
Company No. 579923
Registered in England
Charity No. 312715

DULWICH PREPARATORY SCHOOLS TRUST

ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2021

DULWICH PREPARATORY SCHOOLS TRUST
ANNUAL REPORT OF THE TRUSTEES
YEAR ENDED 31 AUGUST 2021

The Trustees present their annual report together with the audited financial statements of the Dulwich Preparatory Schools Trust (the Trust) for the year ended 31 August 2021.

The Trustees confirm that the annual report and financial statements of the Trust comply with the current statutory requirements, the requirements of the Trust's governing document and the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (Charities SORP FRS102).

Status and administration

The Trust is a company limited by guarantee (Company Number 579923) and is registered with the Charity Commission under Charity Number 312715.

Trustees' responsibilities

The Trustees (who are also directors of Dulwich Preparatory Schools Trust for the purposes of company law) are responsible for preparing the Trustees' report (including the strategic report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice). Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Trust and of the incoming resources and application of resources, including the income and expenditure, of the Trust for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Trust will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Trust's transactions and disclose with reasonable accuracy at any time the financial position of the Trust and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Trust and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as each Trustee is aware, there is no relevant audit information of which the Trust's auditor is unaware, and
- each Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the Trust's auditor is aware of that information.

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INDEPENDENT AUDITOR'S REPORT
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STRUCTURE, GOVERNANCE AND MANAGEMENT

The Trust is the parent charity of two independent school charities, Dulwich Prep Cranbrook and Dulwich Prep London ('the Schools') – together "the Group". The Trust supports the provision of education by the two Schools and the two Schools lease their facilities from the Trust. Members of the Trust comprise the Trustees of the Dulwich Preparatory Schools Trust, together with all the Governors of the Schools.

The Trust's Articles reflect the Companies Act 2006 and the Charities Act 2011.

Trust Board

The Trustees of the Trust are charity Trustees under charity law and Directors of the Trust for the purposes of company law.

The members of the Trust Board who served in office as Trustees during the year and subsequently are detailed below:

Mr D H Nelson	Independent Chairman
Mr A P Anderson II	Nominated by the Governing Body of Dulwich Prep Cranbrook: appointed from 27 th September 2021
Mr M StJ Ashley	Nominated by the Governing Body of Dulwich Prep Cranbrook
Dr S J Bailey	Independent Trustee
Mrs E K Kelleher	Nominated by the Governing Body of Dulwich Prep London
Mrs S L Rynehart	Nominated by the Governing Body of Dulwich Prep Cranbrook: retired from 27 th September 2021
Mr J D H Steel	Nominated by the Governing Body of Dulwich Prep London
Mr M J Tiplady	Independent Trustee

Officers

Secretary to the Trustees: N B Holliday

Professional Advisers

Bankers: NatWest Bank plc, 120-122 Fenchurch Street, London EC3M 5BA

Solicitors: Farrer & Co LLP, 66 Lincoln's Inn Fields, London WC2A 3LH

Auditor: Crowe U.K. LLP, 55 Ludgate Hill, London EC4M 7JW

Management Structure

The Board meets a minimum of three times per year, normally once per academic term. There are three Independent Trustees, including the Chairman, and each of the Schools nominates two of its Governors (normally including the School's Chairman) as Trustees. The Board has a

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Finance Committee which meets a week or two prior to Trust Board meetings, and at other times when necessary, to discuss financial matters on which it advises the Board. The Trust considers the performance of each School, their future plans, budgets and operation, together with applications for capital investment.

Trustee Recruitment & Training

The Board is self-appointing, with new Trustees identified and appointed following agreement from all current Trustees. Trustees serve for an initial term of four years, but may offer themselves for re-election for a second term of four years and then a final term of two years, making ten years in total, except in exceptional circumstances.

New members of the Board are elected on the basis of the candidates' professional qualities, experience, personal competence and the specific needs of the Trust. New Trustees are inducted into the workings of the charitable company via a programme organised by the Secretary. The Secretary will also notify members of the Board of relevant external Trustee training and information courses and seminars designed to keep them informed and updated on current issues in the sector and regulatory requirements.

Charity Code of Governance

The Board takes its governance responsibilities seriously and the Group aims to have a governance framework that is fit for purpose, compliant and efficient. The Group has established a solid foundation in governance in which all of its Trustees are clear about their roles and legal responsibilities, are committed to supporting the Trust in delivering its objects most effectively for the benefit of its beneficiaries and contributing to the continued improvement of the Schools.

The Group meets the key outcomes set out in the seven areas of the Charity Governance Code. The structure of the Group and the relationship between the Trust and the two Schools are designed in such a way as to ensure that recommended practice is observed and, where specific aspects are delegated to the Schools, these aspects are regularly monitored.

Employment policy

The Trust and each of the Schools is an equal opportunities employer. Full and fair consideration is given to job applications from disabled persons and due consideration is given to their training and employment needs. Consultation with employees, or their representatives, has continued at all levels with the aim of taking the views of employees into account when decisions are made that are likely to affect their interests. Employees are made aware of the financial and economic performance of the relevant School.

Communication with employees continues through normal management channels in a variety of forms and also through exceptional channels to make staff aware of current issues.

The Trust's only employee is the Secretary who is part time. His remuneration is based on the work which he undertakes on behalf of the Trust and is calculated as a percentage of his previous salary when he was employed by Dulwich Prep London on a full time basis.

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STRATEGIC REPORT

The remainder of the report of the Trustees also constitutes the strategic report for the purposes of the Companies Act 2006.

Principal activity and objects of the charitable company

The principal activity of the Trust is the advancement of education in the United Kingdom and elsewhere, currently through the support provided to the two Schools.

The Board is mindful of the long-standing need to provide public benefit and strives to do so through the support of development in education generally, through bursaries (mainly provided by the two Schools), through working with other educational bodies and the promotion of best practice.

Aim

The Trustees' aim is that pupils at the Schools should benefit from the provision of first class facilities to enable them to fulfil their potential on all fronts - academic, artistic, dramatic, musical, sporting, social and moral.

Primary objective

The Trust is a charitable trust which promotes the advancement of education in a broad context and in particular at its two Schools in London and Kent.

Strategies to achieve the primary objective

The Trust seeks to achieve its primary objective through the implementation of the following strategies:

- By providing an excellent education at Dulwich Prep Cranbrook and Dulwich Prep London;
- Through the provision of bursaries and other financial support to enable children whose parents would not otherwise be able to afford the fees to benefit from an education at the Schools;
- By raising funds in support of education and organising, or making grants towards, lectures, seminars, broadcasts or courses of instruction;
- By considering ways in which technology can be used to enhance teaching and learning;
- Through the provision of classrooms and buildings generally in connection with education at Dulwich Prep London and Dulwich Prep Cranbrook and elsewhere;
- Through the provision of playing fields, games courts, recreational grounds and pavilions, swimming pools and other facilities in connection with sports, games and recreational activities of all kinds at Dulwich Prep London and Dulwich Prep Cranbrook and elsewhere;

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- By setting rents at a level to ensure the financial viability of the Schools and at a level that is consistent with future capital investment to provide a first class education to boys and girls at the Schools;
- Through the maintenance of a clear and effective management structure and the necessary support framework to meet the needs of the Schools;
- By acting as banker to the Schools and by lending money to facilitate the cash flow of each School.

The Trust considers bids for capital expenditure from the Schools to enhance the Schools' facilities. In September 2020 the Trust completed the sale of land at Cranbrook as a residential development site raising £1.425 million gross.

While much of the Trust's property is freehold it leases parts of its London facilities from the Dulwich Estate. In February 2021 a 50 year lease extension to 2081 was signed on the main site which extends the Trust's leases on its key London facilities for the benefit of Dulwich Prep London. As part of this deal the Trust surrendered back to the Dulwich Estate Brightlands, Dulwich Prep London's boarding house, and two residential properties in addition to paying a premium of £1.1 million to the Dulwich Estate. A further condition of this deal was the creation of a new entrance to the Early Years car park which was funded by the Trust and completed in January 2021.

