

Company Number: 1571090

Charity Number: 511689

**THE UNITED REFORMED CHURCH (NORTH WESTERN PROVINCE) TRUST
LIMITED**

Incorporating the North Western Synod of the United Reformed Church

REPORT AND FINANCIAL STATEMENTS

YEAR ENDED 31st DECEMBER 2020

THE UNITED REFORMED CHURCH (NORTH WESTERN PROVINCE) TRUST LIMITED
Incorporating the North Western Synod of the United Reformed Church
Annual Report
Year Ended 31st December 2020

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Reference and Administrative Information

Registered Office

Synod Office
Unit 20, Sandpiper Quay
Waters Edge Business Park
Modwen Road
Salford
M5 3EZ

Trustees and Directors of the Company

Mrs J C Mullineux (Chair of Trust)	Revd M Aspinall (Vice-Chair)
Mr N. Andrews (Appointed 1 st March 2020)	Mr A Haigh
Mr M T Hart (Treasurer)	Revd B S Jolly
Mr P F Jones (Resigned 13th February 2020)	Rev N Mark (Resigned 29 th February 2020)

Bankers

National Westminster Bank plc
Spring Gardens
Manchester. M60 2DB

Legal Advisers

Towns, Needham LLP
Colwyn Chambers,
19 York St,
Manchester. M2 3BA

Auditors

MHA MacIntyre Hudson
Rutland House
148 Edmund Street
Birmingham. B3 2FD

Investment Manager

Castlefield Investment Partners LLP
8th Floor, 111 Piccadilly
Manchester. M1 2HY

Finance Officer

Mr D Wyke

Synod Clerk

Mr T Hopley

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The trustees present their annual report and the audited financial statements of The United Reformed Church (North Western Province) Trust Limited for the year ended 31st December 2020. The trustees confirm that the trustees' and financial statements of the company comply with the current statutory requirements, the requirements of the company's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). The company qualifies as a small Company under section 383, of the Companies Act 2006.

Since the company qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulation 2013 is not required.

The Trustees have referred to the general guidance issued by the Charity Commission on public benefit, when considering the delivery of activities in furtherance of the Charity's aims and objectives.

The Trust, through the work of the Synod, supports 118 churches and 2 Mission Projects in the region. Its support of these churches and their congregations aims to further their purposes in advancing the Christian religion.

Having considered the Fundraising Regulator's Code of Fundraising Practice 2019, the Trustees have concluded that the charity is not an active fundraiser as defined by that code and is not required to be registered with the Fundraising regulators.

Structure, Governance and Management

The Trust and the Synod

The United Reformed Church (North Western Province) Trust Limited ("the Trust") is a company limited by guarantee (company no. 1571090) and a registered charity (charity no. 511689). It is governed by its Memorandum and Articles of Association as revised in 2012.

The North Western Synod of the United Reformed Church ("the Synod") is one of thirteen Synods that make up the United Reformed Church. The Trust is the charity trustee of all the assets of the Synod including from the 1st April 2019 all manses for ministers and CRCWs (Church Related Community Workers). The Trust is the trustee of the church buildings held on behalf of the local churches in the Synod who manage those buildings. It acts as the custodian trustee of all the others assets of the local churches in the Synod.

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The Trust's responsibility as trustee is exercised through its trustees or directors meeting as the Trust Management Committee. The Trust Management Committee and the Synod Resources Committee have the same membership. The meetings of these committees are held at the same time with a shared agenda and minutes. Matters that relate solely to the role of the Trust as custodian trustee are identified as such in both the agenda and the minutes.

Each of the Synod's main funds have been registered as a separate charity with the Charity Commission. These are:

- General Purposes Fund (commonly known as the General Fund)
- Endowed General Purposes Fund
- Chapel Street (Southport) Fund
- Church Extension Fund (commonly known as the Church Property Fund)
- Endowed Church Extension Fund (commonly known as the Endowed Church Property Fund)
- Welfare Fund
- The Fletcher Trust

There are a few other small restricted and endowed funds of the Synod. These were not required by the Charity Commission to be registered as separate charities either due to their size or because the Trust has asked the Charity Commission to change the charitable objects of these funds and to make some of them expendable.

The Charity Commission has issued a uniting declaration linking the registered charities so that they are treated as forming part of the Trust for the purposes of registration and accounting and thus allowing the Trust to report in these financial statements on all the activities in these funds as the reporting charity.

Trustees

The trustees of the charity are also company directors for the purposes of company law.

The Synod Moderator, Synod Treasurer, Convener of the Synod Resources Committee and Synod Property Advisor are ex officio trustees. Each of the Synod's four areas (Cumbria, Lancashire, Central and South) is entitled to nominate two trustees, normally the Area Finance Officer and Area Property Officer. At the end of 2020, there was one vacancy in each area. When an area-nominated trustee resigns, the area nominates a replacement for approval by the trustees.

On the 1st January 2020, Rev. Brian Jolly took up his appointment as Synod Moderator. Mike Hart was appointed to the role of Interim Synod Clerk pending a permanent appointment. In September 2020, Tim Hopley took up the permanent appointment as Synod Clerk.

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All trustees give their time voluntarily and receive no benefits from the charity apart from the reimbursed expenses set out in note 7. None of the trustees including Synod Officers are paid for acting as Trustees, though some are paid for other roles in the church, as set out in notes 2 and 6 to the accounts.

Appointment of Trustees – Qualifications, Training and Induction

All trustees must be current members of the United Reformed Church worshipping at a church within the Synod.

The most important qualification for appointment as a trustee is a thorough awareness of the workings of the United Reformed Church at the local church, Synod and / or denominational level. Expertise and experience in such areas as property, human relations, law and finance are particularly useful background for the Trustee role wherever gained

The trustees rely on the advice of Trust employees and professional advisors to ensure that they act in a proper and lawful manner. New trustees are made aware of their legal responsibilities but otherwise there is no standard training or induction programme for new trustees. Training in specific aspects of the work is provided as necessary. The experience that new trustees bring to the Board is at least as important as any particular expertise.

The Trustees operate within the general guidance issued by the Charity Commission when undertaking their work in the delivery of the Charity's aims and objectives.

Indemnity Insurance

The Memorandum and Articles of Association of the Trust allow it to provide indemnity insurance for the trustees and employees of the charity and this is provided.

Constitution of Synod

The North Western Synod is one of 13 Synods of the United Reformed Church ("URC") within the United Kingdom. It is constituted in accordance with the Scheme of Union and the United Reformed Church Acts of 1972, 1981 and 2000 (see www.urch.org.uk). It has oversight of the local churches and activities of the URC in much of the North West of England, covering parts of Derbyshire, Cheshire, Greater Manchester, Lancashire and Cumbria.

Its responsibilities include:

- Taking action which supports the spreading of the Gospel at home and abroad, the life and witness of the United Reformed Church, the interests of the Church of Christ as a whole and the well-being of the society in which the Church is placed;
- Developing ecumenical relations;

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- Overseeing matters affecting ordained ministry, including discipline;
- Dealing with matters referred from the General Assembly and Mission Council;
- Deciding upon all matters regarding the creation, grouping, amalgamation or dissolution of local churches
- Providing a forum where concerns of local churches can be received, considered and appropriate advice given, and
- Doing such other things as may be necessary in pursuance of its responsibility for the common life of the church.

For full details of the responsibilities of Synods, see “The Structure of the United Reformed Church” on the URC’s central website (www.urch.org.uk). The Synod acts as a link between the local and central councils of the Church.

The North Western Synod meets as a Council of the United Reformed Church (“URC”) twice each year. It is made up of the Synod Officers, ministers, lay representatives of each local church and co-opted members. The Synod delegates various powers to its Executive Committee and a number of subsidiary committees responsible for specific aspects of the Synod’s operations. The Committee structure comprises:

- Executive Committee;
- Trust Management Committee and Synod Resources Committee
- Mission and Discipleship Committee
- Ministries Committee, and
- Synod Pastoral Committee and four Area Pastoral Committees.

More details can be found on the Synod website (www.nwsynod.org.uk)

Work done by Employees and Volunteers

Most ministers of word and sacrament are paid directly from the Finance Office of the United Reformed Church in London. The Synod now employs thirteen people. During 2020, the average number of full time equivalents was nine. All members of Synod Committees and others supporting and enabling Synod activities are unpaid volunteers who can recover their travel and other expenses.

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Related Parties

Local congregations of the United Reformed Church and Local Ecumenical Partnerships operating in the Synod's area are separate and independent charities. They are not deemed to be connected charities within the understanding of the Charities SORP (FRS102) and none of the assets or liabilities of these bodies are incorporated in the Trust's financial statements. Any related party transactions are disclosed in note 7 to the financial statements.

The Trustees are the key management personnel of the Trust. A Register of Interests is maintained and any specific disclosures are made at the start of each Trust Management Committee.

Trustee for Local Churches

The Trust acts as custodian trustee of the local United Reformed Churches within the Synod, holding properties and investments separately on their behalf. Such property and funds are not included in the Trust accounts. The local churches have objects similar to the Trust. There are guidelines in place relating to safe custody and handling of these assets.

Employees

The Synod is committed to employment policies that follow best practice, based on equal opportunities for all employees, irrespective of gender, gender reassignment, sexual orientation, religious beliefs, colour, ethnic or national origin, age, marital status or disability. It endeavours to identify and remove barriers to participation in employment, training, and personal development.

The Synod has a Staff Handbook which provides employees with core information and regular staff meetings are held with both office and field staff to enable their involvement and engagement with all aspects of the work of the Synod.

An external market review is sought for all new or changed posts to ensure comparability with similar jobs in the area and the charitable sector. An annual review of pay for all staff is undertaken and recommendations made to the Trust Management Committee for decision.

The Synod contributes to a staff pension scheme which is administered by TPT, its trustee. This is operated as a defined benefit scheme. During 2020, the Synod contributed 32.6% of pensionable salary in respect of members of the scheme, amounting to £85,493 (2019: £81,197). Members contributed at the rate of 7.5% of pensionable salary.

Risk Management

The risk management process is co-ordinated by the Trust Management Committee, who maintain a risk register on behalf of both the Synod and Trust. This is included on the agenda for all Trust Management Committee meetings and is reviewed formally every six months by the Committee. The URC has recently developed a standard template to record risks and mitigation actions for use at all levels in the Church.

In relation to financial and property risks, the Trust has agreed clear risk mitigation measures, for example savings are mostly held in accounts covered by the government's Financial Services Compensation Scheme. The Synod's investments are managed by independent specialists (Castlefield Investments) and are chosen to be low and medium risk, and deposited with Pershing Securities one of the world's largest custody banks. The Synod's properties and the local church properties are all subject to quinquennial surveys by qualified surveyors and each local church is required to complete an annual self-assessment questionnaire about the condition of the properties under their control.

The most significant risk continues to be the decline in membership of the United Reformed Church, as with other mainstream denominations. This is impacting on both the financial resources and makes it more difficult to find volunteers to fill roles in the Synod and in local churches. For the Trust and the Synod, this means that more of the work is having to be done by paid staff rather than by volunteers. The Covid-19 pandemic in 2020/21 is having a significant impact on this at local church level and this is likely to impact on demands for support from Synod.

Aims and Objectives

Introduction

The Trust's charitable objectives are set out in its registration with the Charity Commission, these are:

"To advance the Christian religion and propagate the gospel in accordance with the doctrines, principles and usages of the United Reformed Church with particular responsibility for the North Western Province"

The registration summarises the Trust's activities as:

"Supporting the spreading of the gospel at home and abroad, the life and witness of the United Reformed Church, the interests of the church as a whole and the wellbeing of the society in which the church is placed, in particular in the north-west of England. Custodian

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Trustee for all properties owned by the local churches within the North Western Synod of the United Reformed Church and properties owned by the synod.”

As well as discharging the responsibilities of the Synod and Trust set out in the URC Act and national church regulations, the Synod provides a range of services to support the ministry, mission and administration of local churches, through its office and field staff and the engagement of specialist advisors. Local congregations within the Synod area comprise 118 local churches and 2 mission projects which are directly governed by the Synod. The Trust also provides grants to local churches to support them in the maintenance and improvement of their buildings and for mission development work.

