

Registered number: 744229
Charity number: 313615

THE TRAMWAY MUSEUM SOCIETY
(A company limited by guarantee)

DIRECTORS' REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

THE TRAMWAY MUSEUM SOCIETY
(A company limited by guarantee)

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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE SOCIETY, ITS DIRECTORS AND ADVISERS
FOR THE YEAR ENDED 31 MARCH 2024**

Patron	HRH The Duke of Gloucester, KG, GCVO
President	RT Pennyfather, President (resigned 12 August 2023) S Whiteley (appointed 12 August 2023)
Vice-Presidents	DJH Senior, OBE, MA (deceased 11 December 2023) MC Crabtree IEng, MIET C Heaton
Directors	KR Rigg, ACIB, Chairman ID Pleace, FCA, MSc, BSc(Econ), Vice Chairman PM Benham, FCILT ¹ JA Blythe, BA, MSc, MCIHT DA Frodsham DJ Heeley, M.Eng (hons), C.Eng, MIET, MIRSE (resigned 11 November 2023) P Milton ¹ AM Pendleton J Roberts (resigned 25 July 2023) ¹ DP Webb AJ Willis (resigned 11 November 2023) NJ Sturgess (appointed 11 November 2023) GP Wigglesworth (appointed 1 January 2024)
	¹ Non-member director
Company registered number	744229
Charity registered number	313615
Museum premises and registered office	Crich Matlock Derbyshire DE4 5DP
Arts Council England Registered Museum no.	508
Auditors	Bates Weston Audit Ltd Statutory Auditors Chartered Accountants The Mills Canal Street Derby DE1 2RJ
Bankers	Barclays Bank PLC Leicester

THE TRAMWAY MUSEUM SOCIETY
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DIRECTORS' REPORT
FOR THE YEAR ENDED 31 MARCH 2024

The Directors of the Board present their report and financial statements of the Society for the year ended 31 March 2024 and confirm the latter comply with the requirements of the Companies Act 2006 and the Charities SORP.

Reference and administrative information

The Society, which is registered as a charity, owns and maintains the Crich Tramway Village, home of the National Tramway Museum at Crich, Derbyshire, (the Museum), which is devoted to tramways and allied interests. It is not liable to corporation tax or income tax.

The Directors of the Board (who act as directors under Company law and trustees under Charity law) are set out on page 1.

At the Annual General Meeting on 11 November 2023 AJ Willis and MC Wright retired & Messrs DA Frodsham and DP Webb were re-elected.

Structure, governance and management

Governing document

The Society is governed by the Memorandum and Articles of Association, as last amended by Special Resolution of the Society on 12 November 2022. The Society is a company limited by guarantee and does not have any share capital.

Recruitment and training of Board Members

Voting members of the Society may stand for appointment as Member Directors to the Board. Any two voting members may propose another voting member. The individual must be 18 or over and any such proposal must be in writing and be received by the Society no later than 42 days prior to the Annual General Meeting. If the number of candidates is fewer than or equal to the number of relevant posts available, all such candidates are deemed automatically elected. In the event of there being more candidates than posts available, a vote is held with each member having the right to vote entitled to cast his or her vote in favour of as many candidates as there are vacant posts. Casual vacancies may be filled by the Board but the individual appointed must retire and seek election at the next Annual General Meeting.

The Board also has the power to appoint up to three Non-Member Directors who are neither members of the Society nor employees.

Following election, newly elected directors receive an induction by the person appointed as Secretary and another director. The induction includes a detailed introduction and explanation of Board proceedings and content. Key areas are explained in detail, such as Finance, Personnel, Collection, Operations and Health & Safety.

All directors serve for an initial period of three years and thereafter for no more than two further consecutive periods of three years, Directors may not be eligible for re-election or re-appointment until a period of at least two years has elapsed.

Organisational structure

Ultimate responsibility for all decisions made by the Society rests with the Board. These decisions are made on the recommendations of individual Society officers, in particular the General Manager, or the relevant standing committees which are currently Finance, Collections Management, Development, Health & Safety, Membership and Tramcar Conservation. All such officers, and committees, are accountable to the Board and report on a regular basis.

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FOR THE YEAR ENDED 31 MARCH 2024

A subsidiary company, Tramway Museum Services (R&C) Limited, traded throughout the year from premises under licence from the Society. The subsidiary is wholly owned by the Society and hence the subsidiary's board is directly accountable to the Board of the Society.

Arrangements for setting pay and remuneration of key management personnel

A Board sub-committee chaired by the General Manager sets the pay and remuneration of key management personnel via an annual review in consultation with the recognised Trade Union.

Principal Risks and Uncertainties

The Board has identified the following four key areas of Business Risk;

- Personnel - including Board Members, employees and volunteers,
- Financial - including Visitor numbers, misappropriation and reserve policy,
- Operational - including the Tramcar fleet, accidents and regulation,
- Infrastructure - including buildings and visitor facilities, the tramway and the site.

Systems have been put in place to oversee all of these areas and these are reviewed on a regular basis. Full details are available in the "Business Risk Register" freely available to all members on request and held in electronic form on the Society's server accessible to all system users.

Objectives and activities

Objectives

The principal objectives of the Society are:

- To maintain for the benefit of the nation an operating tramway museum.
- To promote the permanent preservation of tramway vehicles and equipment, and items of general transport interest (either historic, scientific or educational) and to work as necessary with other institutions, societies and bodies, having similar aims, in any part of the world.
- To promote and further the study of and research into tramways and other forms of transport.

The objectives of the Society are interpreted through the Mission Statement which, as noted last year, are still under review as part of the Society's strategy development and against which steady progress has been made.

Key objectives for the coming year include the continuing improvement to facilities at Crich, the recruitment, training and retention of more volunteers, obtaining grant funding and increasing customer numbers.

The objectives of the Society have been reviewed as part of the National Lottery Heritage Fund (NLHF) funded Transformation project, which following the adoption of the new Articles of Association is now complete.

Strategies

The Society receives no core funding and must therefore operate within its earned income, subscriptions, donations and grants. The Board has sought to continue to maximise earned income, take advantage of fiscal benefits and control costs. To contribute to the Society's sustainability the Board also continues to seek donations and grants for its development.

Principal activities

The main activities undertaken by the Society in achieving its objectives include the operation of the Museum,

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DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

education, tramcar restoration and a tramway archive and research library. In accordance with the established accounting policies set out on pages 17 to 21 the financial results do not take account of the significant voluntary input at all levels of operation of the Museum. Whilst a financial evaluation of this input is difficult, it is estimated that the amount of voluntary input is equivalent to approximately 33 full time equivalent members of staff.

Public Benefit

When planning activities for the year the Board has considered the Charity Commission general guidance on public benefit. In particular it has considered how the planned activities will contribute towards the aims and activities they have set.

As explained in the Objectives and activities section, the Society exists to preserve items of national heritage for the nation and promote these items.

During the financial year, paying customer numbers were 70,258 (2023: 60,708) with an additional 46,632 (2023: 35,785) of free admissions. The Society offers reduced admission price for senior citizens and children as well as a family ticket to make the collection accessible to as many people as possible. Wheelchairs are freely available for less able customers and a smoothway around the Museum is available to enhance accessibility for wheelchair and pushchair users.