The Trust also provided £500k to fund an enhancement of the Pre-Prep facility at Dulwich Prep London which was completed in August 2021. This included the creation of two new classrooms.

Strategic reviews are currently underway at both Schools which may lead to the need for further capital investment in due course.

Public benefit

The Trust remains committed to the aim of providing public benefit in accordance with its founding principles. Charity legislation includes a requirement to demonstrate public benefit for any charitable purpose where it had hitherto been presumed in the absence of evidence to the contrary. This calls in turn for commensurate disclosure of our public benefit aims.

The awarding of bursaries for the needy is a measurable means of providing public benefit. The Board takes the view that bursaries awarded to those who would not otherwise be able to afford the fees are important, but not to the exclusion of the much wider benefit that the Trust provides within the community. The Trust's public benefit commitment is currently delivered primarily through the two Schools, each of which has a bursary programme. During the year the Trust's Schools provided means-tested bursary support totalling £445k to 38 pupils (2020: £417k to 38 pupils) of which 19 were for 70% or more of full fees. In addition, there was support for local charities and educational bodies through fund-raising activities, outreach programmes and the loan of facilities. Both the Trust's Schools actively promote child mental health awareness with Dulwich Prep London employing a dedicated counsellor while Dulwich Prep Cranbrook retains Place2Be. Although more limited than in previous years due to COVID-19, a number of state schools benefited from the Trust's Schools in a variety of ways from the use of facilities to support from staff and the provision of lunches to vulnerable children in partnership with Dulwich Prep London's catering company.

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The Trust does not engage with any external third party fundraisers. There have been no complaints in the period regarding inappropriate or intrusive contact in relation to fundraising activities.

Streamlined Energy and Carbon Reporting (SECR)

The Trustees have considered the requirements of The Companies (Directors' Report) and Limited Liabilities Partnerships (Energy and Carbon Report) Regulations 2018. The two Schools each meet two of the criteria for non-disclosure and therefore are not required to produce a report. As a result, since the Trust, as the parent entity, does not produce any emissions, the Trustees have concluded that the Group does not need to submit a return.

Section 172(1) Report incorporating Statements of Employee and Stakeholder engagement

The Trustees of the Trust, as Directors of the Company, act in the way they consider, in good faith, would be most likely to promote the success of the Group for the benefit of its members as a whole and in doing so have regard to:

- a) The likely consequences of any decision in the long run;
- b) The interests of the Group's employees;
- c) The need to foster the Group's business relationships;
- d) The impact of the Group's operations on the community and the environment;
- e) The desirability of the Group maintaining a reputation for high standards of business conduct;
- f) The need to act fairly.

The Trust achieves the success of its wider charitable purposes through the activities undertaken by its Schools, which are regularly monitored and assessed. This incorporates the desire to meet the requirements of all stakeholders, whether pupils and the wider community, staff, donors, fee payers and suppliers.

The Trustees consider that they have promoted the Trust's charitable purpose, as set out in aims and objectives on page 4, in the following ways:

- a) The likely consequences of any decision in the long run:
 - The Trustees have considered the long-term sustainability of the Schools' operations, as set out in the Going Concern section of the Financial Review on page 9.
 - The Board sets and approves strategic direction and policy, meets three times each year and additionally as required. The Board monitors the work of the Schools through its Finance Committee and through reports from the Schools' representatives on the Trust Board. The Finance Committee reviews the Schools' financial plans on a termly basis by monitoring income and expenditure against forecasts within the context of the annual budgets and the rolling 5 year financial plans. Capital expenditure plans and cash flow requirements are also closely reviewed, particularly in the light of the Trust's borrowing commitments and repayment requirements.
 - Risk management is incorporated into all of the Group's operations and robust risk management procedures are well established. The most significant risks are discussed at each relevant Trust Board meeting. Further details are contained on pages 9 & 10.
 - The Trustees review and endorse all policies to ensure consistent long term regulatory compliance.

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b) The interests of the Group's employees:

- Authoritative and frequent communication with staff at the two Schools has been essential, especially during the lockdown when many staff were working remotely. This has been conducted by regular staff team meetings and routine weekly written communications to staff and parents. Staff who have been furloughed have been contacted by their own line management and through a series of newsletters and other communications to maintain their awareness. Staff have been kept informed about staffing, financial and strategic issues affecting them and the Schools.
- Full details of the employment policy are contained on page 3.
- The Trustees receive regular reports on staff matters through the Schools' termly reports.
- All senior management are involved in the early stages of the strategic plan development, and staff are updated on the plan and priorities at the start of each academic year.
- Meaningful engagement is encouraged through the staff forum at each School where employees across all departments discuss and make recommendations direct to senior management. A diverse programme of well-being activities is available to all staff.
- At both Schools there was a full consultation programme prior to each School's decision to withdraw from the Teachers' Pension Scheme.

c) The need to foster the Group's relationships with stakeholders:

- The Group's beneficiaries and donors are the focus of all the Schools' operations.
- A fair and consistent selection policy ensures a diverse and thriving pupil body who are fully supported throughout their education from nursery to external examinations for the senior schools of their choice, enabling and preparing pupils for later life.
- Robust recruitment of the best teachers and valuing staff supports stability and a high standard of education.
- A fair policy of bursary awards, consistently applied, supports families who may not otherwise be able to access education at the Schools.
- The parent contract forms the basis of the relationship with fee payers. This is reviewed regularly to ensure best practice and then applied fairly and consistently. Parental engagement is maintained through regular correspondence and termly publications.
- All suppliers are treated fairly and promptly with adherence to business terms.
- The Group receives regular reports and updates in fundraising regulations through the Schools; the Schools do not engage with any external third party fundraisers.

d) The impact of the Group's operations on the community and the environment:

- The Group supports the Schools in undertaking a full provision of community and partnership activity.
- Full details are contained on page 5.

e) The desirability of the Group maintaining a reputation for high standards of business conduct:

- The Schools' Bribery Policies set out the responsibilities for staff to report any incidents or suspicion of fraud, bribery or corruption arising in the course of their work and to cooperate fully with related investigations. The Schools take a zero tolerance approach towards fraud, bribery and corruption. The Whistleblowing Policies support staff in this approach.

f) The need to act fairly:

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- All Trustees and senior staff complete an annual Conflict of Interest Declaration. There have been no reported incidents of unacceptable relationships.

ACHIEVEMENTS AND PERFORMANCE

Review of achievements and performance for the year

The Schools were significantly affected by COVID-19 during the year. Depending on the prevailing Government guidance, education at the Schools continued through different formats including live lessons, pre-recorded messages, pre-set work and online learning. During the lockdowns both Schools remained open, but only for the children of key workers. During periods when the Schools were closed innovative communication meant that some art, music, drama and physical education were also delivered.

Despite these restrictions the Trust's Schools sent 146 pupils to over 45 different senior schools, including many of the top schools in the UK. Between them these pupils gained the offer of 100 scholarships and awards. The Trust's recognition of the importance of providing a first class education was demonstrated by the variety of these awards which were achieved not only for academic success, but also for art, DT, music and sport.

The £4.3 million bank loan taken out by the Trust to fund the Lower School project in London project is being repaid with the Trust agreeing a repayment holiday on its existing loan for 12 months from June 2020. The construction of a new entrance for the Early Years car park, which was a condition of the surrender of Brightlands, was completed in January 2021. The development of the Pre-Prep facility to create two new classrooms was completed in August 2021. Both these projects were funded by the Trust in support of Dulwich Prep London.