Missional Discipleship & Ministerial Deployment

In 2016, the Synod Meeting agreed to adopt a major new strategy for ministry, “Missional Discipleship”. This was to respond to a reduction in the number of Stipendiary Ministers available across the denomination, by looking at a new pattern of the deployment of that form of ministry and to develop other forms of ministry within the Synod area in line with the Basis of Union of the URC which states that “the Lord Jesus Christ continues his ministry in and through the Church, the whole people of God called and committed to his service and equipped by him for it”. Missional discipleship is about being Jesus shaped – as individuals, as congregations, and as a Synod.

The Synod Meeting in October 2016 agreed to a major investment for an initial five-year period (2017-22) in staffing and other resources to support the implementation of this strategy. Following review, three “mission mentor” posts are being included in Synod budget for future years. “Missional Partnerships” were agreed at the March 2017 meeting of Synod as a new way for congregations to be grouped so they can share, learn, and support each other in their mission to their local communities. It was also agreed that these Missional Partnerships would become the location for the future deployment of stipendiary ministers. The partnerships were formally launched in May 2019, and by the end of 2020 all eleven Missional Partnerships were in place. As part of this the Synod Office administers Ministers’ housing costs and expenses on behalf of Missional Partnerships. This has removed a significant administrative burden from local churches and is funded through contributions from local churches administered through the Mission and Ministry Fund collection process. This is managed through a separate designated fund.

Change is both exciting and scary, but being Jesus shaped is about taking risks for the sake of the gospel. One major priority for the Synod officers and committees is the pastoral care and support of our ministers and of our local churches, particularly those churches without ordained ministry.

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Support for Ministry

The Synod provides spiritual, pastoral and strategic leadership and care to local churches and their ministers and aims to ensure effective ministerial deployment. It also monitors the progress of those applying for and undertaking various types of ministerial training and works to develop ecumenical relations in the geographical area covered by the Synod.

The Synod provides training for ordained and lay people and organises and supports work with children and young people and mission and outreach activities by local churches.

Special Category Ministers

Special Category Ministers (SCMs) are ministers deployed to work in pioneering and unconventional ministries that would be unlikely to be resourced through the normal deployment process.

During 2020 the Synod funded housing and support costs for 1 such appointments, working with un-churched young people in Chorlton, Manchester. A further appointment working in Salford with the Oasis Academy and with the local URC congregation took up post early in 2021.

Support for local churches

The Synod provides support and guidance to local churches on financial, property, legal and administration matters, including trusteeship, employment, health and safety, and charity registration. All advice and services provided by the Synod are free at the point of use.

The Synod helps local churches with all aspects of managing their properties, including:

- Acquisition, disposal, modification and letting;
- Subsidising quinquennial property surveys;
- Supporting development and maintenance work, and
- Advising on all aspects of ownership of listed buildings.

The Synod also provides support and guidance on financial matters, including:

- Form of accounts and accounting practice in local churches
- Regulations regarding Gift Aid;
- Investment policy and investment management, through Castlefield Investment Partners LLP (“Castlefield”), a Manchester-based investment manager, who manage the Trust’s own investments under a discretionary management arrangement. The Trust acts as custodian trustee for these funds and for other investments held by churches. The Trust manages purchases, disposals and income distribution for churches for which it acts as custodian trustee, and
- Management of cash deposits

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Working often with its legal advisors, Towns Needham LLP, the Synod supports churches on a range of legal and governance matters, including hirings and lettings of church premises, charity governance, and the disposal of surplus properties.

Through its Safeguarding Advisor, (employed with Mersey Synod), the Synod also provides support to local churches to ensure that their responsibilities in respect of the Safeguarding of Children and Vulnerable Adults are properly discharged. It also employs a Children and Youth Development Officer to support and enable the development of ministry with these groups of young people.

Financial Support

The Synod makes grants and donations to individuals, churches and other organisations.

The Ministries Committee can make grants to individuals and organisations for purposes related to the committee's activities, within the limits of the committee's budget, which is approved annually by the Trust Management Committee.

The Trust Management Committee authorises grants from the Synod's funds to local churches and external bodies. External grants include regular payments for mission, chaplaincies and ecumenical work, which are approved in advance by the Trust Management Committee.

Grants and loans are made to local churches within the North Western Synod, both for mission projects and for repairs or improvements to church buildings. Following approval by relevant Area Pastoral Committee, the Trust considers the applications, taking account of the overall budget for grants and the available funds of the Synod.

The Moderator is also able to make small grants to individuals in personal need entirely at his discretion.

Synod Manse Scheme

The Synod Meeting in March 2018 agreed a final proposal for the operation of a comprehensive Synod Manse Scheme. All churches with Manses passed the necessary church meeting resolutions to transfer their Manse to the new scheme, and a number of churches passed resolutions to transfer monies held in local Manse Funds from previous property sales to the scheme. The scheme was implemented on 1st April 2019 and from this date management of all Manses was transferred to the Synod.

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The scheme means that all housing for ministers in the North Western Synod area will be provided through Synod resources, and following the disposal of surplus properties Synod was able during 2020 to release over £4.5m to support the development of new mission and ministry in local churches. By the end of May 2021, all thirty-four surplus manses had been successfully sold. By the same date five new manses (meeting current national guidelines) had been purchased and a further one was expected to complete by the end of June.

The Synod Manse Scheme is managed as a separate designated fund within the Synod Accounts. The fund is designed to be self-financing for a minimum period of ten years.

Synod Financial Strategy

The Synod has a long standing financial strategy based on three core principles which it has also encouraged local churches to adopt. These core principles are:

- Our priority must be (God's) mission;
- We belong to each other (under God), and
- The strong should help the weak.

These remain the core principles on which the Synod seeks to deploy its resources in support of the Ministry and Mission of its local churches.

Investment Policy

The Synod's long-term investments are managed by Castlefield Investment Partners LLP ("Castlefield"), under a discretionary management agreement. The policy agreed by the Investment Committee is that they are invested in a diversified range of UK and global equities and fixed interest investments with low to medium risk. The aim of the investment policy is to achieve a balance between income and capital growth. The investment policy which conforms to the ethical standards agreed by the General Assembly of the United Reformed Church. In line with this the Synod has received assurances that its investment complies with the policy agreed by the URC's Mission Council in May 2019 to disinvest in Fossil Fuels.

During the year, discussions were held with the investment managers regarding the strategic asset allocation of the portfolio, the use of bespoke investment funds and whether the mandate in place since October 2016 required updating. An investment strategy questionnaire was completed as part of the discussions and the outcome of the process was a recommendation by the investment managers to move to a Growth/Medium Risk strategy. This was adopted by the Trust Management Committee, and the change put into effect in July 2020. The key changes involved moving from a portfolio biased towards UK income-generating shares to one with an approximately equal split between UK and global shares, and within the UK stock market to have a substantially increased exposure to potential capital growth.

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As part of the review consideration was given to the performance of the bespoke Investment Funds used by both Synod and Local Churches. It was agreed to transfer the holdings to two of Castlefield Investments main portfolio funds, one focussed on income and the other on growth objectives. This revised approach is projected to offer an improved total return potential for the investments. In addition, the investment managers confirmed that the investments would be in keeping with the Mission Council resolution on fossil fuels. The process was completed early in 2021 and early indications are that this has reduced costs to local churches, provided a greater flexibility for dealing and has improved investment performance.

The performance in 2020 above relevant benchmarks -3.1% total return after costs compared with +3.5% total return before costs in the ARC steady growth charity index. The performance over the last five years was +23.0% compared to +40.4% on the ARC steady growth charity index. Investment performance is subject to careful scrutiny with fund managers at the six-monthly Investment Committee meeting.

The Synod has also been working with Castlefield to dispose of a number of small legacy shareholdings held by both Synod and Local Churches. Work was delayed by the Covid pandemic but is now expected to complete in the third quarter of 2021.

Reserves Policy

The Synod has a policy of maintaining sufficient reserves to provide the income necessary for the efficient running of the Synod's administration and the provision of grants and donations to individuals and organisations to further the charitable and spiritual mission of the Church.

The Trustees have not agreed a range of acceptable reserves. They acknowledge that the nature of the Trust requires it to retain a relatively high level of unrestricted reserves, particularly to secure an income stream to support operational activities. The budget plan is based on annual income from investments of £100,000.

A new long term budget plan is being prepared for the period from 2022 to 2026 and this will inform a review of the reserves policy.

Achievements and Performance

Implications of the Covid Pandemic

The focus of much of our activities during 2020 was on providing support to local churches in their response to the Covid pandemic. All churches closed their buildings in line with Government instructions in March 2020 and whilst some reopened for worship and some hirings during the second half of the year, all were then advised to close in January 2021.

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Early in the year, risks were identified with the financial position of a number of churches with the potential loss of income during any closure period. The Trust agreed that it would seek to ensure that no church had to close simply because it had run out of money. An important part of this was to ensure that the agreed contributions to the national M&M fund were maintained. Initial financial support was provided through loans to churches with limited cash reserves. As the scale of the issue became clearer, an approach was developed to provide grant support to churches with low levels of reserves to compensate for losses in 2020, and to provide support with the payment of M&M fund contributions in 2021 again focussed on churches with limited reserves. Over three quarters of the churches in the Synod were able to benefit from the package of financial support which was agreed at the Synod Meeting in Autumn 2020 funded by the planned use of up to £750,000 from reserves.

Advice, Training and Pastoral Care for Ministers and Church Officers all formed key elements of practical support provided by Synod Staff and Officers. In order to ensure the effective co-ordination and completeness of the advice and guidance, an additional part time member of staff was recruited during the summer again funded from the planned use of reserves. This pro-active approach was greatly appreciated by church. The post also provided co-ordination for the Trust of the position on church re-openings and the receipt of appropriate risk assessments which were the key condition for consent to the church's re-opening.

Operationally, the Synod had to close its office premises in March 2020 and again for the subsequent national lockdowns. A business continuity plan based on all staff members working from home was successfully implemented. This successfully minimised disruption to the work of the Synod and Trust. Using video technology, both the Trust Management and Synod Executive Committees increased the frequency of their meetings to enable proper oversight and advice in this period. The Synod Office reopened in September 2020 following completion of a comprehensive risk assessment and the implementation of required measures to ensure that it was "Covid secure". Key to this was imposing strict limits on the number of people in the building which required all meetings to continue to be held online.

Grants and Loans

In 2020, the Synod awarded grants totalling £503,689 to its local churches including grants totalling £284,174 as mission grant. Building grants totalled £173,515 and included subsidies of building surveys totalling £9,598. A grant of £1,300 was awarded to North West Pilots, the URC's youth and children's organisation. The Synod also made a contribution to support the Ministers' Pension fund of £21,397.

It also supported ecumenical work in the region by making contributions of £10,803 to county and regional ecumenical bodies and supported chaplaincy at Manchester University with a grant of £12,500.

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Training

The Synod continues to encourage ministers, lay preachers, elders, members and staff to develop their skills through training and education. The Synod employs a full-time Children and Youth Development Officer and a half-time Learning and Development Officer, together with three Missional Discipleship Mentor to work with local churches. Activities during 2020, mostly took place using online technology and included training days for ministers and elders, lay preacher training and training of workers with children and young people. Many of the ministers serving in the Synod undertook professional training and sabbaticals which were paid for by the Synod, partly subsidised by the central United Reformed Church.

Synod Office

Late in 2020, the Trust completed the purchase of new office accommodation for the Synod. This will provide suitable accommodation for both office based and field staff, and provide flexible meeting and training accommodation for the Synod and local churches. Following an extensive refurbishment staff transferred to the new office in June 2021. The previous office premises are to be marketed for sale.

Financial Review

Financial Statements

The financial statements have been produced in accordance with the Statement of Recommended Practice (FRS 102).

A summary of the Synod's Statement of Financial Activities and Balance Sheet is published in the papers for Synod Meetings. The audited accounts are placed on the Synod's website (www.nwsynod.org.uk) and paper copies will be provided to any member of one of the local churches of the Synod on request. However, the legal responsibility for these accounts lies with the trustees or directors of the company.

