

2025 - 2026

ANNUAL REPORT

Holbrooks Community Care Association

Making Holbrooks a better place to live, work and play

HOLBROOKS COMMUNITY CARE ASSOCIATION

MAKING HOLBROOKS A BETTER PLACE TO LIVE, WORK AND PLAY

REGISTERED CHARITY NO: 1085983

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Chair's Foreword – Isabelle Osborne

It has been another year of significant change for Holbrooks Community Care Association, shaped both by the challenges facing our neighbourhood and by the determination of local people to maintain a strong, supportive community. As circumstances have changed, we have continued to adapt our services, listen to residents and make the best possible use of the resources and facilities available to us.



Throughout the year, our staff and volunteers have worked incredibly hard to ensure the centre remains a place where people can find practical help, opportunities, activities and a sense of connection. We have continued to develop our programme in response to local need, while working with partners to address issues including financial hardship, social isolation, digital exclusion and access to advice and support.

One of the biggest changes this year was the loss of the Library Service from the centre in September 2025 following reductions in council funding. The library had been part of Holbrooks for many years and was valued as much for the social contact, learning opportunities and safe community space it provided as it was for access to books. Residents expressed strong opposition to its removal, and we worked to ensure their views and concerns were heard. Ultimately, however, the decision was taken to relocate the service, leaving both a physical space within the building and a significant gap in local provision.

Rather than allowing that space to remain as a reminder of what had been lost, we have focused on how it can continue to serve the people of Holbrooks. The former library area has been repurposed as a more flexible and accessible community space, providing increased access to digital equipment, additional capacity for groups and activities, and opportunities to introduce new services. We are now looking at how the area can develop further, particularly around skills, training, digital inclusion and opportunities for learning, ensuring that it continues to be a valuable community resource.

This approach reflects the wider direction of HCCA. While we cannot always control the changes taking place around us, we can listen carefully to our community and respond positively. Our role is increasingly about identifying gaps in local provision, bringing organisations together and creating opportunities for services to be delivered closer to the people who need them. There remains considerable work to do in addressing inequality, reducing isolation and ensuring residents can access appropriate support, but partnership working gives us a stronger foundation from which to tackle these challenges.

None of what we have achieved would have been possible without the commitment of our staff and volunteers, and the continued support of our partners, funders and local residents. I would like to thank everyone who has contributed their time, knowledge, resources and enthusiasm during the year.

As we look ahead, we will continue to build on these relationships while keeping the voices of local people at the heart of our decisions. Holbrooks has changed, and the needs of its residents continue to change with it. Our responsibility is to ensure HCCA changes too – protecting what works, responding where new needs emerge and making the best possible use of our community spaces.

Our goal remains simple: to help make Holbrooks a better place to live, learn, work and play

Isabelle Osborne

Chair of Holbrooks Community Care Association

Overview of 2025-2026

Over the past year, Holbrooks Community Care Association (HCCA) has demonstrated what can be achieved when a community is not simply consulted, but genuinely listened to, trusted and involved in shaping the services that support them.

Our decisions, services and partnerships have continued to be informed by the experiences and priorities of Holbrooks residents. This year we have responded to some of the most pressing challenges facing our community, including food insecurity, the rising cost of living, digital exclusion, difficulties accessing welfare and advice services, loneliness and social isolation. This has also been a year in which Holbrooks has experienced the loss and reduction of important local services, reinforcing the need for strong, accessible community provision.

One of the most significant changes came in September 2025, when the Library Service was relocated from Holbrooks Community Centre because of council funding pressures. The library had provided far more than access to books; it was a familiar and trusted place for learning, information, social connection and safe community space.

We worked closely with residents to gather their views, with a significant majority of those who engaged expressing opposition to the relocation. Concerns included reduced access to books, learning opportunities and accessible public space within the heart of Holbrooks. Although the Council undertook its own consultation, the eventual decision reflected the financial pressures facing the service rather than the preference expressed by many residents, leaving some feeling disappointed and unheard.

Once the decision was made, our priority was to ensure the former library did not simply become an empty space. We listened to what residents valued about the service — access, learning, connection and opportunity — and worked to retain these qualities in a new form.

