

Company Registration No. 01602467

Charity No. 512186

St Catherine's Hospice (Lancashire) Limited

A Company Limited by Guarantee

Directors' Report and Accounts

For The Year Ended

31 March 2025



ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

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ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

REFERENCE AND ADMINISTRATIVE INFORMATION

Founder	The late Mrs C Sharples
Patrons	Sir B Beaumont Mr M Lawrenson Sir D Nichol Ms T Merry Dr L Livesey Dr S Crean
Honorary Vice Presidents	His Worship the Mayor of Chorley His Worship the Mayor of Preston His Worship the Mayor of South Ribble
Life President	Mr J C Hughes MBE
President	Mr J G Chesworth
Members of the Board:	
Chairman	Mrs L Norris
Members	Mr M J Lough (resigned 8 October 2024) Mr J G Chesworth (resigned 8 October 2024) Mr T R Frier Mr P A Franks Mrs M L Cox Dr D T Shakespeare (resigned 21 April 2025) Ms A K Van Duyvenvoorde Ms C M Burgess Mrs S Morrison Mrs B J Hodson (resigned 30 June 2025) Mr Y G V Ahmed Ms R J Adamson Professor R A Aspin (appointed 12 November 2024) Mrs G M Bardin (appointed 31 July 2025)
Key Management Personnel:	
Chief Executive and Company Secretary	Mrs L A Kelly
Medical Director	Dr A J Fletcher
Director of Nursing, Governance and AHPs	Ms T Earley
Director of Finance and Business	Mr D Winstanley
Director of People and Organisational Development	Mrs K Overend
Director of Marketing and Engagement	Mrs N Hodgkiss-Cook
Registered Charity No.	512186
Registered Office	St Catherine's Hospice Lostock Lane Lostock Hall Preston, PR5 5XU
Auditor	MHA Richard House 9 Winckley Square Preston, PR1 3HP

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

REPORT OF THE TRUSTEES

The Board of Trustees, who are also directors of the charity for the purposes of the Companies Act, submit their annual report and the audited financial statements for the year ending 31 March 2025, which are also prepared to meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with the charity's governing document, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland published in October 2019.

Structure, Governance and Management

The charity is a charitable company limited by guarantee and was set up on 7 December 1981. It is constituted and governed by a Memorandum & Articles of Association, which are reviewed regularly.

The Articles of Association currently allow for an Association and members of the Association to elect from their number trustees who constitute the Hospice Board. The chairman and vice-chairman are elected by the trustees from amongst their own number.

Governance arrangements are described in a Governance Manual. This is founded on the Memorandum and Articles of Association. The Board delegates relevant business to committees which were reviewed in 2021 and new committees came into being in 2022/23 to reflect the 5 Year Plan the hospice is working to. The committees are now Patient Care, Knowledge Exchange, Communications and Engagement, Income and Business, People, EDI and Governance, IT and Data Management and Finance & Audit. There are also sub-committees which report into the committees – Safety, Health and the Environment, Patients and Families and, Equity, Diversity and Inclusivity. Membership of each committee is determined by the Board. Each committee operates to standing orders and terms of reference.

The Governance Manual includes sections on the appointment of trustees, it describes the process for which recent appointments have been made which is through a transparent and open recruitment process with the opportunities widely promoted. Appointments may be made by the Board but they have to be supported by the Association at the AGM. Induction of trustees includes participation in the hospice's induction programme for staff and volunteers as well as specific components for their role such as an introduction to governance alongside meetings with the senior management team. There is a development programme for trustees which includes regular performance reviews with the Chair or Vice-Chairs, training / updating requirements, meetings with the CEO and attendance at staff and volunteer seminars. An independent review of governance was carried out in 2024 which was benchmarked against the Charity Governance Code, hospices and other Charities. The hospice fared well in comparison to these groups with the main areas for attention being equality and diversity, income generation and digital.

The Quality and Governance Sub-Committee oversees governance of clinical matters such as safeguarding, policies, audit, medicines management, infection prevention, training etc and reports into the Patient Care Committee. There is a comprehensive range of policies, standards and protocols covering all aspects of clinical work which are reviewed and updated on a regular basis. Financial matters, including budgets, review of accounts and financial controls, are dealt with through the Board and the Finance & Audit Committee.

Remuneration for the charity is determined by the board advised by the People, EDI and Governance Committee. Pay is reviewed at least once per year and is benchmarked from the industry standard and cost of living indices. All salaries are job evaluated against a set of agreed criteria and subsequently revised alongside benchmarking with competitors.

The full Board of Trustees meets at least four times a year, with additional meetings being convened as required. Planning Days involving trustees and senior staff are a regular feature of Hospice working arrangements. Seminars involving all colleagues take place twice a year usually in spring and autumn. Annual Business Plans describe strategic and operational direction and are supported by other strategic and management documents such as the 5 Year Plan which commenced in April 2021. Work on the next strategic plan began in January 2025 and will continue throughout the next financial year.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

REPORT OF THE TRUSTEES (continued)

The charity has strong relationships with partners including the NHS, commissioners, local councils, academic institutions and other hospices. St Catherine's has a memorandum of understanding with the University of Lancashire. Members of the senior team play an active role in various local groups which include developing a strategy and collaborative working for end of life care in Central Lancashire.

Objectives and Activities for Public Benefit

In accordance with the objects set out in the Memorandum and Articles of Association, St Catherine's supports patients with life shortening illnesses, and those important to them, to have quality of life to the end of life. Our vision is that everyone in Central Lancashire has quality of life to the end of life. Building on this, the 5 Year Plan (2021-2026) aims to reduce unnecessary suffering and frustration through improved coordination, integration, responsiveness and accessibility. The 5 Year Plan was developed with the support of the Patients and Families Sub-Committee who were fully concordant with its aims and objectives. The area served includes Adlington, Chorley, Longridge, Preston and South Ribble. St Catherine's Hospice works closely with GP practices, Lancashire Teaching Hospitals Trust, Lancashire and South Cumbria Foundation Trust, the Integrated Care Board, the Clinical Network, local Councils, academic institutions and other partners to further its aim of improving end of life care for all.

The Board of Trustees refer to the Charity Commission's general guidance on public benefit when reviewing the charity's aim and objectives and in planning future activities. In particular, the Board consider how planned activities will contribute to the aims and objectives they have set. This is undertaken on an annual basis and includes feedback from patients, families and local people. Patients and families are able to feedback direct through the hospice's website and comments are reviewed at the Quality and Governance Sub-Committee, the Patients and Families Sub-Committee and the Communications and Engagement Committee. The Board undertakes a full review of how the charity has achieved its purpose at the final meeting of that year using both qualitative and quantitative data.

Strategic Report

Background

St Catherine's Hospice opened in 1985 and has a highly respected reputation for effectively caring for people with life-shortening illnesses living in Central Lancashire.

The Chief Executive is responsible for the day-to-day running of the Hospice which is governed by a Board of Trustees. Specialised care services are clinically led by the Medical Director (who is one of five Consultants in Palliative Medicine working in the locality) supported by medical staff, doctors in different stages of training and nursing and social work teams which are led by the Director of Nursing, Governance & AHPs.

St Catherine's plays a full and active part in the development of local, regional and national healthcare strategies through our links with local providers and bodies such as the Clinical Networks, the Palliative and End of Life Care Cross-Boundary Meeting, the Palliative and End of Life Care Strategic Leaders Group, the Big Room and many more influencing groups. Further to this, in April 2022 St Catherine's became a founding partner in a collaborative of nine hospices delivering services in Lancashire and South Cumbria – Lancashire and South Cumbria Hospices Together. The collaborative wants to ensure that the population of Lancashire and South Cumbria gets the very best Palliative and End of Life Hospice Care and to exemplify what the very best hospice care is, by collaborating to shape the future, progressing with purpose and achieving together.

The charity works hard to maintain strong relationships with local people and surrounding communities including councils, other health providers, businesses, other charities and educational establishments. This engenders a genuine sense of local belonging and services that are continuously adapted to meet the needs and priorities of local people.

Objectives and activities

The purposes of the charity are clearly laid out in documents that build on the Memorandum and Articles of Association and Governance Manual. St Catherine's vision is that everyone has quality of life to the end of life.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

REPORT OF THE TRUSTEES (continued)

The hospice works in partnership with patients and those important to them to help them achieve their wishes for the end of life. Our experienced team of doctors, nurses, social workers, counsellors and therapists provide care and support to people at the hospice, in clinics and in their own homes. Our services are open to patients over the age of 18 regardless of race, religion, sexual orientation, age or diagnosis. We provide care to people with a range of diagnoses including cancer, neurological conditions and end stage respiratory and heart disease. We also provide support to families and carers including children and young people.

