SHIRLEY and DISTRICT (UNIT 481) OF THE SEA CADET CORPS

TRUSTEES' ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2026

REGISTERED CHARITY NUMBER: 507868

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REPORT OF THE TRUSTEES OF
SHIRLEY and DISTRICT (UNIT 481) OF THE SEA CADET CORPS

The Charity Trustees present their report together with the financial statements of the charity for the year ended 31st March 2026. The financial statements comply with both the Charity's Constitution and the Charities Act 2011.

Aim of the Sea Cadet Corps

The aim of the Sea Cadets Corps is to give young people the best possible head start in life, through nautical adventure and fun, based on the customs and traditions of the Royal Navy. Our aim is to develop young people and support them towards responsible adulthood.

Charitable Purpose

The charitable purpose of the Unit is to promote the development of young people in achieving their physical, intellectual and social potential as individuals and as responsible citizens. This is achieved by the provision of education and leisure time activities using a nautical theme, based on the traditions of the Royal Navy and in accordance with the principles, ethos and practices of the Marine Society & Sea Cadets (MSSC).

In furtherance of the Purpose, the Unit offers young people a structured environment in which to develop; provides access to education and training including sailing, rowing, windsurfing, paddle sports, power boating, seamanship, navigation, marine engineering, cooking, music, first aid, drill, piping, and public services; it provides opportunities for young people to obtain a range of qualifications and a wide range of opportunities for community involvement.

Public Benefit

The trustees continue to give regard to the Charity Commission's general guidance on public benefit 'Charities and Public Benefit' provided by the Unit in relation to the charitable purpose of the Sea Cadets movement as set out in the activities and achievements as outlined in this report.

To achieve its aim the Unit encourages recruitment of young people from all backgrounds and abilities including where possible, and within the realms of Health and Safety, those with disabilities, and develops their skills and abilities by:

- Regular structured activities with a nautical theme
- Enabling young people to take part in activities connected with the wider Sea Cadet Corps
- Movement such as waterborne activities, events and competitions at district, area and national levels
- Availability of formal achievements whilst completing courses to earn badges and promotions

Organisational Achievements and Performance

Trustees Report

Chairman's Report

I'm pleased to report Shirley unit has had a decent year. By the end of this financial year, we will be celebrating our 70th Anniversary.
Our cadet numbers remain at the limit we are allowed to have, and our adult volunteer numbers remain stable, with a few new additions. For 26/27 we would like to have 70 cadets on our books as an aim to coincide with our 70th.
Our finances remain strong and well managed both from an income point of view and expenditure. Finding new income streams is proving difficult and some of our current ones are an area of concern. Being a charity doesn't make us immune from cost increases, particularly with our overheads.
The sea cadet corps have once again supported us in helping to upgrade some of our facilities, notably our armoury. A mention must also go to Solihull Council who have once again supported us through the NCIL scheme to improve our building.
As always, Shirley Sea Cadets has some ambitious plans for 26/27, we would like to see our facilities further improved, with our main project being the installation of solar panels.
Last year I reported we would like to further improve our facilities, particularly down at Olton Mere and to purchase a new mountain bike trailer. We achieved the purchasing of a trailer but failed to do anything down at Olton Mere due to the emergency works that started there and will continue well in to 2026.
For the second year running, weed, low water levels and the emergency works at Olton Mere drastically impacted our water training programs, once again we sought alternative venues which cost us financially.
Despite the issues we encountered, I believe the unit coped extremely well thanks to the dedication of our adult volunteers and the understanding of our cadets and their parents.

Commanding Officer's Report

Another successful year for TS Gamecock, being able to maintain the standards set after the previous years' successes. Waterborne time was a particular challenge with a weed infestation at our local water center, forcing us off the water 2/3rd of the way through our boating season. We managed to utilise the Midland boat station but they also had difficulties with the water levels and what activities were able to be done. We were fortunate to be able to use a small section of the river Avon for additional activities that allowed the cadets to still gain some water time.
We also managed to run numerous adult and cadet courses from the unit for District and Area including catering, engineering, AT and advancement boards. The unit Cadet numbers have stabilised and with an addition of 3 new uniformed Staff. We still managed to keep our commitment to supporting the offshore programme and also had our 1st First Sea Lord Cadet. The unit community events were a particular success, with in particular the multi faith community from Solihull brought together by the Borough Council, the games and activities proved to be very enjoyable. D of E took a bit of a back step but we had several cadets involved in the Ten Tors event and its training with several of the unit staff supporting that training. The CVQO (Cadet Vocational Qualification Organisation) has now found its momentum with all those eligible and wishing to take part enrolled. In all a good year for the unit.