The space has since been transformed into a welcoming and accessible community hub, providing greater access to digital devices, additional room for groups and activities, and increased flexibility to introduce new services. This has complemented the wider work of the service and increased the range and diversity of opportunities available from the centre.

Across the course of the year, we have seen residents not simply accessing support but growing through it. People experiencing financial hardship have been able to access food with choice and dignity. Those experiencing loneliness have developed friendships, routines and meaningful connections. Residents previously excluded by increasingly digital systems have gained the confidence and skills to manage benefits, search and apply for employment, access essential services and communicate independently.

The impact therefore extends far beyond individual activities. Outcomes including reduced financial hardship, improved wellbeing, increased self-confidence, reduced social isolation and improved access to services demonstrate the difference that locally led, accessible community support can make. Behind every statistic is an individual, family or household whose circumstances have improved because appropriate support was available at the right time, in a place they knew and trusted.

As we move into 2026–2027, our commitment remains unchanged: to place local people at the heart of every decision, service and conversation. We will build on what has been achieved, with an increased focus on skills development, learning opportunities and creating more ways for residents to shape and lead activity within their community.

Working alongside residents, volunteers, schools, community groups, services and local partners, our ambition is not simply to provide support when people face difficulties, but to help people develop skills, build relationships, increase confidence and play an active role in the future of Holbrooks.

With the continued support of The National Lottery Community Fund and our valued partners, we remain committed to ensuring that no resident in Holbrooks has to face their challenges alone. We will continue working to ensure local people feel seen, heard and valued, with the support, confidence and opportunities they need to thrive.

Our People

Without the support of the below, the work of Holbrooks Community Care Association would not have been possible.

Trustees

Isabelle Osbourne – Chair
Sarah Jane Evans – Treasurer
Mick Duggan – Trustee
Edward Sutton - Trustee
Gill Yardley – Secretary
Ann Lucas – Trustee
Simon Grove – Trustee

Staff at HCCA during 2024/2025.

Rachel Lancaster – Strategic Manager – Part Time – External support

Mark Graham – Development Officer – Full Time

Michelle Williams - Project Support – Part Time (Until September 2025)

R.P – Project Support - Part time (From November 2025)

Susan Murray – Admin and Finance Support – Part Time

Claire Haymes – Receptionist – Part time

Volunteers at HCCA gave freely of their time to help support the delivery of services:

Viru Kansara, Maureen Lapsa, Susan Ryrie, Eileen McArthey, Mick Duggan, Pauline Woolham, Louise Dixon, Joseph Clifford, Pat Clifford, Meridith Womble-Lancaster, Lawrie Womble-Lancaster, Ted Sutton, David Womble.

We would also like to give a special mention to all of the Holbrooks residents who have supported and guided the organisation throughout the year.

Partnerships

During the last year the HCCA has worked with the following partners:

Coventry City Council

Holbrook's Ward Councillor and Lord Mayor of Coventry Rachel Lancaster

Council Departments:

Coventry Adult Education, Community Resilience Team, Culture and Leisure, City Development Directorate, Coventry City Council Community Development Team, Coventry City Council Library Service, #CovConnects

Community Partners

West Midlands Combined Authority & Groundwork, Warwick University – NHS training, West Midlands Police, President Kennedy Secondary School, John Shelton Primary School, Holy Family School, Parkgate Primary School, Holbrooks Primary School, Holbrooks Community Centre, Coventry Food Network, Tesco – Arena, Morrisons – Holbrooks, Holbrooks Social supermarket, Holbrooks Parkrun, Evan's for Everyone, Henry Court, Cassilex Café, Unicorn Social club, and Smart Learner.

Other Partnerships

Coventry and District Credit Union, Coventry Independent Advice Services, NHS, Coventry Foodbank,
Purple planet packaging, and Coventry Food Network. Coventry City Council – Library grant, Coventry City Council – Business grants, Heart of England Community Foundation, National Lottery Reaching Communities Fund, Awards for All, National Lottery Heritage Fund, Coventry City Council Resilience Fund, Good things Foundation, Coventry City Council Device Bank, Coventry Building Society, 29th May, Severn Trent, and HUBBUB.

