Bradford South District Scout Council

ANNUAL REPORT AND FINANCIAL STATEMENTS

2025 - 2026

YEAR END 31ST March 2026

Scouts
Bradford South

https://bradfordsouthscouts.org.uk

Registered UK Charity: 503169

LEGAL AND ADMINISTRATIVE INFORMATION

Charity Number: 503169

Trustees:
Angela Theabould – **District Lead Volunteer**
Kevin Horner – **District Chair**
Louise Carroll – **District Treasurer**
John Michael Holroyd – **Joint District Lead Volunteer** *(From Nov 2025)*
Anthony Petch
Ella Postings
Barry Markey
Michael Lovatt

Principal Meeting Address:
Scout HQ
Netherlands Avenue
Low Moor
Bradford
BD6 1EH

Contact Address (Postal):
Scout HQ
Netherlands Avenue
Low Moor
Bradford
BD6 1EH

Internet Presence:
Website: https://bradfordsouthscouts.org.uk
Contact Email:hello@bradfordsouthscouts.org.uk

Bank:
Lloyds Banking District
120 Lewisham High Street
Lewisham
London
SE13 6JG

TRUSTEES REPORT - 2025 - 2026

The trustees present their report and the financial statements for the year ended 31 March 2026. Bradford South District Scout Council is constituted under the Policy, Organisation and Rules of the Scout Association and is a registered charity established, and with Trustees appointed, in accordance with these Rules.

Administrative details relating to the charity, including Trustees details, can be found at the beginning of this report.

The Trustees have, under section 17(5) of the Charities Act 2011, paid due regard to the guidance issued by the Charity Commission regarding public benefit in deciding what activities to undertake. The charity and its subsidiary undertakings meet the Charity Commission's public benefit criteria under both the advancement of education and the advancement of citizenship and community development headings.

FUTURE OPERATION OF THE CHARITY

The Trustees are of the opinion that funds are sufficient to continue activities throughout the next year.

RISK MANAGEMENT

The Trustee Board & District Leadership Teams operate within the safety regulations of the Scout Association. The risks to the operation and management of the district have been assessed and kept under review and plans are in place to mitigate or eliminate the effect of potential risks.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The district's governing documents are those of The Scout Association. They consist of a Royal Charter, which in turn gives authority to the Bye Laws of the Association and The Policy, Organisation and Rules of The Scout Association.

The district is established under its own trust deed dated 12 November 1941.
The Trustees are appointed in accordance with the Policy, Organisation and Rules of The Scout Association.
The district is managed by the District Trustee Board, the members of which are the 'Charity Trustees' of the Scout District which is an educational charity. As charity trustees they are responsible for complying with legislation applicable to charities. This includes the registration, keeping proper accounts and making returns to the Charity Commission as appropriate.

The Committee is composed of the Chair, Treasurer, and the District Lead Volunteer (DLV), who serves as an ex-officio member, along with other district representatives. The Committee meets regularly throughout the year to support the effective governance and ongoing development of the organisation.
The principal office holders are:

District Lead Volunteer: Angela Theabould
Chair: Kevin Horner
Treasurer: Louise Carroll

The Trustee Board is there to support volunteer line managers, so that they can do their role of supporting leadership teams to provide a great programme for young people.

There are nine key areas that a Trustee Board is responsible for supporting local Scouting with:

1. Following the Rules of the organisation
2. Insuring people, property and equipment
3. Managing the money
4. Fundraising, recruitment and any other support needed, so that Scouting can operate
5. Providing Scouting safely
6. Connecting Scouting with the local community and supporting it to grow
7. Involving young people in decision making
8. Meeting data protection requirements in line with the UK General Data Protection Regulation (UK GDPR) and Data Protection Act 2018
9. Making decisions about opening, closing and merging of Districts, Districts, Sections, Explorer Units, Network and Scout Active Support sections at the appropriate level

The District is reliant upon volunteers to run and administer the activities of the District, and the trustees wish to express their thanks and gratitude to all volunteers and supporters who have assisted in ensuring the efficient running of the District during the past twelve months.