The preservation and demonstration of tramway vehicles are central to the Society's objectives and restoration work continued on several historic tramcars during the year.

The Society is custodian of archives relating to tramways and other forms of transport, of national and international importance, which is made freely available to members of the public wishing to carry out research.

The Society employs education staff who work closely with schools to support teachers in their delivery of several areas of the national curriculum by way of facilitating school visits and offering themed workshops.

Further information about how the Society delivers public benefit in meeting its charitable objectives is provided throughout this report.

Achievements and performance

A key feature of the 2023 visitor season was the 'cost of living crisis' being experienced by a proportion of our key target market, young families. There was evidence that some of our visitors were seeing the purchase of an annual ticket as an investment, coming for frequent repeat visits, but not indulging in treats and secondary spend.

During the season we achieved paying visitor numbers that approximated to 80% of those achieved in 2019, the last year before the Covid pandemic. This figure is less than sustainable, and a key priority will be achieving pre-Covid visitor numbers and then growth going forward.

Planning work for the new visitor catering facilities was completed during 2023, finally achieving full planning permission. The project was put out to Tender with three companies expressing an interest. Stevensons were selected and work began on the development at the end of the visitor season in November 2023. The new facility will provide full accessibility to both the Red Lion public house and the cafeteria. Work is planned for completion and opening to the public in September 2024.

During the year work has continued on several tramcar engineering projects. Blackpool 298 is starting to take shape in the workshop. Newcastle 102 is having the final touches put to safety adjustments, and will be ready for public service during 2024. The ten-year project to completely restore LCC1 'Bluebird' is nearing completion, and the tramcar is undergoing test runs. LCC1 will have its official launch in 2024.

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FOR THE YEAR ENDED 31 MARCH 2024

Infrastructure work has continued during the year. A mobile elevated working platform was acquired to enable trained operatives to undertake work on site independently from contactors. A source has been found to supply bespoke engineered traction poles, to further this crucial area of development during the winter of 2024/25.

The autumn storms in 2023 caused severe flooding at the Clay Cross store, it has been concluded that this is no longer an appropriate environment for our purposes and plans are being put in place to erect suitable accommodation on site at Crich, to relocate the rationalised collections.

The reopening to visitors in March 2024 took place slightly later than planned. This was due to a number of factors. Major work was carried out by Severn Trent water directly across the entrance to the Museum. Rodents had made ingress into our communications cables which needed to be replaced. The setting up of the replacement catering facilities in the Poulson room was delayed by the demolition work. Finally, replacement of Traction poles 1 and 2 at Town End, with new ones supplied by West Midlands Metro, proved to be a more complicated process than originally planned.

Financial review

The main source of income continues to be the paying customers of the Museum. Total customer income combining admissions, retail and catering takings was £1,795,000 (2023: £1,378,000).

In the financial year paying customers were 70,258, up 9,550 on the previous year. On a calendar basis, the Museum received 70,230 paying customers compared to 62,023 in 2022. Unrestricted donations and membership subscriptions provided a further £407,000 towards the Society's general funds. After costs of generating funds of £605,000 and charity governance costs of £20,000, the net unrestricted incoming resources available for charitable activities was £1,577,000. Of this amount £595,000 was used for Museum operation including admission expenses, workshop and other tramway costs, exhibitions and education. A further £770,000 was spent on the Museum site itself including infrastructure costs, publicity and promotion, and Society membership expenses. £109,000 was used to fund collection and curatorial activities.

Following the requirements of Financial Reporting Standard 102 (FRS 102) Retirement Benefits, the Society's share of the defined benefit staff pension scheme operated by Derbyshire County Council has improved from a £234,000 surplus to a £342,000 surplus. The corresponding pension asset on the balance sheet has been restricted to nil as disclosed at note 24.

Restricted income from donating bodies totalled £77,237 in the year. Restricted expenditure in the year of £148,000 included tramcar restoration £68,000, site costs £49,000 and exhibitions £18,000.

The Museum continues to operate successfully its admission scheme incorporating 12-month season tickets. This has allowed the Museum to reclaim £95,000 of Gift Aid in the year (2023 : £72,000).

The membership of the Society at 31 March 2024 was 1,271, including non-voting members and family members; this reflects an decrease of 404 during the year.

Reserves policies

At 31 March 2024 the level of free reserves after the pension deficit was £1,577,000 (see note 20) including the designated fund. The Business Interruption Contingency Fund created to meet potential costs arising due to a significant downturn in customer numbers has increased to £400,000, and the Replacement Cafe fund has reduced to £498,000. The MEWP fund is now at £40,000. We have set up a trams repair fund from legacies received £67,000 and a similar fund for building repairs of £107,000.

The level of free reserves should cover four months revenue expenditure. Taking account of the need to fund the Museum over the winter months and given the significant impact that an unforeseen event could have upon

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DIRECTORS' REPORT (CONTINUED)
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the future of the Museum, these free reserves are sufficient at present to provide this cover.

Plans for the future

Plans are now advanced to paint the Bowes-Lyon Bridge and repair the metal structures (the pointing and stonework has already been repaired) over the winter 2024/5.

Access Tram 2 is starting to take shape using Tramcar Blackpool 645, external funding is now being sought to enable the project to progress.

During 2024 a new 3-phase 415v power supply will be installed at Wakebridge to replace life expired 11kv equipment.

Directors' responsibilities

The Board is responsible for preparing the Report of the Board and the financial statements in accordance with applicable law and regulations.

Company law requires the Board to prepare financial statements for each financial year. Under that law the Board has elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

Under company law the Board must not approve the financial statements unless they are satisfied that they give a true and fair view of the affairs of the Society and its subsidiary company (the Group) and of the income and expenditure of the Group for that period. In preparing those financial statements, the Board is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Society will continue in business.

The Board is responsible for keeping adequate accounting records that are sufficient to show and explain the Society's transactions and disclose with reasonable accuracy at any time the financial position of the Society and enable them to ensure that the financial statements comply with the Companies Act 2006. It is also responsible for safeguarding the assets of the Society and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Board is, individually, aware:

- there is no relevant audit information of which the Society's auditor is unaware; and
- the Board has taken all steps that it ought to have taken to make itself aware of any relevant audit information and to establish that the auditor is aware of that information.

The Board is responsible for the maintenance and integrity of the corporate and financial information included on the Society's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Going Concern

It is the view of the Board of Directors that it is appropriate to adopt the Going Concern basis in producing these financial statements. The Directors have reached this conclusion having reviewed financial forecasts which pay due regard to the financial risks posed by the short term closure of the Museum in June 2022, necessary to carry out work to the overhead line, as well as the broader economic context of cost of living pressures.

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DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

Freehold land and buildings

The freehold land and buildings are carried in the Balance Sheet at cost and exclude the value of substantial amounts of unpaid labour, part volunteer, part Government Employment Support Schemes, not funded by the Society. The reinstatement value for insurance purposes of the buildings is about £6,000,000 in excess of the book value. Due to the historical nature of some of the buildings, and the specialised nature of the Museum complex and its unusual location, the Board does not feel able to place a market value on the property.

Auditor

Bates Weston Audit Limited have expressed their willingness to continue in office and a resolution to reappoint them will be proposed at the Annual General Meeting.

