
GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)

TRUSTEES' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)

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GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2023**

| | |
|-----------------------------------|---|
| Trustees | Lady Willoughby de Eresby Mrs C A Butler Mr R I Calvocoressi CBE Mr F J F M Dymoke Mr N Harries Sir M Jones Mr H P Matheson Lt Col. S St. M Miller Mrs S Troughton DStJ |
| Company registered number | 01356661 |
| Charity registered numbers | 507478 and SC039364 |
| Registered office | Grimsthorpe Estate Office Grimsthorpe Bourne PE10 0LY |
| Company secretary | Mr F J F M Dymoke |
| Managing Director | Lt. Col S St. M Miller |
| Independent auditor | Streets Audit LLP Chartered Accountants and Statutory Auditor Lucy Tower Street Lincoln Lincolnshire LN1 1XW |
| Bankers | Bank of Scotland 1 Galvelmore Street Crieff Perthshire PH7 4DN |
| Solicitors | Taylor Vinters Merlin Place Milton Road Cambridge Cambridgeshire CB4 0DP |
| Investment Managers | Ruffer LLP 31 Charlotte Square Edinburgh, EH2 4ET |
| Investment Managers | CCLA Investment Management Limited 85 Queen Victoria Street London, EC4V 4ET |

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
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TRUSTEES' REPORT
FOR THE YEAR ENDED 31 MARCH 2023

The Trustees present their annual report together with the audited financial statements of the Charity for the year from 1 April 2022 to 31 March 2023. The Annual Report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual Report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Objectives and activities

a. Policies and objectives

The objectives of the charity are:

The Grimsthorpe Estate, South Lincolnshire, is centred on a Grade 1 listed mansion of great architectural and historical importance and its important 17th century designed parkland which includes two hundred acres of Sites of Special Scientific Interest of outstanding entomological and botanical interest, and is listed as Grade 1 within the National Register of Parks and Gardens. The Estate includes over two hundred dwelling houses and other buildings (many of which are listed) grouped in three villages, with over twelve thousand acres of farmland and woodland. The Directors of the Trust give equal weight, on the one hand to offering the public the opportunity to visit the house with its historic collection and the surrounding parkland and, on the other, to preserving Grimsthorpe as a traditional Lincolnshire estate.

At Drummond Castle, Perthshire, the aspect of the greatest public interest is the nineteenth century formal parterre, which forms part of a ten acre terraced garden, dating back to the 17th century. The gardens are of international importance and are listed Category A. The Keep and mansion are of historic importance in their own right and form part of the architectural structure of the garden. The Drummond collection is now all stored or housed in the mansion. The part in store is available for research purposes while that which is housed is available to specialist groups by arrangement. Both the formal and kitchen gardens are open to visitors daily during the summer.

Income from the property, the Investment Fund and other investments is used to preserve and improve Grimsthorpe and Drummond Castles, their contents and surroundings for the public benefit.

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'.

b. Strategies for achieving objectives

The charity's main objectives for the year once again centred on the maintenance and conservation of the two Castles, their collections and surroundings. Work identified in the Park Management Plan to further enhance and conserve both natural and built features in Grimsthorpe Park was planned and executed.

c. Staff

Health and safety issues at both Estates are kept under review by outside consultants and through a programme of regular meetings with staff. The minutes of these meetings are reviewed by the Trustees. By this means the Trust aims to comply with current legislation throughout the whole range of activities on both estates and in accordance with the Trust's policy.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Objectives and activities (continued)

d. Main activities undertaken to further the Charity's purposes for the public benefit

In planning the Trust's activities the Trustees take into account the Charity Commission's general guidance on public benefit and feel that through the conservation work carried out throughout both Estates, the ongoing enhancement of public access facilities and by loans to exhibitions, the Trust's obligations are met.

Strategic report

Achievements and performance

a. Main achievements of the Charity and review of activities

During the year the charity furthered its objectives to preserve and improve the Grimsthorpe and Drummond Castle Estates and to enhance the public benefits which they provide, by the following means:

Grimsthorpe Castle – Maintenance

A flat roof with covers a large proportion of the West elevation of Grimsthorpe Castle has been re covered, and solar panels installed as part of our attempts to reduce our carbon footprint. The second-floor South corridor underwent a major refurbishment to ensure that modern fire detection systems and alarm systems were installed and protected correctly. Fire doors and refurbished windows were installed as part of the project. The opportunity was taken to capitalise on the extensive scaffolding required to replace the west roof, and an extensive programme of masonry works was undertaken which included chimneys, Northwest tower stone works and associated lead works. All the chimneys surveyed have been protected from nest making birds and chimneys that are not in use capped. Iron clamps located in the castle masonry has continued to be an issue and constant checks and works to eradicate them continue. The extreme heat of last summer has caused multiple cracks in the lead roofing and checks continue at pace to locate these fissures. Rewiring of picture lights within the state rooms commenced and all bulbs were replaced with LEDs.

Grimsthorpe Castle – Preventative Conservation

Since 2019 work continues towards embedding Integrated Pest Management within the day-to-day running of the Castle. Frequency of pest trap monitoring and total pest counts has been reduced to six monthly and gathering of TinyTag environmental data increased from annually to six-monthly. Housekeeping team changes have allowed for better integration of pest management into the day-to-day cleaning of the rooms. Regular disturbance of potential moth and carpet beetle nursery sites are the key means of suppressing any chance of infestations. Regular chimney care and vacuuming immediately following any houseguests or catered events removes food sources, so reduces rodent activity, which in turn reduces the fur/feather consuming insects the rodents (or nesting jackdaws) carry with them.

Philip Gaches (historic house plaster expert) was contracted to carry out a survey of the ceilings in the public areas of the Ground Floor of the Castle and on the first floor, including the bedrooms. The majority of the ceilings were found to be sound, with a few areas requiring pinning and some requiring monitoring.

Grimsthorpe Castle – Collection

The Paintings Conservation Studio has been working on two paintings from the Collection: a Dutch school oil painting of a coastal scene and the Francesco Sletter oil sketch of the Triumph of Cybele has been cleaned, losses filled and the whole re-varnished.

The seven grisaille paintings of British monarchs in the upper niches of the Vanbrugh Hall were inspected. The

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Strategic report (continued)

Achievements and performance (continued)

canvases were found to be in degraded condition and will be refurbished of the coming year.

Melanie Leach ACR (previously Senior Conservator at the National Trust Conservation Studio) completed treatment to the back seat pad of the George IV throne

The Head of Collections staged an exhibition as part of the Queen's Jubilee celebrations. It was well attended by the public and allowed for some of the textiles to be put on show throughout the Castle. Next year visitors to the Castle will be able to enjoy the exhibition *Crown and Country: Grimsthorpe and Coronations*. In this year of Charles III's coronation, the exhibition will explore the links between the Willoughby de Eresby family, in their role as Lord Great Chamberlain, and British coronations. The narrative will unfold through selected objects from the Grimsthorpe Collection and from Lady Jane's private collection. Many of the items from last year's Platinum Jubilee exhibition are being reused, albeit in a slightly different iteration, together with new pieces which were not included last year. Related to the exhibition, Grimsthorpe will host its first annual symposium on 24 June 2023. The guest speakers (The Lord Carrington DL, Dr John Martin Robinson, Sir Hugh Roberts, Dr Timothy Schroder and Dr Philip Mansel) will be involved in a series of panel discussions in the Vanbrugh Hall.

