<u>6,000</u>	<u>383,843</u>
	<u>338,406</u>	<u>8,200</u>	<u>346,606</u>	<u>377,843</u>	<u>8,125</u>	<u>385,968</u>

Governance costs includes payments to the auditors of £8,200 (2022- £8,125) for audit fees.

10 Trustees

None of the Trustees (or any persons connected with them) received any remuneration during the year. Trustees expenses paid in the year totalled £365 (2022: £405).

11 Employees

The average monthly number of employees during the year was:

	2023	2022
	Number	Number
Administration	8	7
Keepers	18	17
Maintenance and gardens	12	10
Seasonal workers	10	19
Total	<u>48</u>	<u>53</u>

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

11 Employees (Continued)

Employment costs	2023 £	2022 £
Wages and salaries	1,187,061	1,076,023

There were no employees whose annual remuneration was more than £60,000.

12 Taxation

Owing to the organisations charitable status, no provision has been made for corporation tax.

13 Tangible fixed assets

	Land and buildings £	Plant and machinery £	Motor vehicles £	Total £
Cost				
At 1 January 2023	5,074,184	595,021	57,589	5,726,794
Additions	135,653	43,856	288	179,797
At 31 December 2023	5,209,837	638,877	57,877	5,906,591
Depreciation and impairment				
At 1 January 2023	1,823,390	265,148	8,876	2,097,414
Depreciation charged in the year	178,190	53,615	12,184	243,989
At 31 December 2023	2,001,580	318,763	21,060	2,341,403
Carrying amount				
At 31 December 2023	3,208,257	320,114	36,817	3,565,188
At 31 December 2022	3,250,794	329,873	48,713	3,629,380

All tangible fixed assets are owned by National Zoological Society of Wales Limited, and as such these assets are that of both parent and consolidated group.

14 Stocks

	2023 £	2022 £
Raw materials and consumables	11,039	11,030
Finished goods and goods for resale	111,370	80,905
	122,409	91,935

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

15 Loans and overdrafts

	2023 £	2022 £
Other loans	130,959	187,971
Payable within one year	51,596	57,012
Payable after one year	79,363	130,959

HSBC Bank plc retains a first legal charge dated 17 March 2002 over leasehold land and buildings at the Flagstaff Estate, Colwyn Bay, and a first legal charge dated 22 September 1997 over freehold property land on the Northerly side of the Old Highway road from Mochdre to Colwyn Bay adjoining Tower Lodge, Colwyn Bay.

On 26 May 2020 a legal charge was created in favour of Dbw Investments (10) Limited securing all monies due or to become due from the Charity on all freehold property and fixed assets both present and future.

16 Debtors

	2023 £	2022 £
Amounts falling due within one year:		
Trade debtors	29,829	21,301
Prepayments and accrued income	73,620	64,895
	103,449	86,196

17 Creditors: amounts falling due within one year

	2023 £	2022 £
Borrowings	51,596	57,012
Other taxation and social security	23,476	18,031
Trade creditors	19,888	8,231
Other creditors	87,073	31,858
Accruals and deferred income	9,500	9,050
	191,533	124,182

18 Creditors: amounts falling due after more than one year

	2023 £	2022 £
Borrowings	79,363	130,959

19 Retirement benefit schemes

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

20 Capital commitments	2023	2022
	£	£

At 31 December 2023 the National Zoological Society of Wales had capital commitments as follows:

Contracted for but not provided in the financial statements:

Acquisition of property, plant and equipment	804,585	-
--	---------	---

21 Related party transactions

Remuneration of key management personnel

The remuneration of key management personnel is as follows.

	2023	2022
	£	£
Aggregate compensation	160,465	155,891

Nick Jackson a Trustees of National Zoological Society of Wales Ltd (NZSW) is also Chairman of the Zoological Society of Wales Association (ZSWA). During the year the ZSWA ceased to be a charity and all operations transferred to NZSW this resulted in donations during the year and a transfer of closing funds of £177,840 (2022: £62,866) to NZSW.

22 Analysis of net assets between funds

	Unrestricted funds	Restricted funds	Total Unrestricted funds		Restricted funds	Total
	2023	2023	2023	2022	2022	2022
	£	£	£	£	£	£
Fund balances at 31 December 2023 are represented by:						
Tangible assets	2,791,411	773,777	3,565,188	2,815,885	813,495	3,629,380
Current assets/(liabilities)	1,588,936	-	1,588,936	1,514,586	-	1,514,586
Long term liabilities	(79,363)	-	(79,363)	(130,959)	-	(130,959)
	<u>4,300,984</u>	<u>773,777</u>	<u>5,074,762</u>	<u>4,199,512</u>	<u>813,495</u>	<u>5,013,007</u>

Restricted funds during the period related to restricted donations and depreciation of fixed assets.

NATIONAL ZOOLOGICAL SOCIETY OF WALES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2023

23 Analysis of changes in net funds	At 1 January 2023 £	Cash flows £	At 31 December 2023 £
Cash at bank and in hand	1,460,637	93,974	1,554,611
Loans falling due within one year	(57,012)	5,416	(51,596)
Loans falling due after more than one year	(130,959)	51,596	(79,363)
	<u>1,272,666</u>	<u>150,986</u>	<u>1,423,652</u>

24 Subsidiaries

These financial statements include the results of the wholly owned trading subsidiary, Zoological Society of Wales Trading Company Limited on a line by line basis.

Name of undertaking: Zoological Society of Wales Trading Company Limited

Company registration number: 02919513

Country of incorporation: United Kingdom

Holding: 100% of 2 ordinary shares in issue

Principal Activity: Sale of zoological goods and souvenirs

For the year ended 31 December 2023 the trading subsidiary had revenue of £344,842, and after donating its surplus to the parent via Gift Aid, had an operating profit of £0.

25 Cash generated from operations	2023 £	2022 £
Surplus for the year	61,756	95,349
Adjustments for:		
Investment income recognised in statement of financial activities	(61,326)	(55,997)
(Gain)/loss on disposal of tangible fixed assets	-	3,051
Depreciation and impairment of tangible fixed assets	243,989	200,414
Movements in working capital:		
(Increase) in stocks	(30,474)	(9,649)
(Increase) in debtors	(17,253)	(4,249)
Increase/(decrease) in creditors	72,767	(69,573)
Cash generated from operations	<u>269,459</u>	<u>159,346</u>