

Registered number

00747222

Charity number

307046

**THE MALDEN TRUST LIMITED
(A COMPANY LIMITED BY GUARANTEE)**

**TRUSTEES' AND GOVERNING BODY'S REPORT
AND AUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2024**

THE MALDEN TRUST LIMITED

CHARITY INFORMATION

Trustees and Governing Body

Martina Asmar (Chair)^{1 3}
David Armitage¹ (Vice Chair and Chair of Finance Committee)
Sarah Kerr-Dineen³
Charlotte Johnston³
Adam Perry¹
Patrick Hinton⁴
John Marriott²
Dr Clare Ives²
Michael Crawford¹

¹ Member of Finance Committee

² Member of Marketing Sub-committee

³ Member of Education Sub-Committee

⁴ Member of Health and Safety Committee

Headmaster

Ben Evans BA (Hons). PGCE.

Company secretary

Emma Harris BA (Hons) ACMA

School bursar

Emma Harris BA (Hons) ACMA

Website

www.windlesham.com

Auditor

Kreston Reeves LLP
Springfield House
Springfield Road
Horsham
West Sussex RH12 2RG

Registered office

Windlesham House School
Washington
West Sussex
RH20 4AY

THE MALDEN TRUST LIMITED

CHARITY INFORMATION

Bankers	Barclays Bank Plc Barclays Corporate Banking 90/92 High Street Crawley RH10 1BP
Lawyers	Knights Solicitors LLP Midland House, West Way Oxford OX2 0PH
Insurance brokers and actuaries	Marsh Brokers Limited Capital House 1-5 Perrymount Road Haywards Heath RH16 3SY
Registered company number	00747222
Registered charity number	307046

THE MALDEN TRUST LIMITED

CONTENTS

	Page
Report of the Trustees	1 to 11
Independent Auditor's report	12 to 15
Statement of financial activities	16
Balance sheet	17
Cash flow statement	18
Notes to the financial statements	19 to 31

THE MALDEN TRUST LIMITED

REPORT OF THE GOVERNORS FOR THE YEAR ENDED 31 AUGUST 2024

The Governors of The Malden Trust Limited (the **Charity** or the **School**) present their report, incorporating the Strategic report, with the financial statements of the Charity for the year ended 31 August 2024. The financial statements comply with current statutory reporting requirements, the governing documents of the Charity and the Statement of Recommended Practice – Accounting and Reporting by Charities (FRS 102 SORP) effective from 1 January 2019.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document:

The Charity is governed by its Memorandum and Articles of Association, last amended on 28 November 2016.

Governing Body:

The Governors are also the directors and members of the Charity for the purposes of company law and its trustees for the purposes of charity law. They are appointed from time to time by the board of Governors (the **Governing Body**). The term of office is three terms of three years, but one third of the Governors, including any new Governor appointed since the last Annual General meeting, retires by rotation at each Annual General Meeting and is then eligible to stand for re-election. At the Annual General Meeting on 4th March 2024, it was resolved that, pursuant to Article 9.7 of the Articles of Association, Martina Asmar, who has served as a Governor of the Company for nine years, be permitted to continue as a Member and a Governor of the Company until 31st July 2025. Those Governors who served during the year are shown on the Charity Information page.

Trustee succession and training:

New governors are appointed to the Governing Body after careful consideration of the key skills and experience they can offer to the School. New Governors are inducted into the workings of the School through on-site visits and meetings with senior staff. They undertake full safeguarding training and are provided with briefing materials produced by AGBIS (the Association of Governing Bodies of Independent Schools) and the Charity Commission. All Governors attend annual safeguarding training and are encouraged to attend other relevant training sessions and seminars run by AGBIS and other associations on a regular basis.

Organisational Structure

The Governing Body meets at least three times a year to determine the general policy and direction of the Charity and to review its overall management, safeguarding policy and procedures, operations, financial management, stewardship and control, all of which they are legally responsible for. The work of implementing most of the Governing Body's policies is delegated to the School's Senior Leadership Team (**SLT**) and to various sub-committees of Governors and staff. These sub-committees include Education, Finance, Health and Safety, Boarding and Marketing and generally meet on a termly basis. The Safeguarding Governor also meets the Designated Safeguarding Lead each term to ensure the effectiveness of the school's safeguarding protocols.

The day-to-day management of the School is delegated to the Head and the Bursar, supported by other members of the SLT. Remuneration is set by the board who consider what is fair and responsible.

OUR OBJECTIVES AND ACTIVITIES

Objectives and aims

The Charity was formed in 1963 to take over the operation of Windlesham House School which was founded in 1837 to prepare children for entry into the country's major independent boarding schools. As the current owner of what is understood to be the founder preparatory boarding school in the country, the Charity's strategy remains focused on maintaining and developing the provision of a boarding and day school education for children between the ages of 4 and 13.

The Charity seeks to achieve an unparalleled breadth of education by providing both academic excellence and an extensive activities programme. In providing the highest possible standard of pastoral care, the School is able to maintain and enhance its reputation as a supportive, caring and nurturing community.

The long-term strategic aim of the Charity is to continue the School's unique tradition of developing the full potential of each pupil and their social values and standards, so that children are equipped to make the most of their subsequent education and to become successful and responsible members of society.

The School welcomes children from all backgrounds, gender, ethnicity, race, religion or disability. It is committed to safeguarding and promoting the welfare of its children and requires all staff and volunteers to fulfil this commitment.

In setting objectives and planning activities, the Governors gave careful consideration to the Charity Commission's general guidance on public benefit which is detailed under "Public Benefit and Community Engagement".

The Charity's ongoing objectives:

- Providing educational excellence through the provision of effective and inspiring teaching, encouraging enthusiasm for learning and enabling each pupil to achieve their potential.
- Encouraging pupils to be self-confident, self-motivated and self-disciplined within a safe, nurturing and caring community and ensuring they progress to their chosen senior schools as successful individuals.
- Attracting, developing and retaining exceptional staff whose commitment to the children is transformational whilst also continually seeking opportunities to grow and develop through the investment in first class facilities and resources.
- Sustaining a supportive, kind and happy environment where the individual and spiritual needs of the pupils and staff are recognised and provided for within a community that celebrates diversity.
- Communicating and collaborating closely with parents to understand their expectations and aspirations.
- Preparing children for their senior school of choice and identifying and nurturing children to continue to be successful in their scholarship applications, be it academic, sport, drama or music.

- Ensuring a bespoke and modern boarding environment tailored to each pupil's individual needs.