Following the withdrawal of Dulwich Prep Cranbrook from membership of the Teachers' Pension Scheme in November 2019, the Governors of Dulwich Prep London entered into consultation with teaching staff in respect of that School's continued membership of the Teachers' Pension Scheme. After a full consultation process an alternative defined contribution pension arrangement was offered which was accepted by all the staff involved and Dulwich Prep London withdrew from the Teachers' Pension Scheme at the end of August 2021.

FINANCIAL REVIEW

The Group's net income for the year ended 31 August 2021 amounted to £786,218 (2020: £1,087,818). The net cash generated from operations was partially used to pay for the Trust's capital expenditure in support of Dulwich Prep London. The net book value of fixed assets amounted to £43,635,391 (2020: £42,625,053).

The Trust receives income through the rents received from the Schools for their use of educational and residential property. It also benefits from donations of surplus funds from the Schools when the Schools' reserves policies permit. Although both Schools received financial support through the Government Coronavirus Job Support Scheme they also reduced fees to reflect, for example, the lack of catering and the changes to residential trips. In addition, the Schools seek to enhance their income through letting their facilities both to regular and casual

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hirers. During the year there were significant restrictions on these lettings as well as the holiday activity programme run by Dulwich Prep London with a consequential reduction in income.

Reserves

The Trust's reserves policy is to maintain its free unrestricted reserves at a minimal level given the confidence it has in its continuing income stream from the Schools, both from rents and from any surpluses. At any time, however, it may build up reserves in anticipation of a future capital project to support the Schools or to support its other charitable objectives. Alternatively, as at present, it may be prepared to borrow funds for the short to medium term to invest in capital projects to support the Schools. At the year end, therefore, the Trust had negative free unrestricted reserves of £7,255,370 (2020: £7,304,575). Funds held by the Group at the year end totalled £38,727,884 (2020: £37,740,666) with negative free unrestricted reserves of £4,378,202 (2020: £4,898,227).

The Trustees have considered the reserves policy in light of the Covid-19 pandemic and have concluded that no adjustments to the policy need to be made.

Going concern

All the pupils returned to the Schools for the start of the Autumn Term 2021. However, the continued risks associated with Covid and the possibility of further lockdowns are encouraging a cautious approach. The future strategy at both Schools is currently under consideration. It has been announced that Dulwich Prep Cranbrook will extend to Year 11 from Autumn 2023. This will support the school and its cost base. The Trust has agreed to support Dulwich Prep Cranbrook if the requirement arises whilst it extends to Year 11. Further to this negotiation has been opened with Southwark Council over the assignment of the unexpired term of their lease of the Mary Datchelor playing fields from the Dulwich Estate.

Having assessed the Trust's financial position and the position of the two schools and its available facilities, the risks to which it is exposed and the detailed cash projections noted above the Trustees are satisfied that it remains appropriate to prepare the statements on a going concern basis.

Future plans

- To continue to stretch and challenge all pupils academically irrespective of their level of ability and to offer them a broad range of artistic, musical and sporting options.
- To give children the opportunity to move on to a large and varied range of senior schools.
- To continue to seek and provide opportunities to engage with local maintained schools and the wider community and through this to ensure staff, parents and pupils have an appreciation of the world around them and the difference they can make.
- To offer bursary places at the Schools to pupils whose parents would not otherwise be able to afford the fees.
- To continue to increase pupil numbers.
- To continue to ensure financial stability.
- To retain high performing staff and provide them with developmental training.
- To continue to develop the Schools' sites as and when required to fulfil the Schools' strategies.

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PRINCIPAL RISKS AND UNCERTAINTIES

The Trustees consider the affordability of fees by parents across the independent sector to be the principal risk faced by the Trust. This risk is likely to increase as the future financial impact of Covid-19 emerges in the coming months and years. Enrolment is a critical issue at both Schools and this is closely monitored by the Trust.

Health and Safety is always a significant area for risk management. The risks range from fire and infrastructure to personal risks (most notably when away from the campus on trips and expeditions). The level and breadth of activity at the Schools is impressive and the risks associated with all activities are minimised by thorough planning and risk assessment.

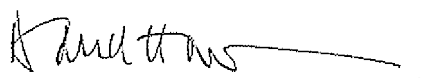
Detailed consideration of risk is undertaken for each School by its Board, with input from the Senior Leadership Teams. The Trust also considers risk at Group level and the Risk Register is a standing item at each Board meeting. The risk management process and the resulting register identify risks, assess their impact and likelihood and, where necessary, recommend controls to mitigate and monitor those risks which are assessed as high. In particular, the threat arising from any terrorist activity in London is kept under close review.

The generic controls used by the Trust to minimise risk include:

- detailed terms of reference together with formal agendas for Board activity;
- strategic development planning, reviewed annually by the Board;
- comprehensive budgeting and management accounting;
- established organisational structures and lines of reporting;
- formal written policies including clear authorisation and approval levels;
- vetting procedures as required by law for the protection of the vulnerable.

The Trustees regularly review the effectiveness of current plans and strategies for managing all identified major risks for the Group.

Approved by the Board of Dulwich Preparatory Schools Trust, including, in their capacity as company directors, approving the Directors' and Strategic Report contained therein, and signed on its behalf by:



D H Nelson
Chairman

Date: 27 April 2022

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INDEPENDENT AUDITOR'S REPORT
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Opinion

We have audited the financial statements of Dulwich Preparatory Schools Trust 'the charitable company' and its subsidiaries 'the group' for the year ended 31 August 2021 which comprise the Consolidated Statement of Financial Activities, Consolidated and Company Balance Sheets, Consolidated Statement of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the charitable company's affairs as at 31 August 2021 and of the group's/ income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees use of the going concern basis of accounting in the preparation of the financial statements is appropriate. Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's or the group's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information contained within the annual report. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial

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statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion based on the work undertaken in the course of our audit

- the information given in the trustees' report, which includes the directors' report and the strategic report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the trustees' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In light of the knowledge and understanding of the group and charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report included within the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 1, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Details of the extent to which the audit was considered capable of detecting irregularities, including fraud and non-compliance with laws and regulations are set out below.

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A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We identified and assessed the risks of material misstatement of the financial statements from irregularities, whether due to fraud or error, and discussed these between our audit team members. We then designed and performed audit procedures responsive to those risks, including obtaining audit evidence sufficient and appropriate to provide a basis for our opinion.

We obtained an understanding of the legal and regulatory frameworks within which the charitable company and group operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006, the Charities Act 2011, taxation legislation, together with the Charities SORP (FRS 102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's and the group's ability to operate or to avoid a material penalty. We also considered the opportunities and incentives that may exist within the charitable company and the group for fraud. The laws and regulations we considered in this context for the UK operations were The Education (Independent School Standards) Regulations 2014, Data Protection Regulation (GDPR), Health and safety legislation and employment legislation.