Approved by order of the members of the board of Directors and signed on their behalf by:

KR Rigg
Chairman
Date: 27 July 2024

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INDEPENDENT AUDITORS' REPORT TO THE DIRECTORS OF THE TRAMWAY MUSEUM SOCIETY

Opinion

We have audited the financial statements of The Tramway Museum Society (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 March 2024 which comprise the Consolidated statement of financial activities, the Consolidated balance sheet, the Society balance sheet, the Consolidated statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 31 March 2024 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Directors are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

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INDEPENDENT AUDITORS' REPORT TO THE DIRECTORS OF THE TRAMWAY MUSEUM SOCIETY
(CONTINUED)

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Directors' report including the Strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Directors' report and the Strategic report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Directors' report including the Strategic report.

We have nothing to report in respect of the following matters in relation to which Companies Act 2006 requires us to report to you if, in our opinion:

- the parent charitable company has not kept adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Directors

As explained more fully in the Directors' responsibilities statement, the Directors (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Group's and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the charitable company and industry in which it operates, we considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006 and Charities Act 2011. Audit procedures performed by the engagement team included:

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INDEPENDENT AUDITORS' REPORT TO THE DIRECTORS OF THE TRAMWAY MUSEUM SOCIETY
(CONTINUED)

- Enquiry of management around actual and potential litigation and claims;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

Wayne Thomas FCA (Senior Statutory Auditor)

for and on behalf of

Bates Weston Audit Ltd

Statutory Auditors

Chartered Accountants

The Mills

Canal Street

Derby

DE1 2RJ

22 August 2024

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**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2024**

	Note	Unrestricted funds 2024 £	Restricted funds - Revenue 2024 £	Restricted funds - Capital 2024 £	Total funds 2024 £	Total funds 2023 £
Income from:						
Donations and legacies	4	374,720	77,237	-	451,957	490,171
Charitable activities	5	1,205,139	-	-	1,205,139	917,584
Other trading activities	6	599,328	-	-	599,328	464,576
Investments		23,993	16,963	-	40,956	4,123
Total income		2,203,180	94,200	-	2,297,380	1,876,454
Expenditure on:						
Raising funds		609,205	-	-	609,205	489,742
Charitable activities	8	1,482,985	72,300	76,089	1,631,374	1,623,051
Total expenditure		2,092,190	72,300	76,089	2,240,579	2,112,793
Net income/(expenditure)		110,990	21,900	(76,089)	56,801	(236,339)
Other recognised gains/(losses):						
Actuarial gains on defined benefit pension schemes	24	334,000	-	-	334,000	191,000
Pension surplus not recognised	24	(342,000)	-	-	(342,000)	-
Net movement in funds		102,990	21,900	(76,089)	48,801	(45,339)

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CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2024

Note	Unrestricted funds 2024 £	Restricted funds 2024 £	Restricted funds - class ii 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Reconciliation of funds:					
Total funds brought forward	2,956,059	1,020,231	1,941,625	5,917,915	5,963,254
Net movement in funds	102,990	21,900	(76,089)	48,801	(45,339)
Total funds carried forward	<u><u>3,059,049</u></u>	<u><u>1,042,131</u></u>	<u><u>1,865,536</u></u>	<u><u>5,966,716</u></u>	<u><u>5,917,915</u></u>

The Consolidated statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 18 to 44 form part of these financial statements.

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CONSOLIDATED BALANCE SHEET
AS AT 31 MARCH 2024

	Note	2024 £	2023 £
Fixed assets			
Tangible assets	13	3,347,486	3,033,760
		<u>3,347,486</u>	<u>3,033,760</u>
Current assets			
Stocks	15	87,637	88,602
Debtors	16	229,465	436,071
Cash at bank and in hand		2,565,007	2,576,331
		<u>2,882,109</u>	<u>3,101,004</u>
Creditors: amounts falling due within one year	17	(262,879)	(216,849)
Net current assets		2,619,230	2,884,155
Total assets less current liabilities		5,966,716	5,917,915
Net assets excluding pension liability		5,966,716	5,917,915
Total net assets		5,966,716	5,917,915

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CONSOLIDATED BALANCE SHEET (CONTINUED)
AS AT 31 MARCH 2024

	Note	2024 £	2023 £
Charity funds			
Restricted funds:			
Restricted funds - Revenue	18	1,042,131	1,020,231
Restricted funds - Capital	18	1,865,536	1,941,625
Total restricted funds	18	<u>2,907,667</u>	<u>2,961,856</u>
Unrestricted funds	18	3,059,049	2,956,059
Total funds		<u><u>5,966,716</u></u>	<u><u>5,917,915</u></u>

The Directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the Directors and signed on their behalf by:

KR Rigg

Date: 27 July 2024

The notes on pages 18 to 44 form part of these financial statements.

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SOCIETY BALANCE SHEET
AS AT 31 MARCH 2024

	Note	2024 £	2023 £
Fixed assets			
Tangible assets	13	3,347,486	3,033,760
Investments	14	2	2
		<u>3,347,488</u>	<u>3,033,762</u>
Current assets			
Stocks	15	56,665	56,665
Debtors	16	753,656	1,137,025
Cash at bank and in hand		1,960,005	1,835,121
		<u>2,770,326</u>	<u>3,028,811</u>
Creditors: amounts falling due within one year	17	(243,237)	(198,667)
Net current assets		<u>2,527,089</u>	<u>2,830,144</u>
Total assets less current liabilities		<u>5,874,577</u>	<u>5,863,906</u>
Net assets excluding pension liability		<u>5,874,577</u>	<u>5,863,906</u>
Total net assets		<u><u>5,874,577</u></u>	<u><u>5,863,906</u></u>

THE TRAMWAY MUSEUM SOCIETY
(A company limited by guarantee)
REGISTERED NUMBER: 744229

SOCIETY BALANCE SHEET (CONTINUED)
AS AT 31 MARCH 2024

	Note	2024 £	2023 £
Charity funds			
Restricted funds:			
Restricted funds - Revenue	18	1,042,131	1,020,231
Restricted funds - Capital	18	1,865,536	1,941,625
Total restricted funds	18	<u>2,907,667</u>	2,961,856
Unrestricted funds			
Designated funds	18	1,110,737	1,038,529
General funds	18	1,856,173	1,863,521
Unrestricted funds excluding pension reserve	18	2,966,910	2,902,050
Total unrestricted funds	18	<u>2,966,910</u>	2,902,050
Total funds		<u><u>5,874,577</u></u>	<u><u>5,863,906</u></u>

The Directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements were approved and authorised for issue by the Directors and signed on their behalf by:

KR Rigg

Date: 27 July 2024

The notes on pages 18 to 44 form part of these financial statements.

THE TRAMWAY MUSEUM SOCIETY
(A company limited by guarantee)

CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2024

	2024 £	2023 £
Cash flows from operating activities		
Net cash provided by operating activities	519,744	(289,465)
	<hr/>	<hr/>
Cash flows from investing activities		
Purchase of tangible fixed assets	(531,068)	(44,853)
	<hr/>	<hr/>
Net cash used in investing activities	(531,068)	(44,853)
	<hr/>	<hr/>
Change in cash and cash equivalents in the year	(11,324)	(334,318)
Cash and cash equivalents at the beginning of the year	2,576,331	2,910,649
	<hr/>	<hr/>
Cash and cash equivalents at the end of the year	<u>2,565,007</u>	<u>2,576,331</u>

The notes on pages 18 to 44 form part of these financial statements

THE TRAMWAY MUSEUM SOCIETY
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

1. General information

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Tramway Museum Society meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The Society is able to continue to cater for significant customer levels and to support the exhibits only as a result of the activities disclosed in the accounts, combined with a major and unrecorded input of voluntary labour from its members.