Activity Report

Consulting the community

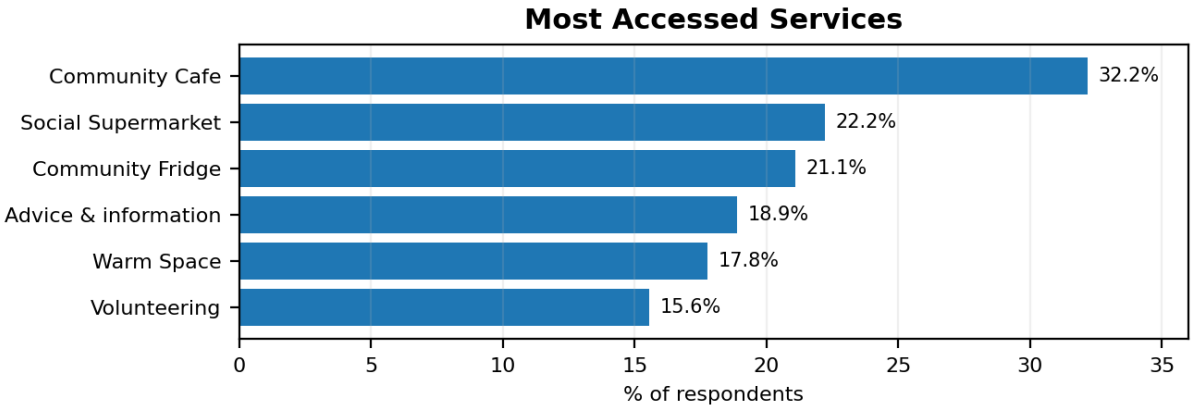
This year's consultation explored who is engaging with Holbrooks Community Care Association (HCCA), which services residents use, barriers to support, the skills and training people want, preferred ways of learning and barriers to education, training and employment. The findings show a strong link between everyday pressures experienced by residents and the practical skills they want to develop.

Who responded?

HCCA continues to support a wide age range, although this consultation was predominantly represented by people aged 35 plus; the largest group was aged 34-44 and more than 70 respondents were of working age. Only 7.78% of responses were from under-24s, despite many young people accessing services. Responses were also predominantly from women, although 45% of HCCA service users are male. Minority ethnic participation increased to 28%, but further work is needed to ensure consultation reflects the diversity of HCCA's users.

Service use and community need in Holbrooks as a whole.

Food security, access to affordable food and financial pressure are prominent throughout the findings. The Community Cafe was the most accessed service (32.2%), followed by the Social Supermarket (22.22%), Community Fridge (21.11%), advice and information (18.89%) and Warm Space (17.78%). Groups and activities were also strongly used, with 57% of responders having accessed them. Advice, wellbeing activities and community events remain valued parts of the local offer.



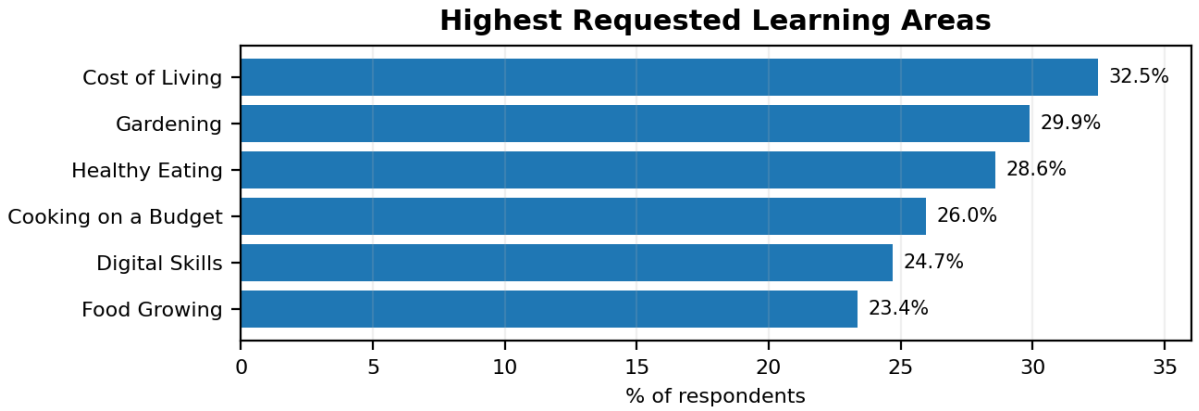
Barriers to accessing support

Residents identified mobility, poor health, dementia, illness, privacy, lack of time, opening hours and digital skills as barriers. Some felt services could be advertised more effectively. These findings show that accessibility includes not only physical access, but also awareness, timing, privacy, health and confidence.