Statement of Financial Activities

In 2020 unrestricted fund operating income was £170,673 (2019, £253,037) which was approximately £18,000 above budget. Investment income was almost 40% below budget, reflecting the turbulence in the market and the significant reductions in Dividend payments. Investment values fell slightly during the year with a decrease in the overall value of the Trust's investments of £112,000 in the year to 31st December 2020.

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Total operating expenditure amounted to £1,412,600 (2019 £1,136,064). At its Autumn meeting the Synod agreed on the release of £750,000 from reserves over 2020 and 2021 to support local churches in responding to the pandemic. The main element of this was grants to compensate for losses of income during periods where churches had to be closed (£255,575). Other Grants are noted in the Achievements and Performance section above.

Overall the accounts show a loss on unrestricted funds of £916,619 with the unrestricted funds at the end of the financial year standing at £4,032,009. In addition to reasons highlighted above the Trust experienced a significant decline in other income (particularly property sales) during the year to £247,030 (2019 £791,731). Overall funds standing at £16,441,892 mainly due to surpluses (of £800,320) on designated funds during the year.

Balance Sheet

The Balance Sheet continues to show a strong position with Unrestricted Income Funds (General and Designated) having a combined value of £15,787,742 a reduction of £116,299 on the start of the year. Tangible Fixed Assets have grown during the year by £1,320,679 reflecting the purchase of a new Synod Office and three new Manses.

Post Balance Sheet Events

The further lockdown in the first Quarter of 2021 had a significant financial and operational impact on the Trust, the Synod and its constituent churches. The legacy of this period is likely to continue to impact for a considerable period going forward. Many churches only began to reopen their buildings in late May 2021, and by that point five local churches had indicated to Synod that they intended to close permanently in the near future. Two of these had passed the necessary formal resolution for closure.

Following the decision of the UK Supreme Court in respect of the applicability of Business Interruption Insurance to the Pandemic, the Synod and many of its churches were notified by their Insurers that claims under their church policy would be accepted. Approximately 90 of the churches in the Synod are eligible to claim. At the end of June 2021 39 churches had received interim payments totalling £317,000. This will provide valuable support for these churches going forward.

Operationally, the Synod again had to close its office premises and implement a business continuity plan based on all staff members working from home. This successfully minimised disruption to the work of the Synod and Trust. Using video technology, both the Trust Management and Synod Executive Committees increased the frequency of their meetings to enable proper oversight and advice in this period.

In June 2021, the Synod completed the sale of surplus manses transferred from local churches with the introduction of the Synod Manse Scheme.

Ministers' Pension Fund Deficit

THE UNITED REFORMED CHURCH (NORTH WESTERN PROVINCE) TRUST LIMITED
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The Trust is currently in discussions with the United Reformed Church regarding a solution to provide financial support to the Ministers Pension Fund which is in deficit. Due to the structure of the national church and ministerial appointments there is no legal obligation for the Trust but all of the regional bodies have been approached and there is wide acceptance that there is a moral obligation at the regional level and that such support does fall within the charitable purposes of the Trust.

Whilst discussions are still ongoing and there is no binding agreement, the Trust has made an in principle offer of around £1,190,000 which would be payable over a period of 10 years commencing in 2021. The Trust continues to monitor and review the position to ensure that any such final commitment is affordable and does not put the financial stability of the Trust at risk.

Trustees' Responsibilities

The Trustees (who are directors under company law) have prepared the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each year, which give a true and fair view of the state of affairs of the charity and the incoming resources and application of resources, including the net income or expenditure of the charity for the year. In preparing these financial statements, the Trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

- There is no relevant audit information of which the charitable company's auditor is unaware; and

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- The Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Appointment of Auditors

The trustees appointed the Birmingham office of MHA MacIntyre Hudson as auditors of the Trust's from the 2016 accounts, and they were reappointed as auditors for the 2020 accounts.

We confirm on behalf of the Trust Management Committee, our approval of the accounts set out on pages 20 to 38.

Signed on behalf of the Trustees:



Mrs J C Mullineux

Chair of Trust

August 2021



Mr M T Hart

Synod Treasurer

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF

THE UNITED REFORMED CHURCH (NORTH WESTERN PROVINCE) TRUST LIMITED

Opinion

We have audited the financial statements of The United Reformed Church (North Western Province) Trust Limited (the 'charitable company') for the year ended 31 December 2020 which comprise Statement of Financial Activities, Balance Sheet, Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2020 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis of our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Trustees' annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF

THE UNITED REFORMED CHURCH (NORTH WESTERN PROVINCE) TRUST LIMITED

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report (incorporating the Annual Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Trustees were not entitled to prepare the financial statements in accordance with the small companies' exemptions in preparing the Trustees' report.

Responsibilities of Trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF

THE UNITED REFORMED CHURCH (NORTH WESTERN PROVINCE) TRUST LIMITED

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Obtaining and understanding of the legal and regulatory frameworks that the Charity operates in, focusing on those laws and regulations that have a direct effect on the financial statements;
- Enquiring of management and Trustees around known or suspected instances of non-compliance of laws and regulations and fraud;
- Discussing among the engagement team regarding how and where fraud might occur in the financial statements and any potential indications of fraud;
- Reviewing minutes of meetings of those charged with governance; and
- Performing audit work in relation to the risk of management override, including testing of journal entries and other adjustments for appropriateness and reviewing accounting estimates for bias.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinion we have formed.



Helen Blundell LLB, FCA, FCIE, DChA (Senior Statutory Auditor)
For and on behalf of MHA MacIntyre Hudson (Statutory Auditor)
Birmingham, United Kingdom

Date: 19 August 2021

Statement of Financial Activities
Year Ended 31st December 2020

	Note	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Endowed Funds £	2020 Total Funds £	2019 Total Funds £
INCOME FROM:							
Donations:	2.1.1	98,485	202	9,195	-	107,882	99,710
Investments:							
Investment income	2.1.4	65,338	7,436	1,073	6,755	80,602	135,764
Bank and deposit interest	2.1.4	3,850	5,501	(23)	665	9,993	12,543
Incoming resources from charitable activities:							
Charitable activities	2.1.2	-	-	-	-	-	-
Other operating incoming resources:							
Rent and loan interest	2.1.3	3,000	5,269	1,898	-	10,167	51,431
Total Operating Income		170,673	18,408	12,143	7,420	208,644	299,448
Other incoming resources:							
Cash & Investments Transferred from Closed Churches	2.1.5	41,242	-	-	-	41,242	70,269
Transfers from Local Churches to Manse Fund	2.1.5	-	8,675	-	-	8,675	5,673,376
Properties Transferred from Closed Churches	2.1.5	-	-	-	-	-	483,797
Profit/(Loss) on Disposal of Properties	2.1.5	34,829	135,456	-	-	170,285	2,453,590
Other Income	2.1.5	286	81,020	-	-	81,306	19,325
Total Income:		247,030	243,559	12,143	7,420	510,152	8,999,805
EXPENDITURE ON:							
Raising Funds:	2.2.1	5,295	-	83	521	5,899	12,351
Charitable Activities:							
Grants & Donations	2.2.2	258,119	99,338	167,331	-	524,788	212,581
Training		946	73,142	-	-	74,088	98,865
Special Category Ministers		14,614	-	-	-	14,614	37,298
Office Salaries - Charitable Activities		154,241	41,237	-	-	195,478	137,563
Property Costs		27,870	184,501	13,635	-	226,006	176,210
Mission		169,594	403	-	-	169,997	234,316
Area Support		1,476	24	-	-	1,500	7,626
Other Charitable Expenditure		8,839	31,521	1,900	-	42,260	32,706
Governance costs	2.2.3	157,779	27,921	-	-	185,700	186,548
Total Operating Resources Expended		798,773	458,087	182,949	521	1,440,330	1,136,064
Net Income/(Expenditure) on Operating Account		(628,100)	(439,679)	(170,806)	6,899	(1,231,686)	(836,616)
Net Income/(Expenditure) before Transfers		(551,743)	(214,528)	(170,806)	6,899	(930,178)	7,863,741
Net Transfers between Funds	9	(213,343)	213,544	6,698	(6,899)	-	-
Net Income/(Expenditure)		(765,086)	(984)	(164,108)	-	(930,178)	7,863,741
Other Recognised Gains/(Losses):							
Investments - Unrealised	8	(168,530)	(22,212)	(2,957)	(17,550)	(211,249)	504,579
Unrealised Gain/(Loss) on Property Revaluation	11	17,000	823,454	-	-	840,454	463,466
Net movement in funds		(916,616)	800,258	(167,065)	(17,550)	(300,973)	8,831,786
Total Funds Brought Forward 1st January 2020		4,948,628	10,955,413	412,404	426,361	16,742,806	7,911,020
Total Funds Carried Forward 31st December 2020	9	4,032,012	11,755,671	245,339	408,811	16,441,833	16,742,806

The United Reformed Church (North Western Province) Trust Limited

Company No. 1571090

Charity No. 511689

Balance Sheet
At 31st December 2020

	Note	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Endowed Funds £	2020 Total Funds £	2019 Total Funds £
Fixed Assets:							
Tangible Assets	11	399,514	9,928,035	-	-	10,327,549	9,006,867
Investments	12	3,317,334	400,672	53,324	354,476	4,125,806	4,237,056
Programme Related Investments	13	147,030	-	320,760	-	467,790	251,466
		3,863,878	10,328,707	374,084	354,476	14,921,145	13,495,389
Current Assets:							
Debtors: amounts falling due within one year	14	7,608	51,217	-	-	58,825	69,696
Properties for disposal	15	120,436	2,202,696	-	-	2,323,132	4,902,760
Cash and Short Term Deposits		289,955	2,675,157	(84,167)	54,335	2,935,280	2,905,150
		417,999	4,929,070	(84,167)	54,335	5,317,237	7,877,606
Creditors: Amounts falling due within one year	16	(249,865)	(3,502,106)	(44,578)	-	(3,796,549)	(4,630,189)
Net Current Assets		168,134	1,426,964	(128,745)	54,335	1,520,688	3,247,417
Total Assets less Current Liabilities		4,032,012	11,755,671	245,339	408,811	16,441,833	16,742,806
Creditors: Amounts falling due after more than one year		-	-	-	-	-	-
Total Assets		4,032,012	11,755,671	245,339	408,811	16,441,833	16,742,806
Funds:							
Unrestricted Income Funds:							
General	18	4,032,012	-	-	-	4,032,012	4,948,628
Designated	18	-	11,755,671	-	-	11,755,671	10,955,413
Total		4,032,012	11,755,671	-	-	15,787,683	15,904,041
Restricted Income Funds	18	-	-	245,339	-	245,339	412,404
Endowment Funds	18	-	-	-	408,811	408,811	426,361
Total Funds		4,032,012	11,755,671	245,339	408,811	16,441,833	16,742,806

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by the Trust Management Committee on 10th August 2021 and signed on its behalf by



Mr M T Hart
Synod Treasurer



Mrs J C Mullineux
Chair

The United Reformed Church (North Western Province) Trust Limited

Company No. 1571090

Charity No. 511689

Statement of Cash Flows
Year Ended 31st December 2020

	Notes	2020	2019
Cash flow from operating activities:			
Net cash provided by/(used in) operating activities	A	1,576,330	(586,322)
Cash flows from investing activities:			
Investment income and rents		95,864	199,044
Proceeds from the sale of fixed assets		626,246	3,373,484
Purchase of fixed assets		(1,956,885)	(369,064)
Purchase of investments		(100,000)	-
Issue of programme related loans		(832,395)	(100,702)
Repayment of programme related loans		620,970	48,255
Net cash provided by investing activities		(1,546,200)	3,151,017
Change in cash and cash equivalents in the reporting period		30,130	2,564,695
Cash and cash equivalents at the beginning of the reporting period	B	2,905,150	340,455
Cash and cash equivalents at the end of the reporting period	B	2,935,280	2,905,150
Notes to the statement of cash flows:			
(A) Reconciliation of net income/expenditure to net cash flow from operating activities			
Net movement in funds for the reporting period (as per the statement of financial activities)		(300,973)	8,831,786
Adjustments for:			
Depreciation charges		6,164	5,875
(Gains)/Losses on investments		211,249	(504,579)
Investments transferred from local churches to Synod Manse Fund		-	(398,104)
Investment income and rents		(95,864)	(199,044)
Loan interest received		(4,898)	(694)
Profit on the sale of fixed assets		(170,285)	(2,453,590)
Fixed assets reclassified as current assets		906,200	-
Fixed assets transferred from local churches		-	(5,575,384)
Unrealised loss/(gain) on property revaluation		(840,454)	(463,466)
Unrealised (loss)/gain on revaluation of properties for disposal included in movement in current assets		108,332	-
(Increase)/decrease in debtors		10,871	(49,704)
(Increase)/decrease in other current assets		2,579,628	(4,277,760)
Increase/(decrease) in creditors		(833,640)	4,498,342
Net cash provided by/(used in) by operating activities		1,576,330	(586,322)
(B) Analysis of cash and cash equivalents			
Cash at bank and in hand		2,935,280	2,905,150

Notes to the Financial Statements

Year Ended 31st December 2020

1. Accounting Policies

1.1. General Information

The United Reformed Church (North Western Province) Trust Limited is a charitable company limited by guarantee, operating from the Synod Office, Franklin Street, Eccles, Manchester M30 0QZ and its principal activity is to act as the charity trustee of all the assets of the North Western Synod of the United Reformed Church and of the church buildings and manses held on behalf of the local churches of the Synod and to act as the Custodian Trustee of all the other assets of the local churches in the Synod. The Trust Company has no income and expenditure of its own. Under a uniting declaration from the Charity Commission, these accounts include the income and expenditure on most of the funds held by the Synod.