Auditing standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of rental income, and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management and the Audit Committee about their own identification and assessment of the risks of irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing any regulatory correspondence with the Charity Commission, Independent Schools Inspectorate, Ofsted and reading minutes of meetings of those charged with governance.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for

preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

Use of our report

**DULWICH PREPARATORY SCHOOLS TRUST
INDEPENDENT AUDITOR'S REPORT
FOR THE YEAR ENDED 31 AUGUST 2021**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Tina Allison

Senior Statutory Auditor

For and on behalf of

Crowe U.K. LLP

Statutory Auditor

London

26 May 2022

DULWICH PREPARATORY SCHOOLS TRUST
CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 AUGUST 2021
(Incorporating an income and expenditure account)

	Notes	Unrestricted Funds 2021 £	Restricted Funds 2021 £	Total 2021 £	Total 2020 £
Income from:					
Charitable activities:					
School fees receivable	2	18,973,351	-	18,973,351	18,810,170
Other educational income	3	364,525	-	364,525	352,893
Ancillary income	4	1,407,220	-	1,407,220	746,289
Other trading activities					
Non-ancillary trading income	5	113,290	-	113,290	130,351
Investments					
Bank and other interest		304	-	304	5,118
Voluntary sources					
Donations and legacies		40,727	2,584	43,311	24,066
Job retention scheme grant		338,449	-	338,449	953,702
Total income		21,237,866	2,584	21,240,450	21,022,590
Expenditure on:					
Raising funds					
Financing costs	6	(472,556)	-	(472,556)	(141,291)
Total costs of raising funds		(472,556)	-	(472,556)	(141,291)
Charitable activities					
Education and grant making	6	(19,981,676)	-	(19,981,676)	(19,793,480)
Total expenditure		(20,454,232)	-	(20,454,232)	(19,934,771)
Net income		783,634	2,584	786,218	1,087,818
Transfer between funds	15	140	(140)	-	-
Pension scheme actuarial gain/(losses)	17	201,000	-	201,000	(67,000)
Net movement in funds for the year		984,774	2,444	987,218	1,020,818
Fund balances brought forward at 1 September 2020		37,726,826	13,840	37,740,666	36,719,848
Fund balances carried forward at 31 August 2021		38,711,600	16,284	38,727,884	37,740,666

The notes on pages 19 to 38 form part of these financial statements.

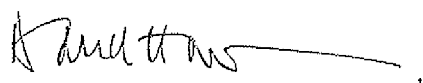
DULWICH PREPARATORY SCHOOLS TRUST
CONSOLIDATED AND CHARITY BALANCE SHEET
AS AT 31 AUGUST 2021

	Notes	Group 2021 £	Group 2020 £	Trust 2021 £	Trust 2020 £
FIXED ASSETS					
Tangible assets	9	43,635,391	42,625,053	42,498,118	41,671,758
CURRENT ASSETS					
Debtors	10	600,712	1,198,358	68,728	482,954
Cash at bank and in hand		3,570,351	2,878,919	382,776	606,655
		4,171,063	4,077,277	451,504	1,089,609
CREDITORS: Amounts falling due within one year	11	(5,557,006)	(4,816,544)	(4,733,613)	(4,798,467)
NET CURRENT LIABILITIES		(1,385,943)	(739,267)	(4,282,109)	(3,708,858)
TOTAL ASSETS LESS CURRENT LIABILITIES		42,249,448	41,885,786	38,216,009	37,962,900
CREDITORS: amounts falling due after more than one year	12	(2,978,559)	(3,616,120)	(2,959,899)	(3,582,354)
NET ASSETS EXCLUDING PENSION SCHEME LIABILITY		39,270,889	38,269,666	35,256,110	34,380,546
Defined benefit pension scheme liability	17	(543,005)	(529,000)	-	-
NET ASSETS INCLUDING PENSION SCHEME LIABILITY		38,727,884	37,740,666	35,256,110	34,380,546
CHARITY FUNDS					
Unrestricted funds excluding pension reserve	15	39,254,605	38,255,826	35,242,748	34,367,184
Pension reserve	17	(543,005)	(529,000)	-	-
Restricted funds	15	16,284	13,840	13,362	13,362
TOTAL FUNDS		38,727,884	37,740,666	35,256,110	34,380,546

The notes on pages 19 to 37 form part of these financial statements.

The parent charity result for the year ended 31 August 2021 was a surplus of £875,564 (2020: £198,075).

The financial statements were approved by the Trustees on 27 April 2022 and signed on their behalf, by:



D H NELSON
Chair of Board

Company Number: 579923

**DULWICH PREPARATORY SCHOOLS TRUST
CONSOLIDATED STATEMENT OF CASH FLOW
FOR THE YEAR ENDED 31 AUGUST 2021**

	Note	2021	2020
		£	£
Net cash inflow from operations			
Net cash provided by operating activities	(i)	1,977,466	1,134,661
Cash flows from investing activities:			
Additions to fixed assets (excluding capitalised borrowing costs)		(2,263,701)	(584,750)
Net proceeds from sale of tangible fixed assets		1,379,348	598,828
Investment income and bank interest received		304	5,118
Net cash (used in)/provided investing activities		(884,049)	19,196
Cash flows from financing activities:			
Cash inflows from borrowing		-	300,000
Repayment of loan		(323,554)	(396,978)
Interest expense		(78,431)	-
Borrowing costs		-	15,578
Net cash (used in) from financing activities		(401,985)	(81,400)
Change in cash and cash equivalents in the reporting period		691,432	1,072,457
Cash and cash equivalents at the beginning of period		2,878,919	1,806,462
Cash and cash equivalents at the end of the reporting period	(ii)	3,570,351	2,878,919

The notes on pages 19 to 37 form part of these financial statements.

**DULWICH PREPARATORY SCHOOLS TRUST
CONSOLIDATED STATEMENT OF CASH FLOW
FOR THE YEAR ENDED 31 AUGUST 2021**

	2021	2020
	£	£
(i) Reconciliation of net movement in funds to net cash flow from operating activities		
Net incoming resources	786,218	1,087,818
Elimination of non-operating cash flows:		
Investment income	(304)	(5,118)
Difference between pension contributions paid and charges made	215,005	(137,000)
Depreciation and amortisation charges	1,241,516	1,242,743
Interest and other charges	105,536	83,287
(Profit) on disposal of fixed assets	(1,369,450)	(472,161)
Decrease/(Increase) in debtors	597,645	(336,691)
Increase/(Decrease) in creditors (excluding bank loans, fees in advance scheme and deposits)	117,587	(338,826)
Increase in provisions	85,266	-
Increase/(Decrease) in fees in advance scheme creditors	78,247	(70,779)
Increase in parents' deposits	120,200	81,388
	<u>1,191,248</u>	<u>46,843</u>
Net cash inflow from operations	<u>1,977,466</u>	<u>1,134,661</u>
	2021	2020
(ii) Analysis of cash and cash equivalents	£	£
Cash at bank and in hand	3,570,351	2,878,919

**DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2021**

1 ACCOUNTING POLICIES

1.1 Basis of preparation

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102), the Companies Act 2006 and the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). The accounts are drawn up on the historical cost basis of accounting.

The Trust is a Public Benefit Entity registered as a charity in England and Wales (charity number: 312715) and a company limited by guarantee, (company number: 00579923). Its registered office is 42 Alleyn Park, Dulwich, London SE21 7AA.

The consolidated financial statements include the results of the Trust and its two subsidiaries, Dulwich Prep London and Dulwich Prep Cranbrook (together 'the Group'). Accordingly, the Consolidated Statement of Financial Activities reflects the incoming resources and resources expended of the Group and not the Trust as an individual entity.

1.2 Going Concern

Having reviewed the cash position of the Trust together with the expected ongoing demand for places at the Schools and future projected cash flows, including the ongoing effects of Covid-19 and potential lockdowns, the Trustees have a reasonable expectation that the Group has adequate resources to continue its activities for the foreseeable future and consider that there were no material uncertainties over the Group's financial viability. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

1.3 Critical accounting judgements and key sources of estimation uncertainty

In the application of the accounting policies, Trustees are required to make judgements, estimates, and assumptions about the carrying value of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affected current and future periods.

The Group's liability for the Non-Teaching Staff defined benefit pension scheme involves a number of assumptions as disclosed in note 17. In the view of the Trustees, no other assumptions concerning the future or estimation uncertainty affecting assets or liabilities at the balance sheet date are likely to result in a material adjustment to their carrying amounts in the next financial year.

DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021

1 ACCOUNTING POLICIES (continued)

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements.

1.4 Income

All income is included in the consolidated statement of financial activities when the Group has entitlement to the funds, receipt is probable and the amount can be measured with sufficient reliability. Fees consist of charges for the school year ending August, less bursaries and allowances. Fees received in advance are deferred and released to income in the period to which the fees relate. Grant income is recognised as and when entitlement arises, can be reliably quantified and the benefit is probable.