The financial statements have been prepared on a going concern basis as the Directors believe that no material uncertainties exist. The Directors have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the charity to be able to continue as a going concern.

2. Accounting policies

2.1 Income

All income is recognised once the Society has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably, that being when the charity has been notified of the amounts and the settlement date in writing.

Donations and grants are credited to the Statement of Financial Activities (SOFA) as they become due.

Annual subscriptions are apportioned to calendar years and include the income tax reclaimable in respect of those under gift aid. Subscriptions for life membership are credited in full in the years of receipt. Although this is not in accordance with the recommendations of the SORP, the number of life members is small and the Board considers any amortisation of the life membership income would not be material to the figures.

Turnover comprises revenue recognised by the charity in respect of goods and services supplied during the year, exclusive of Value Added Tax.

Turnover from shop, food and drink sales is recognised at the date of supply.

Several independent organisations exist for the purpose of generating resources to be used on behalf of the Society. The activities of these organisations are recorded in these accounts only to the extent of cash received from them by the Society.

No amount is included in the financial statements for volunteer time in line with the SORP (FRS 102). Further detail is given in the Directors' Report.

THE TRAMWAY MUSEUM SOCIETY
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

2. Accounting policies (continued)

2.2 Expenditure

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably.

Expenditure is classified under the principal categories of charitable and other expenditure rather than the type of expense, in order to provide more useful information to users of the financial statements.

Expenditure includes any VAT which cannot be fully recovered and is included within the costs of activities.

Charitable expenditure and the costs of the generating funds comprise direct expenditure including direct staff costs attributable to the activity. Where costs cannot be directly attributed, including administration or support costs, they have been allocated to activities on a basis consistent with the use of the resource.

Support costs are those that assist the work of the Society but do not directly represent charitable activities and include office costs, governance costs, administrative payroll costs. They are incurred directly in support of expenditure on the objects of the Society. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

The Museum uses many of its key exhibits as operating assets. Because the historic value of the tramcars is the prime justification for the Museum's existence, the workshop expenditure on them is at a much higher level than would be needed if purely commercial considerations applied.

All workshop costs are charged to tramway operation, except for those identified as tramcar restoration. The treatment of tramcar restoration is described in accounting policy 2.6.

2.3 Government grants

Government grants are recognised in income when the grant proceeds are received or receivable unless future performance-related conditions are specified that have not been met. Grants received before the income recognition criteria are satisfied are recognised as a liability.

2.4 Basis of consolidation

The financial statements consolidate the accounts of The Tramway Museum Society and its subsidiary undertaking.

The Society has taken advantage of the exemption contained within section 408 of the Companies Act 2006 not to present its own Income and expenditure account.

2.5 Tangible fixed assets and depreciation

The value of fixed assets represents cash paid by the Society, and does not take into account donations in kind, or members' voluntary labour.

THE TRAMWAY MUSEUM SOCIETY
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

2. Accounting policies (continued)

2.5 Tangible fixed assets and depreciation (continued)

Tangible fixed assets are carried at cost, net of depreciation and any provision for impairment.

Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Land	- Nil
Assets in course of construction	- Nil
Buildings	- 2% or 10% on cost
Woodland Walk and Sculpture Trail	- 10% on cost
Permanent exhibition	- 10% on cost
Permanent way and overhead	- 10% on cost
Plant and equipment, including temporary buildings dependent on the anticipated life of the asset	- 10%, 20% or 33.3% on cost
IT equipment	- 33.3% on cost
Motor vehicles	- 25% on cost

2.6 Heritage assets

The Society maintains 75 tramcars and associated artefacts in support of its objective to protect these historic vehicles for the benefit of future generations. The Directors consider that owing to the unique nature of the collection and the absence of an open market for these items, conventional valuation approaches lack sufficient reliability and costs of any valuations obtained would be excessive compared with the additional benefits derived by the Society and users of the accounts. As a result, no value has been reported for these assets in the Society's Balance Sheet.

Expenditure on major restoration

The costs of associated major repairs of tramcars is reported in the SOFA in the year they are incurred. Tramcar restoration is defined as work done on a major element of each tramcar (body, electrical, mechanical) to make it operable, or, if body only, exhibitable, for ten years. The cost of remedying defects coming to light within two years of the tramcar leaving the workshop is also charged to tramcar restoration. Although of a capital nature, the cost of tramcar restoration is written off each year to the SOFA.

2.7 Operating leases

Rentals under operating leases are charged to the Statement of Financial Activities on a straight line basis over the lease term.

2.8 Stocks

Stocks represent goods for resale and rail for future use and are valued at the lower of cost and net realisable value, after making due allowances for obsolete and slow moving items. Cost is based on the latest purchase invoice value.

Rail stock is to be used on future projects and repair work.

THE TRAMWAY MUSEUM SOCIETY
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

2. Accounting policies (continued)

2.9 Taxation

The Society is an exempt charity within the meaning of Schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

The subsidiary pays all taxable profits arising in a reporting period to the Society under the gift aid scheme.

At the reporting date there was no legal obligation in place for the subsidiary to make this gift aid payment, although prior to the reporting date the subsidiary's board had indicated its intention to pay the taxable profits to the Society in respect of the reporting period. The payment is expected to be made within 9 months of the end of the reporting date.

The accounting policy for gift aid payments results in the subsidiary recognising a taxation charge on its profits for the year. However, the application of the exception under paragraph 29.14A of FRS 102 provides relief in respect of the accounting for the tax charge. This results in an overall £nil charge for tax in the SOFA. This exception is only applicable as it is probable that the gift aid payment will be made by the subsidiary to the Society within 9 months of the reporting date.

2.10 Pensions

The Society participates in the Derbyshire County Council local government pension scheme which is a defined benefit plan. Under defined benefit plans, the employer's obligation is to provide the agreed benefits to current and former employees, and actuarial risk (that benefits will cost more or less than expected) and investment risk (that returns on assets set aside to fund the benefits will differ from expectations) are borne, in substance, by the employer. The Society recognises a liability for its obligations under the defined benefit plan net of plan assets. This net defined benefit liability is measured as the estimated amount of benefit that employees have earned in return for their service in the current and prior periods, discounted to determine its present value, less the fair value of plan assets. The calculation is performed by a qualified actuary using the projected unit credit method. Where the calculation results in a net asset, recognition of the asset is limited to the extent to which the Society is able to recover the surplus either through reduced contributions in the future or through refunds from the plan.

The Society also operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

2.11 Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the Directors.

General funds are unrestricted funds which are available for use at the discretion of the Directors in furtherance of the general objectives of the Group and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Directors for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

THE TRAMWAY MUSEUM SOCIETY
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

2. Accounting policies (continued)

2.11 Fund accounting (continued)

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Society for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. Critical accounting estimates and areas of judgment

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in the notes to these financial statements, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2023 has been used by the actuary in valuing the pensions liability at 31 March 2024. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Critical areas of judgment:

Legacy income is only recognised where entitlement has been established, there is probability of receipt and the amount recoverable can be estimated with sufficient accuracy. The position on each legacy is reviewed following receipt of correspondence from the executors, which substantially determines whether the income recognition criteria has been satisfied.