OBJECTIVES AND ACTIVITIES

THE PURPOSE OF SCOUTING

The purpose of Scouting is to promote the development of young people in achieving their full physical, intellectual, social, and spiritual potentials, as individuals, as responsible citizens and as members of their local, national and international communities.

THE VALUES OF SCOUTING

As Scouts we are guided by these values:

Integrity - We act with integrity; we are honest, trustworthy, and loyal. Respect - We have self-respect and respect for others.
Care - We support others and take care of the world in which we live. Belief - We explore our faiths, beliefs, and attitudes.
Co-operation - We make a positive difference; we co-operate with others and make friends.

THE SCOUT METHOD

The Scout Method provides an enjoyable and attractive scheme of progressive training, based on the Scout Promise and Law, which is guided by adult leadership. In practice the method is best seen when young people, in partnership with adults are enjoying what they are doing; learning by doing; participating in varied and progressive activities; making choices for themselves; taking responsibilities for their own actions; working in Districts; taking increasing responsibility for others; taking part in activities outdoors; sharing in prayer and worship; making and living out their promise. Bradford South District Scout Council Trustees have a duty to report on the charity's public benefit in the annual report. We have assessed our aims, objectives and activities and believe we have met the Charity Commission's public benefit criteria for both the advancement of education and the advancement of citizenship or community development.

ROYAL CHARTER

The Scout Association exists by authority of a Royal Charter granted by King George V in 1912 and supplemented by further charters granted by King George VI and Queen Elizabeth II. These charters give authority to the byelaws of the Association, which are approved by His Majesty's Privy Council. The byelaws, in turn, authorise the making of rules for the regulation of the Association's affairs. The rules are laid out in the Policy, Organisation and Rules (POR) of The Scout Association. Bradford South District Scout Council is an autonomous charity affiliated to The Scout Association, which together with other County, District and District Charities form the Scout Movement in the United Kingdom.

POR

The Association has a comprehensive set of policies and rules applicable to the Movement, which are routinely monitored and reviewed by the Association. We are committed to providing the best possible experience for everyone in Scouting, whether they are young people or adult volunteers. To help us achieve this, we work to several key policies, through which we can make sure that Scouting continues to develop in a way that is safe, accessible and free from discrimination. Our key policies include:

- Anti-bullying policy.
- Child protection policy.
- Development policy.
- Equal opportunities policy.
- Religious policy.
- Safety policy.

RISK & INTERNAL CONTROL

The District has in place systems of internal control that are designed to provide reasonable insurance against material mismanagement or loss. These include 2 signatures for all payments and comprehensive insurance policies to ensure that insurable risks are covered.

PUBLIC BENEFIT STATEMENT

The District meets the Charity Commission's public benefit criteria under both the advancement of education and the advancement of citizenship or community development headings.

ACHIEVEMENTS AND PERFORMANCE

CHAIR'S REPORT

The District Trustee Board is pleased to share that it's been a positive and productive year across Bradford South. Our focus has remained simple: making sure every Group and Section can offer safe, high-quality Scouting, supported by good governance and clear processes.

We've worked closely with the Group Lead Volunteers throughout the year, especially around POR changes, trustee recruitment, and financial best practice.

Going forward, we'll continue strengthening governance across the district and supporting Groups to keep safety, training, and financial management consistent.

Our main responsibility is to make sure Scouting across the District is safe, legally compliant, and well managed. This year we continued reviewing safety procedures, premises risk assessments, and volunteer training across all Groups.

We're pleased to report that the district continues to meet the standards expected of us. We've improved safeguarding arrangements for non-members attending camps and fully adopted the updated POR governance requirements.

A huge thank you to all volunteers who have supported these processes. Your commitment helps create a culture where safety and accountability come first.

Scouting is always changing, and people move on, so we'll keep working with Group Trustee Boards to make sure governance stays strong and safeguarding remains consistent for all members, young and old.

This year, the District Trustee Board has also provided oversight to a couple of Groups where trustee numbers were low, helping ensure their governance remained secure.