Skills and training priorities

The strongest learning interests closely reflect the pressures identified elsewhere in the consultation. Coping with the Cost of Living was the highest requested area (32.47%), followed by Gardening (29.87%), Healthy Eating (28.57%), Cooking on a Budget (25.97%) and Digital Skills (24.68%). Food Growing (23.38%), Energy Saving (20.78%), Sustainable Living (19.48%),

SEN Awareness (19.48%) and Neurodiversity (15.58%) also attracted significant interest.



How people want to learn

Residents indicated a preference for short courses and face-to-face learning, with evening and weekend delivery also highlighted. As 32% of respondents work, flexible timing will be important. Barriers to education, training and employment included illness, disability, mental health, childcare, self-esteem and anxiety, suggesting that accessible and supportive routes into learning are as important as course content.

Priority actions

Priority	Action
Inclusive engagement	Develop a youth-focused consultation; strengthen engagement with men, minority ethnic communities and LGBTQ+ residents, and explore funding for an Inclusion Worker.
Practical learning	Prioritise cost-of-living support, budget cooking, healthy eating, gardening, food growing, digital skills, energy saving and sustainable living, while exploring SEN and neurodiversity learning.
Accessible delivery	Use short, face-to-face courses and consider evening/weekend provision so working residents and people with other commitments can participate.
Employment pathways	Strengthen links with the Job Shop, including opportunities connected to the Government's Connect to Work scheme for eligible residents.
Activities and partnerships	Continue a broad programme of groups, gather ongoing feedback and work with external providers on one-off workshops and activities.
Funding and capacity	Seek external funding to subsidise participation and explore an Activity Coordinator role to support a growing programme.

Conclusion

The consultation provides a clear direction for HCCA's next phase of skills and training work. Residents are seeking practical support that helps them manage current pressures, alongside opportunities to build confidence, knowledge and independence. Future planning should combine relevant course content with inclusive engagement, flexible delivery and support to overcome the health, confidence and practical barriers identified.

Advice, Information, and Support Services

Holbrooks Community Care Association has continued to support residents find the guidance, information and practical support they need when facing difficult circumstances, including the continued pressures caused by the rising cost of living. Our services are designed to respond to a range of financial, social and emotional challenges in a way that is accessible and relevant to local people. When more specialist advice is required, we connect residents with reliable partner agencies so they can receive appropriate help without delay.

To meet these needs, we have built strong partnerships with key local organisations, including Coventry Independent Advice Service (CIAS) and Coventry and District Credit Union (CDCU), both of which provide regular advice and support for residents.

HAF Children's Activities

The Holiday Activities and Food (HAF) programme provides free school holiday activities and club places for children who are eligible for free school meals. Government funding supports the programme, helping children access healthy meals, take part in enjoyable activities and stay active during the school holidays. The scheme plays an important role in reducing holiday hunger, supporting children's wellbeing and helping to address inequalities that can affect families during school breaks. Delivery is coordinated locally by councils and community organisations, ensuring support reaches those who need it most and that children benefit from safe, positive and enriching experiences. HCCA has been proud to deliver HAF activities for the last five years, offering a varied programme that has included pantomimes, arts and crafts, creepy-crawly sessions, pottery workshops, family trips to places such as Skegness, Barry Island, museums in London and Manchester, and many other opportunities for children and families to enjoy together.

Community Trips and Events

Throughout the year, we have delivered a varied programme of trips, events and activities designed to bring local people together, strengthen community connections and provide enjoyable opportunities for individuals and families. Events such as VE Day celebrations, coffee mornings, Halloween party, bands in the park, and an Easter Egg Hunt, to name just a few. The following highlights show some of the much-loved activities that have become a regular part of life at the centre.

Our visit to Blackpool Illuminations was one of the most popular outings in the year's programme, giving 81 residents the chance to enjoy a seaside day trip together. With attractions such as Blackpool Tower, the Pleasure Beach and the famous Illuminations, the visit offered something for all ages and helped create shared memories for families, friends and neighbours. The trip to Skegness was also warmly welcomed by the community, providing another opportunity for residents to spend time by the coast, enjoy local attractions and relax together away from their usual routines.