Reserves Policy

The trustees continue to review the charity's requirements for reserves in light of the main risk to the organisation, that being a reduction of income. The trustees have established a policy whereby the reserves in total that are not invested in tangible fixed assets held by the Unit, should be up to the equivalent to 6 months overhead costs of the charity.

The level of these reserves has been determined by the need to meet the working capital requirements of the charity and also for the charity to carry out all of its legal obligations.

At the end of March 2026, the total of the charity's reserves stood at £27,658 of which £5,662 was restricted and £21,996 unrestricted.

The financial strategy of the trustees continues to be that of building the reserves which will be achieved by continually reviewing overheads, exploring additional means of income and further fundraising. The trustees will continue to take all necessary actions with regard to the prevailing economic climate.

Structure, Governance and Management

Units of the SCC are formed solely by volunteers in local communities. Each Unit is a self-supporting youth organisation and an independent charity with a central support management and training structure provided primarily by the Marine Society and Sea Cadets (MSSC). The unit becomes a part of the SCC by virtue of its' affiliation to the MSSC, the parent body of the SCC. In accepting this affiliation, the unit undertakes to comply with all regulations issued by, or on behalf of, the MSSC Council.

The Unit was registered as an unincorporated charity (Charity Number: 507868) on 24th August, 1978 and is governed by a constitution approved by the Charity Commission of England and Wales. A revised constitution issued by the Marine Society and Sea Cadets was ratified by the Board of Trustees between meetings in December 2017 in order to meet the deadline of 31st December 2017.

Recruitment and Appointment of the Trustees

Trustees serve and are re-elected on an annual basis. A minimum of 4 office holders: Chair, Secretary, Treasurer and Commanding Officer. UMT office holders are elected at the first meeting following the Annual General Meeting (AGM). UMT members are elected from the membership of the Sea Cadets Unit which is drawn loosely as being those with an interest in the unit. The constitution lays down specific controls for UMT membership and will be observed for all future recruitment.

In the event of a vacancy arising during the year (known as a casual vacancy), the trustees have the power to appoint new trustees. A trustee will serve until the date of the next AGM, after which the post will be filled by election.

The trustees are represented by a wide range of individuals drawn from the local community. Trustees have the power to appoint additional trustees to act jointly with them for all purposes. A trustee whose term of office has expired can be appointed for a further term of office.

Responsibilities of the Trustees

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charity (Accounts Reports) Regulations 2008.They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the trustees and signed on its behalf on …..

Simon Marland, Chair of the Board of Trustees

Legal and Administrative Information

Charity Details:

Charity Name:	Shirley & District Unit No. 481 of the Sea Cadets Corps
Charity Status:	Unincorporated
Registered Charity No:	507868
Registered Office and Operational Address:	9 Velsheda Road, Shirley, Solihull West Midlands B90 2JL
Telephone Number	0121 733 7115
Email: Website	enquiries@shirleyseacadets.org.uk www.sea-cadets.org/shirley

Trustees:

Chair:	Simon Marland
Treasurer:	Ian Langston
Secretary:	Anne Hart
Trustees:	Neil Merchant Kenneth McNally Barbara Doveston Mandy Harrison Mr Christopher Hughes

President:	Trevor Beattie
Holding (Custodian) Trustees:	The Marine Society & Sea Cadets (MSSC)
Independent Examiners:	Ichthus Bookkeeping
Bank:	Lloyds Shirley Branch

Acknowledgements

Shirley and District Unit 481 of the Sea Cadets Corps would like to publicly acknowledge and thank the following organisations and donors for their financial support during 2025/2026 financial year.

Air Cadets 492 Squadron
Baron Davenports
Edward and Dorothy Cadbury Trust
Festival of Sport
Groundwork UK (Tesco)
Hedley Foundation
Johnnie Johnston Trust
Mr Ash Price
Mr Harry Black
Mr Michael Marland
Mr Simon Marland
Mr Stuart Ziane
Mr Wayne Hawkins
Mr. and Mrs. Golder
MSSC
Pastures New Quilting
Pershore Pheonix Dragonboat
Sainsburys VETS
Shirley Lions
Solihull MBC
Warwickshire Masons
Worcestershire Masons

No final report would be complete without acknowledging the efforts and dedicated service of the adult volunteers who make the unit a success. For any Sea Cadet Unit to succeed it is fully reliant on its teams to work together. Our uniformed and civilian instructors, management team and unit assistants all have one common aim, that of delivering the best experience for our young people.