1.2. Basis of Accounting

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (SORP FRS102), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice as it applies from 1 January 2015.

The financial statements are prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are prepared in Sterling which is the functional currency of the charity.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

1.3. Scope

The financial statements show the combined income, expenditure, assets and liabilities of those funds which are administered by the Trust for the benefit of the United Reformed Church North Western Synod. They do not include funds administered by or on behalf of local churches (see Note 19).

1.4. Classification of Funds

Capital funds are permanent endowments which are required to be retained, but the income from these funds can be spent for the benefit of the Synod, subject to specific restrictions contained in the original endowment.

Restricted funds are funds whose use is restricted to specific purposes, according to the terms on which the funds were received.

Unrestricted funds may be spent generally for furthering the religious and charitable work of the Synod. Unrestricted funds are analysed further as Designated Funds, which are earmarked by the Synod for a particular purpose, and General Funds, which can be used for any of the Synod's purposes.

The notes to these accounts contain details of income and expenditure for funds by the above classification.

Notes to the Financial Statements

Year Ended 31st December 2020

1.5. Income Recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the Trust is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

1.6. Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

- Costs of raising funds includes costs of managing investments and programme related investments;
- Expenditure on charitable activities includes costs of ministry, mission, training and property grants; and
- Other expenditure represents those items not falling into the categories above.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

1.7. Grants to Churches and Projects

Grants to churches and projects are accrued in the period in which the award is approved.

Grants payable to local churches, organisations and individuals are within the charitable objectives. Where unconditional grants are offered, this is accrued as soon as the recipient is notified of the grant, as this gives rise to a reasonable expectation that the recipient will receive the grants. Where grants are conditional relating to performance then the grant is only accrued when any unfulfilled conditions are outside the control of the Trust.

1.8. Support Costs Allocation

Support costs are those that assist the work of the charity but do not directly represent charitable activities and include premises costs, office costs, governance costs, and salary costs. They are incurred directly in support of expenditure on the objects of the charity. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds, expenditure on charitable activities and governance costs on a basis consistent with use of the resources.

1.9. Tangible Fixed Assets

Properties are not depreciated as they are stated at a fair value. It is the policy of the Trust to ensure that such properties are well maintained. The Trust's policy is to revalue properties normally at least once every five years, with an annual revaluation in the other years based on the Trustees estimate. At the year end all manses owned by the Synod are revalued using an appropriate property price index for the area.

No amounts under £500 are capitalised.

Other tangible fixed assets are stated at original cost less depreciation. Depreciation of tangible fixed assets is charged at the following annual rates:

Computers	30% of cost
Other office equipment	30% of cost

Notes to the Financial Statements
Year Ended 31st December 2020

1.10. Investments

Investments are stated at fair value as at the balance sheet date and unrealised gains or losses are recognised in the Statement of Financial Activities. The Trust's investment managers provide a valuation report as at the balance sheet date, showing the market value of each of the assets in the portfolio.

Programme related investments are those held to further our charitable purposes. Programme related investments include loans to local churches. Loans are stated at cost less repayments and are reviewed for impairment.

1.11. Debtors and Creditors

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in expenditure.

1.12. Financial Instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

1.13. Contribution to Pension Funds

The Synod operates a defined benefit scheme in respect of its employees, which is provided by the Pensions Trust and administered by the United Reformed Church in London on behalf of the Synod. During 2012, the Synod became a participating employer in its own right; previously the national church was regarded as the employer for this purpose. As the underlying assets and liabilities of the scheme cannot be separately identified, the pension scheme is accounted for as a defined contribution scheme and therefore the pension cost charged in the accounts represents the contributions payable by the Synod to the scheme during the year.

1.14 Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The company makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are noted below.

Valuation of listed investments where valuations can be subject to variations arising from external factors which can impact on the future actual results.

The annual depreciation charge for tangible fixed assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are reassessed annually.

Critical areas of judgement:

Valuation of tangible fixed asset and investment properties where the trustees have considered the information available to them and made a judgement as to their fair value accordingly.

Notes to the Financial Statements
Year Ended 31st December 2020

1.15 Going concern

The Trustees assess whether the use of going concern is appropriate, i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the Charity to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Charity has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Charity's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

This consideration has taken into account the expected impact of Covid-19 on the charity, as far as it can be determined, and the Trustees remain satisfied that the going concern principle remains appropriate.

1.16 Government grants

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of meeting any performance related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

Notes to the Financial Statements
Year Ended 31st December 2020

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Endowed Funds £	2020 Total Funds £	2019 Total Funds £
2. Analysis of Total Operating Income and Expenditure						
2.1. Income						
2.1.1. Voluntary Income						
Donations	25	202	240	-	467	250
Local Church Contributions	98,460	-	-	-	98,460	98,460
Grants	-	-	8,955	-	8,955	-
Legacies	-	-	-	-	-	1,000
Total Voluntary Income:	98,485	202	9,195	-	107,882	99,710
2.1.2. Charitable Activities						
Fund Generation - Synod Sales	-	-	-	-	-	-
Total Charitable Activities:	-	-	-	-	-	-
2.1.3. Rent and Loan Interest						
Rent Income	-	5,269	-	-	5,269	50,737
Loan Interest	3,000	-	1,898	-	4,898	694
Total Rent and Loan Interest:	3,000	5,269	1,898	-	10,167	51,431
2.1.4. Investment Income						
Investment Income	65,338	7,436	1,073	6,755	80,602	135,764
Bank and Deposit Interest	3,850	5,501	(23)	665	9,993	12,543
Total Investment Income:	69,188	12,937	1,050	7,420	90,595	148,307
Total Operating Income:	170,673	18,408	12,143	7,420	208,644	299,448
2.1.5. Other Income						
Cash Transferred from Closed Churches	41,242	-	-	-	41,242	70,269
Transfers from Local Churches to Manse Fund	-	8,675	-	-	8,675	5,673,376
Properties Transferred from Closed Churches	-	-	-	-	-	483,797
Profit on Disposal of Properties (Note 4)	34,829	135,456	-	-	170,285	2,453,791
Other income	286	81,020	-	-	81,306	19,325
Sale of Assets	-	-	-	-	-	(201)
Total Other Income:	76,357	225,151	-	-	301,508	8,700,357
Total Income:	247,030	243,559	12,143	7,420	510,152	8,999,805
2.2. Expenditure						
2.2.1. Expenditure on Raising Funds						
Investment management costs	4,856	-	83	521	5,460	9,134
Goods purchased for resale	8	-	-	-	8	1,072
Shared indirect costs (note 3)	431	-	-	-	431	2,145
Total Expenditure on Raising Funds:	5,295	-	83	521	5,899	12,351

Notes to the Financial Statements
Year Ended 31st December 2020

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Endowed Funds £	2020 Total Funds £	2019 Total Funds £
2. Analysis of Total Operating Income and Expenditure (Continued)						
2.2.2. Expenditure on Charitable Activities:						
Grants and Donations:						
Local Church Property Grants	-	6,184	167,331	-	173,515	68,984
Local Church Mission Grants	192,388	91,786	-	-	284,174	5,533
Local Church Grants - Other	-	-	-	-	-	(30,000)
Local URC Organisations - NW Pilots	-	1,300	-	-	1,300	1,300
URC Grants - Ministers' Pension Fund Support	21,397	-	-	-	21,397	43,653
URC Grants - Ministry & Mission Fund	-	-	-	-	-	66,613
External Grants	12,500	-	-	-	12,500	16,875
Ecumenical County Subscriptions	10,803	-	-	-	10,803	5,893
Shared indirect costs (note 3)	21,031	68	-	-	21,099	33,730
Total Grants and Donations:	258,119	99,338	167,331	-	524,788	212,581
Training:						
Ministers	119	7,628	-	-	7,747	29,189
Students	-	5,138	-	-	5,138	6,900
Lay Training	90	373	-	-	463	337
Children and Young People	600	97	-	-	697	1,712
Children's and Youth Development Officer	-	59,760	-	-	59,760	60,003
Other training	60	96	-	-	156	196
Shared indirect costs (note 3)	77	50	-	-	127	528
Total Training:	946	73,142	-	-	74,088	98,865
Special Category Ministers:						
Cumbria	677	-	-	-	677	12,575
Chorlton	5,536	-	-	-	5,536	6,744
Salford	94	-	-	-	94	1,919
Oldham	7,116	-	-	-	7,116	9,001
Shared indirect costs (note 3)	1,191	-	-	-	1,191	7,059
Total Special Category Ministers:	14,614	-	-	-	14,614	37,298
Office Salaries - Charitable Activities:						
Staff salaries and employment costs	141,674	41,209	-	-	182,883	114,069
Shared indirect costs (note 3)	12,567	28	-	-	12,595	23,494
Total Office Salaries - Charitable Activities:	154,241	41,237	-	-	195,478	137,563

Synod Office staff provide legal, financial and property services to local churches, in addition to their activities on behalf of the Synod itself. The provision of these services to local churches is one of the charitable objects of the Synod. Salaries and associated costs are therefore apportioned between governance costs and charitable activities, in the following proportions:

	Governance Costs	Charitable Activities
Legal & Trust Officer	20%	80%
Finance Officer, Finance Clerk & Office Manager	50%	50%
Treasurer & Clerk	25%	75%
Communications and Business Support Officer	40%	60%
Post Covid Support Officer	-	100%
Other employees	100%	-

Notes to the Financial Statements
Year Ended 31st December 2020

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Endowed Funds £	2020 Total Funds £	2019 Total Funds £
2. Analysis of Total Operating Income and Expenditure (Continued)						
Property Costs:						
Manse Fund	-	184,375	-	-	184,375	142,758
Other	25,599	-	13,635	-	39,234	29,413
Shared indirect costs (note 3)	2,271	126	-	-	2,397	4,039
Total Property Costs:	27,870	184,501	13,635	-	226,006	176,210
Mission:						
Mission	479	392	-	-	871	4,686
Missional Discipleship	155,297	11	-	-	155,308	185,285
Shared indirect costs (note 3)	13,818	-	-	-	13,818	44,345
Total Mission:	169,594	403	-	-	169,997	234,316
Area Support:						
Area Support	1,356	24	-	-	1,380	6,220
Shared indirect costs (note 3)	120	-	-	-	120	1,406
Total Area Support:	1,476	24	-	-	1,500	7,626
Other Charitable Expenditure:						
Personal Expenses	4,770	20,220	-	-	24,990	16,460
Welfare	(80)	-	1,900	-	1,820	4,790
Other Operating Expenses	3,429	11,279	-	-	14,708	5,997
Shared indirect costs (note 3)	720	22	-	-	742	5,459
Total Other Charitable Expenditure:	8,839	31,521	1,900	-	42,260	32,706
Total Charitable Expenditure:	635,699	430,166	182,866	-	1,248,731	937,165
2.2.3. Governance Costs						
Staff Salaries and Employment Costs	87,032	-	-	-	87,032	93,477
Trustee Expenses	4,617	-	-	-	4,617	25,219
Committee and Staff Expenses	471	-	-	-	471	(8,367)
Interest payable on Manse Fund balances	-	27,671	-	-	27,671	-
Legal Fees	22,469	230	-	-	22,699	17,550
Audit Fees	10,992	-	-	-	10,992	7,675
Consultancy Fees	16,236	-	-	-	16,236	15,390
Other Professional Fees	3,106	-	-	-	3,106	300
Shared indirect costs (note 3)	12,856	20	-	-	12,876	35,304
Total Governance Costs:	157,779	27,921	-	-	185,700	186,548