At Christmas, we held a festive grotto alongside the Festive Tractor Parade, creating a special seasonal experience for children and families. The event gave children the opportunity to visit Santa, while the decorated tractor parade added a distinctive and memorable feature to the celebrations. It brought people into the centre, encouraged families to take part in the festivities and helped create a warm community atmosphere during the Christmas period.

Our History Club celebrated an important milestone with the official launch of its book at Waterstones in Coventry City Centre. The event provided a wonderful opportunity to showcase the hard work, research and dedication of club members, who have worked together to explore and preserve local history and memories. The launch was hosted by the Lord Mayor of Coventry and brought together members of the group, supporters and guests to recognise their achievement. Holding the event at Waterstones gave the book a fitting platform and demonstrated how a community-based project can bring people together, encourage participation and ensure that local stories and experiences are recorded and shared with future generations.

Social, Health, and Wellbeing Activities

In response to the wellbeing needs of residents, the centre has broadened its programme of social, health and wellbeing groups. These activities are designed to help people stay connected, reduce loneliness and support both physical and emotional wellbeing.

Wellbeing Wednesdays remain well attended, offering gentle yoga and low-impact exercise sessions for people with limited mobility or those who prefer a more relaxed way to keep active. The sessions support flexibility, balance and relaxation, while ensuring participants feel comfortable, included and encouraged. Those attending have shared that the activities help them feel more energised and experience less joint pain and stiffness.

For residents with an interest in local heritage, the History Club offers a friendly setting where older people can share memories, exchange stories and learn more about the history of the area. Members are also encouraged to take part in research, helping to strengthen their connection with the past while building social links with others. This year, residents worked together to produce a book about their memories of Holbrooks, bringing together photographs and personal stories to create an important record of local social history.

Creative activities have continued to provide valuable opportunities for self-expression and connection. The Poetry Group gives members a supportive space to read, write and talk about poetry, encouraging reflection, discussion and mental stimulation. The Knitting Group also brings people together in a calm and sociable environment, where participants can make handmade items while enjoying conversation and companionship.

For those who enjoy detailed craft activities, the Miniature Model Making Group gives participants the chance to plan and create small-scale models. This hands-on activity supports concentration, fine motor skills and creativity, while offering a rewarding and enjoyable hobby.

Together, these groups make an important contribution to helping residents feel involved, valued and connected. Feedback from participants shows that taking part has helped them build friendships, grow in confidence and feel less isolated. By providing a varied programme of social, creative and physical activities, the centre supports people to remain active, engaged and connected to their community.

Community fridge

Food waste remains a major global challenge, and HCCA is committed to doing its part to reduce it locally. Around one third of all food produced worldwide is never eaten, and if food waste were measured as a country, it would rank among the largest contributors to greenhouse gas emissions. Much of this waste could be avoided with better planning, storage and redistribution. Community Fridges offer a practical and well-established way to prevent good food from being thrown away while encouraging sharing, support and environmental awareness within the community. Surplus fresh and perishable food is donated by local businesses, Morrisons, Bookers, Tesco and members of the public, before being made available for residents to collect. Unlike food banks, the Community Fridge is open to everyone, giving people access to nutritious food while also creating opportunities to share recipes, start conversations and consider wider action on social and environmental issues. Our aim is for the Community Fridge to reduce food waste, strengthen community connections and provide local people with good-quality perishable food. This year, the fridge received **2,292kg** of food — roughly the weight of an average female elephant — and redistributed **1837kg**, around the weight of White Rhinoceros to **97** individuals over **576** attendances. Every week there is no waste as all as any food left is collected by a local farm which provides services to children with additional needs.

Digital Inclusion Sessions: Bridging the Gap

To help reduce digital exclusion and tackle loneliness, Holbrooks Community Care Association (HCCA) has continued to build on its work with #CovConnects, Adult Education, the Good Things Foundation and the National Data and Device Bank. Through these partnerships, we are supporting Holbrooks residents, particularly older people and those experiencing disadvantage, to gain the confidence, skills and access needed to take part in an increasingly digital society.