Achievements:

During the last year the Charity:

- Continued to promote excellence in teaching and learning through a forward thinking and innovative curriculum with emphasis on continuing professional development for staff through weekly training sessions.
- Embedded the Windlesham House Diploma and Futures Programme, the alternative and exciting education route for Years 7 and 8 as an alternative to Common Entrance, which was positively embraced by pupils, parents and teaching staff.
- Developed the School's infrastructure and physical resources to further enhance the Teaching and Learning resources available to the School, including new tiered seating in the theatre and investment in playground equipment.
- Developed and increased the school's flexible classroom provision alongside staff training and familiarisation to provide 8 flexible classrooms supported by smart interactive screens to enhance a child's learning experience in the classroom. Both pupils and staff have welcomed the creativity and flexibility that the learning environments have to offer.
- Continued to offer an exceptional range of co-curricular opportunities, including the continuous evolution of the Windlesham House Diploma and Challenge enrichment programmes with focus on life skills, leadership and entrepreneurship. Over 60 different co-curricular activities were offered throughout each week covering sport, arts and life skills.
- Continued to develop strong relationships with the senior schools to which our pupils move. In July 2024, leavers went to 29 different senior schools demonstrating that we place all pupils in a school that is right for them. 26% of leavers achieved a scholarship either in academics, sport, music or drama. The School hosted a Senior School's Fair with over 45 senior schools exhibiting which allowed parents to explore the opportunities that a variety of senior schools can offer. Another highlight in the calendar was a dinner with 25 registrars in attendance, which further enhanced the relationship between the School and the senior schools.
- Enhancement of mutually supportive links with local schools to provide collaborative learning opportunities and professional staff development. Collaborative learning opportunities took place through Shakespeare workshops, a literary festival, author talks and swimming.
- Investment in infrastructure, including dining room servery refurbishment and the modernisation of the theatre.

- Continued to strengthen the relationship with the Alumni through a programme of events and communication initiatives. The Alumni Coordinator published a termly newsletter to keep the Alumni abreast of news from the School. Alumni were able to reacquaint themselves with staff and old friends through attendance at a reunion lunch at the School as well as the Christmas Advent service.
- Expanded external lettings to increase other Income with regular hires of the astro and the theatre by local clubs and associations.

Principal activity

The Charity's principal activity continues to be the provision of a preparatory school for boys and girls. Numbers in the Prep School averaged 284 (2023: 282) pupils, of whom 121 (2023: 130) were boarders. The school offers flexibility with its boarding options: full boarding, weekly, part and occasional boarding are available to suit the needs of each child and their family. In the Pre- Prep school, numbers averaged 48 (2023: 50) with the pupils enjoying recent refurbishment of the classrooms.

Grant making

The School seeks to expand its educational provision, wherever possible, through the award of scholarships and more so through means-tested bursaries which are mainly funded out of general funds. The policy of the School, in line with that of other independent schools, is to make scholarship awards on the basis of an individual's educational potential. The School also makes bursaries and allowances available to relieve hardship where a pupil's education and future prospects would otherwise be at risk. It also provides assistance, to the maximum extent possible given limited funds, with a number of 100% means-tested fee allowances for deserving or gifted new pupils when the standard level of fees is a barrier to entry. To ensure bursaries are allocated based on the needs of the families, Bursary Administration Limited assesses a family's financial circumstances on behalf of the school and recommends the level of financial support required.

This financial year the total value of all awards made to pupils of the School was £1,022,296 (2023: £1,110,995), of which £453,213 (2023: £601,045) were means-tested. The level of means-tested bursaries saw a decline year on year driven by the request for hardship bursaries reducing as inflation and interest rates stabilised.

PUBLIC BENEFIT AND COMMUNITY ENGAGEMENT

The Charity remains committed to the aims of providing public benefit. The School educated 332 pupils who might otherwise have been educated in maintained schools at public expense. However, the Charity recognises it has wider responsibilities to the community and to assist in making the education offered more accessible. This is achieved in four areas:

Widening Access and Bursaries

In 2023/24 a total of 46 pupils benefited from means-tested scholarships and bursaries. Bursary spending totalled £453,213 with 9 pupils on over 80% bursaries including two children who have been introduced by Royal National Children's Springboard Foundation, which drives social mobility through access to greater educational opportunities.

Working with other Educational Partners

Three members of our teaching team have taken roles as governors at local primary schools allowing sharing of best practice across the two sectors. The School had the pleasure of hosting the Top Up Swim Session for the 4th year. Over 90 children attended across 7 local primary schools across one week in May. Local primary children were enthralled by our Shakespeare Workshop whilst others tested their debating skills in a competition attended by 4 schools. In November the school had the pleasure of hosting a cross-country event which saw 8 local primary schools running around the beautiful grounds of Windlesham House.

Community Access and Engagement

The community continues to enjoy the excellent facilities situated at Windlesham House School. The pool remains a training hub for Drenched Water Polo and Worthing Swimming Club whilst younger children learn to swim at United Swim Academy or Russell Swim School. Swimming training camps have also been hosted by Royal Life Saving Society and Sussex Swimming, as well as proving a great base for a triathlon camp, Active Academies.

The astroturf has facilitated training sessions for Storrington and Washington football clubs whilst Findon and Goring Cricket Clubs enjoyed training in both our indoor and outdoor nets. The new sound and lighting equipment in the theatre has attracted a number of local dance and theatre groups whilst the front lawn was transformed as Windlesham hosted a refreshment facility for hundreds of walkers who took part in the South Coast Challenge. Chanctonbury Churches held their annual conference at Windlesham with over 300 attendees taking advantage of our vast grounds and large indoor facilities.

Charitable Activities

During the academic year 2023/24 each of the school "Houses" had the responsibility to plan a Charity Day to raise money and awareness for a number of national and local charities including Children in Need, Comic Relief, The Trussell Trust and a number of local and national cancer charities. A local food bank received our donations from the school's Harvest Festival and the proceeds from our coffee mornings were donated to Macmillan Nurses. An end of year charity event raised £754 which was distributed across ten charities chosen by the children. Other key donations included:

Royal British Legion £321
Comic Relief £160
Chestnut Tree House £122
Royal National Lifeboat Institution £1,900
Macmillan Coffee Morning £254

ACHIEVEMENT AND PERFORMANCE

2023/24 Overview

The School welcomed 332 pupils who, through the support of the teaching staff settled into school life quickly and happily.