Notes to the Financial Statements
Year Ended 31st December 2020

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Endowed Funds £	2020 Total Funds £	2019 Total Funds £
3. Analysis of Indirect Costs						
<i>Indirect Costs:</i>						
<i>Premises Costs:</i>						
Rent Payable	7,242	-	-	-	7,242	7,243
Property Repairs/ Decoration/ Refurbishment	1,154	-	-	-	1,154	264
Legal Fees	960	-	-	-	960	-
Other Property Expenses	-	-	-	-	-	169
Electricity	2,253	-	-	-	2,253	2,456
Gas	315	-	-	-	315	316
Total Premises Costs:	11,924	-	-	-	11,924	10,448
<i>Office Expenses:</i>						
Printing & Stationery	1,680	(14)	-	-	1,666	1,519
Postage	1,248	-	-	-	1,248	1,064
Copier Charges	1,814	-	-	-	1,814	3,320
Books etc	-	-	-	-	-	180
Subscriptions	370	-	-	-	370	70
Telephone	754	-	-	-	754	915
Internet Access	14	-	-	-	14	24
Computer Hardware, Software & Consumables	5,932	-	-	-	5,932	1,087
Mobile Charges	2,046	-	-	-	2,046	3,857
Equipment Hire	9	-	-	-	9	-
Office Equipment Repairs and Renewals	44	61	-	-	105	692
Cleaning	37	-	-	-	37	82
ICT Support	2,790	-	-	-	2,790	3,056
Online Backup	731	-	-	-	731	914
Office Provisions	182	-	-	-	182	725
Sundry Expenses	30	-	-	-	30	13
Health, Safety & Welfare	1,442	-	-	-	1,442	1,844
Recruitment Costs	-	-	-	-	-	576
Gifts	2,256	-	-	-	2,256	1,055
Storage Charges	3,915	-	-	-	3,915	3,701
Staff Training	219	-	-	-	219	435
Total Office Expenses:	25,513	47	-	-	25,560	25,129

Notes to the Financial Statements
Year Ended 31st December 2020

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Endowed Funds £	2020 Total Funds £	2019 Total Funds £
3. Analysis of Indirect Costs (Continued)						
Administration Costs:						
Venue hire	120	-	-	-	120	456
Northern Synods Group	-	-	-	-	-	3,000
Conferences	1,319	-	-	-	1,319	1,813
Bank Charges	1,238	-	-	-	1,238	1,421
DCM Fees	249	267	-	-	516	1,172
Closed Churches - Professional Charges	288	-	-	-	288	-
Closed Churches - M&M	-	-	-	-	-	91,690
Closed Churches - Property Expenses	15,504	-	-	-	15,504	17,551
Closed Churches - Sundry Expenses	-	-	-	-	-	(7,319)
Furniture/Fitting Depreciation	24	-	-	-	24	-
Computer Depreciation	6,143	-	-	-	6,143	5,875
Insurances	2,760	-	-	-	2,760	6,273
Total Administration Costs:	27,645	267	-	-	27,912	121,932
Total Indirect Costs:	65,082	314	-	-	65,396	157,509
Apportionment of Indirect Costs:						
Expenditure on Raising Funds:	431	-	-	-	431	2,145
Expenditure on Charitable Activities:						
Grants	21,031	68	-	-	21,099	33,730
Training	77	50	-	-	127	528
SCM	1,191	-	-	-	1,191	7,059
Office Salaries - Charitable Activities	12,567	28	-	-	12,595	23,494
Property Costs	2,271	126	-	-	2,397	4,039
Mission	13,818	-	-	-	13,818	44,345
Area Support	120	-	-	-	120	1,406
Other Charitable Expenditure	720	22	-	-	742	5,459
Governance Costs:	12,856	20	-	-	12,876	35,304
Total apportioned	65,082	314	-	-	65,396	157,509
4. Profit on Disposal of Properties						
Gains/(losses) on disposal of fixed asset property	99,955	79,829	-	-	179,784	2,427,850
Proceeds from church closures	(65,126)	55,627	-	-	(9,499)	25,941
	34,829	135,456	-	-	170,285	2,453,791

Notes to the Financial Statements
Year Ended 31st December 2020

5. Grants

The following grants have been charged in furtherance of the charitable objects during the year:

	2020		2019	
	Number	Amount £	Number	Amount £
Institutional Grants:				
Ministry & Mission:				
University Chaplaincy	1	12,500	1	9,375
County Ecumenical Subscriptions	4	10,803	3	5,893
Local URC Organisations Grants - North West Pilots	1	1,300	1	1,300
URC Grants - Ministers' Pension Fund Support	2	21,397	1	43,653
URC Grants - Ministry & Mission Fund Support	-	-	1	66,613
Local Church Mission Grants	47	284,174	1	5,533
Local Church Grants: Other	-	-	1	(30,000)
External Grants	-	-	1	7,500
Total Ministry & Mission Grants	55	330,174	10	109,867
Local Church Property Grants:				
Quinquennial property surveys	11	9,598	14	9,295
Property repairs and improvements	6	163,917	9	59,689
Total Local Church Property Grants	17	173,515	23	68,984
Total Institutional Grants	72	503,689	33	178,851
Individual Grants: (included in Training Costs in Note 2)				
Training:				
Ministers	9	1,065	13	4,600
Members	6	463	8	337
Students	9	5,138	7	6,900
Total Individual Grants	24	6,666	28	11,837
Total Grants Charged	96	510,355	61	190,688

6. Employment Emoluments

	2020 £	2019 £
Wages and salaries	342,324	306,062
Employer's national insurance	32,935	28,306
Pension costs	88,468	85,312
	463,727	419,680

The average number of employees was:

12.1 11.0

No employee received £60,000 per annum or more (2019: None). All staff are employed by the Company.

The Company operates a defined benefit pension scheme and contributions are charged as expenditure as they become payable.

Key Management Personnel include Trustees and the Moderator. The Moderator receives a stipend from the United Reformed Church for his role with the Trust. No other Trustees are remunerated for their role as Trustees. Key Management Personnel are considered to be the Trustees only. The cost of Key Management Personnel (including associated payroll costs) were £29,744 (2019: £22,990)

Notes to the Financial Statements
Year Ended 31st December 2020

7. Payments to Trustees/Related Party Transactions

The following expenses were paid to Trustees of the Trust:

	2020	2019
	£	£
Travel expenses	2,923	23,666
Consultancy work		900
Stationery, telephone, repairs etc.	1,694	653
	4,617	25,219
	4,617	25,219

Nothing was paid to Mike T Hart Consultancy Ltd during 2020 (2019: £900), a company wholly owned by Michael Hart for consultancy services provided to the Synod in relation to compliance with the GDPR regulations. A salary of £29,744 (2019: £22,990) was paid to Michael Hart for his role as Treasurer of the Synod. This is not considered to be remuneration for his role as Trustee, and is permitted by the Articles of Association.

Owing to the nature of the Trust's operations and the composition of the Board of Trustees being drawn from the local United Reformed Churches, grants awards, manse scheme agreements and loans may be made to churches from which the Trustees are drawn or to Trustees whose roles mean they are eligible to receive training grants. The Manse Scheme arrangements were agreed on the same basis and terms for all churches. All discussions about other grant awards or other transactions are undertaken without the presence of conflicted Trustees. The local churches are not related parties simply by virtue of a common trustee but for transparency, grants and loans awarded, where they are not awarded to every church in the region, in excess of £20,000, are shown below:

Trustee	Church	Transaction /terms	£
Mr N Andrews	Kendal URC	interest free loan to the church	£67,500

8. Gains on Investments

	2020	2019
	£	£
Realised gain on investments sold	-	-
Gains previously recognised	-	-
Net gain/(loss) in the year on investments sold	-	-
Unrealised gains/(losses) on investments for the year	(211,249)	504,579
Net Gains/(Losses) on Investments for the Year	(211,249)	504,579

Notes to the Financial Statements
Year Ended 31st December 2020**9. Movement in Funds**

	Opening Balance at 1st January 2020	Income	Expenditure	Transfers	Other Movements	Closing Balance at 31st December 2020
Unrestricted						
General Purposes	4,903,391	238,784	(798,041)	(194,587)	(125,682)	4,023,865
Chapel Street (Southport)*	37,163	8,225	(732)	(18,810)	(25,848)	(2)
Leverhulme	8,074	21	-	54	-	8,149
	4,948,628	247,030	(798,773)	(213,343)	(151,530)	4,032,012
Unrestricted Designated						
Training	48,974	202	(76,796)	76,594	-	48,974
Church Grants	425,647	-	(95,470)	106,987	-	437,164
Manse	10,299,855	106,710	(212,736)	-	801,242	10,995,071
Closed Churches	180,937	55,627	-	29,963	-	266,527
Missional Partnership	-	81,020	(73,085)	-	-	7,935
	10,955,413	243,559	(458,087)	213,544	801,242	11,755,671
Total Designated Funds						
	15,904,041	490,589	(1,256,860)	201	649,712	15,787,683
Restricted						
Church Property*	228,289	1,563	(167,331)	1,053	-	63,574
Welfare*	35,916	1,113	(1,970)	-	(2,482)	32,577
Graveyards	-	134	(13,648)	13,989	(475)	-
Stainton	3,242	8	-	85	-	3,335
Redwing	7,496	19	-	526	-	8,041
Great Salkeld	3,013	8	-	-	-	3,021
Fletcher Trust*	134,448	343	-	-	-	134,791
Furlough Grant	-	8,955	-	(8,955)	-	-
	412,404	12,143	(182,949)	6,698	(2,957)	245,339
Total Restricted Funds						
	426,361	7,420	(521)	(6,899)	(17,550)	408,811
Endowed						
Capital*	216,744	4,133	(322)	(3,810)	(11,385)	205,360
Church Property*	59,895	1,142	(89)	(1,053)	(3,146)	56,749
Ministries	77,950	1,480	(110)	(1,371)	(4,094)	73,855
Leverhulme	21,202	54	-	(54)	-	21,202
Stainton	33,136	85	-	(85)	-	33,136
Redwing	17,434	526	-	(526)	1,075	18,509
	426,361	7,420	(521)	(6,899)	(17,550)	408,811
Total Endowed Funds						
	16,742,806	510,152	(1,440,330)	-	629,205	16,441,833

For a description of the funds and their purposes, see note 18.