Services provided by St Catherine's Hospice:

- In-patient care, with 19 beds – the majority are single rooms with facilities for relatives to stay overnight;
- Medical Outpatient Clinics which are led by palliative medicine consultants and speciality doctors;
- Lymphoedema services for adults and children;
- A Community Clinical Nurse Specialist Team provides expert advice and support for people in their own homes. The team holds a caseload of around 335 people at any one time;
- Hospice at Home Service – the original pilot ended in April 2024 but the Hospice has been successful in finding further funding to continue the service until July 2026 – which provides hands-on care and practical and emotional support, working in partnership with district nurses and GPs;
- Support services include: physiotherapy, complementary therapies, psychological and spiritual care, family and bereavement support (led by qualified social workers);
- A volunteer befriending service which provides respite for carers and helps to combat loneliness and isolation many people feel when experiencing serious illness;
- A café and community hub called The Mill, 250m from the main hospice building; The Mill is within St Catherine's Park which is open to the public covering an area of about 22 acres. The aim is to dispel myths and fear of hospices and help people to feel welcome and comfortable. St Catherine's Park affords a space for relaxation, remembrance and reflection;
- Compassionate Communities has grown substantially since it started in 2022. It is centred around empowering people and communities to help themselves and each other with support through bereavement and end of life care. In addition, they support the education of local communities of our services and build links with the communities we serve;
- Knowledge Exchange Services and a Marketing Team underpin all hospice services and provide access to information and resources to help people help themselves through social media and our website. The Knowledge Exchange Team also supports health and social care professionals throughout Central Lancashire with training and education.

The charity encourages open access and actively seeks to involve patients, users and stakeholders in its decision making through accessible feedback channels online, in print and through the Patients and Families Sub-Committee.

Main activities to deliver income include:

- High quality care, information and advice
- A strong, trusted reputation
- Local relationships with individuals, organisations, businesses and other partners
- Donations
- Donations in Wills
- Fundraising events
- Lottery
- Two newsletters a year to approximately 32,000 people
- Communications through media, social media and leaflets
- Hospice charity shops
- Education
- The Mill café, community hub and catering service
- Bids into public and charitable funds

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

REPORT OF THE TRUSTEES (continued)

Strategic planning and performance monitoring

The strategy for achieving the hospice's stated aim is clearly laid out in St Catherine's 5 year strategy 2021-2026, annual business plans and budget.

St Catherine's has robust strategic and operational development processes with monitoring at all levels and especially to the Board. Staff and volunteer feedback is incorporated into the preparation of the business plan through regular team meetings, appraisals and one-to-one meetings. The Business Plan is also discussed through the staff and volunteer seminars.

The Board meets with senior officers at a planning days in October and January to consider key strategic developments and to review the external environment. The annual business plan and budget is finalised at a special Board Planning Event in March. The CEO and senior officers all support each Board meeting. Colleagues, from all levels of the organisation, have regular opportunities to meet board members including through the seminar programme, celebration events and quarterly formal visits carried out by trustees who then report back directly to the board.

The business plan is posted on the wall of each office and staff area. The Vision for St Catherine's Hospice (Lancashire) Limited is:

Quality of Life To The End Of Life

Our values are:

Caring, Compassionate and Committed

The business plan and budget are monitored each quarter through trustee-led committees which have clear aims and objectives for the year from the annual business plan. Progress is reported on and monitored through standard reporting formats that measure progress with agreed actions and key performance indicators. These reports include red / amber / green grading in addition to agreed measurable data, qualitative information and risk management. Our main risks are to relationships, resources and reputation.

Committees, sub-committees and the Board receive regular information on patient feedback – including compliments and complaints - which include a live feedback system directly onto the hospice website; reports and follow-up action plans from regulatory inspections; reports from trustees who carry out four independent inspections of hospice activity annually; action plans following key reports and inquiries; specialist information with regard to Safeguarding, Caldicott, Accountable Officer etc. They also consider media articles and reports.

The directors' team and managers' team also hold regular performance meetings with regard to the delivery of the business plan.

The last CQC inspection, 2019, graded St Catherine's as good overall and outstanding for care. Comments in the report are exceptional and can be viewed on the CQC website. CQC monitoring meetings regularly take place, and off-site data monitoring has continued since the pandemic which has indicated no requirement for the CQC to change their rating or to complete an inspection.

The ultimate measure of success is feedback from the community and levels of financial support received. The main tools for measuring success are included in the business plan, committee and board reporting frameworks. What matters most, is that the charity continues to meet the needs of local people.

New activities

The Support Team created a Reflection Room – a quiet and contemplative space open to people of any faith or none at all to have time out for reflection and remember loved ones.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

REPORT OF THE TRUSTEES (continued)

The introduction of two new Therapy Dogs into the Hospice has proved a great success in supporting patients and families, especially those with young children.

We have begun to improve facilities and activities for families with young children to make the hospice environment more welcoming and comfortable. We are also working with Derian House Children's Hospice on service pathways to support young adults' transition from children to adult services. The project budget also includes money to update one of our larger rooms on the In-Patient Unit.

Dying Matters Week – staff, volunteers and local faith leaders were invited to the Hospice to attend a workshop to understand more about the services the Hospice offers and a knowledge sharing session about the rituals at the end of life for different religions.

The Hospice hosted its first Iftar in February 2025. The celebration event welcomed staff, volunteers and members of our local communities to learn more about Islam and Ramadan, thus further strengthening our cultural awareness and links with our communities.

4 bereavement cafes operate outside of the Hospice in our local communities. A new evening session was being introduced from April 2025. These complement the existing bereavement sessions run in the Hospice.

Compassionate Communities started a new walk and talk tour of the Hospice with key groups from our community to bust some myths about the Hospice and educate on the services we provide. The groups that have taken part include local GP surgeries, social prescribers, citizens advice, the Sahara Centre, Deepdale Residents Association, etc. A total of 10 tours delivered in 2024/25. 100% of participants report they are more confident talking about our services.

Following the work of the newly formed Research and Innovation Committee the hospice is hosting its first PhD study, in partnership with UCLan, on how digital connectivity can support improvements to end of life care. St Catherine's is also taking part in its first national research study which is looking at symptom management in the last days of life.

The hospice gained University Hospice status in recognition of its research work and the training of medical students in palliative and end of life care.

The Community Team introduced new 're-set weeks' which have reduced waiting lists and means we are seeing more people sooner.

Staff were invited to their first wellbeing day event free of charge in March 2025 and this included a variety of wellness sessions to support their mental, spiritual and physical wellbeing.

Service Development

- The hospice continues to play an active role in supporting the local health economy and is integrated with many service improvement forums such as the Central Lancashire Palliative and End of Life Care Cross Boundary Meeting, the Urgent and Emergency Care Oversight Group and many more.
- A new 'Assurance Framework' has been developed which brings together all audit and compliance activity and monitors progress over time. It also clearly demonstrates how safe care is being delivered and provides regulatory assurance. An information board is provided in the In Patient Unit to share progress with patients and visitors. This information is also shared with Board member for full 'board to floor' transparency.
- The Knowledge Exchange Team continued with in-person training alongside virtual training which included sessions for care homes and District Nurses. The team delivered 21 in-person and 5 virtual sessions to 639 individuals. This included 203 first year UCLan students as their first exposure to palliative and end of life care and 92 4th Year Medical students.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

REPORT OF THE TRUSTEES (continued)

- The Compassionate Communities team ran Last Days Matter training in-person in the hospice – open to all – for 62 people over 9 sessions. 98 people had Compassionate Conversations training over 10 sessions, delivered face-to-face in the hospice and out in the community, for community groups and volunteers. One of these sessions was specifically for staff and volunteers at St Catherine's Hospice. The Compassionate Communities team submitted a bid for external funding to continue the post of the compassionate communities engagement officer role. This bid was successful and secured a further 12 months of funding. This role will also support the work detailed in the equity, diversity and inclusivity action plan.
- An Equity, Diversity and Inclusivity (EDI) steering group continues to meet every quarter and progress against the EDI strategy and action plan is monitored. This steering group reports into the People, EDI and Governance Committee.
- We have worked hard to raise awareness of hospice services for certain groups and communities. We have created a team of learning disability champions, taken part in Preston Pride and delivered 'No Barriers Here' training to groups of veterans to support them with Advance Care Planning through creative work.
- The Environmental Forum continues to look at the environmental footprint of the hospice and seek to promote ways to minimise its environmental impact. The Hospice introduced a trial scheme to provide a Christmas Tree recycling service that went well and will be developed for 2025/26 financial year. It is pleasing to note that electricity usage at the Hospice for the year fell by over 3.5% from the last financial year and paper usage fell by over 30%.
- We continued to develop the resources section of the website which provided useful information on a variety of topics aiming to help people help themselves with grief and loss, anxiety, difficult conversations and much more. A quarterly e-newsletter for health and social care professionals was launched which covers the referral process and signposting our services and support we provide. Overall unique website visitors were almost 20% higher than plan.
- The Vantage incident management system where staff and volunteers are able to report incidents and near misses has continued to be developed throughout the year with notable additions being the management of DSE and Driver Assessments. The user-friendly system produces reports and dashboards to help identify themes and trends and the 'Report It To Sort It' campaign has continued to see an increase in the year-on-year reporting of near misses.
- The Freedom to Speak Up Guardian process continues to operate and be promoted at induction and posters are displayed around the Hospice. Staff and volunteers are encouraged to always speak up through a variety of methods.