Loans

Benjamin by Francisco de Zurbarán (Inv. 201) is currently on loan to the Auckland Project's Spanish Gallery. It is due to return to Grimsthorpe at the end of March 2024.

Long Term Loans

The Gwydyr Chair 1665 1680 (CADW No GU08)

Loaned to Mr and Mrs Peter Welford, Gwydyr Castle. Previous valuation for May 2005 – June 2010 £2,500. Renewed 21 September 2018 for ten years.

Two Fencing Masks, mid 19th century

Two fencing masks loaned to the Royal Armouries, Leeds. The loan is currently being renewed to 31 January 2026.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Strategic report (continued)

Achievements and performance (continued)

b. Main achievements of the Charity and review of activities (continued)

Grimsthorpe Castle – Gardens

Cultural control has been put in place to successfully control box blight, which has reduced the reliance on chemical applications to tackle the disease. Seasonal maintenance as always is ongoing throughout the gardens with mulching being a major operation this winter to benefit the soil and to help improve drought resilience with recently planted and existing trees and plants. An additional eleven Lettering Arts Trust pieces are to be installed within the Walled Garden this spring to bolster the current collection, with three pieces being positioned in strategic locations in the main garden to highlight the route to the collection for visitors.

Large Ash trees suffering with Ash Dieback have continued to be removed in the gardens with the remaining smaller trees being monitored and removed as required as part of the tree safety inspections. Space created from their removal will be planned and subsequently planted with new specimens over the coming autumn and winter to increase the resilience and interest of the gardens treescape.

Grimsthorpe Park

The second lake dredging phase commenced in October 2022 in accordance with the wildlife licencing prescriptions and will be the conclusion of major lake works. Work on tree guards along historic rides has been carried out and maintenance and aftercare are ongoing with the trees planted over the last two seasons.

Public Access - Grimsthorpe

Grimsthorpe reopened to visitors in late March 2022, with overall visitor numbers slightly down on last year. The Castle, Park and Gardens were open for 98 days this year, including six days during October half term. This is compared with 96 days in 2021 including 6 days in October half term. Total day visitor numbers for 2022 were 23,938. Of these visitors 3,602 were Season Ticket holders, 2,716 were Historic Houses members. This total visitor number of visitors is 3,265 less (12% decrease) than we had in 2021, and 4,165 less visitors (a 15% decrease) from 2019.

Castle visitor numbers for 2021 were 10,588. We have seen an increase in visitor numbers in the Castle this year, despite a drop in overall visitor figures. No doubt the exhibition increased interest, and particularly encouraged Season Ticket holders to revisit.

Volunteers were introduced to Grimsthorpe for the first time this year. The programme has been a huge success, with positive visitor feedback and a happy and enthusiastic team of volunteers covering gardens, meet and greet roles and castle room steward positions. Continued recruitment will take place with expansion into other departments anticipated.

Public Access – Drummond

Drummond Gardens were open from 1 May until 31 October totalling 186 days. Tickets sold totalled 14,280 compared to 18,950 tickets in 2019 and 13,705 tickets in 2021. There were 476 Historic Houses visitors, 1,745 free admissions which includes the open day, wheelchair access and their carer, Gardeners World 2 for 1 offer and RHS visitors in May, September and October. 2022 saw a huge increase of group visits, private, out of hours, guided tours of the garden and Keep.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Strategic report (continued)

Achievements and performance (continued)

Drummond Castle - Maintenance

Routine conservation and maintenance work to the Castle has continued with a particular focus on the external stonework, window repairs, dry rot monitoring, continual overwatch of gutters and drains and the systematic opening of doors and windows to encourage airflow throughout the building.

Drummond Castle Gardens

A continual replacement programme of box hedge with new stock, where losses have occurred due to blight, is in place. More all terrain robotic mowers have been purchased and a ladder system for the the greenhouses has been devised to allow the glass to be cleaned without risk. Storm Arwen damaged one of the statues which has now been returned to the garden.

Drummond Castle – Conservation

Tuula Pardoe (textile expert) visited the Textile Room, assessing part of the collection and reporting on condition in the context of current stability, remedial treatment required and fitness for display. Within the Armoury, tissue paper which was lining the shelves and drawers has been removed and replaced with sheets of inert museum-quality ethafoam. A weapons expert spent several days in the Armoury and Keep checking the collection condition and making recommendations for future care.

c. Investment policy and performance

Under the Memorandum and Articles of Association, the charity has the power to invest in any way that the Trustees see fit. The policy of the Trustees is to preserve the real value of the investment portfolio, after allowing for the annual withdrawal of income and capital if justified by investment returns and approved by the Trustees. Sufficient liquidity is maintained so that, together with assured income, funds are available for the cash requirements for the Estates for at least one year.

Most of the Trust's financial assets are held in funds managed by investment managers and no constraints are imposed on the managers to take account of social, environmental or ethical considerations.

Financial review

a. Going concern

Throughout the year, the Trust has been concerned with the construction of a modern art gallery which will allow the trust to show a privately owned modern art collection as well as the historic collections from both castles. The gallery is due to reach the core and shell stage by 2024 with the final fix out stage following on after completion.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

b. Reserves policy

It is the Trustees' intention in the short term to use all income from the charity's investments and activities to further the aim of the charity. A sufficient proportion of the investment fund is maintained in a liquid form so that it is available to meet any shortfall in income that may result from short term economic factors.

The total reserves of the charity at 31 March 2023 amounted to £46,938,501 (2022: £42,634,736). Of the reserves, £4,531,000 were considered free reserves in the general fund account of the charity (2022: £5,120,107).

The nature of the charity's assets and activities means that future spending is difficult to anticipate and a notional figure of £100,000 has been agreed as the minimum level of free reserves of the charity on the basis that would enable the charity to continue with all essential costs in the case of a short term emergency. The charity has substantial assets, and the trustees have the power to convert such assets to unrestricted income as they see fit for the continued operation of the charity. In addition, the trust holds a large collection of land, property and art which is being used by the trustees and management to generate income for the ongoing operation of the charity. The trustees consider the current level of reserves held by the charity to be sufficient for its continued operation.

c. Principal funding

Total incoming resources amounted to £8,231,705 (2022: £3,038,260) while total resources expended were £3,929,385 (2022: £4,067,913). This resulted in an overall gain before investment gains/losses of £4,302,320 (2022: £1,029,653 loss). Included within total incoming resources were profits on the disposal of assets totalling £4,710,000 (2022: £nil). These related to the sale of two properties on Station Road and a completion of the Corby Glen land sale. Revaluation of the remaining portfolio as at the year end amounted to a gain of £1,445 (2022: £1,917,305). This left an overall positive net movement on funds which is reflected in the increased total net assets of the balance sheet at the year end; being £46,923,715 (2022: £42,634,736).

Revaluation of the remaining portfolio as at the year end amounted to a gain of £1,445 (2022: £1,917,305). This left an overall positive net movement on funds which is reflected in the increased total net assets of the balance sheet at the year end; being £46,923,715 (2022: £42,634,736).

Structure, governance and management

a. Constitution

Grimsthorpe & Drummond Castle Trust Limited is registered as a charitable company limited by guarantee and was set up by a Memorandum of Association dated 9 March 1978, but subsequently modified on 14 December 2005.