1.5 Expenditure

Expenditure is accrued as soon as a liability is considered probable, discounted to present value for longer-term liabilities and has been included under expense categories that aggregate all costs for allocation to activities. Where costs cannot be directly attributed to particular activities they have been allocated on a basis consistent with the use of the resources.

1.6 Tangible fixed assets

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases. Fixed assets are capitalised if they exceed a non-trivial amount in the context of the Trust's or relevant School's operations being £500 in the case of the Trust and Dulwich Prep London and £200 in the case of Dulwich Prep Cranbrook.

Freehold land	-	Not depreciated
Freehold property	-	Over 5 to 50 years
Long-term leasehold property	-	Reducing balance over 50 years
Motor vehicles	-	25% reducing balance
Fixtures and fittings	-	10% straight line
Computer equipment	-	25-50% straight line

Borrowing costs directly attributable to capital development projects have been capitalised.

DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021

1 ACCOUNTING POLICIES (continued)

1.7 Fund accounting

Unrestricted income of the Trust belongs to the Trust's corporate reserves, spendable at the discretion of the Trustees to further the Trust's objects. The unrestricted income of the Schools similarly belongs to the corporate reserves of the relevant school and is spendable at the discretion of its Governors to further the school's objects. The objects of the Trust and the Schools contain provisions to provide support to each other. Where the Trustees or Governors (as relevant) decide to set aside any part of these funds to be used in future for some specific purpose, this is accounted for by transfer to the appropriate designated fund.

Restricted funds may only be spent on the charitable purpose specified by the donor.

1.8 Pension costs

Retirement benefits to employees of the Group are now provided through one defined benefit and two defined contribution schemes. The pension costs charged in the Statement of Financial Activities are determined as follows:

(a) The Teachers' Pension Scheme - This scheme is a multi-employer pension scheme. It is not possible to identify the Group's share of the underlying assets and liabilities of the Teachers' Pension Scheme on a consistent and reasonable basis and therefore, as required by FRS102, the Group accounts for the scheme as if it were a defined contribution scheme. The Group's contributions, which are in accordance with the recommendations of the Government Actuary, are charged in the period in which the salaries to which they relate are payable. Dulwich Prep Cranbrook left this scheme on 31 October 2019.

(b) From 1 November 2019, Dulwich Prep Cranbrook teaching staff have become members of the Aviva Pension Trust for Independent Schools which as its name implies is operated by Aviva for a number of private schools. Employer's pensions costs are charged in the period in which the salaries to which they relate are payable.

(c) The Dulwich Preparatory Schools Trust Non Teaching Staff Group Personal Pension Plan - This is a defined contribution group personal pension plan with Aviva. Employer's pensions costs are charged in the period in which the salaries to which they relate are payable.

DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021

1 ACCOUNTING POLICIES (continued)

In addition the Trust has historically provided retirement benefits to non-teaching staff through a defined benefit scheme, The Dulwich Preparatory Schools Pension Scheme. The scheme is now closed so there are no current service costs, other than administration expenses which are borne directly by the Schools. The expected return on the scheme assets less the scheme interest costs are credited within other interest. The scheme actuarial gains and losses are recognised immediately as other recognised gains and losses. The defined benefit scheme assets are measured at fair value at the balance sheet date. Scheme liabilities are measured on an actuarial basis at the balance sheet date using the projected unit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term to the scheme liabilities. The resulting defined benefit asset or liability is presented separately after other net assets on the face of the balance sheet.

1.9 Operating leases

Rental income and expenditure under operating leases are accounted for on a straight-line basis over the lease term, even if the payments are not made on such a basis.

1.10 Financial instruments

Basic financial instruments are initially recognised at transaction value and subsequently measured at amortised cost. Financial assets held at amortised cost comprise cash at bank and in hand, together with trade and other debtors. A specific provision is made for debts for which recoverability is in doubt. Cash at bank and in hand is defined as all cash held in instant access bank accounts and used as working capital. Financial liabilities held at amortised cost comprise all creditors except for fees received in advance, social security and other taxes and provisions.

Administration and similar fees paid for borrowings are treated as interest and amortised over the life of the loans

1.11 Taxation

The Trust is a registered charity No.312715 and as such is not liable to United Kingdom income tax or corporation tax on charitable activities.

DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021

2 FEES RECEIVABLE	2021	2020
	£	£

Fees receivable consist of:

School fees	20,018,289	19,890,600
Less: total awards and concessions	<u>(1,044,938)</u>	<u>(1,080,430)</u>
	<u>18,973,351</u>	<u>18,810,170</u>

Included within awards and concessions are means-tested bursaries totalling £443,214 which were paid to 38 pupils (2020: £417,718 to 38 pupils).

3 OTHER EDUCATIONAL INCOME	2021	2020
	£	£

Entrance and registration fees	47,260	43,090
Courses and sub-lettings	208,655	244,414
AVP sports activities income	108,610	65,389
	<u>364,525</u>	<u>352,893</u>

4 ANCILLARY AND OTHER INCOME	2021	2020
	£	£

School shop, School trips and Other income	78,523	274,128
Profit on sale of fixed assets	1,328,697	472,161
	<u>1,407,220</u>	<u>746,289</u>

5 OTHER TRADING ACTIVITIES	2021	2020
	£	£

Rents receivable	<u>113,290</u>	<u>130,351</u>
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DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021

6 ANALYSIS OF EXPENDITURE

	Staff costs	Depreciation	Other costs	Total 2021	Total 2020
	(Note 7)	(Note 9)			
	£	£	£	£	£
Raising funds					
Financing costs	362,005	-	110,551	472,556	141,291
Total costs of raising funds	362,005	-	110,551	472,556	141,291
Charitable expenditure					
Teaching	10,733,136	-	914,000	11,647,136	11,910,393
Welfare	333,879	-	1,098,186	1,432,065	1,318,739
Premises	630,701	1,240,783	2,121,479	3,992,963	3,939,994
Support costs	1,835,193	-	1,074,319	2,909,512	2,624,354
Total charitable expenditure	13,532,909	1,240,783	5,207,984	19,981,676	19,793,480
Total expenditure	13,894,914	1,240,783	5,318,535	20,454,232	19,934,771

Financing costs include a past service cost of £355,000 in respect of pension equalisation which is not expected to recur, as detailed in note 15.

Support costs include the following relating to governance

	2021	2020
	£	£
Trustee costs	6,961	5,956
Legal and consultancy fees	11,790	11,790
Remuneration paid to auditor for audit services	33,000	30,750

7 STAFF COSTS

	2021	2020
	£	£
The aggregate payroll costs for the year were as follows:		
Wages and salaries	10,688,740	10,741,109
Social security costs	1,041,737	1,061,542
Pension costs and other benefits	2,164,437	1,872,264
	13,894,914	13,674,915

DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021

7 STAFF COSTS (Continued)

Aggregate employee-benefits of key management personnel amounted to £520,416 (2020:£574,033) including pension contributions of £66,383 (2020: £66,067).

Number of higher paid employees in bands of:	2021	2020
£60,001 to £70,000	11	14
£70,001 to £80,000	5	3
£80,001 to £90,000	-	1
£100,001 to £110,000	-	-
£120,001 to £130,000	2	2
£150,001 to £160,000	-	-
The number with retirement benefits accruing		
- in Defined Contribution schemes was	4	4
of which the contributions amounted to	54,431	50,157
- in Defined Benefit schemes was	16	16

One higher paid member of staff moved from defined benefit to defined contribution scheme in November 2019.

The average number of the Group's employees during the year, calculated on headcount, was

	2021	2020
Teaching	191	201
Domestic and estates	40	49
Administrative	93	81
	324	331

During the year there were redundancy or termination payments which amounted to £64,903 (2020: £36,896) of which £nil was outstanding for payment at the year end.