Our Digital Inclusion Sessions have continued during 2025–2026, with strong attendance and clear evidence of positive impact. The sessions help residents feel more comfortable using smartphones, tablets and computers, while building the practical skills they need for everyday life.

Online safety continues to be a central part of the programme. Through workshops, participants learn how to keep personal details safe, recognise scams and use strong passwords. For many residents, this has helped reduce worries about using the internet and made them feel safer when going online.

Digital inclusion is not only about learning how to use technology; it is also about helping people stay connected. Residents have used their new skills to contact relatives across the UK and overseas, helping to reduce feelings of isolation. Others have joined online groups and community forums, giving them more ways to take part in community life. The sessions also promote peer learning, with participants sharing advice, experiences and encouragement in a supportive setting.

This support has helped people to:

- Search and apply for jobs, training and learning opportunities.
- Use online healthcare, benefits and other essential services.
- Keep up to date with local and national information.
- Manage money, appointments and personal tasks more independently online.

The impact of this work can be seen in the feedback from participants, who have reported:

- Greater confidence and reassurance when using technology.
- Less social isolation through improved contact with family, friends and support networks.
- More independence in completing online tasks without needing as much support from others.
- Wider opportunities, from employment applications to involvement in online communities.

By helping to close the digital gap, HCCA is working to ensure that residents in Holbrooks are not excluded from the opportunities and services available online. Through continued training, access to data and strong partnership working, we are supporting people to use technology with confidence while also strengthening their connections with each other and the wider community.

Positive Impact and outcomes

In 2025-2026, the organisation has supported in total **1543** individuals through **4869** attendances.

Through feedback from these individuals, we can report the following outcomes

- **87%** have reported reduced financial hardship
- **93%** have reported reduced social isolation
- **97%** have reported improved mental wellbeing.
- **54%** have reported improved physical wellbeing
- **92%** have reported to have gained more self-confidence,
- **96%** have reported improved access to essential services.

In conclusion.

The past year has marked a period of significant change for Holbrooks Community Centre. With the library service moving out of the building, residents lost a familiar service that had long provided access to books, information, learning and a safe public space. While this change was difficult for many people in the community, it also created an opportunity for HCCA to rethink how the centre could use the space in a way that responds more directly to current local needs.

The former library area has now been repurposed to provide more flexible community use, creating additional space for advice, learning, digital support, social activities and group work. This change has allowed us to respond more directly to what residents have told us they need, while keeping the values people associated with the library — access, learning, inclusion and belonging — within the centre in a new way. By working with residents, volunteers, partners and local representatives, we will continue to develop the space so it supports everyday needs, encourages participation and strengthens community life in Holbrooks. Looking forward, our focus will remain on listening, adapting and making sure the centre continues to be a place where people feel welcome, supported and able to play an active part in shaping the future of their community.

Finance

The organisation has worked hard to source external funding to enable service delivery and activities for local residents and this is evidenced in the statement of financial accounts below.

Since its closure due to the Pandemic, the centre found that footfall had significantly dropped as had external funding opportunities. With the introduction of the National lottery funding, giving extra security and enabling the organisation to recruit staff, the organisation has been able to focus resources and better manage finance on a long-term footing.

The centre had a carry forward of £162,158.07, sourced £182,033.58 of external revenue funding , spending £186,522.38 on service delivery of projects to support the community and leaving a carry forward into 2025/26 of £157,669.27.

£114,416.86 of the carry forward is restricted funding and is already allocated to both revenue and capital spend for that year.

Our financial information is audited by PJ Williams accountants on a yearly basis.

Holbrooks Community Care Association

Receipts and Payments Account 1st April 2025 to 31st March 2026

RECEIPTS		
Income including Grants, Funding, Donations, etc		182,033.58
PAYMENTS		
Wages (inc. NIC, Pension costs, Casual, etc)	114,749.61	
Prof Services/Fees (inc. Management)	22,453.67	
Rent, Rates & Services	1,504.53	
Repairs, Renewals, Equipment ,etc	21,738.52	
Printing, Postage, Stationery & Marketing	845.02	
IT Costs	1,523.40	
Insurance	1,308.89	
Telephone & Broadband	-	
Accountancy and Payroll	1,161.25	
Utilities	4,685.69	
Bank Commission & Charges	114.33	
Misc. (inc. Travel, Food, HAF, Lottery, etc)	16,437.47	
		186,522.38
EXCESS OF RECEIPTS / (PAYMENTS)		(4,488.80)