The principal objects of the Charity are the preservation and enhancement, for the public benefit, of Grimsthorpe Castle in Lincolnshire and Drummond Castle in Perthshire and their gardens and parkland together with the collections of art, furniture and the family and estate archives associated with the properties.

Following an application to the Office of the Scottish Charity Regulator it has been confirmed that the company complies with Scottish Charity legislation. On 1 March 2008 notification was received that the charity would be entered on the Scottish Charity Register with the Charity No. SC039364. The company continues to be registered as a charity with the Charity Commission of England and Wales, registration number 507478.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Structure, governance and management (continued)

b. Methods of appointment or election of Trustees

There shall be not less than five and not more than nine Trustees and shall consist of the following:

- i) one person who for the time being is entitled to the name, style and dignity of the Barony of Willoughby de Eresby, if willing to act as a Director, or such person as he/she may appoint in writing;
- ii) subject to the prior approval of the Board, a nominee of the Barony of Willoughby de Eresby; two persons selected by the Board from those individuals nominated to be members of the Council; and
- iii) such other persons that may be elected from time to time by the Board, after consultation with the Council

c. Organisational structure and decision-making policies

The Board of Trustees are responsible for the management and finances of the Charity. They are assisted by the Council, previously called the Advisory Committee, who provide general and technical guidance on matters of relevance to the Charity.

The Board of Trustees administers the Charity. The Board meets quarterly.

The Managing Director is appointed by the Trustees to manage day to day operations of the Charity. He has delegated authority in line with policies established by the Trustees for operational matters including finance, property management and employment issues.

COUNCIL

The following were members of the Council during the year:

| | |
|---------------------------|-------------------------------------|
| Lady Willoughby de Eresby | |
| Mrs C A Butler | |
| Mr R I Calvocoressi | |
| Mr F J F M Dymoke | |
| Mr N Harries | |
| Sir M Jones | |
| Mr H P Matheson | |
| Lt. Col. S St. M Miller | |
| Mrs S H Troughton | |
| Mr J Bevan | Trustees appointment |
| Mr C Cator | Trustees appointment |
| Mr D Knott | The Royal Botanic Garden, Edinburgh |
| Mrs E Miller | Trustees appointment |
| Dr J Tate | The National Museums of Scotland |

d. Policies adopted for the induction and training of Trustees

Trustees are selected on the basis of their specialist skills and knowledge of relevance to the Trust's broad activities. New Trustees are briefed on their legal obligations under charity and company law, the content of the Memorandum and Articles of Association, the charity structure and decision making processes, recent activities and financial performance and future plans.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Structure, governance and management (continued)

e. Related party relationships

The charity operates independently and does not collaborate to a significant degree with other charities or bodies. Appropriate disclosures of transactions with charities and organisations have been incorporated into these financial statements.

f. Financial risk management

The Trustees have identified the risks to which the charity is exposed and reviews these annually. The most significant risks predominantly relate to staff issues, fire, health and safety and food hygiene. Because of the level and diversity of the company's capital resources the potential for financial risk is limited.

Plans for future periods

The Trustees will continue to seek to further the Trust's objectives to preserve and improve the Grimsthorpe and Drummond Castle Estates. At Grimsthorpe Castle the programme of stonework conservation, electrical upgrading and the implementation of the roof maintenance programme will continue. Work is ongoing in the Old Walled Garden at Grimsthorpe in order to stabilise the walls. Works to construct an Art Gallery, ticket office, Café and gift shop will continue.

Statement of Trustees' responsibilities

The Trustees (who are also the directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' Report including the Strategic Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial . Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the Charity and of their incoming resources and application of resources, including their income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Group and the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Group and the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2023

Disclosure of information to auditors

Each of the persons who are Trustees at the time when this Trustees' Report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charitable group's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charitable group's auditors are aware of that information.

Auditors

The auditors, Streets Audit LLP, have indicated their willingness to continue in office. The designated Trustees will propose a motion reappointing the auditors at a meeting of the Trustees.

Approved by order of the members of the board of Trustees and signed on their behalf by:



Mrs S Troughton DStJ

Date: 5 December 2023

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED

Opinion

We have audited the financial statements of Grimsthorpe & Drummond Castle Trust Limited (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 March 2023 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Charity Balance Sheet, the Consolidated Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 31 March 2023 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED (CONTINUED)

Other information

The other information comprises the information included in the Annual Report other than the financial statements and our Auditors' Report thereon. The Trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report including the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' Report and the Strategic Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report including the Strategic Report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GRIMSTHORPE & DRUMMOND CASTLE
TRUST LIMITED (CONTINUED)**

Responsibilities of trustees

As explained more fully in the Trustees' Responsibilities Statement, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED (CONTINUED)

Auditors' responsibilities for the audit of the financial statements

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the company and sector in which it operates;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, taxation legislation, data protection, anti-bribery, employment, environmental and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in Note 2 were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.
- performed physical verification of a sample of the Art Collection to gain assurance over controls in place for asset management of the collection.
- reviewed Trustee meeting minutes for evidence of appropriate decision-making and management controls.

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED (CONTINUED)

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC, relevant regulators and the company's legal advisors.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' Report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's trustees, as a body, in accordance with regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.



Linda Lord (Senior Statutory Auditor)

for and on behalf of

Streets Audit LLP

Chartered Accountants and Statutory Auditor

Lucy Tower Street

Lincoln

Lincolnshire

LN1 1XW

Date: 22/12/2023

Streets Audit LLP are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND
EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2023**

| | Note | Unrestricted funds 2023 £ | Restricted funds 2023 £ | Endowment funds 2023 £ | Total funds 2023 £ | Total funds 2022 £ |
|---|------|------------------------------------|----------------------------------|---------------------------------|-----------------------------|-----------------------------|
| Income and endowments from: | | | | | | |
| Donations and legacies | 3 | 1,371 | - | - | 1,371 | 9,772 |
| Charitable activities | 4 | 3,040,013 | - | - | 3,040,013 | 3,010,630 |
| Other trading activities | 5 | 196,871 | - | - | 196,871 | - |
| Investments | 6 | - | 208,450 | - | 208,450 | 17,858 |
| Other income | 7 | 75,000 | - | 4,710,000 | 4,785,000 | - |
| Total income and endowments | | 3,313,255 | 208,450 | 4,710,000 | 8,231,705 | 3,038,260 |
| Expenditure on: | | | | | | |
| Raising funds | 8 | - | 7,067 | - | 7,067 | 128,071 |
| Charitable activities | 9 | 3,902,362 | 19,956 | - | 3,922,318 | 3,939,842 |
| Total expenditure | | 3,902,362 | 27,023 | - | 3,929,385 | 4,067,913 |
| Net (expenditure)/income before net gains on investments | | (589,107) | 181,427 | 4,710,000 | 4,302,320 | (1,029,653) |
| Net gains on investments | | - | 1,445 | - | 1,445 | 1,917,305 |
| Net (expenditure)/income | | (589,107) | 182,872 | 4,710,000 | 4,303,765 | 887,652 |
| Transfers between funds | 19 | - | 4,710,000 | (4,710,000) | - | - |
| Net movement in funds | | (589,107) | 4,892,872 | - | 4,303,765 | 887,652 |
| Reconciliation of funds: | | | | | | |
| Total funds brought forward | | 5,120,107 | 15,907,087 | 21,607,542 | 42,634,736 | 41,747,084 |
| Net movement in funds | | (589,107) | 4,892,872 | - | 4,303,765 | 887,652 |
| Total funds carried forward | | 4,531,000 | 20,799,959 | 21,607,542 | 46,938,501 | 42,634,736 |