The district's finances remain stable and well managed. We've continued responsible budgeting, transparent reporting, and careful use of reserves to support District events, training, and shared resources; all while keeping the district element of membership fees as low as possible.

Centralising First Aid training, licences, and other shared costs has worked well and made life easier for Groups.

We do have a big decision ahead regarding the minibus. Usage has dropped over time, and the Board will need to decide when it should be replaced. If you value having a District minibus, please use it, otherwise, we risk losing it.

One of the standout moments of the year was our St George's Day Parade at the Bradford Bulls. It was a real "wow" moment for our young people, something many will remember for years.

Seeing all our Groups together, renewing promises, and celebrating adult award recipients was a proud moment for the whole District.

A great deal of time and effort has gone into our Joint Venture with Bradford North.

We're pleased to share that the campsite lease is finally close to completion. The Trustee Board has learned more about leases, clauses, and managing trustees than we ever expected, and I'm grateful for the Board's dedication and attention to detail. Their work helps protect Blackhills for future generations.

We do need one more Bradford South representative on the Blackhills Management Committee. If you'd like to help shape the future of the campsite, please consider getting involved.

A heartfelt thank you to Angela, our departing Joint District Lead Volunteer, for her hard work and positive impact on our young people.

Thank you also to Michael for stepping into the full District Lead Volunteer role. It can sometimes feel like a thankless job, but on behalf of our young people and volunteers - thank you.

To all our volunteers: You are the heart of Bradford South. Whether you run weekly programmes, manage finances, organise events, support governance, or help quietly behind the scenes, your contribution is invaluable.

A special thank you to those who take on extra roles — at Blackhills, on Trustee Boards, in Gang Shows, and in many other places. Your willingness to step up makes a huge difference.

And to the District Trustee Board - thank you for your commitment to good governance and for taking on the essential but often unseen responsibilities that keep our District running smoothly.

As we move into the coming year, our priorities remain clear:

- Spreading out the workloads/roles to more people
- Supporting and retaining our volunteers
- Strengthening governance, safety, and safeguarding
- Supporting our Districts Trustee Boards
- Continuing to grow Scouting in Bradford South

Kevin Horner – District Chair

DISTRICT LEAD VOLUNTEERS REPORT

This has been a year of considerable change for Bradford South Scouts, alongside much to celebrate.

I became Joint District Lead Volunteer in November 2025, working alongside Angela. In May 2026, after 15 years of service to Scouting in Bradford South, Angela made the difficult decision to step back because of work and family commitments.

I want to take this opportunity to thank Angela for everything she has given to the district. She began as a parent helper, went on to become Group Lead Volunteer at the 20th, and later served as District Lead Volunteer. Across those roles, she has supported countless young people, volunteers and families. Angela, your hard work and commitment have made a lasting difference, and we are truly grateful.

This year has also involved a significant amount of work on district governance. Meeting the requirements set out by Scouts HQ and the Charity Commission has taken time and care from many people. I want to thank everyone who helped review the arrangements and complete the necessary paperwork on time. Much of this work happens behind the scenes, but it matters to the future of the district.

Alongside that work, our volunteers have continued to give young people opportunities to come together across their Districts. Over the past 12 months, district events have included the Beaver Camp and Squirrel Day at Fanwood, the Beaver Party, Scouts JOTI/JOTA and the Scouts Cooking Competition. My thanks go to everyone who planned, organised or helped run these activities. District events take a great deal of effort, and they give young people the chance to meet others, try something different and feel part of Bradford South Scouts.

For me, a particular highlight was our district St George's Day event at the Bulls. The weather was kind to us, and it was wonderful to see such a strong turnout from Groups across the district. Bringing everyone together in one place was a reminder of the strength of our Scouting community.

We have also grown. All four new MSF Groups are now operational, bringing Scouting to four additional areas of Bradford South. That is an achievement for everyone involved in getting the Groups established and supporting their volunteers. Our focus now is to help those Groups grow and give their young people a strong start in Scouting.