Income Generation Activity

- Sales at the St Catherine's shops fell marginally from the record high of 2023/24. The Leyland store was closed for a short period towards the end of the financial year for an extensive refurbishment which, when it reopened in March, was very well received by old and new customers alike.
- We also secured the lease on the Old Post Office building in Chorley. This will be a 'shining star' in the town centre and we look forward to opening it in the next financial year.
- The social enterprise has grown outside catering by attracting and nurturing corporate clients. For example, the DAF Trucks contract for lunches expanded to providing Christmas lunch for the whole workforce, with 1,200 festive baguettes served in under an hour. The Mill Café continues to enjoy a high level of occupancy during daytime trading. Further income is generated by a popular programme of Christmas party nights, theme nights one evening a month and music nights.
- Member numbers for the Lottery increased in the year despite the continued challenges in securing new players. Building on the growth in member numbers last year, this meant that we saw a higher financial contribution than the previous financial year.
- Back in October, the Hospice was presented with the "Best Hospice" award at the North West In Bloom annual awards in recognition of the outstanding grounds at St Catherine's Park, maintained by our Head Gardener and his team of dedicated volunteers.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

REPORT OF THE TRUSTEES (continued)

- The program of each shop holding their own events through the year continued, and these were complimented by pop-up wedding dress and prom dress events, together with new book and toy fair events, which both proved so popular that they have been added to the calendar of scheduled events.
- The partnership with the Love Longridge group for the town's popular Soapbox Derby continued, the proceeds from the event being donated to the Hospice in addition to raising help raise awareness in one of the communities furthest away from the Hospice. We had positive feedback on our charity ball, An Evening in Paris, with many attendees expressing a wish to join us again next year.
- We have focused on improving engagement and reach on our social media channels with great success. From June 2024 to April 2025 our engagement rate on Facebook has increased from 2.1% to 6.3%, with reach increasing from 50,504 to 428,073.
- We trialled holding a Light Up A Life event on a Sunday to make it more accessible and less stressful to attend. We also introduced a shuttle bus to ease parking demand. The changes received excellent feedback and are set to continue.
- We started our first business club, the 1985 Club which now attracts over 40 people each time. It runs quarterly and the aim of the club is to bring together like-minded people to learn and share ideas about how business can be used as a force for good.

Further details of achievements are available on the hospice website and via Facebook and Twitter feeds.

The charity is extremely grateful for the dedication of its many volunteers who are involved in every area of the Hospice's activity. Around 600 volunteers give freely of their time and talents to help in the Hospice, at events, in charity shops, fundraising, administration, and in many other activities.

Finally, St Catherine's continues to be deeply grateful for the remarkable generosity that continues to be shown by the people of Central Lancashire.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

REPORT OF THE TRUSTEES (continued)

Achievements and Performance for Public Benefit

Information on the services and achievements of the charity is included in the Annual Review which is circulated at the AGM in October each year and is available thereafter. Website and social media outputs provide daily updates of activity and the public can comment – positively or critically - on services received from St Catherine's, directly onto the website.

St Catherine's reached 134 more people in 2024/25 than we did the year before. We supported 1,853 individuals with our services and each service reached the following number of people:

Community Clinical Nurse Specialist Service – 1,221
 Lymphoedema – 538
 In Patient Unit – 391
 Hospice at Home - 259
 The Support Team – 500
 Allied Health Professionals – 280
 Knowledge Exchange: Education and Training – 928
 The Advice Line for health professionals, patients and carers – 1,130

Ethical fundraising

St Catherine's adheres to the high ethical standards set by the Fundraising Regulators Fundraising Code of Practice, to ensure all fundraising activities are legal, open, honest and respectful.

The Hospice carries out all its own fundraising with just one exception: lottery membership canvassing, some of which is carried out by a third party. The company concerned, Supporting Essential Charities Fundraising Ltd (SEC) has an immaculate reputation and attracts new membership from a lottery booth in public places such as shopping malls, DIY stores and supermarkets.

The Head of Promotions and Hospice Management carefully monitor the work of SEC. Trustees oversee the fundraising activity of the Hospice and third party fundraisers.

We monitor and record the number of complaints we receive each year and share this data with the Fundraising Regulator on request; no formal complaints have been received about the third party or about the charity's fundraising activity this year and there have been no requests from the Fundraising Preference Service to remove any names from our mailing list.

Relevant training on the policy is provided to all staff and volunteers involved in fundraising, lottery and trading and also SEC fundraising.

Financial Review

The statements of financial activities for the year are set out on pages 17 and 18 of the financial statements.

Group income for the year was £10,351k (2024: £9,038k) and the income to the charity was £7,849k (2024: £6,715k).

Group expenditure for the year was £10,023k (2024: £9,873k) and the expenditure for the charity was £7,613k (2024: £7,564k).

Overall group surplus for the year was £378k (2024: £769k deficit) and the surplus to the charity was £266k (2024: £841k deficit).

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

REPORT OF THE TRUSTEES (continued)

Reserves

Total reserves at 31 March 2025 are £14,921k, of which £7,913k are general unrestricted reserves, £6,971k are designated reserves, and £37k are restricted reserves.

Since St Catherine's is a charity, income is potentially vulnerable because of a high level of dependence upon voluntary giving. Therefore, having regard to the needs of patients and their families for the continuity of the range of care provided by St Catherine's Hospice, together with the obligations of the Hospice towards its employees, it is the policy of the trustees to hold prudent levels of available reserves. Accordingly, as far as is reasonably practicable, the trustees will endeavour to maintain such reserves at a level of between 6 and 12 months of budgeted expenditure. This policy has been more accurately defined through an analysis of the most likely risks to income.

The build-up of high levels of liquid assets within the charity is to maintain Hospice contingency reserves at a level that has been calculated through an assessment of likely risks. The current level is £2.4m and is reviewed regularly. Available free reserves, which represent the unrestricted funds net of the reserve policy of £2.4m, are £5,513k (2024: £4,841k).

Investment policy

The group's investments are held by The John Thacker Charitable Trust, charity number 1017345. Details of the investment policy and performance can be found in these accounts.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

REPORT OF THE TRUSTEES (continued)

Internal financial control / Risk management

The systems of internal control are designed to provide reasonable, but not absolute, assurance against material misstatement or loss. They include:

- A 5 Year Strategy, Annual Business Plan and an annual budget approved by the Board of Trustees.
- Regular consideration by the trustees of financial results, variances from budgets, non-financial performance indicators and benchmarking reviews; in particular through the Finance & Audit Committee and the Board.
- Delegation of authority and, insofar as is practicable, segregation of duties.
- Identification and management of risks in conjunction with the organisation's insurers.

A formal risk management process to assess business risk and to implement risk management strategies is in place. This includes reviewing the adequacy of the charity's current internal controls and the Board is pleased to report that the charity's internal financial controls conform to the guidelines issued by the Charity Commission.

In addition, trustees have considered the guidance for directors of public listed companies contained within the Turnbull Report. They believe that, although this is not mandatory, the charity should, as a public interest body, adopt these guidelines as best practice. Accordingly, they are seeking to:

- Set policies on internal controls which cover the following:
 - Consideration of the type of risk the charity faces;
 - The level of risk which they regard as acceptable;
 - The likelihood of the risk concerned materialising;
 - The charity's ability to reduce the incidence and impact on the business of risks that do materialise;
 - The costs of operating particular controls relative to the benefit obtained.
- Clarify the responsibility of management to implement the trustees' policy and to identify and evaluate risks for their consideration.
- Communicate that employees have responsibility for internal control as part of their accountability for achieving objectives.
- Embed the control system in the charity's operations so that it becomes part of the culture of the charity.
- Develop systems to respond quickly to evolving risks arising from factors within the charity and to changes in the external environment.
- Include procedures for reporting failings immediately to appropriate levels of management and the trustees together with details of corrective action being undertaken.