Funds which have been registered as a separate charity with the Charity Commission are marked with an * above

Transfers between funds:-

Church Grant fund - transfers from General Fund calculated from income received from sale of closed churches

Chapel Street (Southport) - used to offset costs for Training Fund

Endowed Funds - income from investments moved to Unrestricted and Chapel Street Funds as outlined in Note 18

Notes to the Financial Statements
Year Ended 31st December 2020**10. Prior Year Funds Movement**

	Opening Balance at 1st January 2019	Income	Expenditure	Transfers	Other Movements	Closing Balance at 31st December 2019
Unrestricted						
General Purposes	4,769,534	5,045,000	(823,479)	(187,558)	(3,900,106)	4,903,391
Chapel Street (Southport)	111,503	15,646	(1,227)	(147,654)	58,895	37,163
Leverhulme	7,894	48	-	132	-	8,074
	4,888,931	5,060,694	(824,706)	(335,080)	(3,841,211)	4,948,628
Unrestricted Designated						
Training	-	-	(98,680)	147,654	-	48,974
Church Grants	240,305	-	-	185,342	-	425,647
Manse	1,959,597	8,009,318	(157,074)	(232)	488,246	10,299,855
Closed Churches	-	180,937	-	-	-	180,937
Missional Partnership	-	-	-	-	-	-
Total Designated Funds	2,199,902	8,190,255	(255,754)	332,764	488,246	10,955,413
Total Unrestricted Funds	7,088,833	13,250,949	(1,080,460)	(2,316)	(3,352,965)	15,904,041
Restricted						
Church Property	262,188	2,008	(37,790)	1,883	-	228,289
Welfare	32,367	1,803	(3,908)	-	5,654	35,916
Graveyards	1	221	(13,020)	11,717	1,081	-
Stainton	3,020	17	-	205	-	3,242
Redwing	6,945	36	-	515	-	7,496
Great Salkeld	2,993	20	-	-	-	3,013
Fletcher Trust	133,624	824	-	-	-	134,448
Total Restricted Funds	441,138	4,929	(54,718)	14,320	6,735	412,404
Endowed						
Capital	190,802	7,357	(541)	(6,816)	25,942	216,744
Church Property	52,727	2,033	(150)	(1,883)	7,168	59,895
Ministries	68,619	2,648	(195)	(2,453)	9,331	77,950
Leverhulme	21,202	132	-	(132)	-	21,202
Stainton	33,136	205	-	(205)	-	33,136
Redwing	14,563	515	-	(515)	2,871	17,434
Total Endowed Funds	381,049	12,890	(886)	(12,004)	45,312	426,361
Total Funds	7,911,020	13,268,768	(1,136,064)	-	(3,300,918)	16,742,806

Notes to the Financial Statements
Year Ended 31st December 2020

11. Tangible Fixed Assets

	General Fund (Unrestricted)				Manse Fund (Designated)	Total
	Computers	Office Equipment	Buildings	Total	Properties	
Cost or Valuation						
At 1st January 2020	22,330	2,472	-	24,802	8,998,074	9,022,876
Additions at Cost	11,429	976	384,480	396,885	1,560,000	1,956,885
Additions at Valuation	-	-	-	-	-	-
Revaluation	-	-	-	-	732,122	732,122
Disposals	(1,894)	-	-	(1,894)	(455,961)	(457,855)
Transfer to Current Assets	-	-	-	-	(906,200)	(906,200)
At 31st December 2020	31,865	3,448	384,480	419,793	9,928,035	10,347,828
Depreciation						
At 1st January 2020	13,523	2,486	-	16,009	-	16,009
Charge for year	6,140	24	-	6,164	-	6,164
Disposals	(1,894)	-	-	(1,894)	-	(1,894)
At 31st December 2020	17,769	2,510	-	20,279	-	20,279
Net Book Value at 31-Dec-20	14,096	938	384,480	399,514	9,928,035	10,327,549
Net Book Value at 31-Dec-19	8,807	(14)	-	8,793	8,998,074	9,006,867

- All manses wholly or partly owned by the company were revalued by Lamb & Swift during 2018 and up to February 13th 2019, and the accounts used these revaluation figures for last year's accounts. In December 2020 the manses were revalued based on the annual inflation figure for the area.
- At the end of 2020, the Synod had control of and responsibility for 24 manses which they intended to retain (2019: 34) with a market value of approximately £9,928,037 (2019: £10,327,571) which are now shown as an asset in the Balance Sheet. Any liability to the local churches relating to these manses are shown as a creditor in the accounts. This value is generally set at 35% of the valuation if the manse was previously owned by the church
- There are also 7 manses (2019:11) which the Synod are looking to sell, but these values of these manses are included in the Current Assets and the manses which it was intended to retain are shown in the Tangible Assets.

12. Investments

	Castlefield Investments	COIF Investment Fund	UK Equities	Total
At 1st January 2020	4,115,418	17,432	104,206	4,237,056
Purchases	-	-	100,000	100,000
Disposals	-	-	-	0
Realised gains/(losses) on disposal	-	-	-	0
Unrealised gains on revaluation	(216,168)	1,076	3,842	(211,250)
At 31st December 2020	3,899,250	18,508	208,048	4,125,806

The company's investments are managed by Castlefield Investment Partners LLP under a discretionary management agreement. The funds are invested in a diversified portfolio of UK and overseas equities and fixed interest investments. The investments comply, as far as is practicable, with the United Reformed Church's guidelines on ethical investment.

Notes to the Financial Statements
Year Ended 31st December 2020

13. Programme Related Investments

	2020	2019
	£	£
Loans to local churches	467,790	251,466
	<u>467,790</u>	<u>251,466</u>
	2020	2019
	£	£
Amounts falling due within one year	391,822	158,914
Amounts falling due after more than one year	75,968	92,552
	<u>467,790</u>	<u>251,466</u>

Analysis of balances outstanding on loans made to churches:

<i>Church</i>	<i>Purpose</i>	2020	2019
		£	£
Blackford Bridge URC	Building repairs	453	2,064
Shaw & Heyside	Bridging Loan	67,294	92,167
New Mills URC	Dry rot	9,155	12,572
Wilmslow	Development	34,824	15,000
Salford Chapel St & Hope	Basement floor	6,358	6,358
Blackburn Revidge Fold	Roof work		32,500
Macclesfield	Building Loan - Manse Scheme		16,320
Morecambe Sefton Road	Manse Scheme - Property - boiler		30,000
St Annes on Sea	Manse Scheme - Property	22,776	5,985
Chorlton	Manse Scheme - Property - building work		35,000
Heald Green	Related to 2020 losses	13,974	
Stockport Short Street	Related to 2020 losses	8,148	
Blackburn Ragged School	Related to 2020 losses	6,966	
Bramhall	Related to 2020 losses	18,054	
Bolton le Sands	Related to 2020 losses	6,624	
Lower Darwen	Related to 2020 losses	2,994	
Elswick	Related to 2020 losses	540	
Windermere	Related to 2020 losses	12,072	
Gatley	Related to 2020 losses	7,644	
Silloth	Related to 2020 losses	1,782	
Chorley	Building Project	170,000	
Kendal	Building Project	67,500	
Leyland	Manse Scheme - Projector	10,632	3,500
		<u>467,790</u>	<u>251,466</u>

Interest is normally charged at 4% on loans to churches, but this has not been considered appropriate in the midst of a pandemic so the Synod has not been charging any interest on loans raised this year.

14. Debtors

	2020	2019
	£	£
Prepayments	58,807	31,011
Ministerial and lay training costs recoverable from national URC	-	-
Other costs recoverable from national URC and other Synods	8	7,309
Other debtors	10	31,376
	<u>58,825</u>	<u>69,696</u>

Notes to the Financial Statements
Year Ended 31st December 2020

15. Other Current Assets

	2020				Total	2019 Total
	Unrestricted	Designated		Total Designated Funds		
	General Purposes Fund	Manse Fund	Closed Churches Fund			
£	£	£	£	£		
Properties for disposal:						
Opening Balance:						
Former Mossley URC	150,000	-	-	-	150,000	150,000
Former Christ Church URC, Morecambe	(104,200)	-	104,200	104,200	-	350,000
Former Read URC	(76,737)	-	76,737	76,737	-	125,000
Former Sedbergh URC	143,797	-	-	-	143,797	-
Former Bolton Road, Darwen URC	120,000	-	-	-	120,000	-
Former Offerton URC	130,000	-	-	-	130,000	-
Former Brampton URC	90,000	-	-	-	90,000	-
Transfers from Current Assets	-	1,116,777	-	1,116,777	1,116,777	-
Manses transferred from local churches for disposal	-	3,152,186	-	3,152,186	3,152,186	-
Total Opening Balance	452,860	4,268,963	180,937	4,449,900	4,902,760	625,000
Properties sold:						
Former Read URC	-	-	-	-	-	(125,000)
Former Christ Church, Morecambe Former Mossley	(150,000)	-	-	-	(150,000)	-
Abney URC Former Sedbergh URC	(143,797)	-	-	-	(143,797)	-
11a Marine Drive, Hest Bank	-	(226,200)	-	(226,200)	(226,200)	-
70 Musgrave Street	-	(177,493)	-	(177,493)	(177,493)	-
19 Dominica Avenue	-	(166,693)	-	(166,693)	(166,693)	-
239a Outwood Road	-	(300,200)	-	(300,200)	(300,200)	-
1 Delamere Road	-	(371,200)	-	(371,200)	(371,200)	-
5 Oakwell Drive	-	(241,200)	-	(241,200)	(241,200)	-
7 Ribblesdale Avenue	-	(114,402)	-	(114,402)	(114,402)	-
88 Sandown Road	-	(292,375)	-	(292,375)	(292,375)	-
70 Bank Hey Lane South	-	(181,200)	-	(181,200)	(181,200)	-
17 Wet Earth Green	-	(298,200)	-	(298,200)	(298,200)	-
122 New Barnes Avenue	-	(325,000)	-	(325,000)	(325,000)	-
9 Elm Grove	-	(240,000)	-	(240,000)	(240,000)	-
10 Windsor Close	-	(256,200)	-	(256,200)	(256,200)	-
15 Dauntsey Avenue	-	(145,000)	-	(145,000)	(145,000)	-
Total Properties Sold	(293,797)	(3,335,363)	-	(3,335,363)	(3,629,160)	(465,760)
Transferred from fixed assets:						
18 Ladymeadow Close, Bolton	-	175,000	-	175,000	175,000	-
15 Crossford Drive, Ladybridge, Bolton	-	285,000	-	285,000	285,000	-
34 Montgomery Way, Radcliffe	-	221,200	-	221,200	221,200	-
1 Highbank, Tintwistle	-	225,000	-	225,000	225,000	-
Total Transferred from Fixed Assets	-	906,200	-	906,200	906,200	-
Revaluation:						
Former Christ Church URC, Morecambe Manses	-	126,332	-	126,332	126,332	(9,240)
Former Bolton Road, Darwen URC	5,000	-	-	-	5,000	-
Former Offerton URC	12,000	-	-	-	12,000	-
Total Revaluation	17,000	126,332	-	126,332	143,332	(9,240)
Additions:						
Former Sedbergh URC	-	-	-	-	-	143,797
Former Bolton Road, Darwen URC	-	-	-	-	-	120,000
Former Offerton URC	-	-	-	-	-	130,000
Former Brampton URC	-	-	-	-	-	90,000
Transfers from Current Assets	-	-	-	-	-	1,116,777
Manses transferred from local churches for disposal	-	-	-	-	-	3,152,186
Total Additions	-	-	-	-	-	4,752,760

Notes to the Financial Statements
Year Ended 31st December 2020

Transfers of Net Benefit on Disposal to Closed Churches Fund:

Former Sedbergh URC	(55,627)	-	55,627	55,627	-	-
Total Transfers to Closed Churches Fund	(55,627)	-	55,627	55,627	-	-
Total Properties for Disposal	120,436	1,966,132	236,564	2,202,696	2,323,132	4,902,760

Redundant church buildings awaiting disposal were treated as fixed assets in previous years' accounts. There were three such properties at 31st December 2020:

- The former Abney Mossley URC was sold for £140,501 in June 2020, Sedbergh URC was sold for £143,797 in January 2020.
- The former Darwen Bolton Road URC, Offerton URC and Brampton URC churches remain unsold at 31st December 2020. The values of these properties were reviewed at the year end, with adjustments made if necessary.
- The Synod was holding 7 former manses for sale at 31st December 2020 at a total value of £1,966,132.

16. Creditors - Amounts Falling Due within One Year

	2020 £	2019 £
Trade creditors	55,377	30,931
Accruals	20,331	14,550
Grants awarded, not yet paid	12,145	11,999
Deposits held for Inter-Synod Resource Sharing scheme	3	3
Local churches' investment income not yet paid out	22,104	4,141
Other creditors	392	392
SMS Liability on Fixed Assets	3,686,197	4,568,173
	<u>3,796,549</u>	<u>4,630,189</u>

17. Commitments

Commitments to the URC Pension Schemes:

Ministers' Pension Scheme:

The pension scheme for ministers is administered by the central United Reformed Church and is mainly funded from income received from local churches into the Ministry and Mission Fund. Extra support has been requested from Synods in the past but the last such contribution from the North Western Synod was paid in 2012. The next actuarial valuation of this pension fund was due at the end of 2017. During 2020 £21,398 (2019: £43,653) was paid to the central United Reformed Church for the Ministers' Pension Fund. This represented 10% on the net income from the sale of closed churches in 2019, and this will now be an annual payment from the Synod to support the Ministers' Pension Fund.