There has been substantial work concerning Blackhills and Bradford North, as Kevin has mentioned. With the lease now nearly signed, we can look ahead to developing Blackhills as a resource for our young people and volunteers. Thank you to everyone who has helped bring this work to this point.

Looking ahead, Josie is hoping to start a Friends of Bradford South Scouts District. This would give past and present members aged over 70 an opportunity to meet, catch up and stay connected with Scouting. It is a lovely idea. If you know someone who might enjoy being involved, please pass their details to Josie, with their permission.

Finally, we are always looking for people who would like to help as part of the district team. There are many ways to contribute, whether by supporting an event, sharing a particular skill or taking on a more regular role. If you are interested, please speak to me.

Thank you to every volunteer, trustee and supporter for what you have done this year. Through a period of change, you have kept opportunities open for young people across Bradford South. I look forward to seeing what we can achieve together in the year ahead.
Michael Holroyd – District Lead Volunteer

DISTRICT PROGRAMME TEAM

The Programme Team has supported a range of district activities over the past year, giving young people opportunities to meet others from across Bradford South and enjoy experiences beyond their usual section meetings.

Squirrels came together for a district Activity Day in September. Beavers enjoyed their District Camp in September, followed by a Christingle event in November and the Beaver Party in February. Scouts took part in JOTI/JOTA in October and put their skills to the test at the district Cooking Competition in November.

Thank you to everyone who planned, organised and helped run these activities. District events take a great deal of work, and the time given by our volunteers makes them possible. We look forward to building on this programme in the year ahead.

Liz/Kevin/Ian & Louise – District Programme Team

Awards Team

During 2025 – 2026, Bradford South has had the following Adult Volunteers presented with the following awards

Andrew Brankin	16th Bfd Sth	Bar to the Award for Merit
Jonathan Brankin	16th Bfd Sth	Bar to the Award for Merit
Jozette White	16th Bfd Sth	Chief Scout's Commendation for Good Service
Michelle Roe	16th Bfd Sth	Chief Scout's Commendation for Good Service
Rebecca Wells	16th Bfd Sth	Chief Scout's Commendation for Good Service
Liz Fiddaman	18th Bfd Sth	Award for Merit
Louise Jackson	20th Bfd Sth	Chief Scout's Commendation for Good Service
Michelle Jones	20th Bfd Sth	Chief Scout's Commendation for Good Service
Daren Gaudion	34th Bfd Sth	Award for Merit
Andrew Rainbow	36th Bfd Sth	Chief Scout's Commendation for Good Service
Elaine Wilson	5th Bfd Sth	Chief Scout's Commendation for Good Service
Amy Bucki	5th Bfd Sth	Award for Merit
Ben Bucki	5th Bfd Sth	Chief Scout's Commendation for Good Service
Neil Guest	5th Bfd Sth	Chief Scout's Commendation for Good Service

Kirsty Hall	68th Bfd Sth	Chief Scout's Commendation for Good Service
Chris Essex	69th Bfd Sth	Award for Merit
Steve Bagott	69th Bfd Sth	Award for Merit

Congratulations to all the award recipients, as all the awards are very well deserved.

Andrew Brankin – Chair Bfd Sth LAAG

FINANCIAL REVIEW

RESERVES POLICY

The district policy on reserves is to hold sufficient resources to continue the charitable activities of the district should income and fundraising activities fall short. The District Trustee Board considers that the district should hold a sum equivalent to 12 months running costs.

The district held reserves against this at the year end. This is above the level required for operating expenses. However, this can be explained by the need to maintain the district minibus, as well as providing for the longer-term maintenance and replacement of the minibus and the replacement of equipment.

INVESTMENT POLICY

The district does not have sufficient funds to invest in longer term investments. The district has therefore adopted a risk averse strategy to the investment of its funds. All funds are held in cash using only mainstream banks or building societies.

The District Trustee Board regularly monitors the levels of bank balances, and the interest rates received to ensure the district obtains maximum value and income from its banking arrangements. Occasionally this may involve using an account that requires a period of notice before funds may be withdrawn, before doing so the District Trustee Board considers the cash flow requirements.