The finance function is overseen by the Director of Finance & Business and managed on a day-to-day basis by the Finance & Business Manager.

Plans for future periods

The current five year plan is underway with 2024/2025 being the fourth year. Over the next period we plan to continue to reach more people sooner, further improve our responsiveness so people can access services even more quickly, continue our work with Compassionate Communities by moving the programme to new areas, build upon the work we have done through our Equity, Diversity and Inclusion programme and continue to increase our research capabilities. Detailed plans are in place that cover investment in income generation activities.

Relationship with Subsidiaries

St Catherine's has 5 subsidiary entities; St Catherine's Hospice Trading Ltd, St Catherine's Hospice Promotions Ltd, The John Thacker Charitable Trust, St Catherine's Community Services Ltd and St Catherine's Social Enterprise Ltd.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

REPORT OF THE TRUSTEES (continued)

St Catherine's Hospice Promotions Ltd operates a weekly lottery and raffles.

St Catherine's Hospice Trading Ltd operates charity shops throughout the area selling new goods, donated goods and furniture.

St Catherine's Community Services Ltd has been set up to operate as an agent for domiciliary care services but has not traded during the year.

St Catherine's Social Enterprise Ltd operates as the governance vehicle for *The Mill at St Catherine's Park*.

The John Thacker Trust was created utilizing a bequest left to St Catherine's Hospice by John Thacker who died in 1991. The capital and the income of the Trust Fund is for the benefit of St Catherine's Hospice Ltd.

Employee involvement and policies

Active encouragement is given to all staff and volunteers to play their full part in the life of the Hospice.

The People team, headed up by the Director of People and Organisational Development, is responsible for employee and volunteer relations as well as driving forward the hospice's engagement, values and wellbeing plans.

The employee engagement forum has been operating through the year with members representing the various teams across the Hospice. They meet monthly to discuss key issues and aspects of working at the Hospice. Topics have included communication and wellbeing. Alongside this, the volunteer forum provides a similar valuable voice to the many hospice volunteers, a key success in the year being the development of a behavioural framework. Both forums generate ideas and help inform the running of the Hospice and how we can continually ensure it is a great place to work.

The Freedom to Speak Up communication channel has been re-launched with a creative campaign and new Guardians have been appointed. It aims to increase employee involvement and provides an alternative method to more formal processes of raising concerns, making suggestions and providing feedback.

Hospice policies are regularly reviewed, and managers are key stakeholders within the review process with comments sought regularly.

Regular Pulse Surveys are conducted with staff in addition to the bi-annual hospice benchmarked survey. The latest Pulse Survey showed that 93% agreed they feel proud to work at St Catherine's with 89% agreeing that they enjoyed their role. 75% agreed their wellbeing is supported and that they feel listened to. As with other surveys, the feedback received from the staff survey will influence the People Action Plan going forward.

Staff are involved in preparing and reviewing the annual business plan and risk register that are subsequently approved by the Board.

Fundraising standards and policies

The charity ensures continued high ethical fundraising standards and compliance with the Fundraising Regulator Code of Fundraising Practice in a number of ways.

- St Catherine's Hospice is registered with the Fundraising Regulator, demonstrating that the hospice is serious about high standards. Registration includes entry on our public register and a registration badge, which will increasingly be recognised by the public, to use on all our fundraising materials.
- Fundraising activity is regularly monitored and reviewed to ensure that methods still meet the emerging requirements of the Fundraising Regulator.
- Contracts held with external fundraising organisations, e.g. lottery canvassers, include strict standards of conduct and regular meetings take place with the companies to review progress and compliance.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

REPORT OF THE TRUSTEES (continued)

Trustees' responsibilities statement

The Board of trustees (who are also directors of the charity for the purposes of company law) are responsible for overseeing the preparation of the Trustees' Annual Report (including the Strategic Report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and for their approval. (Further details regarding trustee responsibilities are described in St Catherine's *Governance Manual*.)

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 (FRS102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Auditor

The auditor, MHA, previously traded through the legal entity MacIntyre Hudson LLP. In response to regulatory changes, MacIntyre Hudson LLP ceased to hold an audit registration with the engagement transitioning to MHA Audit Services LLP. A resolution proposing that MHA be re-appointed as auditor of the charity will be put to the Annual General Meeting.

November 8, 2025

This report which incorporates the Strategic Report was approved by the Board of Trustees on and signed on its behalf:



.....
Mrs L Norris - Chairman
St Catherine's Hospice
Lostock Lane, Lostock Hall
Preston PR5 5XU

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS

Opinion

We have audited the financial statements of St Catherine's Hospice (Lancashire) Limited (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 March 2025, which comprise Group Statement of Financial Activities, Company Statement of Financial Activities, Group Balance Sheet, Company Balance Sheet, Group Cash Flow Statement and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent charitable company's affairs as at 31 March 2025, and of group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the trustees' annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS (continued)

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

In the light of our knowledge and understanding of the group and parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Respective responsibilities of the trustees

As explained more fully in the trustees' responsibilities statement, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed auditor under the Companies Act 2006 and report in accordance with this Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS (continued)

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud is detailed below:

- Enquiries with management about any known or suspected instances of non-compliance with laws and regulations;
- Enquires with management about any known or suspected instances of fraud;
- Review of minutes of board meetings;
- Examination of journal entries and other adjustments to test for appropriateness and identify any instances of management override of controls;
- Review of legal and professional expenditure to identify any evidence of ongoing litigation or enquiries;
- Review of the systems for recording income, and testing of a sample of income transactions throughout the year to check they have been recorded in the accounts and in the correct period.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of report

This report is made solely to the charitable company's members, as a body, in accordance with the Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Nicola Mason

.....
Nicola Mason MA(Cantab) FCA DChA
Senior Statutory Auditor
For and on behalf of MHA, Statutory Auditor
Preston, United Kingdom

November 10, 2025
Date:

MHA is the trading name of MHA Audit Services LLP, a limited liability partnership in England and Wales (registered number OC455542)

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED
GROUP STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME & EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2025

		General Unrestricted Funds	Designated Funds	Restricted Funds	2025 Total	2024 Total
	Note	£'000	£'000	£'000	£'000	£'000
Income from:						
Donations and legacies	1	2,669	-	167	2,836	2,141
Charitable activities:						
<i>NHS Core funding</i>		1,910	-	-	1,910	1,898
<i>Other grants & income</i>	2	724	-	355	1,079	648
Other trading activities	3	4,154	-	-	4,154	4,092
Investment income	4	372	-	-	372	259
Total income		9,829	-	522	10,351	9,038
Expenditure on:						
Raising funds	5	2,650	39	-	2,689	2,613
Charitable activities	6	6,455	276	603	7,334	7,260
Total expenditure		9,105	315	603	10,023	9,873
Net income/(expenditure) before other gains and losses	8	724	(315)	(81)	328	(835)
Gain/(loss) on investments	14					
- Realised		15	-	-	15	-
- Unrealised		35	-	-	35	66
Net income/(expenditure)		774	(315)	(81)	378	(769)
Transfers between funds	18	(102)	269	(167)	-	-
Net movement in funds		672	(46)	(248)	378	(769)
Reconciliation of funds:						
Total funds b/fwd		7,241	7,017	285	14,543	15,312
Total funds c/fwd	18	7,913	6,971	37	14,921	14,543

All of the above results are derived from continuing activities. All gains and losses recognised in the year are included above. The surplus for the year for Companies Act purposes comprises the net incoming resources for the year net of unrealised gains and losses on investments and was £343k (2024: £835k deficit).