Lay Staff Pension Scheme:

The Synod contributed £85,493 (2019: £81,197) to The United Reformed Church Final Salary Scheme, a pension scheme principally for lay staff which is administered by TPT Retirement Solutions Trust (formerly The Pensions Trust). The scheme is a defined benefit scheme but the Synod is unable to identify its share of the underlying assets and liabilities – each member in the scheme pays a common contribution rate.

The most recent formal actuarial review of the scheme was at 30 September 2019, when the scheme had a surplus of £2,689,000. The assumptions underlying that valuation include:

- Discount rate of 1.4% pa
- Pensionable earnings growth of 2.5% for three years, 2.75% thereafter
- Price inflation and pension increases of 2.55%
- Retirement age (active members) of 65, with maximum commutation

Other Commitments:

The charity's office is situated in a building that is registered in the name of the United Reformed Church (North Western Province) Trust Limited and held on statutory trust in favour of Patricroft United Reformed Church. Under an agreement the Trust pays a sum of £7,242 per year to the Church for use of the building, plus the cost of gas and electricity.

	Payable within:-		
	1 year	2 to 5 years	over 5 years
Total	£854	£297	£0

Notes to the Financial Statements
Year Ended 31st December 2020**18. Disposition of Funds at 31st December 2020**

	Tangible Fixed Assets	Investments	Programme Related Investments	Bank and Cash	Debtors	Other Current Assets	Liabilities	Total
	£	£	£	£	£		£	£
Unrestricted								
General Purposes	399,514	2,851,084	147,030	748,058	7,608	120,436	(249,865)	4,023,865
Chapel Street (Southport)	-	466,250	-	(466,252)	-	-	-	(2)
Leverhulme	-	-	-	8,149	-	-	-	8,149
	<u>399,514</u>	<u>3,317,334</u>	<u>147,030</u>	<u>289,955</u>	<u>7,608</u>	<u>120,436</u>	<u>(249,865)</u>	<u>4,032,012</u>
Unrestricted Designated								
Training	-	-	-	50,031	930	-	(1,986)	48,975
Church Grants	-	-	-	251,086	-	-	186,077	437,163
Manse	9,928,035	400,672	-	2,373,941	12,487	1,966,132	(3,686,197)	10,995,070
Closed Churches	-	-	-	29,963	-	236,564	-	266,527
Missional Partnership	-	-	-	(29,865)	37,800	-	-	7,935
Total Designated Funds	<u>9,928,035</u>	<u>400,672</u>	<u>-</u>	<u>2,675,156</u>	<u>51,217</u>	<u>2,202,696</u>	<u>(3,502,106)</u>	<u>11,755,670</u>
Total Unrestricted Funds	<u>10,327,549</u>	<u>3,718,006</u>	<u>147,030</u>	<u>2,965,111</u>	<u>58,825</u>	<u>2,323,132</u>	<u>(3,751,971)</u>	<u>15,787,682</u>
Restricted								
Church Property	-	-	320,760	(212,608)	-	-	(44,578)	63,574
Welfare	-	44,763	-	(12,186)	-	-	-	32,577
Graveyards	-	8,561	-	(8,561)	-	-	-	-
Stainton	-	-	-	3,335	-	-	-	3,335
Redwing	-	-	-	8,041	-	-	-	8,041
Great Salkeld	-	-	-	3,021	-	-	-	3,021
Fletcher Trust	-	-	-	134,791	-	-	-	134,791
Furlough Grant	-	-	-	-	-	-	-	-
Total Restricted Funds	<u>-</u>	<u>53,324</u>	<u>320,760</u>	<u>(84,167)</u>	<u>-</u>	<u>-</u>	<u>(44,578)</u>	<u>245,339</u>
Endowed								
Capital	-	205,360	-	-	-	-	-	205,360
Church Property	-	39,648	-	17,101	-	-	-	56,749
Ministries	-	90,958	-	(17,103)	-	-	-	73,855
Leverhulme	-	-	-	21,202	-	-	-	21,202
Stainton	-	-	-	33,136	-	-	-	33,136
Redwing	-	18,510	-	-	-	-	-	18,510
Total Endowed Funds	<u>-</u>	<u>354,476</u>	<u>-</u>	<u>54,336</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>408,812</u>
Total Funds	<u>10,327,549</u>	<u>4,125,806</u>	<u>467,790</u>	<u>2,935,280</u>	<u>58,825</u>	<u>2,323,132</u>	<u>(3,796,549)</u>	<u>16,441,833</u>

Details of Synod Funds:

The Synod operates the following funds:

Unrestricted Funds:

Apportionment Chapel Street Southport Fund – This fund was created when the former Lancashire Congregational Union apportioned its assets between the Synod and other bodies. It can be used for any Synod charitable purpose. It is currently used to finance all training in the Synod.

General Purposes Fund – This fund is used for the general purposes of the Synod. It is financed by income from the investments, proceeds from the sale of redundant church buildings, contributions from local churches, grants from external bodies, legacies and donations.

Leverhulme Fund - This fund was transferred to the Synod by the Leverhulme Trust in 2011. It was treated as a designated fund in previous years' accounts. The Trust Management Committee applied to the Charity Commission to allow the fund to be used for the Synod's general purposes, as its original purposes can no longer be fulfilled.

Notes to the Financial Statements
Year Ended 31st December 2020

18. Disposition of Funds at 31st December 2020 (Continued)

Designated Funds:

Church Grants Fund – This fund receives 50% of the net proceeds from the disposal of redundant church property. The Trust Management Committee uses it to make grants to churches for property and mission projects.

Training Fund – This is funded by grants from the national URC and other bodies, and transfers from the Synod's Chapel Street Fund. It is used to pay for all ministerial and lay training in connection with the Synod's charitable objects. Training of Synod office staff is treated as a governance cost, and is paid for from the General Fund.

Manse Fund – The Synod set up a Manse Fund in 2013, to hold manses used by the ministers of local churches and the Synod. All manse properties owned by the Synod's Church Property Fund were transferred to the Manse Fund at valuation in 2013. The value of the manses transferred from local churches is now shown in this fund, which is offset by the value of the church entitlement at 35%.

Closed Churches Fund - over recent years significant funds have been generated from the sale of closed churches. Whilst 50% and 10% of the net proceeds are allocated to the Grants Fund and Ministers Pension Fund respectively, it was considered important that these funds be identified separately. This only shows the net gain after the church has been sold, and was started from 1st January 2019.

Missional Partnership Fund - this was set up in 1st January 2020, and monitors the costs and income from churches for the Missional Partnerships which are being established across the NW Synod.

Restricted Funds:

Church Property Fund – This fund holds assets which were apportioned to the Synod on the dissolution of the Lancashire Congregational Union. Income received by the Endowed Church Property Fund is also transferred to this fund. It is used to buy and maintain properties for use in furtherance of the Synod's mission activities. Property grants to churches are also paid from this fund, but are usually financed by transfers from other Synod funds, especially the General Reserve Fund. Manse properties owned by the Church Property Fund were transferred to the new Synod Manse Fund in 2013.

Welfare Fund – This fund holds cash which was apportioned to the Synod on the dissolution of the Lancashire Congregational Union. It is used to make Christmas payments to retired ministers and widows/widowers, and small welfare grants to individuals, at the Synod Moderator's discretion.

Graveyards Fund – This fund holds the cash balance of the Deakin bequest, which is used for the maintenance of the graveyard of the former Belmont URC.

Stainton Fund – This fund's charitable purposes can no longer be fulfilled, so the Trustees intend to apply to the Charity Commission to make the fund available for the Synod's general purposes as soon as possible.

Redwing Fund – This fund is used to provide book grants to ministers and lay people in Cumbria. On examining the original governing document of the Redwing Trust in 2014, the Synod Trustees concluded that the Redwing Fund was a permanent endowment. The investments held by the fund are therefore now included in endowed funds, whilst the accumulated income is treated as a restricted fund.

Great Salkeld Fund – This fund was transferred from the United Reformed Church Trust in 2011. Its charitable purposes can no longer be fulfilled, so the Trustees intend to apply to the Charity Commission to make the fund available for the Synod's general purposes.

Fletcher Trust Fund - This fund was transferred from private Trustees in 2015. Its funds can be spent on the URC's charitable purposes in Manchester and Trafford. It has been included in the Synod Trust's uniting declaration for the first time in 2017.

Furlough Fund - This fund was introduced by the Government to pay a % of the cost of salaries for staff who couldn't work during Covid. The fund is paid retrospectively from the Government for specific named employees.

Endowed Funds:

Apportioned funds - These funds were derived from the apportionment of assets of the former Lancashire Congregational Union:

Endowed Capital Fund – this fund's income is transferred to the General Fund.

Endowed Church Property Fund – this fund's income is transferred to the Church Property Fund.

Endowed Ministries Fund – this fund's income is transferred to the General Fund. The Trustees intend to apply to the Charity Commission to change the charitable purposes of this fund and make it expendable.

Other Endowed Funds:

Endowed Leverhulme Fund – the income from this fund can now be used for the Synod's general purposes.

Endowed Stainton Fund - this fund's charitable purposes can no longer be fulfilled, so the Trustees intend to apply to the Charity Commission to make the fund expendable and available for the Synod's general purposes as soon as possible.

Endowed Redwing Fund – on examining the original governing document of the Redwing Trust in 2014, the Synod Trustees concluded that the Redwing Fund was a permanent endowment. The investments held by the fund are therefore now included in endowed funds, whilst the accumulated income is treated as a restricted fund.

Notes to the Financial Statements
Year Ended 31st December 2020

19. Funds Held As Trustee For Local Churches

The United Reformed Church (North Western Province) Trust Limited (“the Trust”) acts as Trustee of local church assets. A local church has no legal identity of its own and, therefore, cannot hold property in its own name. The title to its assets must be held on Trust by a group of Trustees and this can be achieved either by private Trustees (individuals) or by a Trust Company. All of the local churches’ properties in the North Western Synod (save 1) are held by the Trust. The Trust has no entitlement to any of the assets of the local church, including rental income, sale proceeds etc. and it has no responsibility for expenditure in relation to them.

The deeds to church property are vested in the name of the Trust. A Declaration of Trust records which local churches hold properties and, if jointly owned, the shares held by each. (The Trust has a share in a few properties and that share is recorded in the Declaration of Trust.) Because the deeds are in the name of the Trust, any legal documents are signed by the Trust, but they are entering into those documents on behalf of the local church.

Similarly, most of the investments and cash deposits owned by local churches in the Synod are held by the Trust as Trustee.

In relation to local church buildings, the Trust is the charity trustee. In relation to local church cash, investments and other assets, the Trust is the custodian trustee and the local Elders are the managing trustees. The role of the Trust is to carry out the wishes of the local church expressed in Church Meeting resolutions. Providing the Trustees of the Trust have no objections to what they are being asked to do and the appropriate approvals have been obtained, they will act according to the instructions which come from the Elders/local Church.

None of the assets (property, investments and cash deposits) held by the Trust as Trustee for local churches are included in these accounts. The amount of cash held by the Trust on behalf of local churches at 31st December 2020 was £2,071,826 (2019: £2,710,501).