8 TRUSTEE COSTS AND RELATED PARTY TRANSACTIONS

During the year, there was no re-imburements to Trustees in the year (2020: £nil) and no other amounts (2020: nil) paid to Trustees. During the year no Trustee (2020: 1) received re-imburements of expenses for travel and subsistence (2020: £97). During the year £30,000 (2020: £30,000) was paid to M J Tiplady for consultancy related to the Trust's property portfolio and £297 (2020: £643) for expenses for travel. The payments are permitted under the Trust's governing document.

In the year at Dulwich Prep London one Governor was re-imbursed for travel expenses £78 (2020: 1 Governor received £36).

In the year at Dulwich Prep Cranbrook there were no re-imburements for expenses for travel and subsistence (2020: £nil).

DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021

9 TANGIBLE FIXED ASSETS

Group

	Freehold property	Leasehold Land and Buildings improvements	Furniture Fixtures and Equipment	Office Equipment	Vehicles	Total
Cost	£	£	£	£	£	£
At 1 September 2020	25,267,096	36,236,829	2,055,795	1,039,106	126,513	64,725,339
Additions	-	2,014,313	88,443	160,945	-	2,263,701
Disposals	-	(3,803)	(8,775)	(13,722)	-	(26,300)
At 31 August 2021	<u>25,267,096</u>	<u>38,247,339</u>	<u>2,135,463</u>	<u>1,186,329</u>	<u>126,513</u>	66,962,740
Depreciation						
At 1 September 2020	8,500,654	11,031,801	1,580,431	880,292	107,108	22,100,286
Charged in year	560,086	507,911	77,639	89,881	5,999	1,241,516
Disposals	-	-	(731)	(13,722)	-	(14,453)
At 31 August 2021	<u>9,060,740</u>	<u>11,539,712</u>	<u>1,657,339</u>	<u>956,451</u>	<u>113,107</u>	23,327,349
Net book values						
At 31 August 2020	16,766,442	25,205,028	475,364	158,814	19,405	42,625,053
At 31 August 2021	<u>16,206,356</u>	<u>26,707,627</u>	<u>478,124</u>	<u>229,878</u>	<u>13,406</u>	43,635,391

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Trust

	Freehold property	Leasehold Land and	Total
Cost	£	£	£
At 1 September 2020	25,248,036	35,952,647	61,200,683
Additions	-	1,891,158	1,891,158
Disposals	-	(3,803)	(3,803)
At 31 August 2021	<u>25,248,036</u>	<u>37,840,002</u>	63,088,038
Depreciation			
At 1 September 2020	8,499,691	11,029,234	19,528,925
Charged in year	559,603	501,392	1,060,995
Disposals	-	-	-
At 31 August 2021	<u>9,059,294</u>	<u>11,530,626</u>	20,589,920
Net book values			
At 31 August 2020	16,748,345	24,923,413	41,671,758
At 31 August 2021	<u>16,188,742</u>	<u>26,309,376</u>	42,498,118

At 31 August 2021 the Group had capital commitments of £nil (2020: £330,989).

DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021

10 DEBTORS

	Group 2021 £	Group 2020 £	Trust 2021 £	Trust 2020 £
Fee debtors	110,929	131,297	-	-
Sundry debtors	198,122	700,426	38,311	366,667
Prepayments	291,661	366,635	30,417	116,287
	<u>600,712</u>	<u>1,198,358</u>	<u>68,728</u>	<u>482,954</u>

11 CREDITORS: amounts falling due within one year

	Group 2021 £	Group 2020 £	Trust 2021 £	Trust 2020 £
Trade creditors	546,100	330,973	102,745	58,055
Social security and other taxation	267,262	259,062	-	-
Fees in advance	1,790,497	1,697,146	-	-
Other creditors	254,984	283,028	4,385	5,725
Fee deposits	1,583,354	1,463,154	-	-
Amounts owed to subsidiaries	-	-	3,747,921	4,133,584
Bank loan	694,760	285,436	694,760	285,436
Accruals	420,049	497,745	183,802	315,667
	<u>5,557,006</u>	<u>4,816,544</u>	<u>4,733,613</u>	<u>4,798,467</u>

12 CREDITORS: amounts falling due after more than one year

	Group 2021 £	Group 2020 £	Trust 2021 £	Trust 2020 £
Loans due within two to five years	2,822,579	2,903,136	2,822,579	2,903,136
Loans due in more than five years	52,054	679,219	52,054	679,219
Provision for dilapidations	85,266	-	85,266	-
Fees in advance	18,660	33,765	-	-
	<u>2,978,559</u>	<u>3,616,120</u>	<u>2,959,899</u>	<u>3,582,355</u>

The Trust's loan balance comprises drawings under two facilities from NatWest Bank which originally totalled £5 million. The first is a fixed rate loan at 3.14% of which £3 million was drawn in June 2018. It was repayable in equal monthly instalments of £45,755 originally commencing in July 2019. The Trust was granted a 12 month repayment holiday for both facilities following the pandemic in May 2020 as a consequence the loan payments recommenced, at the same rate, in April 2021 and will cease in June 2026; the amount required to repay the loan on 31 August 2021 was £2,463,957 (2020: £2,661,567).

DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021

13 CREDITORS: amounts falling due after more than one year (contd)

The second is a variable rate loan at 1.25% above base rate of which £1 million was drawn in November 2018 and a further £300,000 was drawn in November 2019. It was repayable by monthly instalments of £29,280, following the repayment holiday, the payments, at the same rate, recommenced in April 2021 and now will end in October 2026; the amount required to repay the loan on 31 August 2021 was £1,145,401 (2020: £1,233,228).

No further drawings were permitted after November 2019 and there is no penalty for early repayment of either facility. The loans are secured by a charge over certain of the Trust's residential freehold assets which have a net book value of £2.25million and a market value of £6.15 million.

13 FEES IN ADVANCE

	Group	Group
	2021	2020
	£	£
Fees in advance will be applied as follows:		
Within one to two years	18,660	33,765
Within one year	1,790,497	1,697,146
	<u>1,809,157</u>	<u>1,730,911</u>
Movements in Fees in advance	1,730,911	1,801,690
Opening Fees in advance	(1,697,146)	(1,681,931)
Amount released to income during the year	1,775,392	1,611,152
Amount deferred during the year	<u>1,809,157</u>	<u>1,730,911</u>

14 OPERATING LEASE INCOME AND COMMITMENTS

At 31 August 2021 the total of future minimum operating lease income receivable under non-cancellable operating leases amounted to:

	Group	Group	Trust	Trust
	2021	2020	2021	2020
	£	£	£	£
Land and buildings within 1 year	-	-	1,526,350	1,638,100
Land and buildings 2 and 5 years	-	-	6,065,400	6,655,400
Land and buildings after more than 5 years	-	-	48,187,850	50,467,200
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021

14 OPERATING LEASE INCOME AND COMMITMENTS (CONTINUED)

At 31 August 2021 the total of future minimum operating lease commitments payable under non-cancellable operating leases amounted to:

	Group	Group	Trust	Trust
	2021	2020	2021	2020
	£	£	£	£
Land and buildings within 1 year	402,300	544,300	402,300	544,300
Land and buildings 2 and 5 years	1,569,200	2,157,200	1,569,200	2,157,200
Land and buildings after more than 5 years	2,101,800	3,336,100	2,101,800	3,336,100
Other within 1 year	153,727	183,054	-	-
Other between 2 and 5 years	172,832	274,922	-	-

The charge in the year was £785,446 (2020: £725,612) for the Group and £458,888 (2020: £543,300) for the Trust.

The Trust signed a lease extension in September 2020 for the site at Dulwich Prep London. As a result of this the minimum operating lease commitments payable increased to £23,127,000 for the life of the lease in September 2020.