Focus continues to be on academic excellence, rigour and creativity with the School fulfilling its aim of “excellence in teaching and learning, always and everywhere”. Windlesham ACE (Active Learner, Critical Thinker, Explorer) Learning Habits are the main pedagogical principles on which our teaching and learning is based and were further embedded in all areas of teaching and learning and school life throughout the year. The academic year 2023/24 saw momentum in the transformation of classrooms into flexible teaching and learning spaces allowing children to collaborate, engage and learn beyond the restrictions of a traditional classroom. Our Year 7 children embarked on the new Windlesham Diploma and Futures Programme which has replaced the Common Entrance. This exciting and successful new programme of study has been well-received by pupils, parents and senior schools. It is both academically rigorous and creative in its approach focussing on essential skill development and a discrete course of Learning for Life lessons encompassing and including leadership, team spirit, entrepreneurship, financial literacy, careers and charitable endeavours. A highlight of the Diploma included the Diploma Science Showcase which saw pupils’ individual projects being judged by three guests including a Windlesham Alumnus Chris Whitty, the Government’s former Chief Medical Officer. Pupil outcomes are extremely high due to the balance of coursework, continuous assessment and more formal examinations and the highly creative and engaging curriculum content.

The implementation of the school’s innovative flexible learning spaces initiative has been rolled out to 8 classrooms across the year groups including Year 4, Year 5, senior maths and senior English classes. Academic research was used to identify the best possible route of implementation and the initiative was led by key members of the teaching staff. As a result, pupil engagement in lessons is far higher, outcomes have been improved and the children feel a much closer connection with their teachers. Children can choose the most comfortable and appropriate learning area within the classroom for them leading to greater enjoyment and sense of calm. The programme has been so successful that further classrooms will continue to be added thus ensuring greater consistency and continuity for pupils.

The Creative and Performing Arts continue to be intrinsic to school life with many highlights to remember including the inaugural Literature Festival, Shakespeare Festival, West End Showcase, Inter-House Creative Arts Day, performance of Around the World in 80 days, Windlesham Rocks and An Evening of Dance and Drama.

Windlesham sporting life engages a whole breadth of activities and games with successes in NFL Flag football (national finalists), swimming (IAPS finalists) and golf leveraging the sporting facilities we enjoy on site and complementing the team sports traditionally enjoyed at the school. The year saw Windlesham House enter IAPS competitions for sailing, table tennis and skiing for the first time.

Throughout the year, Windlesham House School had the honour for being nominated for a number of key industry awards.

THE MALDEN TRUST LIMITED

REPORT OF THE GOVERNORS FOR THE YEAR ENDED 31 AUGUST 2024

2023

Independent School Parent	Finalist	Pre-Prep School of the Year
Muddy Stilettos	Finalist	Inventive Sports Programme
The Week	Best of the Best	Prep School

2024

Talk Education	Finalist	Entrepreneurship & Business
Education Choices	Winner	Developing School Partnerships
Tatler	Awarded	Top five prep school in the country
Independent School Parent	Shortlisted	Prep School of the Year
Carfax Education	Awarded	Top ten prep school in the UK
ECO Schools	Distinction	Green Flag Award winner
Muddy Stilettos	Finalist	Excellence in STEM
School Stories	Finalist	Best use of LinkedIn submission (BE's boarding rooms post)

Academic and Scholarships

As detailed in our Teaching and Learning Policy: “At Windlesham, academic excellence is at the core of everything we do. Every child is encouraged and given the freedom to develop their academic potential, whether for a scholarship or to assimilate the curriculum confidently.”

We continue to take in children of a broad academic ability range which is in line with our stated selection process designed to identify pupils who are able to benefit from our balanced and well-rounded education and to make a positive contribution towards the life of the school.

We maintain our aim of sending children to a wide range of senior schools in order that parents have a wealth of choice and can select a school that is right for their child. In July 2024, our pupils departed to 29 senior schools including Winchester, Harrow, Brighton College, Charterhouse, King’s School Canterbury, Marlborough College, Eton College and Downe House. All children achieved their senior school of choice with 26% of them awarded scholarships which included academic, all-rounder, performing arts, Design Technology and sport scholarships to schools such as Brighton College, Charterhouse, Marlborough Collage, Harrow and Oundle.

The School believes the level of scholarships awarded stems from its ability to cater for, and encourage, children of all abilities and academic strengths, coupled with the support offered to the children during ‘scholarship season’.

THE MALDEN TRUST LIMITED

REPORT OF THE GOVERNORS FOR THE YEAR ENDED 31 AUGUST 2024

Fundraising

£77,304 was raised by fundraising activities during the year. Fundraising events and activities are voluntary and are advertised in a non-intrusive manner to avoid any unreasonably persistent approaches or undue pressure on prospective donors. We do not engage the services of commercial participators or professional fundraisers and can confirm we have not received any complaints in relation to fundraising activities. The school does not subscribe to a fundraising regulator.

FINANCIAL REVIEW

Operating results 2023/24

Income for the year totalled £9,017,850 (2023 £8,314,679), which included donations of £77,304 (2023: £45,252). Expenditure also increased to £9,060,945 (2023: £8,696,320) resulting in a net loss of £43,095 (2023: loss of £381,641). While there has been a small net income loss, it is important to recognise that this incorporates a depreciation charge for the year of £754,235, which includes a charge for the swimming pool and sports centre which opened in 2018, and the School continues to generate strong positive cash flow (£733,266) following capital expenditure and interest payments. The position represents the strongest financial performance of the School since COVID, an achievement driven by a strong boarding community, an expansion of language immersion courses, expansion of external lettings alongside continuous cost management.

Financial Position

The financial position confirms £6,901,705 of Net Assets (2023: £6,944,800) which includes Cash at Bank and in hand of £2,980,545 (2023: £2,247,279). Creditors falling due within one year of £2,368,773 includes fees in advance of £1,375,129 (2023: £1,014,161).

Reserves policy

As at 31 August 2024, the Charity had unrestricted funds of £6,849,761 and restricted funds of £51,944 as shown in Note 19. Within unrestricted funds are fixed assets less secured bank loans of £6,703,969. This means that the charity has free reserves of only £145,792. This illustrates the extent of investment in our School, as is common practice by independent schools which must finance their own capital investment plans. The Governing Body has identified the need to accumulate free reserves to provide funds:

- so that they may continue the orderly development and future growth of the School; and
- for further capital expenditure.

The Governors would normally target a level of operational liquidity of three months of operating costs. Currently the Charity has adequate free cash reserves, and the working capital needed to finance future day-to-day operations as a result of the loan provision agreed by our bank.

Going concern

The Governors assess whether the use of going concern is appropriate and whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of

the School to continue as a going concern. The Governors continue to review and assess the School's strategy which takes into account future tax changes and builds on the continuing growth in pupil numbers while looking to increase non-fee income. Having reviewed the funding facilities available to the School together with the strong demand for places and the future projected cash flows, the Governors have a reasonable expectation that the School has adequate resources to continue its activities for the foreseeable future. The Governors have considered the level of funds held and the expected level of income and expenditure for a period of twelve months from finalisation of these financial statements, together with the support provided by Barclays Bank in the form of a loan, and have concluded that it is appropriate to continue to adopt the going concern basis in preparing the financial statements as outlined in the Statement of Governors' responsibilities.