4. Income from donations and legacies

	Unrestricted funds 2024 £	Restricted funds - Revenue 2024 £	Total funds 2024 £	Total funds 2023 £
Government grants				
Arts Council	-	3,411	3,411	-
	-	3,411	3,411	-

THE TRAMWAY MUSEUM SOCIETY
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

4. Income from donations and legacies (continued)

	Unrestricted funds 2024 £	Restricted funds - Revenue 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Donations and legacies	300,132	73,826	373,958	432,566
Members' subscriptions	38,795	-	38,795	39,665
Sundry receipts	35,793	-	35,793	17,940
	<u>374,720</u>	<u>73,826</u>	<u>448,546</u>	<u>490,171</u>
	<u>374,720</u>	<u>77,237</u>	<u>451,957</u>	<u>490,171</u>
<i>Total 2023</i>	<u><u>439,126</u></u>	<u><u>51,045</u></u>	<u><u>490,171</u></u>	

5. Income from charitable activities

	Unrestricted funds 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Admission	1,195,467	1,195,467	913,803
Education	2,066	2,066	2,579
Library income	7,606	7,606	1,202
	<u>1,205,139</u>	<u>1,205,139</u>	<u>917,584</u>
<i>Total 2023</i>	<u><u>917,584</u></u>	<u><u>917,584</u></u>	

THE TRAMWAY MUSEUM SOCIETY
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

6. Income from other trading activities

Income from non charitable trading activities

	Unrestricted funds 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Retail	233,481	233,481	187,433
Catering	365,847	365,847	277,143
	<u>599,328</u>	<u>599,328</u>	<u>464,576</u>
<i>Total 2023</i>	<u>464,576</u>	<u>464,576</u>	

7. Expenditure on raising funds

	2024 £	<i>2023 £</i>
Retail costs	192,742	163,308
Catering costs	349,448	282,927
Fundraising costs	20,275	2,137
Administration	46,740	41,370
	<u>609,205</u>	<u>489,742</u>

THE TRAMWAY MUSEUM SOCIETY
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

8. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £	<i>Total 2023 £</i>
Admission and customer costs	766,920	18,072	784,992	791,885
Collections and research	111,230	90,329	201,559	198,466
Museum costs	604,835	39,988	644,823	632,700
	<u>1,482,985</u>	<u>148,389</u>	<u>1,631,374</u>	<u>1,623,051</u>
<i>Total 2023</i>	<u>1,494,695</u>	<u>128,356</u>	<u>1,623,051</u>	

Summary by expenditure type

	Staff costs 2024 £	Depreciation 2024 £	Other costs 2024 £	Total 2024 £	<i>Total 2023 £</i>
Admission and customer costs	367,471	98,509	319,012	784,992	791,885
Collections and research	63,732	25,935	111,892	201,559	198,466
Museum costs	211,263	85,325	348,235	644,823	632,700
	<u>642,466</u>	<u>209,769</u>	<u>779,139</u>	<u>1,631,374</u>	<u>1,623,051</u>
<i>Total 2023</i>	<u>687,322</u>	<u>203,513</u>	<u>732,216</u>	<u>1,623,051</u>	

THE TRAMWAY MUSEUM SOCIETY
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

9. Analysis of expenditure by activities

	Activities undertaken directly 2024 £	Support costs 2024 £	Total funds 2024 £	<i>Total funds 2023 £</i>
Admission and customer costs	739,713	45,279	784,992	791,885
Collections and research	175,858	25,701	201,559	198,466
Museum costs	516,157	128,666	644,823	632,700
	<u>1,431,728</u>	<u>199,646</u>	<u>1,631,374</u>	<u>1,623,051</u>
<i>Total 2023</i>	<u>1,483,120</u>	<u>139,931</u>	<u>1,623,051</u>	

10. Auditors remuneration

The auditors' remuneration amounts to an auditor fee of £6,500 (2023 - £5,600), and accountancy and taxation work of £3,250 (2023 - £3,000).

11. Directors' remuneration and expenses

During the year, no Directors received any remuneration or other benefits (2023 - £NIL).

During the year ended 31 March 2024, expenses totalling £50 were reimbursed or paid directly to 1 Director (2023 - £NIL).

In addition the Directors have personally incurred expenses which they have not reclaimed from the Society.

THE TRAMWAY MUSEUM SOCIETY
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

12. Staff costs

	Group 2024	<i>Group 2023</i>	Charity 2024	<i>Charity 2023</i>
	£	£	£	£
Wages and salaries	855,878	789,719	855,878	789,719
Social security costs	69,537	64,967	69,537	64,967
Pension costs	30,272	39,415	30,272	39,415
	<u>955,687</u>	<u>894,101</u>	<u>955,687</u>	<u>894,101</u>

The average number of persons employed by the Society during the year was as follows:

	Group 2024	<i>Group 2023</i>	Charity 2024	<i>Charity 2023</i>
	No.	No.	No.	No.
Finance and administration	5	4	5	4
Sales outlets	14	16	14	16
Others	26	24	26	24
	<u>45</u>	<u>44</u>	<u>45</u>	<u>44</u>

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	Group 2024	<i>Group 2023</i>
	No.	No.
In the band £60,001 - £70,000	1	-

THE TRAMWAY MUSEUM SOCIETY
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

13. Tangible fixed assets

Group and Charity

Included in cost of land and buildings is freehold land of £64,897 (2023: £64,897) which is not depreciated. For insurance purposes, tramcars are assessed at sums determined by the Board. Tramcars awaiting restoration are insured at a nominal £1,000 each plus inflation and other tramcars at higher figures based on the amounts spent on restoration, these figures being adjusted for inflation from time to time.

	Freehold property £	Permanent exhibition £	Permanent way and overhead £	Plant and machinery £	Computer equipment £	Total £
Cost						
At 1 April 2023	4,520,608	1,482,712	1,087,871	803,844	187,147	8,082,182
Additions	340,897	-	92,095	98,076	-	531,068
At 31 March 2024	<u>4,861,505</u>	<u>1,482,712</u>	<u>1,179,966</u>	<u>901,920</u>	<u>187,147</u>	<u>8,613,250</u>
Depreciation						
At 1 April 2023	1,883,856	1,404,006	853,945	723,493	183,122	5,048,422
Charge for the year	92,511	14,268	65,541	40,998	4,024	217,342
At 31 March 2024	<u>1,976,367</u>	<u>1,418,274</u>	<u>919,486</u>	<u>764,491</u>	<u>187,146</u>	<u>5,265,764</u>
Net book value						
At 31 March 2024	<u><u>2,885,138</u></u>	<u><u>64,438</u></u>	<u><u>260,480</u></u>	<u><u>137,429</u></u>	<u><u>1</u></u>	<u><u>3,347,486</u></u>
At 31 March 2023	<u><u>2,636,752</u></u>	<u><u>78,706</u></u>	<u><u>233,926</u></u>	<u><u>80,351</u></u>	<u><u>4,025</u></u>	<u><u>3,033,760</u></u>

Heritage assets not recognised in the balance sheet

The Society maintains 75 tramcars and associated artefacts which were acquired over a period of time. Other tramway-related artefacts are also held by the Society. Restoration work is carried out in order to bring the tramcars into a display condition and once they have reached this condition they are maintained in a state of good repair.