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)
REGISTERED NUMBER: 01356661

CONSOLIDATED BALANCE SHEET
AS AT 31 MARCH 2023

| | Note | 2023 £ | 2022 £ |
|--|------|--------------------------|--------------------------|
| Fixed assets | | | |
| Tangible assets | 14 | 35,187,254 | 28,270,347 |
| Investments | 15 | 625,788 | 631,411 |
| | | <u>35,813,042</u> | <u>28,901,758</u> |
| Current assets | | | |
| Stocks | 16 | 19,047 | 22,695 |
| Debtors | 17 | 3,075,993 | 973,817 |
| Cash at bank and in hand | | 9,215,996 | 13,785,939 |
| | | <u>12,311,036</u> | <u>14,782,451</u> |
| Creditors: amounts falling due within one year | 18 | (1,185,577) | (1,049,473) |
| Net current assets | | <u>11,125,459</u> | <u>13,732,978</u> |
| Total assets less current liabilities | | <u>46,938,501</u> | <u>42,634,736</u> |
| Net assets excluding pension asset | | <u>46,938,501</u> | <u>42,634,736</u> |
| Total net assets | | <u><u>46,938,501</u></u> | <u><u>42,634,736</u></u> |
| Charity funds | | | |
| Endowment funds | 19 | 21,607,542 | 21,607,542 |
| Restricted funds | 19 | 20,799,959 | 15,907,087 |
| Unrestricted funds | 19 | 4,531,000 | 5,120,107 |
| Total funds | | <u><u>46,938,501</u></u> | <u><u>42,634,736</u></u> |

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the Trustees on 05 December 2023 and signed on their behalf by:



Mrs S Troughton DStJ
(Chair of Trustees)

The notes on pages 21 to 43 form part of these financial statements.

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)
REGISTERED NUMBER: 01356661

CHARITY BALANCE SHEET
AS AT 31 MARCH 2023

| | Note | 2023 £ | 2022 £ |
|--|------|--------------------------|--------------------------|
| Fixed assets | | | |
| Tangible assets | 14 | 35,187,254 | 28,270,347 |
| Investments | 15 | 625,789 | 631,411 |
| | | <u>35,813,043</u> | <u>28,901,758</u> |
| Current assets | | | |
| Stocks | 16 | 19,047 | 22,695 |
| Debtors | 17 | 3,115,367 | 973,817 |
| Cash at bank and in hand | | 9,215,995 | 13,785,939 |
| | | <u>12,350,409</u> | <u>14,782,451</u> |
| Creditors: amounts falling due within one year | 18 | (1,224,951) | (1,049,473) |
| Net current assets | | <u>11,125,458</u> | <u>13,732,978</u> |
| Total assets less current liabilities | | <u>46,938,501</u> | <u>42,634,736</u> |
| Net assets excluding pension asset | | <u>46,938,501</u> | <u>42,634,736</u> |
| Total net assets | | <u><u>46,938,501</u></u> | <u><u>42,634,736</u></u> |
| Charity funds | | | |
| Endowment funds | 19 | 21,607,542 | 21,607,542 |
| Restricted funds | 19 | 20,799,959 | 15,907,087 |
| Unrestricted funds | 19 | 4,531,000 | 5,120,107 |
| Total funds | | <u><u>46,938,501</u></u> | <u><u>42,634,736</u></u> |

The Charity's net movement in funds for the year was £4,303,765 (2022 - £887,652).

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the Trustees on 05 December 2023 and signed on their behalf by:

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)
REGISTERED NUMBER: 01356661

CHARITY BALANCE SHEET (CONTINUED)
AS AT 31 MARCH 2023



Mrs S Troughton DStJ
(Chair of Trustees)

The notes on pages 21 to 43 form part of these financial statements.

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2023

| | 2023 £ | 2022 £ |
|--|--------------------|-------------------|
| Cash flows from operating activities | | |
| Net cash used in operating activities | 1,980,074 | 620,385 |
| Cash flows from investing activities | | |
| Dividends, interests and rents from investments | 208,451 | 17,858 |
| Purchase of tangible fixed assets | (6,758,468) | (5,110,944) |
| Proceeds from sale of investments | - | 16,612,456 |
| Purchase of investments | - | (9,993) |
| Net cash (used in)/provided by investing activities | (6,550,017) | 11,509,377 |
| Cash flows from financing activities | | |
| Net cash provided by financing activities | - | - |
| Change in cash and cash equivalents in the year | (4,569,943) | 12,129,762 |
| Cash and cash equivalents at the beginning of the year | 13,785,939 | 1,656,177 |
| Cash and cash equivalents at the end of the year | 9,215,996 | 13,785,939 |

The notes on pages 21 to 43 form part of these financial statements

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

1. General information

As set out in the Trustee's report, Grimsthorpe & Drummond Castle Trust Limited is an incorporated registered charity in England & Wales. The principal office of the charity is Grimsthorpe Estate Office, Grimsthorpe, Bourne, PE10 0LY.

The principal objective of the charity is set out in the Trustees' report.

These financial statements have been prepared in sterling, which is the functional currency of the charity.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Grimsthorpe & Drummond Castle Trust Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Consolidated Statement of Financial Activities (SOFA) and Consolidated Balance Sheet consolidate the financial statements of the Group and its subsidiary undertaking. The results of the subsidiary are consolidated on a line by line basis.

The Group has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Financial Activities in these financial statements.

2.2 Going concern

During the year and subsequent to the year end, the UK has experienced a pandemic of the Coronavirus. The potential effects to the charity and its future prospects cannot be fully quantified but the trustees remain committed to the protection of the charity. This is being regularly reviewed by the trustees. In addition the trustees are mindful of the significant ongoing support offered by the UK Government. Accordingly the financial statements have been prepared on a going concern basis.

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

2. Accounting policies (continued)

2.3 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Consolidated Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023

2. Accounting policies (continued)

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on raising funds includes all expenditure incurred by the Group to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Group's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

2.5 Government grants

Government grants relating to tangible fixed assets are treated as deferred income and released to the Consolidated Statement of Financial Activities over the expected useful lives of the assets concerned. Other grants are credited to the Consolidated Statement of Financial Activities as the related expenditure is incurred.

2.6 Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Group; this is normally upon notification of the interest paid or payable by the institution with whom the funds are deposited.

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

2. Accounting policies (continued)

2.7 Tangible fixed assets and depreciation

Tangible fixed assets costing £5,000 or more are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Assets in the course of construction are included at costs incurred to date. Depreciation on these assets is not charged until they are brought into use.

At each reporting date the Charity assesses whether there is any indication of impairment. If such indication exists, the recoverable amount of the asset is determined to be the higher of its fair value less costs to sell and its value in use. An impairment loss is recognised where the carrying amount exceeds the recoverable amount.

The Collection of Art and Furniture donated to the Charity is shown at values adopted by the Trustees based on original insurance values, additions being included at cost, or where donated deemed value.