RISK MANAGEMENT

The Governing Body has nominated a Governor Representative, who works with the Bursar and the Compliance Officer on an on-going basis, to keep the School's activities under review, particularly with regard to any major risks that may arise from time to time, as well as the systems and procedures established to manage them. They monitor the effectiveness of the system of internal controls and report to the Governing Body in detail on an annual basis. The Governors believe the major general risks identified by this process (fire, accidents & injuries, loss of income, fraud, cyber-attacks) have been mitigated to an acceptable level through the extensive and comprehensive use of risk assessments, robust internal control systems, extensive insurance cover, off-site back-up of critical data files and other appropriate controls.

It is recognised that systems can only provide reasonable, but not absolute, assurance that major risks have been adequately managed.

However, it is recognised that we are in unprecedented times in a changing political landscape. Given the introduction of VAT on independent school fees from January 2025, the financial burden driven by the removal of Business Rate Relief and increased employer contributions for National Insurance and the wars in Ukraine and the Middle East, the Governors have considered the financial and operational risks associated with these events and have considered measures to mitigate, where possible, any future concerns.

FUTURE PLANS

The School's strategy proposes the continued development of the curriculum to ensure it is fit for the 21st Century, as well as a review of the structure, systems and staffing to ensure they are appropriate and as cost-effective as possible. The key plans for next year are to:

- Continuously review and celebrate the success of the Windlesham House Diploma and Futures Programme, the alternative and exciting education route for Year 7 and 8 as an alternative to Common Entrance.
- Further enhance the current phonics and reading provision in the Pre-Prep to ensure pupil outcomes remain high and to ensure a child's love for reading develops from Reception.

- Continue the enhancement of girls' and boys' boarding house including the development of additional games rooms and refurbishment of dormitories.
- Embed our environmental plan and commitments with focus on recycling and resource use reduction and ensuring a whole school approach with input from the pupil eco-committee.
- Drive investment strategy that supports our environmental commitment to reduce energy consumption and improve efficiency.
- Continue to expand the scope of external lettings to increase "Other Income", which could include venue space for corporate training and events and residential education events.
- Provide greater sporting opportunities for pupils outside the main team sports of rugby, hockey, football and netball. The School will further utilise the school's unique facilities and coaching resources to allow children to become engaged in alternative sports such as scuba diving, fencing and NFL Flag Football.
- Celebrate the success of the sporting academies with personal and team achievements in the sport of golf, swimming and tennis.
- Increase engagement from the school's alumni base (OWLs) through school visits, events and the termly newsletter (The Hoot) together with the launch of a regular giving campaign.
- Further develop the school's flexible learning spaces programme to include Year 3 and the Language Centre ensuring continuity for children moving through the school.

STATEMENT OF GOVERNORS' RESPONSIBILITIES

The Governors are responsible for preparing the Governors' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice (**UK GAAP**)).

Charity law requires the Governors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources, including the income and expenditure, of the Charity for that period. In preparing these financial statements, the Governors are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP 2019 (FRS 102);
- Make judgements and estimates that are reasonable and prudent; and
- Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Governors are responsible for keeping proper accounting records which disclose, with reasonable accuracy at any time, the financial position of the Charity and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and so the School takes reasonable steps for the prevention and detection of fraud and other irregularities.

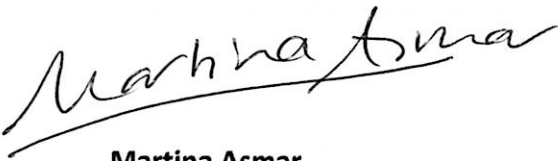
THE MALDEN TRUST LIMITED

REPORT OF THE GOVERNORS FOR THE YEAR ENDED 31 AUGUST 2024

STATEMENT AS TO DISCLOSURE OF INFORMATION TO THE AUDITOR

So far as the Governors are aware, there is no relevant information (as defined by Section 418 of the Companies Act 2006) of which the Charity's auditors are unaware and each trustee has taken all steps that they ought to have taken as a trustee in order to make them aware of any audit information and to establish that the Charity's auditors are aware of that information.

The Governors' Report, incorporating the Strategic report as well the Malden Trust Accounts, have been approved by the Governing Body and signed on their behalf by



Martina Asmar

Chair

Date: 20/2/2025

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF

THE MALDEN TRUST LIMITED

Opinion

We have audited the financial statements of The Malden Trust Limited (the 'Charity') for the year ended 31 August 2024 which comprise the Statement of financial activities including a summary income and expenditure account, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice) and the Charities SORP 2019.

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31 August 2024 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006 and the Charities SORP 2019

Basis of opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Governors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Governors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the Governors' report, other than the financial statements and our Auditor's report thereon. The Governors are responsible for the other information. Our opinion on the financial statements does not cover the information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF

THE MALDEN TRUST LIMITED

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Governors' report including the Strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Governors' report and Strategic report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Governors' report including the Strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of governors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of governors

As explained more fully in the Statement of Governors' responsibilities, the Governors (who are also the directors of the Charity for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Governors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Governors are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Governors either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Capability of the audit in detecting irregularities, including fraud

Based on our understanding of the charitable company and sector, and through discussion with the Governors and other management (as required by auditing standards), we identified that the principal risks of non-compliance with laws and regulations related to safeguarding, health and safety legislation and employment law. We considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006, Charities Act 2011, Charities Statement of Recommended Practice 2019, taxation and pension legislation. We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF

THE MALDEN TRUST LIMITED

override of controls) and determined that the principal risks were related to management bias in accounting estimates and judgemental areas of the financial statements. Audit procedures performed by the engagement team included:

- Discussions with management and assessment of known or suspected instances of non-compliance with laws and regulations (including safeguarding, health and safety and employment law) and fraud, and review of the reports made by management; and
- Assessment of identified fraud risk factors; and
- Challenging assumptions and judgements made by management in its significant accounting estimates; and
- Confirmation of related parties with management, and review of transactions throughout the period to identify any previously undisclosed transactions with related parties outside the normal course of business; and

- Reading minutes of meetings of those charged with governance and reviewing correspondence with relevant tax and regulatory authorities; and
- Review of significant and unusual transactions, using automated data analytics tools, and evaluation of the underlying financial rationale supporting the transactions; and
- Identifying and testing journal entries, in particular any manual entries made at the year end for financial statement preparation.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but, except to the extent otherwise explicitly stated in our report, not for the purpose of expressing an opinion on the effectiveness of the Charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the board.
- Conclude on the appropriateness of the board's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Charity to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF

THE MALDEN TRUST LIMITED

Use of report

This report is made solely to the Charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charity's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and the Charity's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Kreston Reeves LLP

.....