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED
COMPANY STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME & EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2025

		General Unrestricted Funds	Designated Funds	Restricted Funds	2025 Total	2024 Total
	Note	£'000	£'000	£'000	£'000	£'000
Income from:						
Donations and legacies	1	2,669	-	167	2,836	2,141
Charitable activities:						
<i>NHS Core funding</i>		1,910	-	-	1,910	1,898
<i>Other grants & income</i>	2	724	-	355	1,079	648
Other trading activities	3	1,625	-	-	1,625	1,744
Investment income	4	399	-	-	399	284
Total income		7,327	-	522	7,849	6,715
Expenditure on:						
Raising funds	5	291	-	-	291	316
Charitable activities	6	6,443	276	603	7,322	7,248
Total expenditure		6,734	276	603	7,613	7,564
Net income/(expenditure) before other gains and losses	8	593	(276)	(81)	236	(849)
Gain/(loss) on investments	14					
- Realised		15	-	-	15	-
- Unrealised		15	-	-	15	8
Net income/(expenditure)		623	(276)	(81)	266	(841)
Transfers between funds	18	(35)	202	(167)	-	-
Net movement in funds		588	(74)	(248)	266	(841)
Reconciliation of funds:						
Total funds b/fwd		4,608	7,002	285	11,895	12,736
Total funds c/fwd	18	5,196	6,928	37	12,161	11,895

All of the above results are derived from continuing activities. All gains and losses recognised in the year are included above. The surplus for the year for Companies Act purposes comprises the net incoming resources for the year net of unrealised gains and losses on investments and was £251k (2024: £849k deficit).

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED
GROUP BALANCE SHEET
AS AT 31 MARCH 2025

		General Unrestricted Funds	Designated Funds	Restricted Funds	2025 Total	2024 Total
	Note	£'000	£'000	£'000	£'000	£'000
Fixed assets						
Tangible assets	13	-	6,100	-	6,100	6,110
Investments	14	1,393	-	-	1,393	1,429
		<u>1,393</u>	<u>6,100</u>	<u>-</u>	<u>7,493</u>	<u>7,539</u>
Current assets						
Stock	15	14	-	-	14	16
Debtors	16	954	-	-	954	840
Cash at bank and in hand		6,994	871	37	7,902	7,413
		<u>7,962</u>	<u>871</u>	<u>37</u>	<u>8,870</u>	<u>8,269</u>
Liabilities – Creditors falling due within one year	17(a)	<u>(1,442)</u>	<u>-</u>	<u>-</u>	<u>(1,442)</u>	<u>(1,177)</u>
Net current assets		<u>6,520</u>	<u>871</u>	<u>37</u>	<u>7,428</u>	<u>7,092</u>
Liabilities – Creditors falling due after one year	17(b)	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(88)</u>
Net assets		<u>7,913</u>	<u>6,971</u>	<u>37</u>	<u>14,921</u>	<u>14,543</u>
Represented by: Total Funds	18	<u>7,913</u>	<u>6,971</u>	<u>37</u>	<u>14,921</u>	<u>14,543</u>

November 10, 2025

These accounts were approved by the Board on and signed on its behalf:



.....
Mrs L Norris – Chairman



.....
Mrs G M Bardin – Trustee

Company Registration Number: 01602467

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED
COMPANY BALANCE SHEET
AS AT 31 MARCH 2025

	Note	General Unrestricted Funds £'000	Designated Funds £'000	Restricted Funds £'000	2025 Total £'000	2024 Total £'000
Fixed assets						
Tangible assets	13	-	5,391	-	5,391	5,434
Investments	14	247	-	-	247	312
		<u>247</u>	<u>5,391</u>	<u>-</u>	<u>5,638</u>	<u>5,746</u>
Current assets						
Debtors	16	631	666	-	1,297	1,218
Cash at bank and in hand		5,302	871	37	6,210	5,814
		<u>5,933</u>	<u>1,537</u>	<u>37</u>	<u>7,507</u>	<u>7,032</u>
Liabilities – Creditors falling due within one year	17(a)	(984)	-	-	(984)	(795)
Net current assets		<u>4,949</u>	<u>1,537</u>	<u>37</u>	<u>6,523</u>	<u>6,237</u>
Liabilities – Creditors falling due after one year	17(b)	-	-	-	-	(88)
Net assets		<u>5,196</u>	<u>6,928</u>	<u>37</u>	<u>12,161</u>	<u>11,895</u>
Represented by:						
Total Funds	18	<u>5,196</u>	<u>6,928</u>	<u>37</u>	<u>12,161</u>	<u>11,895</u>

November 10, 2025

These accounts were approved by the Board on and signed on its behalf:



.....
Mrs L Norris – Chairman



.....
Mrs G M Bardin – Trustee

Company Registration Number: 01602467

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED
GROUP CASHFLOW STATEMENT
FOR THE YEAR ENDED 31 MARCH 2025

	Group 2025 Total £'000	Group 2024 Total £'000	Company 2025 Total £'000	Company 2024 Total £'000
Cash flows from operating activities				
Net movement in funds	378	(769)	266	(841)
<i>Adjustments for:</i>				
Investment income	(372)	(259)	(399)	(284)
Gain/(loss) on investments	(50)	(66)	(30)	(8)
(Profit)/loss on disposal of fixed assets	(8)	-	-	-
Depreciation	287	271	240	236
<i>Changes in:</i>				
(Increase)/Decrease in stock	2	(7)	-	-
(Increase)/Decrease in debtors	(114)	(49)	(79)	876
Increase/(Decrease) in creditors	193	265	117	247
Cash provided by / (used in) operating activities	316	(614)	115	226
Cash flows from investing activities				
Investment income	372	259	399	284
Purchase of tangible fixed assets	(277)	(116)	(197)	(99)
Proceeds from sale of fixed assets	8	-	-	-
Movement in cash held as investments	(21)	5	-	-
Proceeds from sale of investments	509	620	95	-
Purchase of investments	(402)	(632)	-	-
Cash provided by / (used in) investing activities	189	136	297	185
Cash flows from financing activities				
New bank loan	-	-	-	-
Repayment of bank loans	(16)	(224)	(16)	(224)
Cash provided by / (used in) financing activities	(16)	(224)	(16)	(224)
Increase/(decrease) in cash and cash equivalents in the year	489	(702)	396	187
Cash and cash equivalents b/fwd	7,413	8,115	5,814	5,627
Cash and cash equivalents c/fwd	7,902	7,413	6,210	5,814

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED
GROUP CASHFLOW STATEMENT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

Analysis of changes in net funds

Group	Brought forward	Cashflows	Other non-cash changes	Carried forward
	£'000	£'000	£'000	£'000
Cash and cash equivalents				
Cash in hand	-	-	-	-
Cash at bank	<u>7,413</u>	<u>489</u>	<u>-</u>	<u>7,902</u>
	<u>7,413</u>	<u>489</u>	<u>-</u>	<u>7,902</u>
Borrowings				
Bank loans due within one year	(13)	16	(88)	(85)
Bank loans after one year	<u>(88)</u>	<u>-</u>	<u>88</u>	<u>-</u>
	<u>(101)</u>	<u>16</u>	<u>-</u>	<u>(85)</u>
Net funds	<u>7,312</u>	<u>505</u>	<u>-</u>	<u>7,817</u>
Company	Brought forward	Cashflows	Other non-cash changes	Carried forward
	£'000	£'000	£'000	£'000
Cash and cash equivalents				
Cash in hand	-	-	-	-
Cash at bank	<u>5,814</u>	<u>396</u>	<u>-</u>	<u>6,210</u>
	<u>5,814</u>	<u>396</u>	<u>-</u>	<u>6,210</u>
Borrowings				
Bank loans due within one year	(13)	16	(88)	(85)
Bank loans after one year	<u>(88)</u>	<u>-</u>	<u>88</u>	<u>-</u>
	<u>(101)</u>	<u>16</u>	<u>-</u>	<u>(85)</u>
Net funds	<u>5,713</u>	<u>412</u>	<u>-</u>	<u>6,125</u>

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

ACCOUNTING POLICIES

FOR THE YEAR ENDED 31 MARCH 2025

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value. The financial statements are presented in sterling which is the functional currency of the charity and rounded to the nearest £000.

St Catherine's Hospice (Lancashire) Limited meets the definition of a public benefit entity under FRS 102.

The charity has availed itself of Paragraph 4(1) of Schedule 1 of the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 and adapted the Companies Act formats to reflect the special nature of the charity's activities.

Going concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements.

The Hospice ended the 2024/25 financial year with a modest surplus, despite continuing to be severely impacted by the financial contribution from the NHS failing to keep pace with increasing costs, due to higher than anticipated income from Wills.

The economic pressures felt within the sector and wider society mean that 2025/26 is expected to be another challenging year and the charity has approved a deficit budget for the year. The organisation does however have a 5-year plan to return the budget to surplus and the Board of Trustees are looking to use some of the reserves to invest further in income generation and cost saving initiatives to make the charity more financially sustainable.