Acquisition, disposal, preservation and management

The acquisition, disposal, preservation and management of the Society's collection are governed in accordance with the Museum's Acquisition, Disposal and Conservation policies. Collection records are maintained in accordance with the Museum standards laid out in the Museum Documentation Association's "SPECTRUM" guidelines.

THE TRAMWAY MUSEUM SOCIETY
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

13. Tangible fixed assets (continued)

Access to the Society's collections is available during advertised Museum opening times and by pre-arranged appointment. The Society's policies and procedures were overseen and approved by the Museums, Libraries and Archives Council accreditation scheme. The Society has achieved full Accredited status.

14. Fixed asset investments

Society	Investments in subsidiary companies £
Cost	
At 1 April 2023	2
At 31 March 2024	<u>2</u>

Principal subsidiaries

The following was a subsidiary undertaking of the Society:

Name	Company number	Registered office or principal place of business	Class of shares
Tramway Museum Services (R&C) Limited	06058747	Crich Tramway Village, Crich, Matlock, Derbyshire, DE4 5DP	Ordinary

Holding

100%

The financial results of the subsidiary for the year were:

Name	Income £	Expenditure £	Profit/(Loss) for the year £
Tramway Museum Services (R&C) Limited	599,328	(507,189)	92,139

THE TRAMWAY MUSEUM SOCIETY
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

14. Fixed asset investments (continued)

Net assets
£

92,141

15. Stocks

	Group 2024 £	<i>Group 2023 £</i>	Charity 2024 £	<i>Charity 2023 £</i>
Goods for resale	30,972	31,937	-	-
Permanent way	56,665	56,665	56,665	56,665
	87,637	88,602	56,665	56,665

16. Debtors

	Group 2024 £	<i>Group 2023 £</i>	Charity 2024 £	<i>Charity 2023 £</i>
Amounts owed by group undertakings	-	-	524,239	700,954
Other debtors	169,114	304,645	169,066	304,645
Prepayments and accrued income	7,144	122,785	7,144	122,785
Tax recoverable	53,207	8,641	53,207	8,641
	229,465	436,071	753,656	1,137,025

17. Creditors: Amounts falling due within one year

	Group 2024 £	<i>Group 2023 £</i>	Charity 2024 £	<i>Charity 2023 £</i>
Trade creditors	190,618	153,345	171,324	135,163
Accruals and deferred income	72,261	63,504	71,913	63,504
	262,879	216,849	243,237	198,667
	Group	<i>Group</i>	Charity	<i>Charity</i>

THE TRAMWAY MUSEUM SOCIETY
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

17. Creditors: Amounts falling due within one year (continued)

	Group	<i>Group</i>	Charity	<i>Charity</i>
	2024	<i>2023</i>	2024	<i>2023</i>
	£	£	£	£
	2024	<i>2023</i>	2024	<i>2023</i>
	£	£	£	£
Deferred income brought forward	(1,859)	-	33,234	35,093
Resources deferred during the year	-	33,234	-	33,234
Amounts released from previous periods	-	(35,093)	-	(35,093)
	<u>(1,859)</u>	<u>(1,859)</u>	<u>33,234</u>	<u>33,234</u>

Deferred income relates to advance subscriptions and prepaid tickets.

THE TRAMWAY MUSEUM SOCIETY
(A company limited by guarantee)

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

18. Statement of funds

Statement of funds - current year

	Balance at 1 April 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2024 £
Unrestricted funds						
Designated funds						
Business Interruption Contingency Fund (xiii)	400,000	-	-	-	-	400,000
New Cafe Fund (xiv)	838,529	-	-	(340,897)	-	497,632
Mobile Elevating Work Platform (MEWP) Fund (xv)	100,000	-	-	(60,529)	-	39,471
Tramcar Repairs (xvi)	-	-	-	66,782	-	66,782
Site Maintenance (xvii)	-	-	-	106,852	-	106,852
	<u>1,338,529</u>	<u>-</u>	<u>-</u>	<u>(227,792)</u>	<u>-</u>	<u>1,110,737</u>
General funds						
General funds	1,617,530	2,202,180	(2,099,190)	227,792	-	1,948,312
Pension reserve	-	1,000	7,000	-	(8,000)	-
	<u>1,617,530</u>	<u>2,203,180</u>	<u>(2,092,190)</u>	<u>227,792</u>	<u>(8,000)</u>	<u>1,948,312</u>
Total Unrestricted funds	<u>2,956,059</u>	<u>2,203,180</u>	<u>(2,092,190)</u>	<u>-</u>	<u>(8,000)</u>	<u>3,059,049</u>
Restricted funds - Revenue						

THE TRAMWAY MUSEUM SOCIETY
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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

18. Statement of funds (continued)

Statement of funds - current year (continued)

	Balance at 1 April 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2024 £
Cabmen's Shelter	2,293	3,411	(3,927)	-	-	1,777
Track Fund	11,948	-	-	-	-	11,948
Subscriber Plus Fund (vi)	33,228	3,076	-	-	-	36,304
Disabled Access	15,599	-	-	-	-	15,599
Audience Development	5,600	-	-	-	-	5,600
Edinburgh 35	20,546	-	-	-	-	20,546
Blackpool 236	7,065	-	-	-	-	7,065
Manchester replica (vii)	212,686	4,250	-	-	-	216,936
Sheffield Trams (viii)	348,626	6,900	-	-	-	355,526
P.C.C. fund (ix)	19,861	330	-	-	-	20,191
Car no: 5 appeal	6,409	-	-	-	-	6,409
Heavy Restoration (xi)	27,392	-	-	-	-	27,392
Depots/ Exhibition (xii)	194,894	3,900	-	-	-	198,794
Tramcar restoration - LCC 1 (x)	-	18,164	(18,164)	-	-	-
Cadisch - Tramcar acquisition and restoration	90,000	1,800	-	-	-	91,800
Blackpool 298	-	49,796	(49,796)	-	-	-
Newcastle 102	-	413	(413)	-	-	-
Other restricted funds under £5k	24,084	2,160	-	-	-	26,244
	1,020,231	94,200	(72,300)	-	-	1,042,131

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

18. Statement of funds (continued)

Restricted funds - Capital

Barnsley Bus No. 5	39,000	-	(6,500)	-	-	32,500
Clay Cross Extension (i)	28,727	-	(1,004)	-	-	27,723
Workshop Extension (ii)	175,233	-	(5,898)	-	-	169,335
Library Extension (iii)	634,551	-	(20,952)	-	-	613,599
Stone Workshop (iv)	731,174	-	(19,140)	-	-	712,034
Depot Improvements (xii)	173,926	-	(3,952)	-	-	169,974
Victoria Park (v)	69,831	-	(1,837)	-	-	67,994
Woodland Walk/ Wakebridge	44,152	-	(8,152)	-	-	36,000
Holroyd Smith Exhibition	38,970	-	(7,645)	-	-	31,325
Bandstand Trackwork	6,061	-	(1,009)	-	-	5,052
	<u>1,941,625</u>	<u>-</u>	<u>(76,089)</u>	<u>-</u>	<u>-</u>	<u>1,865,536</u>
Total Restricted funds	<u>2,961,856</u>	<u>94,200</u>	<u>(148,389)</u>	<u>-</u>	<u>-</u>	<u>2,907,667</u>
Total of funds	<u><u>5,917,915</u></u>	<u><u>2,297,380</u></u>	<u><u>(2,240,579)</u></u>	<u><u>-</u></u>	<u><u>(8,000)</u></u>	<u><u>5,966,716</u></u>