Holbrooks Community Care Association

Balance Sheet as at 31st March 2026

ACCUMULATED FUND		
Brought Forward	162,158.07	
Excess of Receipts / (Payments)	(4,488.80)	
		157,669.27
Represented by:-		
CURRENT ASSETS		
Cash at Bank		157,416.86
Cash in Hand		252.41
		157,669.27

Prepared from the books, records,and information supplied and certified to be in accordance therewith.

Note Please note Cash at Bank of £157,416.86, £114,799.00 is Restricted Funds

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Coventry
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P J WILLIAMS & CO

July 2026

The Future

As we move into 2026–2027, our focus remains firmly on ensuring that HCCA's services continue to be shaped by the needs, experiences and priorities of the Holbrooks community. The central theme for the year ahead will be Community Empowerment and Advocacy. This reflects what residents have told us through consultation: that many people want more support to build confidence, improve employment prospects, develop new skills and become more independent in their daily lives. We want residents to feel that they are not only receiving support, but also helping to influence and shape the services, activities and opportunities available locally.

A key part of this work will be the continued development of the newly repurposed community hub. Our ambition is for this space to become a welcoming, flexible and accessible place where residents can learn, meet others, access support and take part in activities at a pace that feels right for them. The hub will provide a visible point of connection within Holbrooks, helping people to find information, build relationships and take positive steps towards their own goals. By making the best use of this space, we can respond more quickly to emerging community needs and create opportunities that are practical, local and inclusive.

We will continue to strengthen our partnerships with Adult Education, Coventry and District Credit Union and other local training providers so that residents can access a wider range of learning and development opportunities close to home. These may include functional skills, basic digital confidence, budgeting and financial literacy, CV writing, interview preparation, confidence-building sessions and wellbeing courses. We recognise that learning is different for everyone, and that some residents may be returning to education after many years or may need additional encouragement to take the first step. Our approach will therefore be supportive, informal and community based, helping people to build confidence as well as knowledge.

Alongside this, we will maintain and strengthen the core services that have become essential to many local people. Digital Support, Warm Safe Spaces, Community Fridge, social groups, community activities and our Advice and Support partnerships will remain central to our offer. We know that financial pressure, welfare changes, rising food and energy costs and difficulty accessing services continue to affect residents every day. For this reason, we are committed to keeping our support reliable, dignified and easy to access, while also ensuring residents are referred to trusted specialist partners when more detailed advice is needed.

We also plan to expand our support for young people and families. Building on the success of our Holiday, Activities and Food delivery, and partnership with Eli's Haven, we will work with schools, youth organisations, families and young people themselves to better understand what activities and opportunities are needed. This will include exploring ways to involve young people in designing and leading activities, so that provision is not only delivered for them, but developed with them. By listening directly to young people, we can help create positive, safe and engaging opportunities that support wellbeing, confidence, creativity and connection.

Volunteers will continue to play a vital role in the future of HCCA. Their lived experience, local knowledge, compassion and commitment are at the heart of our work, and we want to ensure they feel valued and supported. During the year ahead, we will continue to invest in volunteer training, development and recognition, while creating more opportunities for volunteers to contribute ideas and help shape the direction of the project.

Partnership working will also remain a key priority. No single organisation can meet every need within a community, and our ability to work collaboratively with residents, funders, schools, advice agencies, local businesses, health services and statutory partners will be essential. By bringing organisations together, sharing knowledge and reducing duplication, we can make it easier for residents to find the right support at the right time. We will continue to advocate for Holbrooks, making sure local voices are heard in conversations about services, investment and future provision.

Our aim for 2026–2027 is simple but important: to help Holbrooks remain a place where people feel supported, connected and confident about the future. We will continue to listen carefully, respond practically and work alongside residents to develop services that reflect local needs. Through community empowerment, advocacy, learning, partnership and volunteer leadership, we want to ensure that Holbrooks residents have the support, confidence and opportunities they need to thrive — and that the community continues to lead the way in shaping its own future.