I am satisfied that the district's finances remain in a healthy position and that our reserves and investment policies continue to serve the district's best interests as we move forward. Please find below the financial statements of the Bradford South District Scout Council.

Louise Carroll – District Treasurer

INDEPENDENT EXAMINERS REPORT TO THE TRUSTEES

Independent examiner's report to the trustees of Bradford South District Scout Council

I report to the trustees on my examination of the accounts of the Bradford South District Scout Council for the year ended March 2026

Responsibilities and basis of report
As the charity trustees of the Bradford South District Scout Council, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Bradford South District Scout Council accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement
I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Bradford South District Scout Council as required by section 130 of the Act; or
2. the accounts do not accord with those records.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Rosemary Wignall (BA ACA)
Independent Examiner

Date: August 2026

FINANCIAL STATEMENTS

INCOME

	2026	2025
	£	£
Group membership fees received	37,915	34,695
Low Moor Explorers subscriptions received	1,330	770
Bedale Explorers subscriptions received	2,674	1,320
Sale of badges	0	100
Programme Activity income	2,372	4,677
Low Moor Explorers activity income	127	2,220
Bedale Explorers activity income	737	23,023
Charity fundraising income	0	0
Other income	338	588
District international trips' income	2,705	0
Minibus rental income	2,460	3,320
	50,658	**70,713**

EXPENDITURE

	2026	2025
Headquarters & County membership fees paid	34,722	35,381
Trustee & District team expenses	73	26
Programme activity expenditure	2,087	4,650
Low Moor Explorers activity costs	162	736
Bedale Explorers activity costs	2,938	42,078
St Georges Day & Remembrance Day costs	0	0
District International trip costs	2,660	0
Training-adults	658	145
Training-young leaders	0	42
Minibus running costs	1,795	1,777
Room/venue hire	475	525
Recruitment	269	0
Depreciation	277	6,755
Other district costs	419	412
Regulatory/Licence fees	1,057	394
Charity fundraising donation	0	0
Asset purchase	0	0
	47,592	**92,921**
Net Income/Expenditure	**3,066**	**-22,208**

Balance Sheet as at 31st March 2026

		2026	2025
		£	£
Fixed Assets			
Tangible Assets		554	831
Blackhills Land & Buildings 50% Value		1,145	1,145
Current Assets			
Stock of Badges		0	0
Debtors		0	1,000
Cash at Bank			
	General-LLoyds	28,763	27,415
	Minibus-Lloyds	14,964	14,299
	International-Lloyds	1,175	1,131
	Badges-LLoyds	300	0
	Programme-LLoyds	2,633	2,867
	Low Moor Explorers-Lloyds	4,304	4,469
	Bedale Explorers-LLoyds	6,011	7,957
Cash in hand			
	General	0	0
	Badges	0	0
	Programme	0	0
	Low Moor Explorers	21	7
	Bedale Explorers	50	50
Blackhills 50% Cash at Bank and in Hand		151,364	134,636
Total Current Assets		209,585	193,830
Liabilities			
Creditors Falling due within one year		250	0
Net Current Assets		209,335	193,830
Total Net Assets		**211,034**	**195,806**

Approved by the Bradford South District Trustee Board on Thursday 30th July 2026

Signed: -

Kevin Horner
District Chair

Louise Carroll
District Treasurer

NOTES TO THE FINANCIAL STATEMENTS

1. Accounting Policies

The accounts have been prepared under the historical cost convention with items recognised at cost or transactional value unless otherwise stated in the relevant notes to the accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice; Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS102) (effective 1st January 2015), the Charities Act 2011 and applicable regulations. The financial statements are prepared on the historic cost basis of accounting. Both the current and comparative period cover 12 months. The accounts are prepared in pounds sterling.