15 SUMMARY OF MOVEMENTS ON MAJOR FUNDS

	At 1 September 2020	Incoming resources	Resources expended	Gains/ (Loss)	Transfer	At 31 August 2021
	£	£	£	£	£	£
Group						
Unrestricted funds	37,726,826	21,237,866	(20,454,232)	201,000	140	38,711,600
Restricted funds	13,840	2,584	-	-	(140)	16,284
Total funds	37,740,666	21,240,450	(20,454,232)	201,000	-	38,727,884
Trust						
Unrestricted funds	34,367,299	2,922,484	(2,047,035)	-	-	35,242,748
Restricted funds	13,362	-	-	-	-	13,362
Total funds	34,380,661	2,922,484	(2,047,035)	-	-	35,256,110

The comparative 2020 figures can be found in Note 21.

A transfer of £140 (2020: £2,000) has been made during the year to reflect restricted income spent on musical instruments (2020 - Bursary awards).

DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021

16 SUMMARY OF NET ASSETS BY FUNDS

Group	Unrestricted Funds £	Restricted Funds £	Total Funds £
Tangible Assets	43,635,391	-	43,635,391
Net Current (Liabilities) / Assets	(1,402,227)	16,284	(1,385,943)
Long Term Creditors including Pension Liability	(3,521,564)	-	(3,521,564)
	38,711,600	16,284	38,727,884
Trust			
Tangible Assets	42,498,118	-	42,498,118
Net Current (Liabilities) / Assets	(4,295,471)	13,362	(4,282,109)
Long Term Creditors	(2,959,899)	-	(2,959,899)
	35,242,748	13,362	35,256,110

The comparative 2020 figures can be found in Note 21.

17 PENSION SCHEMES

Current retirement benefits to employees of the Group are provided through one defined benefit schemes and two defined contribution schemes, which are funded by the Group and employees' contributions. There is also a closed defined benefit scheme that operated for non-teaching staff.

Defined benefit scheme

Teachers' Pension Scheme

Dulwich Prep London participated in the Teachers' Pension Scheme ("the TPS") for their teaching staff in the year, Dulwich Prep Cranbrook participated in the scheme until 31 October 2019. The pension charge for the year includes contributions payable to the TPS of £1,084,953 (2020: £1,201,184) and at the year-end £0 (2020: £132,709) was accrued in respect of contributions to this scheme. Dulwich Prep London left the scheme on 31 August 2021.

The TPS is an unfunded multi-employer defined benefits pension scheme governed by The Teachers' Pensions Regulations 2010 (as amended) and The Teachers' Pension Scheme Regulations 2014 (as amended). Members contribute on a "pay as you go" basis with contributions from members and the employer being credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

The employer contribution rate is set by the Secretary of State following scheme valuations undertaken by the Government Actuary's Department. The most recent actuarial valuation of the TPS was prepared as at 31 March 2016 and the Valuation Report, which was published in March 2019, confirmed that the employer contribution rate for the TPS would increase from 16.4% to 23.6% from 1 September 2019. Employers are also required to pay a scheme administration levy of 0.08% giving a total employer contribution rate of 23.68%.

DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021

17 PENSION SCHEMES (CONTINUED)

The 31 March 2016 Valuation Report was prepared in accordance with the benefits set out in the scheme regulations and under the approach specified in the Directions, as they applied at 5 March 2019. However, the assumptions were considered and set by the Department for Education prior to the ruling in the 'McCloud/Sargeant case'. This case has required the courts to consider cases regarding the implementation of the 2015 reforms to Public Service Pensions including the Teachers' Pensions.

On 27 June 2019 the Supreme Court denied the government permission to appeal the Court of Appeal's judgment that transitional provisions introduced to the reformed pension schemes in 2015 gave rise to unlawful age discrimination. The government is respecting the Court's decision and has said it will engage fully with the Employment Tribunal as well as employer and member representatives to agree how the discriminations will be remedied. A consultation was launched by the government on 16 July 2020, and closed to responses on 11 October 2020. As a result of the consultation, the government announced on 4 February 2021 that it intends to proceed with a deferred choice underpin, under which members will be able to choose either legacy or reformed scheme benefits in respect of their service during the period between 1 April 2015 and 31 March 2022, at the point they become payable.

The TPS is subject to a cost cap mechanism which was put in place to protect taxpayers against unforeseen changes in scheme costs. The Chief Secretary to the Treasury, having in 2018 announced that there would be a review of this cost cap mechanism, in January 2019 announced a pause to the cost cap mechanism following the Court of Appeal's ruling in the McCloud/Sargeant case and until there is certainty about the value of pensions to employees from April 2015 onwards. The pause was lifted in July 2020, and a consultation was launched on 24 June on proposed changes to the cost control mechanism following a review by the Government Actuary. Following a public consultation, the Government have accepted three key proposals recommended by the Government Actuary, and are aiming to implement these changes in time for the 2020 valuations.

In view of the above rulings and decisions the assumptions used in the 31 March 2016 Actuarial Valuation may become inappropriate. In this scenario a valuation prepared in accordance with revised benefits and suitably revised assumptions would yield different results than those contained in the Actuarial Valuation.

Until a remedy to the discrimination conclusion has been determined by the Employment Tribunal it is not possible to conclude on any financial impact or future changes to the contribution rates of the TPS. Accordingly no provision for any additional past benefit pension costs is included in these financial statements.

**DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021**

17 PENSION SCHEMES (CONTINUED)

During the year the Governors of Dulwich Prep London reviewed that school's membership of the Teachers' Pension Scheme as a result of affordability concerns raised by the 43% increase in the employer's contribution introduced with effect from 1st September 2019. Following a full consultation process an alternative defined contribution pension arrangement was offered which was accepted by all the staff involved. This new arrangement provides for employer contributions (inclusive of life assurance premiums) at the same level as the TPS prior to 1st September. Dulwich Prep London therefore withdrew from the Teachers' Pension Scheme and initiated the new arrangement with effect from 1st September 2021.

Following an increase in the employers' contribution to the Teachers' Pension Scheme ("TPS") in September 2019, the Dulwich Prep London Governors commenced consultation on potential withdrawal from the TPS and joining the Aviva Pension Trust for Independent Schools in April 2020. The consultation was concluded in January 2021 and the decision was made to leave the TPS with effect from 31 August 2021.

Defined contribution scheme

The pension cost charge in the year in respect of the defined contribution schemes was £600,695 (2020: £600,695). The significant increase is a result of Dulwich Prep Cranbrook leaving the TPS on 31 October 2019.

Non-teaching defined benefit scheme

The Trust operated this Scheme (the Dulwich Preparatory Schools Trust Non-Teaching Staff Pension Scheme), which was closed on 31 December, both in respect of new members and accrual for existing members.

On 1st September 2017 the Trust transferred the obligations to contribute to the Scheme to each of the Schools. The valuation in these accounts has been derived by projecting the results of the last comprehensive actuarial valuation of the Scheme as at 1 January 2018 and have been prepared by an independent qualified actuary.