The trustees have concluded that the charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the charity's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

Company status

The charity is a company limited by guarantee. The members of the company are the trustees named on page 1. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

Group financial statements

The statement of financial activities (SOFA) and balance sheet consolidate the financial statements of the charity and its subsidiary undertakings. The results of the subsidiaries are consolidated on a line by line basis.

The company owns all the share capital of St Catherine's Hospice Trading Ltd, St Catherine's Hospice Promotions Ltd, St Catherine's Community Services Ltd and St Catherine's Social Enterprise Ltd. The taxable profits of the subsidiaries are paid to the company under Gift Aid.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

ACCOUNTING POLICIES (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

The John Thacker Charitable Trust is a registered charity and holds funds which are to be applied for the benefit of St Catherine's Hospice (Lancashire) Limited. The Trustees presently comprise the trustees of the Hospice Board. The total assets held within the Trust were £2,470k (2024: £2,406k) and have been consolidated on a line by line basis into these accounts.

Fund accounting

General funds - unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Designated funds - unrestricted funds that have been set aside by the trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the accounts.

Restricted funds - to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the accounts.

Income

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

NHS income comprises grant and contract income receivable via NHS Commissioners.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material (see note 20).

Income received in advance of an event or provision of other specific provision of other specified service is deferred until the criteria for income recognition are met (see note 17).

Trading income is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes where applicable. Income from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

Donated services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), no amounts are included in the financial statements for services donated by volunteers.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

ACCOUNTING POLICIES (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

Donated services and facilities (continued)

On receipt, donated professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of the resources. Detailed analyses of the expenditure, including irrecoverable VAT where applicable, are provided in the notes to the accounts.

Tangible fixed assets

Tangible fixed assets costing more than £1,000 are generally capitalised and included at cost including any incidental expenses of acquisition. This general policy is subject to the capital nature of project, smaller items may be capitalised if part of a bigger project and higher values may be expensed if part of a cyclical maintenance programme. Any development work to be capitalised will be depreciated on completion of the project.

Depreciation is provided on fixed assets to write off the cost over their estimated useful lives on a straight-line basis at the following principal rates per annum:

Freehold buildings	-	2% on cost
Leasehold improvements	-	evenly over the term of the lease
Fixtures and equipment	-	20% on cost
Motor vehicles	-	25% on cost
Computer equipment	-	33 ¹ / ₃ % on cost

Investments

Investments are initially recognised at their transaction value and subsequently measured at their market value as at the balance sheet date. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year.

All gains and losses are taken to the statement of financial activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and their opening carrying value or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value. Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

Stock

Stock is included at the lower of cost and net realisable value. Items donated for resale or distribution are not included in the financial statements until they are sold or distributed, on the basis that it is considered impractical to measure the fair value of goods donated for resale, and the costs of valuation outweigh the benefit to users of the accounts and the charity of this information.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED

ACCOUNTING POLICIES (CONTINUED)

FOR THE YEAR ENDED 31 MARCH 2025

Creditors

Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due.

Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Pension costs

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. Contributions payable for the year are charged in the SOFA. The company also contributes to a multi-employer defined benefit scheme, as detailed in the staff costs note. As the proportion of the fund attributable to charity cannot be calculated this scheme has been treated as if it was a defined contribution scheme.

Operating leases

Rentals applicable to operating leases are charged to the SOFA on a straight-line basis over the term of the lease.

Taxation

The Company is a registered charity and consequently there is no liability to taxation.

Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

Judgements and key sources of estimation uncertainty

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

The trustees do not believe that there are any estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED**NOTES TO THE ACCOUNTS****FOR THE YEAR ENDED 31 MARCH 2025****1 Income from donations and legacies**

	Group		Company	
	2025	2024	2025	2024
	£'000	£'000	£'000	£'000
Donations – General	917	788	917	788
Donated Goods	426	427	426	427
Donations in Wills	1,259	559	1,259	559
Income from Charitable Trusts	67	31	67	31
	<u>2,669</u>	<u>1,805</u>	<u>2,669</u>	<u>1,805</u>
<i>Restricted Income</i>				
Income from Charitable Trusts	167	336	167	336
	<u>2,836</u>	<u>2,141</u>	<u>2,836</u>	<u>2,141</u>

2 Income from charitable activities

NHS Funding – Non Core	446	446	446	446
Education and other income	278	202	278	202
Other grants received	-	-	-	-
	<u>724</u>	<u>648</u>	<u>724</u>	<u>648</u>
<i>Restricted Income</i>				
NHS Funding – Non Core	355	-	355	-
	<u>1,079</u>	<u>648</u>	<u>1,079</u>	<u>648</u>

3 Income from other trading activities

Fundraising	625	648	625	648
Lottery and raffles	905	879	469	442
Trading income	1,178	1,184	322	397
Social Enterprise	1,446	1,381	209	257
	<u>4,154</u>	<u>4,092</u>	<u>1,625</u>	<u>1,744</u>

4 Investment income

Rental income	28	34	83	89
Investment income - dividends	22	20	-	-
Investment income - interest	322	205	316	195
	<u>372</u>	<u>259</u>	<u>399</u>	<u>284</u>

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED**NOTES TO THE ACCOUNTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****7 Governance costs**

	Group		Company	
	2025	2024	2025	2024
	£'000	£'000	£'000	£'000
Audit fees – charity only	16	15	16	15
Meeting and other support costs	1	5	1	5
	17	20	17	20

8 Net income/(expenditure)*Stated after charging:*

Audit fees	30	28	16	15
Depreciation – owned assets	287	271	240	236
(Profit)/loss on disposal of assets	(8)	-	-	-
Operating lease rentals	74	72	-	-

9 Summary analysis of expenditure and related income for charitable activities

	Hospice and specialised palliative care services	Information and education	2025 Total	2024 Total
	£'000	£'000	£'000	£'000
Group				
Costs	(7,224)	(110)	(7,334)	(7,260)
NHS Income	2,711	-	2,711	2,344
Education and other income	-	278	278	202
	(4,513)	168	(4,345)	(4,714)
Other grants received	-	-	-	-
Net costs (funded) from other income	(4,513)	168	(4,345)	(4,714)

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED**NOTES TO THE ACCOUNTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025**

10 Staff numbers

The average monthly head count was 207 staff (2024: 206 staff) and the average monthly number of full-time equivalent employees (including casual and part-time staff) during the year were as follows:

	2025 No.	2024 No.
Chief Executive's Department	5	7
Patients and Families	85	84
Finance and Business	24	23
Community and Engagement	9	9
People and Knowledge Exchange	7	7
	<hr/>	<hr/>
Hospice total	130	130
St Catherine's Hospice Trading Ltd	20	20
St Catherine's Hospice Promotions Ltd	4	5
St Catherine's Social Enterprise Ltd	15	15
	<hr/>	<hr/>
Group total	169	170
	<hr/> <hr/>	<hr/> <hr/>

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED**NOTES TO THE ACCOUNTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****11 Analysis of staff costs, trustee remuneration and expenses, and cost of key management personnel**

Payroll costs were	Group		Company	
	2025 £'000	2024 £'000	2025 £'000	2024 £'000
Wages and salaries	6,175	6,086	5,133	5,110
National Insurance	518	506	449	443
Pension costs	453	433	407	392
	<u>7,146</u>	<u>7,025</u>	<u>5,989</u>	<u>5,945</u>

The number of employees whose emoluments exceeded £60K were:	2025 No.	2024 No.
£60k-£70k	2	2
£70k-£80k	1	1
£80k-£90k	1	1
	<u>4</u>	<u>4</u>

Along with a standard defined contribution scheme, the company operates an exempt approved defined benefit scheme, namely the National Health Superannuation Scheme. The assets of this scheme are held separately and contributions to the scheme are charged to the statement of financial activities so as to spread the cost of pensions over employees' working lives with the company. This scheme does not have a real pension fund, but as a statutory scheme, benefits are fully guaranteed by the Government. Contributions from both members and employers are paid to the Exchequer, which meet the cost of increasing benefits each year by the rate of inflation. This extra cost is not met by contributions from scheme members and employers. As a result of the nature of the scheme there are no separately identifiable assets and liabilities which can be identified as relating to St Catherine's Hospice therefore, as permitted by FRS102, the scheme has been accounted for as a defined contribution scheme. At the year-end £66k (2024: £65k) was owed in respect of contributions.

The charity trustees were not paid and did not receive any other benefits from employment with the charity or its subsidiaries in the year (2024: £nil), neither were there reimbursed expenses during the year (2024: £nil). Trustees made donations to the charity totalling £1,939 (2024: £1,602).