Income

All income is recognised once the charity has the entitlement to the income, there is sufficient certainty of receipt and the amount of income received can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, if it is probable that settlement will be required and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accrual's basis. All expenses, including support costs and governance costs, are allocated to the applicable expenditure headings in the statement of financial activities. All support costs and governance costs are allocated against charitable activities.

Funds Accounting

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by the donor or ring fenced by the District Trustee Board or a specific purpose.
Restricted funds also include fundraising and payments made by participants specifically for the future International or UK

District trips that would be refundable if those trips were cancelled. The district held £4,701 ring fenced start up grants for future new groups.

Stock

Stock is valued at the lower of cost and net realisable value.

Tangible Fixed Assets

Depreciation is charged over 5 years on a straight-line basis.

2. Trustees Expenses

None of the trustees received remuneration. District team expenses were reimbursed.

3. District Fixed Assets (Excluding Blackhills)

	Flags, Trophies and Equipment	Minibus	Total
Cost			
As of 1st April 2025,	2,975.00	32,386.00	35,361.00
Acquisitions	0.00	0.00	0.00
Disposals	0.00	0.00	0.00
As of 31st March 2026,	2,975.00	32,386.00	35,361.00
Depreciation			
As of 1st April 2025,	2,144.00	32,386.00	34,530.00
Charge for the year	277.00	0.00	277.00
Eliminated on disposal	0.00	0.00	0.00
As of 31st March 2026,	2,421.00	32,386.00	34,807.00
Net Book Value 31st March 2026	**554.00**	**0.00**	**554.00**
31st March 2025	**831.00**	**0.00**	**831.00**

4. Charity Fundraising Income & Donation

During the financial year no Charity Income was received into the district, and no Charity donation was made. Charity fundraising has been taking place within Groups for the benefit of international trips.

5. International Trips

Income within the financial year includes payments received into either the District or Bedale Explorers from participants where the expenditure may not have taken place by the year end.

Insurance has been arranged to protect the district against any variance between refunds to participants and any refunds received should trips have to be cancelled. Through careful it is expected that all trips will be breakeven with any surplus being refunded to participants.

6. Network

There was expenditure in the financial year on Network of £300 which was to provide a float to the group.

7. Explorer Units Membership Fees Received

Explorer Unit membership fees are shown deducted from the activity income of each unit and therefore, are not shown as activity expenses for each unit to avoid double accounting.

8. Debtors/Creditors

Membership fees were received from all eleven groups including the overdue fees from one group related to the previous financial year. Payment to West Yorkshire County Scouts was made in full by the end of the 25-26 financial year.

9. Future New Groups

The District Trustee Board continue to ring fence the funds of 4,701 due to the closure of a district scout group in the previous financial year. These funds will be used for startup grants will be made available for future new Scout groups within the district.

10. Blackhills Accounting

To comply with Charities Commission reporting requirements, the financial reporting of Blackhills Campsite, the "Joint Venture" with Bradford North District, now shows 50% of the site income, 50% of the site expenditure, 50% of the fixed assets (Land and Buildings) value and 50% of the current asset (Cash/Bank) value within the district year end accounts. The values entered have been extracted from the independently examined Blackhills yearend accounts to 31st March 2026, as presented by the Blackhills Management Committee to both trustee boards and entered as 50% of the totals. As all Blackhills profits/losses are ringfenced to the operation of the campsite, the income, expenditure, fixed assets and current assets of the site have been entered as "Restricted", separate from the normal activities of the district.

11. Blackhills Year End Accounts Summary

Total Income in the financial year	**£83,817**
Total Expenditure in the financial year	**£51,477**
Total fixed asset value at the financial year end	**£1,116**
Total current asset value at the financial year end	**£302,727**

12. Blackhills Fixed Assets

The land element of the fixed asset value is entered in the balance sheet at the original purchase price in 1949, less the pro-rata value of the land that was subsequently sold in 1996. The remainder of the 'owned' and was revalued during the 24-25 financial year at £300,000.

The value will be adjusted on the 26-27 balance sheet to 50% of the updated valuation. The land value was not entered on the Blackhills Campsite balance for the 23-24 financial year.