No depreciation has been charged in respect of these assets as it is the Trustees' opinion that given the charity's policy of regular maintenance and restoration of the properties, and the economic and technological obsolescence of the Heritage Buildings, Art Collection and Furniture is unlikely, these assets have very long useful lives. It is therefore considered that any periodic depreciation charge would be immaterial. In the few instances where disposals of similar assets have taken place in recent years, the disposal proceeds have not been less than their carrying values.

The Trustees are of the opinion that the values of both the Land and Buildings and the Collection are significantly in excess of their carrying values.

The cost of improvements to the structure of existing buildings, where no change in use has occurred, is charged to the Statement of Financial Activities in the period in which the expenditure is incurred. The cost of development of any new dwelling is capitalised subject to any indications of impairment.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives .

Depreciation is provided on the following bases:

| | |
|-------------------------------|---------------------------|
| Land & Buildings | - Nil |
| Plant, vehicles & equipment | - 5% or 20% Straight line |
| Collection of Art & Furniture | - Nil |

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

2. Accounting policies (continued)

2.8 Investments

Fixed asset investments are a form of financial instrument and are initially recognised at their transaction cost and subsequently measured at fair value at the Balance Sheet date, unless the value cannot be measured reliably in which case it is measured at cost less impairment. Investment gains and losses, whether realised or unrealised, are combined and presented as 'Gains/(Losses) on investments' in the Consolidated Statement of Financial Activities.

Investments in subsidiaries are valued at cost less provision for impairment.

2.9 Stocks

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

2.10 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.11 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.12 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Consolidated Statement of Financial Activities as a finance cost.

2.13 Financial instruments

The Group only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

2. Accounting policies (continued)

2.14 Operating leases

Rentals paid under operating leases are charged to the Consolidated Statement of Financial Activities on a straight-line basis over the lease term.

2.15 Pensions

The Group operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Group to the fund in respect of the year.

2.16 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Group and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Group for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. Income from donations and legacies

| | Unrestricted funds 2023 £ | Total funds 2023 £ | <i>Total funds 2022 £</i> |
|-------------------|--|---------------------------------------|---------------------------------------|
| Donations | 1,371 | 1,371 | 2,450 |
| Government grants | - | - | 7,322 |
| Total 2023 | <u>1,371</u> | <u>1,371</u> | <u>9,772</u> |
| <i>Total 2022</i> | <u>9,772</u> | <u>9,772</u> | |

Government grants comprise amounts received under the coronavirus job retention scheme as well as sundry business support grants in the wake of the Covid-19 pandemic.

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

4. Income from charitable activities

| | Unrestricted funds 2023 £ | Total funds 2023 £ | <i>Total funds 2022 £</i> |
|---|--|---------------------------------------|---------------------------------------|
| Income from charitable activities - Grimsthorpe | 2,781,336 | 2,781,336 | 2,774,867 |
| Income from charitable activities - Drummond | 258,677 | 258,677 | 235,763 |
| Total 2023 | <u>3,040,013</u> | <u>3,040,013</u> | <u>3,010,630</u> |

5. Income from other trading activities

Income from non charitable trading activities

| | Unrestricted funds 2023 £ | Total funds 2023 £ | <i>Total funds 2022 £</i> |
|---|--|---------------------------------------|---------------------------------------|
| Grimsthorpe & Drummond Castle Enterprises Ltd | 196,871 | 196,871 | - |

6. Investment income

| | Restricted funds 2023 £ | Total funds 2023 £ | <i>Total funds 2022 £</i> |
|-------------------|--|---------------------------------------|---------------------------------------|
| Interest | 208,450 | 208,450 | 17,858 |
| <i>Total 2022</i> | <u>17,858</u> | <u>17,858</u> | |

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

7. Other incoming resources

| | Unrestricted funds 2023 £ | Endowment funds 2023 £ | Total funds 2023 £ | <i>Total funds 2022 £</i> |
|----------------------|--|---|---------------------------------------|---------------------------------------|
| Miscellaneous Income | 75,000 | - | 75,000 | - |
| Sale of Land | - | 4,280,000 | 4,280,000 | - |
| Sale of Property | - | 430,000 | 430,000 | - |
| Total 2023 | <u>75,000</u> | <u>4,710,000</u> | <u>4,785,000</u> | <u>-</u> |
| <i>Total 2022</i> | <u>-</u> | <u>-</u> | <u>-</u> | |

Sale proceeds in the year pertain the sale of land at the Corby Glen development site alongside the sale of number 28 and 29 Station road properties.

8. Investment management costs

| | Restricted funds 2023 £ | Total funds 2023 £ | <i>Total funds 2022 £</i> |
|----------------------------|--|---------------------------------------|---------------------------------------|
| Investment management fees | 7,067 | 7,067 | 128,071 |
| <i>Total 2022</i> | <u>128,071</u> | <u>128,071</u> | |

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

9. Analysis of expenditure on charitable activities

Summary by fund type

| | Unrestricted funds 2023 £ | Restricted funds 2023 £ | Total 2023 £ | <i>Total 2022 £</i> |
|-------------------|--|--|-----------------------------|-----------------------------|
| Grimsthorpe | 3,270,346 | 19,956 | 3,290,302 | 3,289,191 |
| Drummond | 596,923 | - | 596,923 | 620,747 |
| Governance | 35,093 | - | 35,093 | 29,904 |
| Total 2023 | 3,902,362 | 19,956 | 3,922,318 | 3,939,842 |
| <i>Total 2022</i> | <i>3,916,601</i> | <i>23,241</i> | <i>3,939,842</i> | |

10. Analysis of expenditure by activities

| | Activities undertaken directly 2023 £ | Support costs 2023 £ | Total funds 2023 £ | <i>Total funds 2022 £</i> |
|-------------------|--|---|---------------------------------------|---------------------------------------|
| Grimsthorpe | 2,987,012 | 303,290 | 3,290,302 | 3,289,191 |
| Drummond | 560,666 | 36,257 | 596,923 | 620,747 |
| Governance | - | 35,093 | 35,093 | 29,904 |
| Total 2023 | 3,547,678 | 374,640 | 3,922,318 | 3,939,842 |
| <i>Total 2022</i> | <i>3,577,279</i> | <i>362,563</i> | <i>3,939,842</i> | |

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

10. Analysis of expenditure by activities (continued)

Analysis of direct costs

| | Grimsthorpe | Drummond | Total funds | Total funds |
|-----------------------------------|--------------------|-----------------|--------------------|--------------------|
| | 2023 | 2023 | 2023 | 2022 |
| | £ | £ | £ | £ |
| Public Access Expenditure | 283,511 | 51,537 | 335,048 | 312,358 |
| Castle & grounds upkeep | 792,777 | 441,605 | 1,234,382 | 1,211,295 |
| Other property upkeep | 822,970 | 44,516 | 867,486 | 865,746 |
| Conservation of collection | 19,956 | - | 19,956 | 20,075 |
| Security | 237,357 | - | 237,357 | 189,428 |
| Forestry | 59,076 | - | 59,076 | 211,947 |
| Major Restoration and Improvement | 578,786 | 50 | 578,836 | 604,888 |
| Office Expenses | - | - | - | 1,200 |
| Management Expenses | 192,579 | 22,958 | 215,537 | 160,342 |
| Total 2023 | 2,987,012 | 560,666 | 3,547,678 | 3,577,279 |
| <i>Total 2022</i> | <i>2,989,109</i> | <i>588,170</i> | <i>3,577,279</i> | |