Lucy Hammond Bsc FCA (Senior Statutory Auditor)

For and on behalf of Kreston Reeves LLP, Statutory Auditor

Chartered Accountants

Horsham

Date: 28 February 2025

THE MALDEN TRUST LIMITED

STATEMENT OF FINANCIAL ACTIVITIES

(Incorporating the Income and Expenditure account)

FOR THE YEAR ENDED 31 AUGUST 2024

	Notes	Unrestricted funds £	Restricted funds £	Total 2024 £	Total 2023 £
INCOME FROM:					
Donations and legacies	3	52,883	24,421	77,304	45,252
Charitable activities:					
School fees	4	8,187,712	-	8,187,712	7,537,210
Other educational income	4	24,517	-	24,517	12,632
Other ancillary activities	4	578,340	-	578,340	604,899
Other trading activities	5	34,158	-	34,158	44,529
Investment income:					
Bank interest receivable		115,819	-	115,819	70,157
		<u>8,993,429</u>	<u>24,421</u>	<u>9,017,850</u>	<u>8,314,679</u>
EXPENDITURE ON:					
Raising funds:					
Development and fundraising costs	6	3,140	-	3,140	1,686
Charitable activities:					
School operating costs	7	9,057,805	-	9,057,805	8,694,634
		<u>9,060,945</u>	<u>-</u>	<u>9,060,945</u>	<u>8,696,320</u>
Net income/(expenditure)	2	(67,516)	24,421	(43,095)	(381,641)
Transfers between funds	19	6,078	(6,078)	-	-
Net movement in funds		(61,438)	18,343	(43,095)	(381,641)
Reconciliation of funds:					
Total funds brought forward		<u>6,911,199</u>	<u>33,601</u>	<u>6,944,800</u>	<u>7,326,441</u>
Total funds carried forward	19	<u>6,849,761</u>	<u>51,944</u>	<u>6,901,705</u>	<u>6,944,800</u>

The statement of financial activities includes all gains and losses in the year. All income and expenditure derives from continuing activities.

The notes on pages 17 to 29 form part of these financial statements.

THE MALDEN TRUST LIMITED

BALANCE SHEET

AS AT 31 AUGUST 2024

REGISTERED NUMBER: 00747222

	Notes	2024		2023	
		£	£	£	£
Fixed assets					
Tangible assets	12		12,039,144		12,409,248
Fixed asset investments	13		<u>1</u>		<u>1</u>
			12,039,145		12,409,249
Current assets					
Debtors	14	374,340		284,372	
Cash at bank and in hand		<u>2,980,545</u>		<u>2,247,279</u>	
		3,354,885		2,531,651	
Creditors: amounts falling due within one year	15	<u>(2,368,773)</u>		<u>(1,838,352)</u>	
Net current assets			<u>986,112</u>		<u>693,299</u>
Total assets less current liabilities			13,025,257		13,102,548
Creditors: amounts falling due after more than one year	16		(6,123,552)		(6,157,748)
Total net assets			<u><u>6,901,705</u></u>		<u><u>6,944,800</u></u>
The funds of the charity					
Unrestricted funds	19		6,849,761		6,911,199
Restricted funds	19		51,944		33,601
Total charity funds			<u><u>6,901,705</u></u>		<u><u>6,944,800</u></u>

Approved by the board and authorised for issue on

20th February 2025

and signed on its behalf by:



Martina Asmar
Chairman



David Armitage
Trustee

The notes on pages 17 to 29 form part of these financial statements.

THE MALDEN TRUST LIMITED**CASH FLOW STATEMENT****FOR THE YEAR ENDED 31 AUGUST 2024**

	Notes	2024 £	2023 £
Net cash inflow from operating activities		1,552,570	1,337,341
Cash flows from investing activities	21	(268,312)	(174,251)
Cash flows from financing activities	21	(550,992)	(401,075)
Net increase in cash and cash equivalents		733,266	762,015
Cash and cash equivalents at 1 September		2,247,279	1,485,264
Cash and cash equivalents at 31 August		<u>2,980,545</u>	<u>2,247,279</u>

Reconciliation of net incoming resources to net cash inflow from operating activities	2024 £	2023 £
Operating deficit	(43,095)	(381,641)
Interest received	(115,819)	(70,157)
Interest paid	414,698	320,878
Depreciation charges	754,235	775,687
Decrease/(Increase) in debtors	(89,968)	155,653
Increase in creditors	632,519	536,921
Net cash inflow from operating activities	<u>1,552,570</u>	<u>1,337,341</u>

The notes on pages 17 to 29 form part of these financial statements.

THE MALDEN TRUST LIMITED

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 AUGUST 2024

1 Principal accounting policies

General information and basis of accounting

The Malden Trust Limited (the **Charity**) is a charitable company registered in the United Kingdom. The Trust owns and operates Windlesham House School (the **School**). The address of the registered office is given in the charity information on page 1 of these financial statements. The nature of the Charity's operations and principal activities are detailed in the Governors' Report.

The Charity constitutes a public benefit entity as defined by FRS 102.

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice as it applies from 1 January 2019 (revised FRS 102).

The financial statements are prepared on a going concern basis under the historical cost convention. The financial statements are prepared in sterling which is the functional currency of the Charity and rounded to the nearest £1.

The Governors assess whether the use of going concern is appropriate and whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the School to continue as a going concern. Having reviewed the funding facilities available to the School together with the expected ongoing demand for places and the its future projected cash flows, the Governors have a reasonable expectation that the School has adequate resources to continue its activities for the foreseeable future. The Governors have considered the level of funds held and the expected level of income and expenditure for a period of twelve months from finalisation of these financial statements together with the support provided by the bank and have concluded that it is appropriate to continue to adopt the going concern basis in preparing the financial statements as outlined in the Statement of Governors' responsibilities.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the Charity. Restricted funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

Income recognition

All income is included in the Statement of Financial Activities (SOFA) when the Charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the Charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the Charity and it is probable that they will be fulfilled.

Income from charitable activities includes school fees receivable, registration fees and fees from ancillary activities. School fees receivable consist of charges billed for the academic year ending 31 August, less bursaries, discounts and other allowances. Fees received for education to be provided in future years are carried forward as deferred income. Registration fees are non-refundable fees which are recognised once parents/guardians have committed for the child to attend the school in the school year ending 31 August. Income from ancillary activities is generated from additional activities being offered to pupils in the school year ending 31 August and educational lettings during the year.

Government grants are credited to the Statement of Financial Activities as the related expenditure is incurred.