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

18. Statement of funds (continued)

Statement of funds - prior year

	<i>Balance at 1 April 2022</i>	<i>Income</i>	<i>Expenditure</i>	<i>Transfers in/out</i>	<i>Gains/ (Losses)</i>	<i>Balance at 31 March 2023</i>
	£	£	£	£	£	£
Unrestricted funds						
Designated funds						
Business Interruption Contingency Fund (xiii)	520,000	-	-	(120,000)	-	400,000
New Cafe Fund (xiv)	828,694	-	-	9,835	-	838,529
Mobile Elevating Work Platform (MEWP) Fund (xv)	-	-	-	100,000	-	100,000
	<u>1,348,694</u>	<u>-</u>	<u>-</u>	<u>(10,165)</u>	<u>-</u>	<u>1,338,529</u>
General funds						
General funds	1,753,433	1,825,369	(1,971,437)	10,165	-	1,617,530
Pension reserve	(178,000)	-	(13,000)	-	191,000	-
	<u>1,575,433</u>	<u>1,825,369</u>	<u>(1,984,437)</u>	<u>10,165</u>	<u>191,000</u>	<u>1,617,530</u>
Total Unrestricted funds	<u>2,924,127</u>	<u>1,825,369</u>	<u>(1,984,437)</u>	<u>-</u>	<u>191,000</u>	<u>2,956,059</u>
Restricted funds - Revenue						
Cabmen's Shelter	9,620	-	(7,327)	-	-	2,293
Track Fund	11,948	-	-	-	-	11,948

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

18. Statement of funds (continued)

Statement of funds - prior year (continued)

	<i>Balance at 1 April 2022</i> £	<i>Income</i> £	<i>Expenditure</i> £	<i>Transfers in/out</i> £	<i>Gains/ (Losses)</i> £	<i>Balance at 31 March 2023</i> £
Subscriber Plus Fund (vi)	29,875	3,353	-	-	-	33,228
Disabled Access	15,599	-	-	-	-	15,599
Audience Development	5,600	-	-	-	-	5,600
Edinburgh 35	20,546	-	-	-	-	20,546
Blackpool 236	7,065	-	-	-	-	7,065
Manchester replica (vii)	213,236	-	(550)	-	-	212,686
Sheffield Trams (viii)	348,626	-	-	-	-	348,626
P.C.C. fund (ix)	19,861	-	-	-	-	19,861
Car no: 5 appeal	6,409	-	-	-	-	6,409
Heavy Restoration (xi)	27,392	-	-	-	-	27,392
Depots/Exhibition (xii)	194,894	-	-	-	-	194,894
Tramcar restoration - LCC 1 (x)	-	25,728	(25,728)	-	-	-
Cadisch - Tramcar acquisition and restoration	90,000	-	-	-	-	90,000
Blackpool 298	-	2,491	(2,491)	-	-	-
Newcastle 102	-	16,171	(16,171)	-	-	-
Other restricted funds under £5k	20,742	3,342	-	-	-	24,084
	<u>1,021,413</u>	<u>51,085</u>	<u>(52,267)</u>	<u>-</u>	<u>-</u>	<u>1,020,231</u>

Restricted funds - Capital

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

18. Statement of funds (continued)

Statement of funds - prior year (continued)

	<i>Balance at 1 April 2022</i> £	<i>Income</i> £	<i>Expenditure</i> £	<i>Transfers in/out</i> £	<i>Gains/ (Losses)</i> £	<i>Balance at 31 March 2023</i> £
Barnsley Bus No. 5	45,500	-	(6,500)	-	-	39,000
Clay Cross Extension (i)	29,731	-	(1,004)	-	-	28,727
Workshop Extension (ii)	181,131	-	(5,898)	-	-	175,233
Library Extension (iii)	655,503	-	(20,952)	-	-	634,551
Stone Workshop (iv)	750,314	-	(19,140)	-	-	731,174
Depot Improvements (xii)	177,878	-	(3,952)	-	-	173,926
Victoria Park (v)	71,668	-	(1,837)	-	-	69,831
Woodland Walk/ Wakebridge	52,304	-	(8,152)	-	-	44,152
Holroyd Smith Exhibition	46,615	-	(7,645)	-	-	38,970
Bandstand Trackwork	7,070	-	(1,009)	-	-	6,061
	<u>2,017,714</u>	<u>-</u>	<u>(76,089)</u>	<u>-</u>	<u>-</u>	<u>1,941,625</u>
Total Restricted funds	<u>3,039,127</u>	<u>51,085</u>	<u>(128,356)</u>	<u>-</u>	<u>-</u>	<u>2,961,856</u>
Total of funds	<u><u>5,963,254</u></u>	<u><u>1,876,454</u></u>	<u><u>(2,112,793)</u></u>	<u><u>-</u></u>	<u><u>191,000</u></u>	<u><u>5,917,915</u></u>

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NOTES TO THE FINANCIAL STATEMENTS
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18. Statement of funds (continued)

Each restricted fund has sufficient resources to enable the fund to be applied in accordance with the restrictions imposed. A summary of the nature and purpose of each of the more significant funds is set out below.

Restricted Funds

- (i) Grant received from the Heritage Lottery Fund for the extension of the existing store at Clay Cross.
- (ii) Grants received from the Heritage Lottery Fund and Museums, Libraries and Archives Council (MLA) for the construction of an extension to the tramcar workshop facility, incorporating a new public viewing gallery and exhibition.
- (iii) Grants received from the Heritage Lottery Fund and MLA for the extension of the library.
- (iv) Grants received from the Heritage Lottery Fund for the restoration of the Stone Workshop.
- (v) The development of the Victoria Park area funded by individual donations and a transfer from the Subscriber Plus Fund.
- (vi) Donations received from members towards a variety of small revenue tramway related projects.
- (vii) Legacy received towards the re-creation of a Manchester bogie car.
- (viii) Legacy received towards the restoration of Sheffield tramcars in the collection.
- (ix) Donation received for the restoration and conservation of PCC cars.
- (x) Donations received for the restoration and conservation of LCC 1.
- (xi) Legacy received for restoration or heavy repairs of electric tramcars.
- (xii) Legacy received for extensions and improvements to tramcar accommodation and exhibitions.