Analysis of support costs

| | Grimsthorpe | Drummond | Governance | Total funds | Total funds |
|-------------------|--------------------|-----------------|-------------------|--------------------|--------------------|
| | 2023 | 2023 | 2023 | 2023 | 2022 |
| | £ | £ | £ | £ | £ |
| Staff costs | 275,438 | - | 17,864 | 293,302 | 267,335 |
| Professional Fees | - | - | 17,229 | 17,229 | 15,802 |
| Property Upkeep | 14,417 | - | - | 14,417 | 9,419 |
| Office Expenses | 10,163 | - | - | 10,163 | 4,628 |
| Management Costs | - | 36,257 | - | 36,257 | 53,670 |
| Bad Debts | 3,272 | - | - | 3,272 | 11,709 |
| Total 2023 | 303,290 | 36,257 | 35,093 | 374,640 | 362,563 |
| <i>Total 2022</i> | <i>300,082</i> | <i>32,577</i> | <i>29,904</i> | <i>362,563</i> | |

GRIMSTHORPE & DRUMMOND CASTLE TRUST LIMITED
(A Company Limited by Guarantee)

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2023**

11. Auditors' remuneration

The auditors' remuneration amounts to an auditor fee of £7,500 (2022 - £6,500), and fees in connection with accountancy and other professional services in the period of of £14,500 (2022 - £11,750).

12. Staff costs

| | Group and Company 2023 £ | <i>Group and Company 2022 £</i> |
|--|---|---|
| | | - |
| Wages and Salaries | 997,324 | 966,390 |
| Contribution to defined contribution pension schemes | 83,530 | 75,391 |
| Pension | 64,577 | 58,371 |
| | 1,145,431 | 1,100,152 |

The average number of persons employed by the Charity during the year was as follows:

| | Group 2023 No. | <i>Group 2022 No.</i> |
|-------------|-------------------------------|-------------------------------|
| Grimsthorpe | 49 | 49 |
| Drummond | 8 | 8 |
| | 57 | 57 |

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

| | Group 2023 No. | <i>Group 2022 No.</i> |
|-------------------------------|-------------------------------|-------------------------------|
| In the band £70,001 - £80,000 | 1 | 1 |

The key management personnel of the charity comprise the Trustees. The total employee benefits paid to 2 members of key management personnel (including employer's national insurance) (2022-2 member) of the chaity were £158,128 (2022: £147,247).

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13. Trustees' remuneration and expenses

During the year, one or more Trustees has been paid remuneration or has received other benefits from an employment with the Charity. Lt Col. S St. M Miller was the managing director throughout the current and previous year, and it is for this role remuneration is received and not for his role at trustee. The value of Trustees' remuneration and other benefits was as follows

| | | 2023 £ | 2022 £ |
|------------------------|----------------------------|-----------|-----------|
| Lt Col. S St. M Miller | Remuneration | 74,427 | 71,208 |
| | Pension contributions paid | 5,121 | 4,900 |

In addition, part of the role of managing director requires Lt Col. S St. M Miller to be provided with accommodation on the grounds of the estate. As a result, no benefit in kind arises. This is as disclosed and agreed with the charity commission.

During the year ended 31 March 2023, expenses totalling £790 were reimbursed or paid directly to 4 Trustees (2022 - £3,086 to 4 Trustees). Expenses related to travel and meeting costs.

14. Tangible fixed assets

Group and Company

| | Freehold property £ | Plant and machinery £ | Other fixed assets £ | Total £ |
|--------------------------|---------------------------|-----------------------------|----------------------------|-------------------|
| Cost or valuation | | | | |
| At 1 April 2022 | 24,856,419 | 606,588 | 3,318,695 | 28,781,702 |
| Additions | 6,931,486 | 10,500 | - | 6,941,986 |
| Disposals | - | (7,500) | - | (7,500) |
| At 31 March 2023 | <u>31,787,905</u> | <u>609,588</u> | <u>3,318,695</u> | <u>35,716,188</u> |
| Depreciation | | | | |
| At 1 April 2022 | - | 511,355 | - | 511,355 |
| Charge for the year | - | 25,079 | - | 25,079 |
| On disposals | - | (7,500) | - | (7,500) |
| At 31 March 2023 | <u>-</u> | <u>528,934</u> | <u>-</u> | <u>528,934</u> |

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14. Tangible fixed assets (continued)

Group and Company (continued)

| | Freehold property £ | Plant and machinery £ | Other fixed assets £ | Total £ |
|-------------------------|---------------------------|-----------------------------|----------------------------|-------------------|
| Net book value | | | | |
| At 31 March 2023 | 31,787,905 | 80,654 | 3,318,695 | 35,187,254 |
| <i>At 31 March 2022</i> | <i>24,856,419</i> | <i>95,233</i> | <i>3,318,695</i> | <i>28,270,347</i> |

Fixed assets include £10,704,561 in respect of assets in the course of construction. Of this total, £4,139,755 is within the cost brought forward figure and £6,510,806 is part of the additions figure. These costs relate to the construction of the Gallery and the Estate services centre in addition to the Featherwell Barns Development.

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FOR THE YEAR ENDED 31 MARCH 2023**

15. Fixed asset investments

| | Listed investments £ |
|--------------------------|-------------------------------------|
| Group | |
| Cost or valuation | |
| At 1 April 2022 | 631,410 |
| Revaluations | (5,622) |
| At 31 March 2023 | 625,788 |
| Net book value | |
| At 31 March 2023 | 625,788 |
| <i>At 31 March 2022</i> | 631,410 |

| | Investments in subsidiary companies £ | Listed investments £ | Total £ |
|--------------------------|--|-------------------------------------|--------------------|
| Charity | | | |
| Cost or valuation | | | |
| At 1 April 2022 | 1 | 631,410 | 631,411 |
| Revaluations | - | (5,622) | (5,622) |
| At 31 March 2023 | 1 | 625,788 | 625,789 |
| Net book value | | | |
| At 31 March 2023 | 1 | 625,788 | 625,789 |
| <i>At 31 March 2022</i> | 1 | 631,410 | 631,411 |

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Principal subsidiaries

The following was a subsidiary undertaking of the Charity:

| Name | Company number | Registered office or principal place of business | Principal activity |
|---|-----------------------|---|---------------------------|
| Grimsthorpe & Drummond Castle Enterprises Limited | 12261095 | Estate Office, Grimsthorpe, Bourne | Events |
| Class of shares | Holding | Included in consolidation | |
| Ordinary | 100% | Yes | |

The financial results of the subsidiary for the year were:

| Name | Income £ | Expenditure £ | Net assets £ |
|---|---------------------|--------------------------|-------------------------|
| Grimsthorpe & Drummond Castle Enterprises Limited | 196,871 | (196,871) | 1 |

The subsidiary was dormant throughout the prior period.