THE MALDEN TRUST LIMITED

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 AUGUST 2024

1 Principal accounting policies - continued

Expenditure recognition

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Expenditure is recognised where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. It is categorised under the following headings:

Development and fundraising costs relate to the expenditure associated with raising funds.

Financing costs relate to loan and finance lease interest payable.

Expenditure on charitable activities includes school operating costs such as teaching costs, welfare costs, premises costs and support costs. Finance and administrative staff costs and other support costs have been directly charged to the charitable main activity.

The **irrecoverable element of VAT** is included with the item of expense to which it relates.

Allocation of support and governance costs

Support costs are those that assist the work of the Charity but do not directly represent charitable activities and include office costs, governance costs, administrative payroll costs. They are incurred directly in support of expenditure on the objects of the Charity.

Operating lease commitments

Rentals paid under operating leases are charged to the statement of financial activities on a straight line basis over the lease term.

Investments in subsidiaries

Investments in subsidiaries are accounted for at cost less impairment.

Fixed assets and depreciation

Depreciation is provided on all tangible fixed assets, excluding land, at rates calculated to write off the cost less estimated residual value over their expected useful economic lives as follows:

Freehold permanent buildings	3% by the straight line method
Freehold buildings of non permanent construction	5% by the straight line method
Motor vehicles and grounds equipment	20% by the straight line method
Furniture, fittings, equipment, computer & electrical equipment	
which includes:	
Furniture, fittings & equipment	10% by the straight line method
Computer & electrical equipment	25% by the straight line method

Fixed asset additions in the year are not depreciated in the year of acquisition or the year the asset is brought into use. Assets in the course of construction are not depreciated until they are brought into use.

On transition to FRS 102, the previous valuation as at 13 February 2001 was used as deemed cost. Any assets acquired since this valuation have been added to the deemed cost.

Items costing under £1,000 are charged to the statement of financial activities in the year of purchase, unless the individual item forms part of a major project, purchase or renewal programme where capitalisation is appropriate.

THE MALDEN TRUST LIMITED

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 AUGUST 2024

1 Principal accounting policies - continued

Cash and cash equivalents

Cash at bank and cash equivalents includes cash and short term highly liquid investments from the date of opening of the deposit or similar account.

Debtors and creditors

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at the transaction price. Any losses arising from impairment are recognised in expenditure.

Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership of the leased asset to the Charity. All other leases are classified as operating leases.

Assets held under finance leases are recognised initially at the fair value of the leased asset (or, if lower, the present value of minimum lease payments) at the inception of the lease. The corresponding liability to the lessor is included in the statement of financial position as a finance lease obligation. Lease payments are apportioned between finance charges and reduction of the lease obligation using the effective interest method so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are deducted in measuring profit or loss. Assets held under finance leases are included in tangible fixed assets and depreciated and assessed for impairment losses in the same way as owned assets.

Taxation

The Charity is an exempt charity within the meaning of schedule 3 of the Charities Act 2011 and is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes.

Other employee benefits

When employees have rendered service to the Charity, short-term employee benefits to which the employees are entitled are recognised at the undiscounted amount expected to be paid in exchange for that service.

Pensions

Retirement benefits to teaching employees of the School are provided by the Aviva Pension Trust for Independent Schools (APTIS). It is a Defined Contribution pension scheme which can be used by all member schools of the Independent Schools' Bursars Association (ISBA). It is set up a part of Aviva's "Master Trust" – a trust-based pension arrangement managed by independent professional Trustees. For support staff, contributions are also paid to Scottish Widows as part of a defined contribution scheme. These are charged to the statement of financial activities in the year in which they are payable to the scheme. Differences between contributions payable and contributions actually paid in the year are shown as either accruals or prepayments at the year end.

Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The charitable company makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results.

In the view of the governors, no assumptions concerning the future or estimation uncertainty affecting assets or liabilities at the balance sheet date are likely to result in material adjustment to their carrying amounts in the next financial year.

Critical areas of judgement:

Deposits held by the school repayable when a pupil leaves the school are included in other creditors, a proportion of the total deposits are classified as falling due after one year as this reflects the true timing of their repayment.

Depreciation of properties - this requires an estimation of the useful economic lives of properties and an estimate of the land apportionment.

THE MALDEN TRUST LIMITED

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 AUGUST 2024

2	Net expenditure for the year			2024	2023
				£	£
	This is stated after charging/(crediting):				
	Depreciation of owned fixed assets			754,235	775,687
	Auditor's remuneration			19,800	11,760
				<u>774,035</u>	<u>787,447</u>
3	Donations and legacies	Unrestricted funds	Restricted funds	Total 2024	Total 2023
		£	£	£	£
	Donations	52,883	24,421	77,304	45,252
		<u>52,883</u>	<u>24,421</u>	<u>77,304</u>	<u>45,252</u>
4	Income from charitable activities	Unrestricted funds	Restricted funds	Total 2024	Total 2023
		£	£	£	£
	School fees				
	Standard fees	8,862,021	-	8,862,021	8,277,983
	Extras and other tuition fees	347,986	-	347,986	370,222
	Less: bursaries, grants and allowances	(1,022,296)	-	(1,022,296)	(1,110,995)
		<u>8,187,711</u>	<u>-</u>	<u>8,187,711</u>	<u>7,537,210</u>
	Other educational income				
	Registration fees	24,516	-	24,516	12,632
		<u>24,516</u>	<u>-</u>	<u>24,516</u>	<u>12,632</u>
	Other ancillary activities				
	Pupil disbursements	369,962	-	369,962	365,607
	Educational and charitable lettings	208,378	-	208,378	239,292
		<u>578,340</u>	<u>-</u>	<u>578,340</u>	<u>604,899</u>

All income from charitable activities in the current and prior year was attributable to unrestricted funds.

THE MALDEN TRUST LIMITED

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 AUGUST 2024

5 Other trading activities	Unrestricted funds	Restricted funds	Total 2024	<i>Total 2023</i>
	£	£	£	£
Utilities recharged	20,305	-	20,305	29,678
Other income	13,853	-	13,853	14,851
	<u>34,158</u>	<u>-</u>	<u>34,158</u>	<u>44,529</u>

All income from other trading activities in the current and prior year was attributable to unrestricted funds.

6 Development and fundraising costs	Unrestricted funds	Restricted funds	Total 2024	<i>Total 2023</i>
	£	£	£	£
Staff costs	3,140	-	3,140	1,686
	<u>3,140</u>	<u>-</u>	<u>3,140</u>	<u>1,686</u>

All expenditure on development and fundraising costs in the current and prior year was attributable to unrestricted funds.