In this modern age, time is a precious commodity and like with all teachers and trainers there is a lot goes on behind the scenes, outside of parade times and over weekends that is not observed but makes the difference.

Thank you for your commitment and continued support.

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF

SHIRLEY and DISTRICT (UNIT 481) OF THE SEA CADET CORPS.

I report on the financial statements of Shirley and District (Unit 481) of the Sea Cadet Corps for the year ended 31st March 2026 which are set out on pages 10 to 14.

Responsibilities and basis of report

As the charity's trustees you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

- accounting records were not kept in respect of the charity as required by section 130 of the Act; or
- the accounts do not accord with those records.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Alison Dunmore MICB BA(Hons) Date:

On Behalf of

Ichthus Bookkeeping
5 Park Way, Droitwich, WR9 9HE

SHIRLEY & DISTRICT (TS GAMECOCK) NO. 481 OF THE SEA CADET CORPS
Receipts & Payments Account for the period 1st April 2025 to 31st March 2026

	Note	Unrestricted	Restricted	2025/2026	2024/2025
RECEIPTS		£	£		
Donations	1	15,910	15,375	31,285	28,054
Fundraising	2	2,111	-	2,111	-
Charitable Activities	3	16,703	966	17,669	17,721
Generated Income	4	16,621	-	16,621	13,660
Investments	5	121	-	121	226
Ward Room Receipts	6	5,926	-	5,926	2,551
TOTAL RECEIPTS		57,393	16,341	73,734	62,213
PAYMENTS					
Raising Funds	7	3,283	-	3,283	1,156
Charitable Activity	8	12,127	3,793	15,920	15,815
Overheads	9	15,969	-	15,969	16,434
Maintenance	10	12,691	-	12,691	12,057
Other	11	188	-	188	3,950
Governance Costs	12	750	-	750	830
Ward Room Expenditure	13	2,320	-	2,320	2,026
TOTAL EXPENDITURE		47,329	3,793	51,121	52,267
ASSETS & INVESTMENTS	14				
Fixed Assets		11,034	14,227	25,261	6,526
Investment		-	-	-	-
		11,034	14,227	25,261	6,526
TOTAL PAYMENTS		**58,362**	**18,020**	76,382	**58,793**
Net incoming resources		- 970	- 1,679	- 2,648	3,419
Transfer between funds		-	-	-	-
Cash funds from last year		22,966	7,340	30,306	26,887
TOTAL CASH FUNDS		**21,996**	**5,662**	**27,658**	**30,306**

SHIRLEY & DISTRICT (TS GAMECOCK) NO. 481 OF THE SEA CADET CORPS
Receipts & Payments Account for the period 1st April 2025 to 31st March 2026

ASSETS & LIABILITIES	Note	Unrestricted	Restricted	2025/2026	2024/2025
Bank Current Account		7,400		7,400	7,452
Bank Savings Account		11,987	5,662	17,649	20,528
Unit Petty Cash		76		76	328
Ward Room Account		1,951		1,951	1,733
Ward Room Petty Cash		582		582	266
		21,996	**5,662**	**27,658**	**30,306**

OTHER MONETARY ASSETS	-	-	-	-
INVESTMENT ASSETS	-	-	-	-

ASSETS RETAINED FOR THE CHARITY'S OWN USE	CURRENT VALUE
Land & Buildings	£1,660,462
Boats	£29,673
Vehicles	£15,600
Computers	£2,790
Bikes	£4,550
Other Equipment	£35,212

LIABILITIES

Independent Examination	£325

All assets and liabilities relate to unrestricted funds apart from bank balances as analysed above.

The financial statements were approved by the Board of Trustees at their meeting on 22/09/2026 and were signed on its behalf by:

Mr Simon Marland, Chair **Mr Ian Langston, Treasurer**

Signature: ……..……..…….. Signature: ……..……..……..