16. Stocks

| | Group 2023 £ | <i>Group 2022 £</i> | Company 2023 £ | <i>Company 2022 £</i> |
|--------------------------------|-----------------------------|-----------------------------|-------------------------------|-------------------------------|
| Finished Goods and consumables | 19,047 | 22,695 | 19,047 | 22,695 |

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17. Debtors

| | Group 2023 £ | <i>Group 2022 £</i> | Company 2023 £ | <i>Company 2022 £</i> |
|--------------------------------|-----------------------------|-----------------------------|-------------------------------|-------------------------------|
| Due within one year | | | | |
| Trade debtors | 2,813,715 | 677,591 | 2,813,715 | 677,591 |
| Other debtors | 117,234 | 167,570 | 156,608 | 167,570 |
| Prepayments and accrued income | 145,044 | 128,656 | 145,044 | 128,656 |
| | 3,075,993 | <i>973,817</i> | 3,115,367 | <i>973,817</i> |

18. Creditors: Amounts falling due within one year

| | Group 2023 £ | <i>Group 2022 £</i> | Company 2023 £ | <i>Company 2022 £</i> |
|------------------------------------|-----------------------------|-----------------------------|-------------------------------|-------------------------------|
| Trade creditors | 654,265 | 783,097 | 654,265 | 783,097 |
| Amounts owed to group undertakings | - | - | 39,374 | - |
| Other taxation and social security | 17,523 | 19,592 | 17,523 | 19,592 |
| Other creditors | 9,197 | 6,673 | 9,197 | 6,673 |
| Accruals and deferred income | 504,592 | 240,111 | 504,592 | 240,111 |
| | 1,185,577 | <i>1,049,473</i> | 1,224,951 | <i>1,049,473</i> |

| | Group 2023 £ | <i>Group 2022 £</i> | Company 2023 £ | <i>Company 2022 £</i> |
|---|-----------------------------|-----------------------------|-------------------------------|-------------------------------|
| Deferred Income Summary: In Advance of Public Access Opening | | | | |
| Deferred income at 1 April 2022 | 11,788 | 1,643 | 11,788 | 1,643 |
| Resources deferred during the year | 16,241 | 11,788 | 16,241 | 11,788 |
| Amounts released from previous periods | (11,788) | (1,643) | (11,788) | (1,643) |
| Total | 16,241 | <i>11,788</i> | 16,241 | <i>11,788</i> |

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**NOTES TO THE FINANCIAL STATEMENTS
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19. Statement of funds

Statement of funds - current year

| | Balance at 1 April 2022 £ | Income £ | Expenditure £ | Transfers in/out £ | Gains/ (Losses) £ | Balance at 31 March 2023 £ |
|------------------------------------|---------------------------------|------------------|--------------------|--------------------------|-------------------------|-------------------------------------|
| Unrestricted funds | | | | | | |
| General Funds | 5,120,107 | 3,313,255 | (3,902,362) | - | - | 4,531,000 |
| Endowment funds | | | | | | |
| Endowment (Permanent) | 21,607,542 | 4,710,000 | - | (4,710,000) | - | 21,607,542 |
| Restricted funds | | | | | | |
| Collection Management Reserve 2005 | 631,332 | 2 | (27,023) | 27,021 | 1,445 | 632,777 |
| Collection Management Reserve | 10,588,000 | 208,448 | - | (569,515) | - | 10,226,933 |
| Gallery Construction | 4,687,755 | - | - | 5,252,494 | - | 9,940,249 |
| | <u>15,907,087</u> | <u>208,450</u> | <u>(27,023)</u> | <u>4,710,000</u> | <u>1,445</u> | <u>20,799,959</u> |
| Total of funds | <u>42,634,736</u> | <u>8,231,705</u> | <u>(3,929,385)</u> | <u>-</u> | <u>1,445</u> | <u>46,938,501</u> |

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**NOTES TO THE FINANCIAL STATEMENTS
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19. Statement of funds (continued)

Statement of funds - prior year

| | <i>Balance at 1 April 2021</i> | <i>Income</i> | <i>Expenditure</i> | <i>Transfers in/out</i> | <i>Gains/ (Losses)</i> | <i>Balance at 31 March 2022</i> |
|------------------------------------|------------------------------------|-------------------------|---------------------------|-----------------------------|----------------------------|---|
| | £ | £ | £ | £ | £ | £ |
| Unrestricted funds | | | | | | |
| General Funds | 3,521,852 | 3,020,402 | (3,916,601) | 2,494,454 | - | 5,120,107 |
| Endowment funds | | | | | | |
| Endowment (Permanent) | 21,607,542 | - | - | - | - | 21,607,542 |
| Endowment Fund (Expendable) | 2,464,966 | - | - | (2,487,579) | 22,613 | - |
| | <u>24,072,508</u> | <u>-</u> | <u>-</u> | <u>(2,487,579)</u> | <u>22,613</u> | <u>21,607,542</u> |
| Restricted funds | | | | | | |
| Collection Management Reserve 2005 | 571,678 | 445 | (19,945) | 12,476 | 66,678 | 631,332 |
| Collection Management Reserve | 11,556,859 | 17,413 | (128,071) | (2,686,215) | 1,828,014 | 10,588,000 |
| Gallery Construction | 2,020,891 | - | - | 2,666,864 | - | 4,687,755 |
| Forestry Machinery | 3,296 | - | (3,296) | - | - | - |
| | <u>14,152,724</u> | <u>17,858</u> | <u>(151,312)</u> | <u>(6,875)</u> | <u>1,894,692</u> | <u>15,907,087</u> |
| Total of funds | <u><u>41,747,084</u></u> | <u><u>3,038,260</u></u> | <u><u>(4,067,913)</u></u> | <u><u>-</u></u> | <u><u>1,917,305</u></u> | <u><u>42,634,736</u></u> |

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**NOTES TO THE FINANCIAL STATEMENTS
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19. Statement of funds (continued)

Unrestricted funds

General Funds- The unrestricted reserves of the charity.

Endowment funds

Endowment (Permanent)- funds held indefinitely by the charity for the purpose of generating income.

Endowment (Expendable)- funds held in the investment portfolio by the charity for the purpose of generating income which can be converted into income at the discretion of the charity trustees. During the year ended 31 March 2022, this was converted in full into income.

Restricted funds

Collection Management Reserve 2005- being funds held specifically for the future management of the collection. This was originally represented by 350,308.61 treasury stock units in addition to accumulated income from these units. The original donor, Lady Willoughby, requested that the proceeds of the sale of a painting be held initially to generate income and preserve the collection. During the year ended 31 March 2019, it became clear that the restriction of a specific number of units was an inappropriate way to designate funds, and with the agreement of the original donor and the current board of trustees an amount of £500,000 was transferred to a separate investment holding, restricted as an original cost rather than tied to unit numbers.

Collection Management Reserve- The reserve also now includes funds generated from the sale of the Lucian Freud painting, "Night Portrait" which are to be used for the preservation and development of the Grimsthorpe Estate. Costs in relation to the upkeep of the castle artworks have been transferred from this fund in the year.

Gallery Construction- The reserve has been created to reflect the value of expenditure undertaken to date in constructing the Gallery and Car Park. The costs to date form part of the capital asset of the gallery which will be treated as restricted and part of the Collection Management Reserve.

Forestry Machinery - the restricted assets; forestry machinery with the annual depreciation charges allocated to reduce the funds in line with the reduction of the net book value of the vehicle.