During the year, the Hospice was invoiced for professional services totalling £2,067 (2024: £2,103) by Harrison Drury & Co Ltd, a company in which Mr J G Chesworth is a director. At the year end £nil (2024: £nil) was due to this company. The Hospice was also invoiced £3,144 (2024: £3,838) for website development costs by Blue Wren Limited, a company in which Mr M J Lough is a director. At the year end £nil (2024: £nil) was due to this company. This company was selected following a competitive tendering process, and Mr M J Lough played no part in the award of the contract.

The key management personnel of the parent charity and the group are detailed on page 1. The total employee benefits of the key management personnel were £551,231 (2024: £544,166). Included in the above staff costs total are redundancy payments totalling £nil (2024: £7,058).

Charity trustees' indemnity and professional indemnity insurance has been provided for members of the Board, this cost is included within other insurance costs and not separately identifiable.

12 Related party transactions

There were no related party transactions during the current or prior year, apart from those disclosed above relating to the trustees.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED
NOTES TO THE ACCOUNTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

13 Tangible fixed assets

Group	Freehold land and buildings £'000	Leasehold improvements £'000	Fixtures and equipment £'000	Total £'000
Cost				
As at 1 April 2024	8,828	92	2,484	11,404
Additions	1	4	272	277
Disposals	-	-	(30)	(30)
As at 31 March 2025	8,829	96	2,726	11,651
Depreciation				
As at 1 April 2024	2,982	83	2,229	5,294
Charge for the year	177	2	108	287
Disposals	-	-	(30)	(30)
As at 31 March 2025	3,159	85	2,307	5,551
Net book value				
As at 31 March 2025	5,670	11	419	6,100
As at 31 March 2024	5,846	9	255	6,110
Company				
Cost				
As at 1 April 2024	8,080	-	2,214	10,294
Additions	-	-	197	197
Disposals	-	-	-	-
As at 31 March 2025	8,080	-	2,411	10,491
Depreciation				
As at 1 April 2024	2,868	-	1,992	4,860
Charge for the year	160	-	80	240
Disposals	-	-	-	-
As at 31 March 2025	3,028	-	2,072	5,100
Net book value				
As at 31 March 2025	5,052	-	339	5,391
As at 31 March 2024	5,212	-	222	5,434

At the year-end there were capital commitments of £nil (2024: £nil).

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED**NOTES TO THE ACCOUNTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****14 Fixed asset investments**

	Group		Company	
	2025	2024	2025	2024
	£'000	£'000	£'000	£'000
Investments in subsidiary companies	-	-	20	20
Other investments	1,393	1,429	227	292
	1,393	1,429	247	312

Investments in subsidiary companies

All subsidiary companies are incorporated in the UK and are wholly owned. The details of the subsidiaries and the results for the year are as follows:

	2025			
	St Catherine's Hospice Trading Ltd	St Catherine's Hospice Promotions Ltd	St Catherine's Community Services Ltd	St Catherine's Social Enterprise Ltd
	£'000	£'000	£'000	£'000
Turnover	1,178	905	-	1,446
Cost of sales and other direct costs	(30)	(237)	-	(422)
Administrative expenses	(800)	(198)	-	(765)
Other operating income	-	-	-	-
Interest receivable	2	-	-	-
Interest payable	-	-	-	(31)
Profit/(Loss) for the year	350	470	-	228
Charitable donations to Hospice	(322)	(469)	-	(209)
Retained Profit/(Loss) for the year	28	1	-	19
	2024			
	St Catherine's Hospice Trading Ltd	St Catherine's Hospice Promotions Ltd	St Catherine's Community Services Ltd	St Catherine's Social Enterprise Ltd
	£'000	£'000	£'000	£'000
Turnover	1,184	879	-	1,381
Cost of sales and other direct costs	(31)	(249)	-	(413)
Administrative expenses	(765)	(187)	-	(705)
Other operating income	-	-	-	-
Interest receivable	4	-	-	-
Interest payable	-	-	-	(15)
Profit/(Loss) for the year	392	443	-	248
Charitable donations to Hospice	(397)	(442)	-	(257)
Retained Profit/(Loss) for the year	(5)	1	-	(9)

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED
NOTES TO THE ACCOUNTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

14 Fixed asset investments (continued)
Investments in subsidiary companies

	2025			
	St Catherine's Hospice Trading Ltd £'000	St Catherine's Hospice Promotions Ltd £'000	St Catherine's Community Services Ltd £'000	St Catherine's Social Enterprise Ltd £'000
Fixed assets	43	-	-	666
Current assets	492	538	-	126
Current liabilities	(486)	(524)	-	(545)
Net assets/(liabilities)	<u>49</u>	<u>14</u>	<u>-</u>	<u>247</u>
Ordinary £1 shares	10	10	-	-
Profit and loss account	39	4	-	247
Net assets/(liabilities)	<u>49</u>	<u>14</u>	<u>-</u>	<u>247</u>
	2024			
	St Catherine's Hospice Trading Ltd £'000	St Catherine's Hospice Promotions Ltd £'000	St Catherine's Community Services Ltd £'000	St Catherine's Social Enterprise Ltd £'000
Fixed assets	15	-	-	661
Current assets	407	481	-	83
Current liabilities	(401)	(468)	-	(516)
Net assets/(liabilities)	<u>21</u>	<u>13</u>	<u>-</u>	<u>228</u>
Ordinary £1 shares	10	10	-	-
Profit and loss account	11	3	-	228
Net assets/(liabilities)	<u>21</u>	<u>13</u>	<u>-</u>	<u>228</u>

The company number of each subsidiary is as follows:

St Catherine's Hospice Trading Ltd - 02833331
 St Catherine's Hospice Promotions Ltd - 02767558
 St Catherine's Community Services Ltd - 08489132
 St Catherine's Social Enterprise Ltd - 08782309

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED**NOTES TO THE ACCOUNTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****14 Fixed asset investments (continued)****Other investments****Group**

	UK Equities £'000	UK Property £'000	Total £'000
<i>Market value</i>			
As at 1 April 2024	1,255	174	1,429
Additions	402	-	402
Disposals	(414)	(80)	(494)
Movement in cash deposits held as investments	21	-	21
Change in market value	35	-	35
As at 31 March 2025	1,299	94	1,393

Company

	UK Equities £'000	UK Property £'000	Total £'000
<i>Market value</i>			
As at 1 April 2024	118	174	292
Additions	-	-	-
Disposals	-	(80)	(80)
Change in market value	15	-	15
As at 31 March 2025	133	94	227

Realised gain on property disposals was £15k (2024: £nil).

15 Stock

	Group		Company	
	2025 £'000	2024 £'000	2025 £'000	2024 £'000
Goods for resale	14	16	-	-

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED**NOTES TO THE ACCOUNTS (CONTINUED)****FOR THE YEAR ENDED 31 MARCH 2025****16 Debtors**

	Group		Company	
	2025 £'000	2024 £'000	2025 £'000	2024 £'000
Trade debtors	112	31	93	23
Amounts owed by group undertakings	-	-	437	453
VAT recoverable	495	517	480	517
Other debtors	9	32	9	19
Prepayments and accrued income	338	260	278	206
	954	840	1,297	1,218

17 Creditors**(a) Amounts falling due with one year**

	Group		Company	
	2025 £'000	2024 £'000	2025 £'000	2024 £'000
Bank loan	85	13	85	13
Trade creditors	331	220	260	171
Other taxes and social security	179	169	121	118
Advance lottery receipts	121	124	-	-
Other creditors	79	74	77	71
Accruals and deferred income	647	577	441	422
	1,442	1,177	984	795

Accruals and deferred income at the year end includes deferred income relating to various events due to take place or work to be performed after the year end, as follows:

Balance b/fwd	257	81	257	81
Amount released to income earned from charitable activities	(41)	(116)	(41)	(116)
Amount deferred in year	23	292	23	292
Balance c/fwd	239	257	239	257

(b) Amounts falling due after one year

Bank loan	-	88	-	88
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Bank loans are secured on specific properties owned by the Hospice. The loan balance comprises £85k (2024: £101k) where interest is charged at base plus 1.35% and the loan balance is repayable in monthly instalments by January 2026.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED
NOTES TO THE ACCOUNTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

18 Funds

(a) Designated funds

Group	Balance at 1 April 2024 £'000	Income £'000	Expenditure £'000	Gains/Losses & Transfers £'000	Balance at 31 March 2025 £'000
Tangible fixed assets	6,110	-	(279)	269	6,100
Building our future together	800	-	(29)	-	771
Hospice at home pilot	7	-	(7)	-	-
Major repairs	100	-	-	-	100
	7,017	-	(315)	269	6,971
Company	Balance at 1 April 2024 £'000	Income £'000	Expenditure £'000	Gains/Losses & Transfers £'000	Balance at 31 March 2025 £'000
Tangible fixed assets	5,434	-	(240)	197	5,391
The Mill	661	-	-	5	666
Building our future together	800	-	(29)	-	771
Hospice at home pilot	7	-	(7)	-	-
Major repairs	100	-	-	-	100
	7,002	-	(276)	202	6,928

The fixed assets fund represents the amounts invested in fixed assets for charitable use. The major development of the Mill project is now complete, and the amount designated within the Hospice in respect of the Mill includes investment in fixed assets by the subsidiary company. For the charity as a whole, £100k has been set aside as part of the planned maintenance and development programme, £771k (2024: £800k) remains designated for the 'Building our future together' project to improve the in-patient unit, and £nil (2024: £7k) for the Hospice at home pilot.