SHIRLEY & DISTRICT (TS GAMECOCK) NO. 481 OF THE SEA CADET CORPS
Notes to the Accounts

Income	Unrestricted	Restricted	2025/2026	2024/2025
	£	£	£	£
1 Donations				
MSSC Annual Fund/Grant	1,000	-	1,000	6,220
Other Grants	3,500	15,375	18,875	8,300
Other Donations	11,410	-	11,410	13,534
	15,910	**15,375**	**31,285**	**28,054**
2 Fundraising				
Fundraising	1,259	-	1,259	-
Special Events	852	-	852	-
	2,111	**-**	**2,111**	**-**
3 Charitable Events				
Cadet Contribution	12,698	966	13,664	11,716
MSSC Refunds	3,998	-	3,998	5,156
Competition Receipts	-	-	-	-
Course Fees	7	-	7	705
Sundry	-	-	-	144
Other Revenue Receipts	-	-	-	-
	16,703	**966**	**17,669**	**17,721**
4 Generated Income				
Sales of Fixed Assets	300	-	300	-
Gift Aid	1,059	-	1,059	-
Other Refunds	397	-	397	-
Sales of Sundry Items	-	-	-	268
Contribution for Room Usage	13,625	-	13,625	12,225
Sea Cadet Victualling	1,240	-	1,240	1,168
	16,621	**-**	**16,621**	**13,660**
5 Investments				
Bank Deposit Interest	121	-	121	226
	121	**-**	**121**	**226**
6 Ward Room Receipts				
Ward Room Takings	2,719	-	2,719	1,896
Minibus fund from Unit AC	-	-	-	-
Other Donations	-	-	-	-
Special Events	3,207	-	3,207	655
	5,926	**-**	**5,926**	**2,551**

SHIRLEY & DISTRICT (TS GAMECOCK) NO. 481 OF THE SEA CADET CORPS
Notes to the Accounts

Expenditure	**Unrestricted**	**Restricted**	**2025/2026**	**2024/2025**
	£	**£**	**£**	**£**
7 Raising Funds				
Fundraising (Victualling)	1,154	-	1,154	1,156
Fundraising (Other)	-	-	-	-
Special Events	2,130	-	2,130	-
	3,283	**-**	**3,283**	**1,156**
8 Direct Charitable Activities				
Competitions	407	-	407	-
Travel & Fuel	2,677	-	2,677	3,272
Catering	3,783	-	3,783	3,152
Training and Courses	285	1,715	2,000	2,252
Course & Subs Refunds	-	-	-	266
Uniform & Badges	1,097	-	1,097	1,642
Other Cadet Activities	2,001	2,078	4,079	3,501
Subscriptions & Memberships	1,876	-	1,876	1,730
	12,127	**3,793**	**15,920**	**15,815**
9 Overheads				
Council Tax	533	-	533	222
Electricity	8,969	-	8,969	9,629
Phone & Internet	1,316	-	1,316	1,031
Postage, Printing & Stationary	914	-	914	1,227
IT Costs	151	-	151	291
Insurance	4,086	-	4,086	4,034
	15,969	**-**	**15,969**	**16,434**
10 Maintenance				
Buildings	7385	-	7385	3227
Bikes	457	-	457	143
Boating	469	-	469	2167
Vehicles	4193	-	4193	3705
Computers & Other Equipment	-	-	-	-
H&S	187	-	187	2815
	12691	**-**	**12691**	**12057**
11 Other				
Sundry Costs	188	-	188	3950
	188	**-**	**188**	**3950**
12 Governance Costs				
Independent Examination	750	-	750	720
Accounts Preparation	-	-	-	-
Legal Costs	-	-	-	-
Licences	-	-	-	110
	750	**-**	**750**	**830**

13 Ward Room Expenditure				
Stock	2,090	-	2,090	1,823
Special Events	50	-	50	12
Licences	180	-	180	191
Minibus fund	-	-	-	-
	2,320	**-**	**2,320**	**2,026**
14 Assets & Investments				
Equipment (Boating)	4,522	-	4,522	4,223
Rowing Equipment	-	-	-	320
Staff Computers	1,160	-	1,160	-
Equipment (Camping)	58	-	58	-
Gazebos	41	-	41	-
Bike Trailer	-	2,227	2,227	-
Tables	1,060	-	1,060	-
Radio Mics	-	-	-	242
Armoury	4,083	12,000	16,083	288
Other Miscellaneous	110	-	110	1,453
Investment	-	-	-	-
	11,034	**14,227**	**25,261**	**6,526**