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20. Summary of funds

Summary of funds - current year

| | Balance at 1 April 2022 £ | Income £ | Expenditure £ | Transfers in/out £ | Gains/ (Losses) £ | Balance at 31 March 2023 £ |
|------------------|---------------------------------|------------------|--------------------|--------------------------|-------------------------|-------------------------------------|
| General funds | 5,120,107 | 3,313,255 | (3,902,362) | - | - | 4,531,000 |
| Endowment funds | 21,607,542 | 4,710,000 | - | (4,710,000) | - | 21,607,542 |
| Restricted funds | 15,907,087 | 208,450 | (27,023) | 4,710,000 | 1,445 | 20,799,959 |
| | <u>42,634,736</u> | <u>8,231,705</u> | <u>(3,929,385)</u> | <u>-</u> | <u>1,445</u> | <u>46,938,501</u> |

Summary of funds - prior year

| | Balance at 1 April 2021 £ | Income £ | Expenditure £ | Transfers in/out £ | Gains/ (Losses) £ | Balance at 31 March 2022 £ |
|------------------|---------------------------------|------------------|--------------------|--------------------------|-------------------------|-------------------------------------|
| General funds | 3,521,852 | 3,020,402 | (3,916,601) | 2,494,454 | - | 5,120,107 |
| Endowment funds | 24,072,508 | - | - | (2,487,579) | 22,613 | 21,607,542 |
| Restricted funds | 14,152,724 | 17,858 | (151,312) | (6,875) | 1,894,692 | 15,907,087 |
| | <u>41,747,084</u> | <u>3,038,260</u> | <u>(4,067,913)</u> | <u>-</u> | <u>1,917,305</u> | <u>42,634,736</u> |

21. Analysis of net assets between funds

Analysis of net assets between funds - current year

| | Unrestricted funds 2023 £ | Restricted funds 2023 £ | Endowment funds 2023 £ | Total funds 2023 £ |
|-------------------------------|------------------------------------|----------------------------------|---------------------------------|-----------------------------|
| Tangible fixed assets | 3,960,713 | 9,618,999 | 21,607,542 | 35,187,254 |
| Fixed asset investments | 78 | 625,710 | - | 625,788 |
| Current assets | 1,755,786 | 10,555,250 | - | 12,311,036 |
| Creditors due within one year | (1,185,577) | - | - | (1,185,577) |
| Total | <u>4,531,000</u> | <u>20,799,959</u> | <u>21,607,542</u> | <u>46,938,501</u> |

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**NOTES TO THE FINANCIAL STATEMENTS
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21. Analysis of net assets between funds (continued)

Analysis of net assets between funds - prior year

| | <i>Unrestricted funds 2022 £</i> | <i>Restricted funds 2022 £</i> | <i>Endowment funds 2022 £</i> | <i>Total funds 2022 £</i> |
|-------------------------------|--|--|---|---------------------------------------|
| Tangible fixed assets | 1,975,050 | 4,687,755 | 21,607,542 | 28,270,347 |
| Fixed asset investments | 78 | 631,333 | - | 631,411 |
| Current assets | 4,194,452 | 10,587,999 | - | 14,782,451 |
| Creditors due within one year | (1,049,473) | - | - | (1,049,473) |
| Total | <u>5,120,107</u> | <u>15,907,087</u> | <u>21,607,542</u> | <u>42,634,736</u> |

22. Reconciliation of net movement in funds to net cash flow from operating activities

| | Group 2023 £ | <i>Group 2022 £</i> |
|--|-----------------------------|-----------------------------|
| Net income for the year (as per Statement of Financial Activities) | <u>4,303,765</u> | <u>887,652</u> |
| Adjustments for: | | |
| Depreciation charges | 25,079 | 39,003 |
| Gains on investments | 5,622 | (1,917,305) |
| Dividends, interests and rents from investments | (208,450) | (17,858) |
| Decrease/(increase) in stocks | 3,648 | (10,858) |
| Decrease/(increase) in debtors | (2,102,176) | 1,041,745 |
| Increase/(decrease) in creditors | (47,414) | 598,006 |
| Net cash provided by operating activities | <u>1,980,074</u> | <u>620,385</u> |

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23. Analysis of cash and cash equivalents

| | Group 2023 | <i>Group 2022</i> |
|--|-----------------------|-----------------------|
| | £ | £ |
| Cash in hand | 9,215,996 | 13,785,939 |
| Total cash and cash equivalents | 9,215,996 | <i>13,785,939</i> |

24. Analysis of changes in net debt

| | At 1 April 2022 | Cash flows | At 31 March 2023 |
|--------------------------|----------------------------|--------------------|-----------------------------|
| | £ | £ | £ |
| Cash at bank and in hand | 13,785,939 | (4,569,943) | 9,215,996 |
| | 13,785,939 | (4,569,943) | 9,215,996 |

25. Capital commitments

| | Group 2023 | <i>Group 2022</i> | Company 2023 | <i>Company 2022</i> |
|--|-----------------------|-----------------------|-------------------------|-------------------------|
| | £ | £ | £ | £ |
| Contracted for but not provided in these financial statements | | | | |
| Construction of the Temporary Visitor Buildings | 126,800 | - | - | - |
| Development of Featherwell Barns | - | 769,578 | - | 769,578 |
| Construction of Estate Services Centre | - | 260,600 | - | 260,600 |
| | 126,800 | <i>1,030,178</i> | - | <i>1,030,178</i> |

26. Pension commitments

The group operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the group in an independently administered fund.

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27. Operating lease commitments

At 31 March 2023 the Group and the Charity had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

| | Group 2023 | <i>Group 2022</i> | Company 2023 | <i>Company 2022</i> |
|-----------------------|-----------------------|-----------------------|-------------------------|-------------------------|
| | £ | £ | £ | £ |
| Not later than 1 year | 148 | 148 | 148 | 148 |

28. Related party transactions

Trustees may from time to time make donations to the charity. Normally no conditions are attached to these gifts.

Lady Willoughby de Eresby is a Director of Ancaster Estates, a Company which is a tenant of Grimsthorpe & Drummond Castle Trust Limited. All transactions between the Landlord and Tenant are carried out on a normal arms-length commercial basis, Independent Valuers and Agents being used where appropriate. In addition at Drummond, Drummond Estates (Lady Willoughby de Eresby trading as) has been contracted to carry out a small amount of maintenance work and provide services to the Company, all such work being charged on a commercial basis. This was immaterial during the year. The rents charged to Ancaster Estates in the year were £180,250 in respect of Grimsthorpe Castle Farm Rent (2022: £180,250) and £3,564 in respect of Drummond (2022: £3,564).

Lt. Col S St. M Miller was employed by the Trust as managing director for the year ended 31 March 2022. Full disclosure has been made in the staff costs section of the financial statements. In addition, the wife and daughter of Lt. Col S St M Miller were employed by the Trust. Mrs E Miller was remunerated for her role as archivist for the Trust and was paid within the banding of £30,000-£35,000 (2022: £30,000-35,000). Ms H Miller was remunerated for her role as an employee of the Trust (*Ms Miller employment ceased on 22nd December 2022*) and was paid within the banding £15,000-20,000 (2022: £20,000-£25,000).

Harry Coups (agent) has an interest in the Clay Pigeon Shooting Clubhouse. Harry Coups has had no involvement with the management of this tenancy or with any transactions the charity has with the property (which are all conducted on an arms length basis). This is as discussed by the trustees prior to the commencement of his engagement with the trust.

At the end of the year the following amounts were owed to/(from) Grimsthorpe & Drummond Castle Trust Limited, all of which were subsequently settled:

Ancaster Estates- debtors of £111,704 (2022: debtors of £107,475) and creditors of £Nil (2022: £Nil).
Drummond Estates- debtors of £1,195 (2022: debtors of £1,195) and creditors of £28,350 (2022: £32,715)