(b) Restricted funds

Group and Company	Balance at 1 April 2024 £'000	Income £'000	Expenditure £'000	Gains/Losses & Transfers £'000	Balance at 31 March 2025 £'000
Hospice UK capital funding	-	167		(167)	
Hospice at home funding		355	(355)		
Hospice at home pilot	18	-	(18)	-	-
Hospice at home extension	200	-	(200)	-	-
Other smaller projects	67	-	(30)	-	37
	285	522	(603)	(167)	37

The above restricted funds have been set aside for the appropriately stated project. The 'Hospice at home' funds are NHS funded, it allows the charity to extend its services providing care at home. The Hospice UK capital funding of £167k was allocated through Hospice UK from the Department of Health and Social Care. The amount has been fully spent in the year on capital items, and therefore a transfer has been made to the designated tangible fixed assets fund.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED
NOTES TO THE ACCOUNTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

18 Funds (continued)

(c) General funds

Group	Balance at 1 April 2024 £'000	Income £'000	Expenditure £'000	Gains/Losses & Transfers £'000	Balance at 31 March 2025 £'000
General Funds:					
General	8,148	9,719	(9,133)	50	8,784
Major repairs designated	(100)	-	-	-	(100)
Building our future together designated	(800)	-	29	-	(771)
Hospice at home pilot	(7)	-	7	-	-
Assets capitalised & disposals	-	110	(8)	(102)	-
	7,241	9,829	(9,105)	(52)	7,913
Company					
	Balance at 1 April 2024 £'000	Income £'000	Expenditure £'000	Gains/Losses & Transfers £'000	Balance at 31 March 2025 £'000
General Funds:					
General	6,176	7,297	(6,770)	30	6,733
Mill funds designated	(661)	-	-	5	(666)
Major repairs designated	(100)	-	-	-	(100)
Building our future together designated	(800)	-	29	-	(771)
Hospice at home pilot	(7)	-	7	-	-
Assets capitalised & disposals	-	30	-	(30)	-
	4,608	7,327	(6,734)	(5)	5,196

The general fund has been disclosed above to show amounts that have been designated from the fund and their movements, along with general income used to capitalise assets which has been transferred to the designated tangible fixed asset fund.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED
NOTES TO THE ACCOUNTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

19 Funds – Prior Year

(a) Designated funds

Group	Balance at 1 April 2023	Income	Expenditure	Transfers	Balance at 31 March 2024
	£'000	£'000	£'000	£'000	£'000
Tangible fixed assets	6,265	-	(271)	116	6,110
Building our future together	800	-	-	-	800
Hospice at home pilot	86	-	(79)	-	7
Major repairs	100	-	-	-	100
	7,251	-	(350)	116	7,017
Company	Balance at 1 April 2023	Income	Expenditure	Transfers	Balance at 31 March 2024
	£'000	£'000	£'000	£'000	£'000
Tangible fixed assets	5,571	-	(236)	99	5,434
The Mill	672	-	-	(11)	661
Building our future together	800	-	-	-	800
Hospice at home pilot	86	-	(79)	-	7
Major repairs	100	-	-	-	100
	7,229	-	(315)	88	7,002

The fixed assets fund represents the amounts invested in fixed assets for charitable use. The major development of the Mill project is now complete, and the amount designated within the Hospice in respect of the Mill includes investment in fixed assets by the subsidiary company. For the charity as a whole, £100k has been set aside as part of the planned maintenance and development programme, £800k for the 'Building our future together' project to improve the in-patient unit, and £7k for the Hospice at home pilot.

(b) Restricted funds

Group and Company	Balance at 1 April 2023	Income	Expenditure	Transfers	Balance at 31 March 2024
	£'000	£'000	£'000	£'000	£'000
Hospice at home pilot	278	-	(260)	-	18
Hospice at home extension	-	250	(50)	-	200
Other smaller projects	30	86	(49)	-	67
	308	336	(359)	-	285

The above restricted funds have been set aside for the appropriately stated project. Any funds spent on capital items are shown as a transfer to the designated tangible fixed assets fund. The Hospice at home pilot fund is NHS Charities Together funding from Community Foundation for Lancashire for a pilot service to provide end of life adult care. The Hospice at home extension fund is funding from the Integrated Care Board (ICB) to extend services.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED
NOTES TO THE ACCOUNTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

19 Funds – Prior Year (continued)

(c) General funds

Group	Balance at 1 April 2023 £'000	Income £'000	Expenditure £'000	Gains/Losses & Transfers £'000	Balance at 31 March 2024 £'000
General Funds:					
General	8,739	8,586	(9,243)	66	8,148
Major repairs designated	(100)	-	-	-	(100)
Building our future together designated	(800)	-	-	-	(800)
Hospice at home pilot	(86)	-	79	-	(7)
Assets capitalised in year	-	116	-	(116)	-
	7,753	8,702	(9,164)	(50)	7,241
Company					
	Balance at 1 April 2023 £'000	Income £'000	Expenditure £'000	Gains/Losses & Transfers £'000	Balance at 31 March 2024 £'000
General Funds:					
General	6,857	6,280	(6,969)	8	6,176
Mill funds designated	(672)	-	-	11	(661)
Major repairs designated	(100)	-	-	-	(100)
Building our future together designated	(800)	-	-	-	(800)
Hospice at home pilot	(86)	-	79	-	(7)
Assets capitalised in year	-	99	-	(99)	-
	5,199	6,379	(6,890)	(80)	4,608

The general fund has been disclosed above to show amounts that have been designated from the fund and their movements, along with general income used to capitalise assets which has been transferred to the designated tangible fixed asset fund.

ST CATHERINE'S HOSPICE (LANCASHIRE) LIMITED
NOTES TO THE ACCOUNTS (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2025

19 Funds – Prior Year (continued)

(d) Fund balances represented by:

Group	General Unrestricted Funds £'000	Designated Funds £'000	Restricted Funds £'000	Balance at 31 March 2024 £'000
Tangible fixed assets	-	6,110	-	6,110
Investments	1,429	-	-	1,429
Current assets	7,077	907	285	8,269
Creditors falling due within one year	(1,177)	-	-	(1,177)
Creditors falling due after one year	(88)	-	-	(88)
	7,241	7,017	285	14,543
	Company			
	General Unrestricted Funds £'000	Designated Funds £'000	Restricted Funds £'000	Balance at 31 March 2024 £'000
Tangible fixed assets	-	5,434	-	5,434
Investments	312	-	-	312
Current assets	5,179	1,568	285	7,032
Creditors falling due within one year	(795)	-	-	(795)
Creditors falling due after one year	(88)	-	-	(88)
	4,608	7,002	285	11,895

20 Post balance sheet events

As in previous years, the Hospice was bequeathed a share in a number of death estates during the year. It is the Hospice policy to recognise the income once the amounts can be accurately quantified. All assets quantified have been included in the accounts.

At the year end, there were a number of donations in wills still pending and due to the uncertainty of the amounts, the income will be recognised in the year in which the donations are either received or the amounts can be determined with reasonable certainty. The approximate value of such donations in wills to which the Hospice can put a value is £2,373k (2024: £765k).

21 Commitments under operating leases – land & buildings

At 31 March 2025, St Catherine's Hospice Trading Ltd, a subsidiary undertaking, had future minimum lease payments under non-cancellable operating leases as set out below:

	2025 £'000	2024 £'000
Amounts due within one year	99	54
Amounts due between two and five years	177	26
Amounts due after five years	-	-
	276	80