7 School operating costs

Unrestricted funds	Staff costs	Other costs	Depreciation	2024	<i>2023</i>
				£	£
Teaching	3,548,532	156,609	98,166	3,803,307	3,644,802
Welfare	437,724	779,739	51,299	1,268,762	1,232,885
Premises	449,551	907,344	565,910	1,922,805	1,837,266
Pupil disbursement	-	313,820	-	313,820	351,657
	<u>4,435,807</u>	<u>2,157,512</u>	<u>715,375</u>	<u>7,308,694</u>	<u>7,066,610</u>
Support costs					
Other support costs for schooling	559,660	1,150,591	38,860	1,749,111	1,628,024
	<u>4,995,467</u>	<u>3,308,103</u>	<u>754,235</u>	<u>9,057,805</u>	<u>8,694,634</u>

All expenditure on school operating costs in the current and prior year was attributable to unrestricted funds.

THE MALDEN TRUST LIMITED

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 AUGUST 2024

7 School operating costs - continued

Governance costs included within charitable expenditure can be analysed below:

	Unrestricted funds	Restricted funds	Total 2024	<i>Total 2023</i>
	£	£	£	£
Staff costs	12,000	-	12,000	<i>12,000</i>
Other costs	8,800	-	8,800	<i>12,885</i>
Auditor's remuneration; Audit fees	19,800	-	19,800	<i>11,760</i>
	<u>40,600</u>	<u>-</u>	<u>40,600</u>	<u>36,645</u>

8 Financing costs

Included in support costs - other costs are the following financing costs:

	Unrestricted funds	Restricted funds	Total 2024	<i>Total 2023</i>
	£	£	£	£
Bad debts	23,627	-	23,627	<i>24,525</i>
Interest payable on bank loans and overdrafts	414,181	-	414,181	<i>320,361</i>
Interest payable on all other loans	517	-	517	<i>517</i>
	<u>438,325</u>	<u>-</u>	<u>438,325</u>	<u>345,403</u>

All expenditure on financing costs in the current and prior year was attributable to unrestricted funds.

THE MALDEN TRUST LIMITED

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 AUGUST 2024

9 Staff costs	2024	<i>2023</i>
	£	<i>£</i>
Wages and salaries	4,261,881	<i>4,084,437</i>
Social security costs	364,444	<i>353,797</i>
Other pension costs	402,679	<i>389,949</i>
Death in service insurance	15,177	<i>14,649</i>
	5,044,181	<i>4,842,832</i>
Other staff costs	47,440	<i>49,729</i>
	5,091,621	<i>4,892,561</i>

Number of employees whose remuneration exceeded £70,000 for the year:	2024	<i>2023</i>
	No.	<i>No.</i>
£120,001 - £130,000	1	<i>1</i>
£80,001 - £90,000	1	<i>1</i>

During the year the Charity charged pension payments of £44,874 (2022/23: £42,903) in respect of these higher paid employees.

Average number of monthly employees during the year:

	2024	<i>2023</i>
Teaching	81	<i>83</i>
Other	70	<i>70</i>
	151	<i>153</i>

10 Remuneration of key management personnel

	2024	<i>2023</i>
	£	<i>£</i>
Wages and salaries	481,577	<i>475,998</i>
Social security costs	57,671	<i>57,726</i>
Other pension costs	105,907	<i>106,064</i>
	645,155	<i>639,788</i>

The Charity considers its key management personnel comprise the Headmaster, Bursar, Senior Deputy Head, Deputy Head Pastoral, Deputy Head Academic, Assistant Head of Operations, Director of Co-Curricular.

THE MALDEN TRUST LIMITED

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 AUGUST 2024

11 Trustees' remuneration and expenses

During the year one Governors received reimbursement in respect of travel expenses £27. (2023: £nil).

There was no trustees' remuneration or other benefits for the year ended 31 August 2024 (2023: £nil)

There was no incremental cost incurred in the provision of training for Governors. (2023: £366).

Donations received from trustees totalled £500 (2023: £nil) during the year.

Donations received from key management personnel totalled £nil (2023: £nil) during the year.

12 Tangible fixed assets

	Freehold land and permanent buildings £	Freehold buildings of non permanent construction £	Motor vehicles & grounds equipment £	Furniture, fittings, equipment, computer & electrical equipment £	Total £
Cost					
At beginning of year	14,633,714	1,636,136	216,884	4,213,692	20,700,426
Additions	-	-	-	384,131	384,131
Disposals	-	-	-	(7,355)	(7,355)
At end of year	14,633,714	1,636,136	216,884	4,590,468	21,077,202
Depreciation					
At beginning of year	4,230,794	869,576	177,219	3,013,589	8,291,178
Charge for the year	424,011	81,807	15,266	233,151	754,235
On disposals	-	-	-	(7,355)	(7,355)
At end of year	4,654,805	951,383	192,485	3,239,385	9,038,058
Net book value					
At 31 August 2024	9,978,909	684,753	24,399	1,351,083	12,039,144
<i>At 31 August 2023</i>	<i>10,402,920</i>	<i>766,560</i>	<i>39,665</i>	<i>1,200,103</i>	<i>12,409,248</i>

The Charity's freehold property was valued on 13th February 2001. This valuation has been used as deemed cost under the transitional arrangements of FRS 102 and no further revaluations will be included.

All of the fixed assets shown are used in the charitable activities of the Charity.

Barclays Bank holds a debenture over assets of the Charity with regards to its overdraft facility which was not utilised during the year. There is a bank loan of £5,335,176 which is secured by a charge over the land and buildings of the Charity.

Included in the net book value of motor vehicles & grounds equipment was £9,198 (2023: £13,797) in respect of assets held under finance leases.

THE MALDEN TRUST LIMITED

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 AUGUST 2024

13 Fixed asset investments

	Shares in subsidiaries
	£
As at 1 September 2023	<u>1</u>
As at 31 August 2024	<u><u>1</u></u>

The Charity owns the entire share capital of Windlesham Community Facilities Limited (Company Number: 10878580), a dormant company incorporated in England & Wales on 21 July 2017. The turnover for the year was £nil and profit for the year was £nil. The aggregate amount of capital and reserves at the year end was £1.

Windlesham Community Facilities Limited was dissolved on 29 October 2024.