Notes to the Financial Statements
Year Ended 31st December 2020

20. Comparative Analysis by Fund

The key components from the previous year's figures are analysed below by fund type:

20.1 Analysis of Total Operating Income and Expenditure

	Unrestricted Funds £	Designated Funds £	2019 Restricted Funds £	Endowed Funds £	Total Funds £
20.1.1 Income					
20.1.1.1 Voluntary Income					
Donations	25	-	225	-	250
Local Church Contributions	98,460	-	-	-	98,460
Grants	-	-	-	-	-
Legacies	1,000	-	-	-	1,000
Total Voluntary Income:	99,485	-	225	-	99,710
20.1.1.2. Charitable Activities					
Fund Generation - Synod Sales	-	-	-	-	-
Charitable Events	-	-	-	-	-
Total Charitable Activities:	-	-	-	-	-
20.1.1.3. Rent and Loan Interest					
Rent Income	21,728	29,009	-	-	50,737
Loan Interest	-	-	694	-	694
Total Rent and Loan Interest:	21,728	29,009	694	-	51,431
20.1.1.4. Investment Income					
Investment Income	114,566	7,249	1,911	12,038	135,764
Bank and Deposit Interest	17,258	(7,666)	2,099	852	12,543
Total Investment Income:	131,824	(417)	4,010	12,890	148,307
Total Operating Income:	253,037	28,592	4,929	12,890	299,448
20.1.1.5. Other Income					
Cash Transferred from Closed Churches	70,269	-	-	-	70,269
Transfers from Local Churches to Manse Fund	-	5,673,376	-	-	5,673,376
Properties Transferred from Closed Churches	483,797	-	-	-	483,797
Profit on Disposal of Properties (Note 4)	(49,689)	2,503,480	-	-	2,453,791
Other income	19,325	-	-	-	19,325
Sale of Assets	14,992	(15,193)	-	-	(201)
Total Other Income:	538,694	8,161,663	-	-	8,700,357
Total Income:	791,731	8,190,255	4,929	12,890	8,999,805
20.1.2 Expenditure					
20.1.2.1. Expenditure on Raising Funds					
Investment management costs	8,107	-	141	886	9,134
Goods purchased for resale	1,072	-	-	-	1,072
Shared indirect costs (note 3)	2,143	-	2	-	2,145
Total Expenditure on Raising Funds:	11,322	-	143	886	12,351

Notes to the Financial Statements
Year Ended 31st December 2020

20. Comparative Analysis by Fund

20.1 Analysis of Total Operating Income and Expenditure (Continued)

20.1.2.2. Expenditure on Charitable Activities:

Grants and Donations:

Local Church Property Grants	33,533	-	35,451	-	68,984
Local Church Mission Grants	5,533	-	-	-	5,533
Local Church Grants - Other	(30,000)	-	-	-	(30,000)
Local URC Organisations - NW Pilots	-	1,300	-	-	1,300
URC Grants - Ministers' Pension Fund Support	43,653	-	-	-	43,653
URC Grants - Ministry & Mission Fund	66,613	-	-	-	66,613
External Grants	16,875	-	-	-	16,875
Ecumenical County Subscriptions	5,893	-	-	-	5,893
Shared indirect costs (note 3)	33,170	3	557	-	33,730
Total Grants and Donations:	175,270	1,303	36,008	-	212,581

Training:

General Training	-	-	-	-	-
Ministers	160	29,029	-	-	29,189
Students	-	6,900	-	-	6,900
Lay Training	180	157	-	-	337
Children and Young People	970	742	-	-	1,712
Children's and Youth Development Officer	-	60,003	-	-	60,003
Mission Enabler	-	-	-	-	-
Other training	-	196	-	-	196
Shared indirect costs (note 3)	306	222	-	-	528
Total Training:	1,616	97,249	-	-	98,865

Special Category Ministers:

Cumbria	12,575	-	-	-	12,575
Chorlton	6,744	-	-	-	6,744
Salford	1,919	-	-	-	1,919
Oldham	9,001	-	-	-	9,001
Shared indirect costs (note 3)	7,059	-	-	-	7,059
Total Special Category Ministers:	37,298	-	-	-	37,298

Office Salaries - Charitable Activities:

Staff salaries and employment costs	100,514	13,555	-	-	114,069
Shared indirect costs (note 3)	23,463	31	-	-	23,494
Total Office Salaries - Charitable Activities:	123,977	13,586	-	-	137,563

Synod Office staff provide legal, financial and property services to local churches, in addition to their activities on behalf of the Synod itself. The provision of these services to local churches is one of the charitable objects of the Synod. Salaries and associated costs are therefore apportioned between governance costs and charitable activities, in the following proportions:

	Governance Costs	Charitable Activities
Legal & Trust Officer	20%	80%
Finance Officer	50%	50%
Treasurer	25%	75%
Other employees	100%	0%

The United Reformed Church (North Western Province) Trust Limited

Company No. 1571090

Charity No. 511689

Notes to the Financial Statements

Year Ended 31st December 2020

20. Comparative Analysis by Fund

20.1 Analysis of Total Operating Income and Expenditure (Continued)

Property Costs:					
Manse Fund	-	142,758	-	-	142,758
Other	14,924	-	14,489	-	29,413
Shared indirect costs (note 3)	3,484	327	228	-	4,039
Total Property Costs:	18,408	143,085	14,717	-	176,210
Mission:					
Mission	4,686	-	-	-	4,686
Missional Discipleship	185,285	-	-	-	185,285
Shared indirect costs (note 3)	44,345	-	-	-	44,345
Total Mission:	234,316	-	-	-	234,316
Area Support:					
Area Support	6,022	198	-	-	6,220
Shared indirect costs (note 3)	1,406	-	-	-	1,406
Total Area Support:	7,428	198	-	-	7,626
Synod Events:					
Synod Events	-	-	-	-	-
Shared indirect costs (note 3)	-	-	-	-	-
Total Synod Events:	-	-	-	-	-
Other Charitable Expenditure:					
Personal Expenses	16,311	149	-	-	16,460
Welfare	1,000	-	3,790	-	4,790
Other Operating Expenses	5,814	183	-	-	5,997
Shared indirect costs (note 3)	5,398	1	60	-	5,459
Total Other Charitable Expenditure:	28,523	333	3,850	-	32,706
Total Charitable Expenditure:	626,836	255,754	54,575	-	937,165
20.1.2.3. Governance Costs					
Staff Salaries and Employment Costs	93,477	-	-	-	93,477
Trustee Expenses	25,219	-	-	-	25,219
Committee and Staff Expenses	(8,367)	-	-	-	(8,367)
Legal Fees	17,550	-	-	-	17,550
Audit Fees	7,675	-	-	-	7,675
Consultancy Fees	15,390	-	-	-	15,390
Other Professional Fees	300	-	-	-	300
Shared indirect costs (note 3)	35,304	-	-	-	35,304
Total Governance Costs:	186,548	-	-	-	186,548

Notes to the Financial Statements

Year Ended 31st December 2020

20. Comparative Analysis by Fund

20.2 Analysis of Indirect Costs

Indirect Costs:

Premises Costs:

Rent Payable	7,243	-	-	-	7,243
Water/Water Rates	-	-	-	-	-
Property Repairs/ Decoration/ Refurbishment	264	-	-	-	264
Survey Fees	-	-	-	-	-
Other Property Expenses	169	-	-	-	169
Electricity	2,457	(1)	-	-	2,456
Gas	316	-	-	-	316

Total Premises Costs:	10,449	(1)	-	-	10,448
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Office Expenses:

Printing & Stationery	1,519	-	-	-	1,519
Postage	1,064	-	-	-	1,064
Copier Charges	3,320	-	-	-	3,320
Books etc	180	-	-	-	180
Subscriptions	70	-	-	-	70
Telephone	915	-	-	-	915
Internet Access	24	-	-	-	24
Computer Hardware, Software & Consumables	1,087	-	-	-	1,087
Mobile Charges	3,857	-	-	-	3,857
Equipment Hire	-	-	-	-	-
Office Machine Maintenance	-	-	-	-	-
Office Equipment Repairs and Renewals	692	-	-	-	692
Cleaning	82	-	-	-	82
ICT Support	3,056	-	-	-	3,056
Online Backup	914	-	-	-	914
Office Provisions	725	-	-	-	725
Sundry Expenses	13	-	-	-	13
Health, Safety & Welfare	1,844	-	-	-	1,844
Recruitment Costs	576	-	-	-	576
Gifts	1,055	-	-	-	1,055
Storage Charges	3,701	-	-	-	3,701
Staff Training	435	-	-	-	435

Total Office Expenses:	25,129	-	-	-	25,129
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Notes to the Financial Statements
Year Ended 31st December 2020

20. Comparative Analysis by Fund

20.2. Analysis of Indirect Costs (Continued)

Administration Costs:					
Venue hire	456	-	-	-	456
Northern Synods Group	3,000	-	-	-	3,000
Conferences	1,813	-	-	-	1,813
Bank Charges	1,421	-	-	-	1,421
DCM Fees	940	232	-	-	1,172
Bank Software	-	-	-	-	-
Closed Churches - Professional Charges	-	-	-	-	-
Closed Churches - M&M	91,690	-	-	-	91,690
Closed Churches - Property Expenses	17,551	-	-	-	17,551
Closed Churches - Sundry Expenses	(7,319)	-	-	-	(7,319)
Contribution to Lay Pension Scheme	-	-	-	-	-
Furniture/Fitting Depreciation	-	-	-	-	-
Computer Depreciation	5,522	353	-	-	5,875
Insurances	5,426	-	847	-	6,273
Total Administration Costs:	120,500	585	847	-	121,932
Total Indirect Costs:	156,078	584	847	-	157,509
Apportionment of Indirect Costs:					
Expenditure on Raising Funds:	2,143	-	2	-	2,145
Expenditure on Charitable Activities:					
Grants	33,170	3	557	-	33,730
Training	306	222	-	-	528
SCM	7,059	-	-	-	7,059
Office Salaries - Charitable Activities	23,463	31	-	-	23,494
Property Costs	3,484	327	228	-	4,039
Mission	44,345	-	-	-	44,345
Area Support	1,406	-	-	-	1,406
Synod Events	-	-	-	-	-
Other Charitable Expenditure	5,398	1	60	-	5,459
Governance Costs:	35,304	-	-	-	35,304
Total apportioned	156,078	584	847	-	157,509
20.3 Profit on Disposal of Properties					
Gains/(losses) on disposal of fixed asset property	105,307	2,322,543	-	-	2,427,850
Proceeds from church closures	(154,996)	180,937	-	-	25,941
	(49,689)	2,503,480	-	-	2,453,791

Notes to the Financial Statements
Year Ended 31st December 2020

21. Disposition of Funds at 31st December 2019

	Tangible Fixed Assets	Investments	Programme Related Investments	Bank and Cash	Debtors	Other Current Assets	Liabilities	Total
	£	£	£	£	£		£	£
Unrestricted								
General Purposes	8,793	2,893,767	2,165	1,541,538	25,930	452,860	(21,662)	4,903,391
Chapel Street (Southport)	-	492,098	-	(454,935)	-	-	-	37,163
Leverhulme	-	-	-	8,074	-	-	-	8,074
	8,793	3,385,865	2,165	1,094,677	25,930	452,860	(21,662)	4,948,628
Unrestricted Designated								
Training	(3)	-	-	47,377	1,399	-	200	48,973
Church Grants	-	-	-	425,648	-	-	-	425,648
Manse	8,998,077	422,884	86,804	1,048,933	42,367	4,268,963	(4,568,173)	10,299,855
Closed Churches	-	-	-	-	-	180,937	-	180,937
Total Designated Funds	8,998,074	422,884	86,804	1,521,958	43,766	4,449,900	(4,567,973)	10,955,413
Total Unrestricted Funds	9,006,867	3,808,749	88,969	2,616,635	69,696	4,902,760	(4,589,635)	15,904,041
Restricted								
Church Property	-	-	162,497	106,346	-	-	(40,554)	228,289
Welfare	-	47,245	-	(11,333)	-	-	-	35,912
Graveyards	-	9,036	-	(9,036)	-	-	-	-
Stainton	-	-	-	3,243	-	-	-	3,243
Redwing	-	-	-	7,498	-	-	-	7,498
Great Salkeld	-	-	-	3,014	-	-	-	3,014
Fletcher Trust	-	-	-	134,448	-	-	-	134,448
Total Restricted Funds	-	56,281	162,497	234,180	-	-	(40,554)	412,404
Endowed								
Capital	-	216,745	-	(1)	-	-	-	216,744
Church Property	-	59,897	-	(2)	-	-	-	59,895
Ministries	-	77,949	-	-	-	-	-	77,949
Leverhulme	-	-	-	21,202	-	-	-	21,202
Stainton	-	-	-	33,136	-	-	-	33,136
Redwing	-	17,435	-	-	-	-	-	17,435
Total Endowed Funds	-	372,026	-	54,335	-	-	-	426,361
Total Funds	9,006,867	4,237,056	251,466	2,905,150	69,696	4,902,760	(4,630,189)	16,742,806