Designated Funds

- (xiii) Fund designated to meet potential costs arising due to a downturn in visitor numbers.
- (xiv) Fund designated to build new catering facilities.
- (xv) Fund designated for a mobile self-powered platform to be used to carry out repairs and maintenance to the overhead line.
- (xvi) Fund designated to meet costs and tramcar repairs
- (xvii) Fund designated to meet costs of building repairs

Transfers

The transfers reflect the increase in the Business Interruption Fund the creation of the tramcar and building repair funds and the costs to date of the new catering facilities.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

19. Summary of funds

Summary of funds - current year

	Balance at 1 April 2023 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2024 £
Designated funds	1,338,529	-	-	(227,792)	-	1,110,737
General funds	1,617,530	2,203,180	(2,092,190)	227,792	(8,000)	1,948,312
Restricted funds	1,020,231	94,200	(72,300)	-	-	1,042,131
Restricted funds - Class II	1,941,625	-	(76,089)	-	-	1,865,536
	<u>5,917,915</u>	<u>2,297,380</u>	<u>(2,240,579)</u>	<u>-</u>	<u>(8,000)</u>	<u>5,966,716</u>

Summary of funds - prior year

	Balance at 1 April 2022 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 March 2023 £
Designated funds	1,348,694	-	-	(10,165)	-	1,338,529
General funds	1,575,433	1,825,369	(1,984,437)	10,165	191,000	1,617,530
Restricted funds	1,021,413	51,085	(52,267)	-	-	1,020,231
Restricted funds - Class II	2,017,714	-	(76,089)	-	-	1,941,625
	<u>5,963,254</u>	<u>1,876,454</u>	<u>(2,112,793)</u>	<u>-</u>	<u>191,000</u>	<u>5,917,915</u>

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

20. Analysis of net assets between funds

Analysis of net assets between funds - current period

	Unrestricted funds 2024 £	Restricted funds - Revenue 2024 £	Restricted funds - Capital 2024 £	Total funds 2024 £
Tangible fixed assets	1,481,950	-	1,865,536	3,347,486
Current assets	1,839,978	1,042,131	-	2,882,109
Creditors due within one year	(262,879)	-	-	(262,879)
Total	3,059,049	1,042,131	1,865,536	5,966,716

Free reserves equal £1,577,099.

Analysis of net assets between funds - prior period

	<i>Unrestricted funds 2023 £</i>	<i>Restricted funds - Revenue 2023 £</i>	<i>Restricted funds - Capital 2023 £</i>	<i>Total funds 2023 £</i>
Tangible fixed assets	1,092,135	-	1,941,625	3,033,760
Current assets	2,080,773	1,020,231	-	3,101,004
Creditors due within one year	(216,849)	-	-	(216,849)
Total	2,956,059	1,020,231	1,941,625	5,917,915

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

21. Reconciliation of net movement in funds to net cash flow from operating activities

	Group 2024 £	<i>Group 2023 £</i>
Net income/expenditure for the period (as per Statement of Financial Activities)	56,801	<i>(236,339)</i>
Adjustments for:		
Depreciation charges	217,342	<i>212,709</i>
Decrease in stocks	965	<i>1,972</i>
Decrease/(increase) in debtors	206,606	<i>(277,753)</i>
Increase/(decrease) in creditors	46,030	<i>(3,054)</i>
Defined benefit pension movement	(8,000)	<i>13,000</i>
Net cash provided by/(used in) operating activities	519,744	<i>(289,465)</i>

22. Analysis of cash and cash equivalents

	Group 2024 £	<i>Group 2023 £</i>
Cash in hand	2,565,007	<i>2,576,331</i>
Total cash and cash equivalents	2,565,007	<i>2,576,331</i>

23. Analysis of changes in net debt

	At 1 April 2023 £	Cash flows £	At 31 March 2024 £
Cash at bank and in hand	2,576,331	(11,324)	2,565,007
	2,576,331	(11,324)	2,565,007

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

24. Pension commitments

The Society participates in the Derbyshire County Council Pension Scheme, a multi-employer defined benefit final salary scheme. The scheme is administered for the benefit of Local Authority employees and other bodies and is managed in accordance with the Local Government Pension Scheme Regulations 1997 (as amended).

Contributions to the scheme are determined with advice of independent qualified actuaries on the basis of triennial valuations using the projected unit method.

The employer's contribution rate was 8.8% of pensionable pay with an employee's contribution rate of 5.9% or 6.5% of pensionable pay.

Principal actuarial assumptions at the Balance sheet date (expressed as weighted averages):

	At 31 March 2024	<i>At 31 March 2023</i>
	%	%
Discount rate	3.80	4.75
Future salary increases	2.80	4.00
Future pension increases	4.80	3.00

	At 31 March 2024	<i>At 31 March 2023</i>
	Years	Years
Mortality rates (in years)		
- for a male aged 65 now	20.8	21.0
- at 65 for a male aged 45 now	21.6	21.8
- for a female aged 65 now	23.8	24.0
- at 65 for a female aged 45 now	25.3	25.5

Sensitivity analysis

	At 31 March 2024	<i>At 31 March 2023</i>
	£	£
Discount rate -0.1%	18,000	18,000

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

24. Pension commitments (continued)

The Group's share of the assets in the scheme was:

	At 31 March 2024	<i>At 31 March 2023</i>
	£	£
Equities	933,640	834,240
Corporate bonds	302,060	278,080
Property	96,110	101,120
Cash and other liquid assets	41,190	50,560
Total fair value of assets	1,373,000	<i>1,264,000</i>

The actual return on scheme assets was 9.3% (2023 - -3.2%).

The amounts recognised in the Consolidated statement of financial activities are as follows:

	2024	<i>2023</i>
	£	£
Current service cost	(14,000)	(25,000)
Interest income	49,000	34,000
Interest cost	(48,000)	(48,000)
Total amount recognised in the Consolidated statement of financial activities	(13,000)	<i>(39,000)</i>

Movements in the present value of the defined benefit obligation were as follows:

	2024	<i>2023</i>
	£	£
Opening defined benefit obligation	1,025,000	1,474,000
Interest cost	48,000	39,000
Contributions by scheme participants	4,000	3,000
Actuarial gains	(27,000)	(458,000)
Benefits paid	(33,000)	(58,000)
Current service cost	14,000	25,000
Closing defined benefit obligation	1,031,000	<i>1,025,000</i>

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2024

24. Pension commitments (continued)

Movements in the fair value of the Group's share of scheme assets were as follows:

	2024	<i>2023</i>
	£	£
Opening fair value of scheme assets	1,025,000	<i>1,296,000</i>
Expected return on assets	49,000	<i>34,000</i>
Actuarial gains/(losses)	307,000	<i>(267,000)</i>
Contributions by employer	21,000	<i>17,000</i>
Contributions by scheme participants	4,000	<i>3,000</i>
Benefits paid	(33,000)	<i>(58,000)</i>
Pension surplus not recognised	(342,000)	<i>-</i>
Closing fair value of scheme assets	<u>1,031,000</u>	<i><u>1,025,000</u></i>

The current actuarial assumptions and movements have been disclosed above. The corresponding FRS 102 actuarial report recognises a net asset of £342,000. However, the asset has been restricted to £nil on the balance sheet at 31 March 2024 as there is no entitlement or expectation of receipt.

The group expects to contribute £21,000 to its defined benefit pension scheme to the year ended 31 March 2025.

25. Share Capital

The Society is a charitable company limited by guarantee and has no share capital. Each member undertakes to contribute a maximum of £1 to the assets of the Society, in the event of a winding up.

26. Related party transactions

K Rigg is on the board of trustees of High Peak Community and Voluntary Support. During the year ended 31 March 2024 the Society paid £861 to a High Peak CVS staff member (2023: £nil) for freelance work.

27. Controlling party

The Society has no single controlling party.