14 Debtors

	2024	<i>2023</i>
	£	<i>£</i>
School fees	165,221	<i>84,680</i>
Other debtors	18,800	<i>18,955</i>
Prepayments	190,319	<i>180,737</i>
	<u>374,340</u>	<u><i>284,372</i></u>

15 Creditors: amounts falling due within one year

	2024	<i>2023</i>
	£	<i>£</i>
Pupil deposits	263,250	<i>200,538</i>
Bank loan	139,531	<i>131,106</i>
Fees in advance	1,375,129	<i>1,014,161</i>
Taxes and social security costs	93,727	<i>92,463</i>
Trade and other creditors	301,921	<i>289,979</i>
Accruals	193,491	<i>104,931</i>
Finance lease	1,724	<i>5,174</i>
	<u>2,368,773</u>	<u><i>1,838,352</i></u>

Included in fees in advance:	£
Deferred income:	
Deferred income at 1 September 2023	1,014,161
Resources deferred during the year	1,247,381
Amounts released from previous year	(825,332)
Deferred income at 31 August 2024	<u>1,436,210</u>

Deferred income relates to fees received in advance falling due both within and after one year.

THE MALDEN TRUST LIMITED

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 AUGUST 2024

16 Creditors: amounts falling due after one year	2024	2023
	£	£
Fees in Advance (see note 15)	61,082	-
Pupil deposits	866,825	820,834
Bank loan	5,195,645	5,335,190
Finance lease	-	1,724
	<u>6,123,552</u>	<u>6,157,748</u>

Bank loans totalling £5,335,176 (2023: £5,466,296) are secured by a charge over the land and buildings of the Charity. The loan agreement was renegotiated and signed in November 2022 with interest payable at 2.25% above base rate on the principal amount.

Leases

Finance leases - lessee

Finance leases relate to the purchase of a tractor.

Total future minimum finance lease payments are as follows:

	2024	2023
	£	£
Not later than one year	1,724	5,174
Later than one year and no later than five years	-	1,724
	<u>1,724</u>	<u>6,898</u>

17 Capital Commitments

At the balance sheet date there are no commitments.

18 Share capital

The Charity is a company limited by guarantee and therefore has no share capital. Each member's guarantee is limited to £1. All members of the Governing Body are members of the Charity.

THE MALDEN TRUST LIMITED

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 AUGUST 2024

19 Fund Reconciliation	As at 1 September 2023 £	Transfers £	Income £	Expenditure £	As at 31 August 2024 £
Unrestricted funds					
General Fund	6,911,199	6,078	8,993,429	(9,060,945)	6,849,761
Restricted Funds					
Capital Fund	13,085	-	6,078	-	31,408
Bursary Fund	19,009	-	-	-	19,009
Hardship Fund	1,507	-	20	-	1,527
	<u>33,601</u>	<u>(6,078)</u>	<u>24,421</u>	<u>-</u>	<u>51,944</u>
Total funds	<u>6,944,800</u>	<u>-</u>	<u>9,017,850</u>	<u>(9,060,945)</u>	<u>6,901,705</u>

General Fund

The general fund comprises the accumulated resources which may be expended without restriction in furtherance of the Charity's objectives.

Capital Fund

This fund comprises donations which facilitate enhancements to the Theatre.

Bursary Fund

This fund comprises donations which will be used to finance the awarding of bursaries to children who will benefit from a Windlesham education but whose parents would not otherwise be able to finance it.

Hardship Fund

This fund comprises donations which will be used to finance help to parents who encounter short-term problems in financing their children's commitments to the School.

THE MALDEN TRUST LIMITED

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 AUGUST 2024

20 Analysis of net assets between funds - current year	Unrestricted funds £	Restricted funds £	2024 £
Fund balances at 31 August 2024 are represented by:			
Fixed assets	12,039,145	-	12,039,145
Current assets	3,302,941	51,944	3,354,885
Current liabilities	(2,368,773)	-	(2,368,773)
Non-current liabilities	(6,123,552)	-	(6,123,552)
	<u>6,849,761</u>	<u>51,944</u>	<u>6,901,705</u>
Analysis of net assets between funds - prior year	Unrestricted funds £	Restricted funds £	2023 £
Fund balances at 31 August 2023 are represented by:			
Fixed assets	12,409,249	-	12,409,249
Current assets	2,498,050	33,601	2,531,651
Current liabilities	(1,838,352)	-	(1,838,352)
Non-current liabilities	(6,157,748)	-	(6,157,748)
	<u>6,911,199</u>	<u>33,601</u>	<u>6,944,800</u>
21 Gross cash flows		2024 £	2023 £
Cash flows from financing activities			
Loan repayments		(131,120)	(75,023)
Interest paid		(414,698)	(320,878)
Finance lease repayments		(5,174)	(5,174)
		<u>(550,992)</u>	<u>(401,075)</u>
Cash flows from investing activities			
Purchase of tangible fixed assets		(384,131)	(248,248)
Disposals of fixed assets		-	3,840
Interest received		115,819	70,157
		<u>(268,312)</u>	<u>(174,251)</u>

THE MALDEN TRUST LIMITED

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31 AUGUST 2024

22 Analysis of changes in net debt

	At 1 Sept 2023	Cash flows	Other non- cash changes	At 31 Aug 2024
Cash and cash equivalents				
Cash	2,247,279	733,266	-	2,980,545
	<u>2,247,279</u>	<u>733,266</u>	<u>-</u>	<u>2,980,545</u>
Borrowings				
Loan due within one year	(131,106)	131,120	-	14
Loan due after one year	(5,335,190)	-	-	(5,335,190)
Finance Lease due within one year	(5,174)	5,174	-	(1,724)
Finance Lease due after one year	(1,724)	-	-	-
	<u>(5,473,194)</u>	<u>136,294</u>	<u>-</u>	<u>(5,336,900)</u>
Total	<u>(3,225,915)</u>	<u>869,560</u>	<u>-</u>	<u>(2,356,355)</u>

Reconciliation of net cash flow to movement in net debt

	2024
Increase in cash in the period	733,266
Loan Repayment	131,120
Finance lease repayments	5,174
Change in net debt	869,560
Net debt at 1 Sept 2023	<u>(3,225,915)</u>
Net debt at 31 Aug 2024	<u>(2,356,355)</u>

23 Obligations under operating leases

Total future minimum lease payments under non-cancellable operating leases are as follows:

	2024	2023
	£	£
Operating leases which expire:		
within one year	61,734	61,462
within two to five years	155,308	98,983
	<u>217,042</u>	<u>160,445</u>

24 Related party transactions

Charlotte Johnston, a governor and director of Malden, is also a director of IAPS, a professional association for Headteachers. During the year, £7,813 was paid to IAPS as membership fees for Malden and its Headteacher (2023: £6,011).

Sarah Kerr-Dineen, a governor and director is the parent of William Kerr-Dineen, a teacher at the school. His salary is determined by the standard teacher pay policy.

25 Pensions

Defined contribution pension scheme

The Charity operates a defined contribution pension scheme for both teaching and support staff. The assets of the scheme are held separately from those of the Charity in an independently administered fund. The pension cost charge represents contributions payable by the Charity to the fund and amounted to £402,679 (2023: £389,949).