Following the latest actuarial valuation a revised Schedule of Contributions was agreed between the Trust, the Schools and the Scheme Trustees with the aim of eliminating the deficit over a period of 5 years from 1 January 2021. The schools have recognised a past service cost in respect of equalisation estimated at £355,000.

a) The amounts recognised in the balance sheet are as follows	Group 2021	Group 2020
	£	£
Present value of funded obligations	(3,120,005)	(2,881,000)
Fair value of scheme assets	2,577,000	2,352,000
Net (Liability)	<u>(543,005)</u>	<u>(529,000)</u>

DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021

17 PENSION SCHEMES (CONTINUED)

b) Changes in the present value of the defined benefit obligation	Group	Group
	2021	2020
	£	£
Opening defined benefit obligation	2,881,000	2,850,000
Interest cost	46,000	51,000
Past service cost	355,005	-
Actuarial losses	(136,000)	39,000
Benefits paid	(26,000)	(59,000)
Closing defined benefit obligation	<u>3,120,005</u>	<u>2,881,000</u>
c) Changes in the fair value of the scheme assets	Group	Group
	2021	2020
	£	£
Opening fair value of scheme assets	2,352,000	2,251,000
Interest income	39,000	41,000
Return in excess of interest income	65,000	(28,000)
Contributions by employer	147,000	147,000
Benefits paid	(26,000)	(59,000)
Closing fair value of scheme assets	<u>2,577,000</u>	<u>2,352,000</u>
d) The amounts included within the Statement of Financial Activities	Group	Group
	2021	2020
	£	£
Past service cost	355,005	-
Interest on obligation	46,000	51,000
Interest income	(39,000)	(41,000)
Total amount charged to the Statement of Financial Activities	<u>362,005</u>	<u>10,000</u>
Net actuarial (losses) recognised in the year	201,000	(67,000)

The Group expects to contribute £160,748 in 2021/22 (2020: £147,000). The existing obligations have been assumed by the Schools in proportion to their ongoing contributions as calculated by the Scheme Actuary following the triennial actuarial valuation as at 1 January 2021.

DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2020

e) Principal actuarial assumptions at the balance sheet date

	2021	2020
Financial Assumptions		
Discount rate	1.7%	1.6%
RPI inflation assumption	3.4%	3.0%
Rate of increase of pensions	3.7%	3.3%
Rate of increase of pensions	2.6%	2.2%
Assumed life expectancy in years at age 65:		
<i>Non Pensioners</i>		
Females	26.2	25.4
Males	23.7	23.4
<i>Pensioners</i>		
Females	24.4	23.9
Males	22.0	21.9

18 TRANSACTIONS WITH SUBSIDIARY ENTITIES

The Trust received donated staff time of employees of Dulwich Prep London totalling £21,145 (2020: £48,618) recognised in the Trust accounts as a gift in kind. The Trust also received rental income of £1,164,733 (2020: £1,235,600) from Dulwich Prep London and £387,375 (2020: £400,750) from Dulwich Prep Cranbrook. Cash resources for the Group are managed centrally by the Trust and as a consequence at 31 August 2020 £3,408,522 (2020: £3,586,927) was due to Dulwich Prep London and £402,612 (2020: £546,656) was due to Dulwich Prep Cranbrook.

DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021

20 SUBSIDIARY ENTITIES

Dulwich Prep London

Registered office 42 Alleyn Park, Dulwich, London SE21 7AA
 Company number 10814894
 Charity number 1174356

Abbreviated SOFA

	2021	2020
	£	£
Income	14,358,019	14,658,903
Expenditure	(13,864,041)	(13,797,724)
Pension scheme actuarial gains/(losses)	46,000	(15,300)
Net movement in funds for the year	539,978	845,879
Funds brought forward at 1 September 2018	2,754,741	1,908,862
Funds carried forward at 31 August 2019	3,294,719	2,754,741

Abbreviated Balance Sheet

	2021	2020
	£	£
Fixed assets	976,816	786,376
Cash at bank	2,344,870	1,416,420
Other assets	3,722,674	3,967,663
Creditors: Amounts falling due within one year	(3,606,681)	(3,260,853)
Creditors: Amounts falling due after more than one year	(18,660)	(33,765)
Pension scheme liability	(124,300)	(121,100)
Net assets	3,294,719	2,754,741
Total Funds	3,294,719	2,754,741

DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021

20 SUBSIDIARY ENTITIES (Continued)

Dulwich Prep Cranbrook

Registered office Coursehorn, Cranbrook, Kent, TN17 3NP
Company number 10815140
Charity number 1174358

<u>Abbreviated SOFA</u>	2021	2020
	£	£
Income	5,535,584	5,886,966
Expenditure	(6,118,910)	(5,858,404)
Pension scheme actuarial gains/(losses)	155,000	(51,700)
Net movement in funds for the year	(428,326)	(23,138)
Funds brought forward at 1 September 2019	605,382	628,520
Funds carried forward at 31 August 2020	177,056	605,382

<u>Abbreviated Balance Sheet</u>	2021	2020
	£	£
Fixed assets	160,453	166,917
Cash at bank	578,241	855,847
Other assets	842,708	881,327
Creditors: Amounts falling due within one year	(985,641)	(890,809)
Creditors: Amounts falling due after more than one year	-	-
Pension scheme liability	(418,705)	(407,900)
Net assets	177,056	605,382
Total Funds	177,056	605,382

DULWICH PREPARATORY SCHOOLS TRUST
CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 AUGUST 2021
(Incorporating an income and expenditure account)

21 PRIOR YEAR COMPARATIVE NOTE

(A) 2020 STATEMENT OF FINANCIAL ACTIVITIES

	Notes	Unrestricted Funds 2020 £	Restricted Funds 2020 £	Total 2020 £
Income from:				
Charitable activities:				
School fees receivable	2	18,810,170	-	18,810,170
Other educational income	3	352,893	-	352,893
Ancillary income	4	746,289	-	746,289
Other trading activities				
Non-ancillary trading income	5	130,351	-	130,351
Investments				
Bank and other interest		5,118	-	5,118
Voluntary sources				
Donations and legacies		21,728	2,338	24,066
Job retention scheme grant		953,702	-	953,702
Total income		21,020,251	2,338	21,022,589
Expenditure on:				
Raising funds				
Financing costs	6	(141,291)	-	(141,291)
Total costs of raising funds		(141,291)	-	(141,291)
Charitable activities				
Education and grant making	6	(19,793,480)	-	(19,793,480)
Total expenditure		(19,934,771)	-	(19,934,771)
Net income		1,085,480	2,338	1,087,818
Transfer between funds		2,000	(2,000)	-
Pension scheme actuarial gains	19	(67,000)	-	(67,000)
Net movement in funds for the year		1,020,480	338	1,020,818
Fund balances brought forward at 1 September 2019		36,706,346	13,502	36,719,848
Fund balances carried forward at 31 August 2020		37,726,826	13,840	37,740,666

DULWICH PREPARATORY SCHOOLS TRUST
NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
FOR THE YEAR ENDED 31 AUGUST 2021

21 PRIOR YEAR COMPARATIVE NOTES (CONTINUED)

(B) 2020 SUMMARY OF MOVEMENTS ON MAJOR FUNDS

	At 1 September 2019	Incoming resources	Resources expended	Gains/ Losses	Transfer	At 31 August 2020
	£	£	£	£	£	£
Group						
Unrestricted funds						
General reserve	36,706,346	21,020,251	(19,934,771)	(67,000)	2,000	37,726,826
Restricted	13,502	2,338	-	-	(2,000)	13,840
Total funds	36,719,848	21,022,589	(19,934,771)	(67,000)	-	37,740,666
Trust						
Unrestricted	34,169,222	2,161,261	(1,963,300)	-	-	34,367,183
Restricted funds	13,362	-	-	-	-	13,362
Total funds	34,182,584	2,161,261	- 1,963,300	-	-	34,380,545

(C) 2020 SUMMARY OF NET ASSETS BY FUNDS

	Unrestricted Funds	Restricted Funds	Total Funds
	£	£	£
Group			
Tangible Assets	42,625,053	-	42,625,053
Net Current (Liabilities) / Assets	(753,107)	13,840	(739,267)
Long Term Creditors including Pension Liability	(4,145,120)	-	(4,145,120)
	37,726,826	13,840	37,740,666
Trust			
Tangible Assets	41,671,758	-	41,671,758
Net Current (Liabilities) / Assets	(3,722,220)	13,362	(3,708,858)
Long Term Creditors	(3,582,355)	-	(3,582,355)
	34,367,183	13,362	34,380,545