



Registered Charity No 306084

ANNUAL REPORT 2021/22



Nautical Training Corps Annual Report 1st May 2021– 30th April 2022

Registered Charity 306084

Information correct at 30th April 2022
Please contact natsec@ntc.org.uk for current details
(Contact details as per correspondence address on page 3).

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Reference and Administrative Status

The Nautical Training Corps is an independent unincorporated charity, Registered Charity Number 306084.

National Headquarters and Correspondence

National Headquarters:

72 Wick Farm Road, Littlehampton, West Sussex, BN17 7HG

Correspondence Address:

Mrs C Waller, 15 Emberwood, Maiden Lane, Langley Green, Crawley,
West Sussex, RH11 7QT

Email: natsec@ntc.org.uk

Website

www.ntc.org.uk

Patron

Rear Admiral R John Lippiett CB CBE

President

Vacant

Corps Commodore

Vacant

Chair

Mrs Claire Wilkins

Corps Chaplain

Reverend Phil Hiscock

National Council Members and TRUSTEES as at 30.4.2022

Chair - Mrs Claire Wilkins -

Reverend - Phil Hiscock

Captain Chris Clayton – Chief of Staff

Commander Christine Waller - National Secretary

Independent Examiner

Mrs Sam Heard

Solicitor

None appointed

Bankers

CAF

Natwest

HSBC

Lloyds

Santander

TRUSTEES REPORT

The National Council present the Charity Annual Report and Accounts for 2021/2022. The Reference and Administrative Information, Corps and Treasurer's Reports and the Statement of Trustees' Responsibilities form part of the Annual Report, which complies with the Charity's Constitution, the Charities Acts 1993 and 2006 and the Statement of Recommended Practice – Accounting and Reporting by Charities (SORP 2005).

OBJECTIVES, POLICIES AND ACTIVITIES

The Charity's objects are, as formally set out in the Constitution at Chapter 1 of the Corps' Rules and Regulations, to promote the development of young persons in achieving their full physical, intellectual, social and spiritual potential, particularly by education in the history and practice of seamanship and seafaring.

Our young people enrol as uniformed cadets and have the opportunity to become instructors from age 16 and progress to officer status. They are encouraged to develop self-confidence and a sense of self-worth through a nautically based structured training programme and a wide range of experiences and activities. Activities include sailing, canoeing, sports, climbing, marching band and shooting, and are available at the Corps' local Units, its two national activity centres and other organisations' facilities. Many Units offer their cadets the opportunity to take part in the Duke of Edinburgh's Award Scheme. Safety and safeguarding are paramount.

The Corps has no paid staff, all instruction being provided by unpaid but trained and vetted volunteers, front line local Units rely heavily on volunteers for help with fund-raising, charity management, premises maintenance and assistance at deck nights and outside events and activities.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The Nautical Training Corps is a uniformed youth organisation with currently 13 local Units, or Training Ships, in southeast England. Formed in 1944, its National Headquarters (NHQ) moved during the year to a long term leased property 72 Wick Farm Road in Littlehampton which had previously been a local unit's headquarters and continues to be the National Resource Centre.

The Charity is unincorporated. The Charity and its property are administered and managed by its National Council, whose members are also the Charity's Trustees. They form a team of elected officers, ex-officio officers and elected lay members; elected members are elected and retire at Annual General Meetings or after laid down periods; and may submit themselves for re-election. Vacancies arising during the year are filled by co-option as suitable candidates become available. Ex-officio officers are drawn from the uniformed Corps and based on the position held.

At the end of the financial year the National Council comprised of 8 people (with vacancies for lay members), all have specific areas of responsibility in addition to those of National Council membership and trusteeship generally. The Charity's main officers are the Chairman, Commodore, Vice Commodore and Chief of Staff, Corps Chaplain General, National Secretary and Treasurer. The National Council formally meets bi-monthly, its members keeping in contact with each other and the Corps at large as necessary in between meetings. Decisions are made by consensus or on a majority vote.

Operational and training matters are under the supervision of the Chief of Staff, who is responsible to the National Council for the day to day running of the Corps. Three Regional Commanders and NHQ staff with specific responsibilities support the Chief of Staff. Each Regional Commander oversees the activities of three to six Units of the Corps.

Each Unit is run day to day by a uniformed training staff headed by a Commanding Officer, with local fundraising and trusteeship functions dealt with by a committee comprising uniformed and lay members. Units are not independent charities but branches of the national Charity, their committees being technically sub-committees of the National Council, which delegates defined authority and responsibilities while remaining ultimately responsible as trustees for all Corps assets. In effect, National Council maintains the organisation's charitable, financial and legal framework, relieving ships of most such matters and leaving them free so far as possible to concentrate on cadet activities and

fundraising. The Charity has revised its arrangements for local financial management to ensure a clear scheme of financial delegation and accountability, including local responsibilities for the custody and control of Corps assets and delegation of expenditure to levels appropriate to the amounts involved and circumstances.

The Trustees at the close of the year, 30th April 2022, are shown at page 3.

CURRENT PRIORITIES

1. Focusing on PR and Recruitment
2. Retaining current staff and cadets
3. Safeguarding

PARTNER ORGANISATIONS

The Corps' partner organisations include:

- Maritime Volunteer Service
- Royal Yachting Association
- Volunteer Action groups across the South of England
- Numerous like-minded and enabling organisations with which we co-operate at local level eg local authorities, schools

SUPPORTERS

The Corps' received much appreciated funding for training from the Foyle Foundation.

INVESTMENTS AND RESERVES

The Charity's principal assets are its leasehold properties, its boating, band and other equipment, vehicles and its bank balances. These are held to provide premises and equipment for Corps activities and to fund those activities.

It is the National Council's policy to regard funds raised by an individual Unit as being at the disposal of the Unit, subject to National Council's trustee responsibilities to ensure the proper usage of resources. These designated funds are shown on the annexed part of the Corps' accounts. Items that are specifically held for a certain use, such as grants and funds raised for a project are shown in the accounts as Restricted.

The National Council aims to establish and maintain Corps' reserves at a level sufficient for the Charity's operations. Normal fundraising, donation and subscription income finances its day-to-day activities. Capital acquisitions and other major expenditure being funded by legacies and appeals.

The National Council is empowered to invest the Charity's funds as it sees fit.

TRUSTEES' RESPONSIBILITIES FOR THE ACCOUNTS

Charity law requires the National Council, as Trustees of the charity, to prepare accounts for each financial year that give a true and fair view of the charity's financial position at the end of the financial year and of its financial activities during the year. In doing so the Trustees are required to:

- select suitable accounting policies and then apply them consistently
- make judgements and estimates that are reasonable and prudent
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in business

The Trustees are responsible for:

- keeping proper accounting records, which disclose with reasonable accuracy the financial position of the charity at anytime, and which enable them to ensure that the accounts comply with the Charities Act 1993
- safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

RISK FACTORS

The Corps continues to maintain standards in areas such as financial reporting, safeguarding and safety. We continue to examine the risk factors affecting the Corps on at least an annual basis at our Trustees Strategy Day, and as needed through general meetings and any special meetings required. Some of these risks are:

1. Relevant training for both adults and cadets
2. Quality of our volunteers
3. Ensuring we provide safe environment
4. Financial controls

Trustees(at least 2) On Behalf of the National Council

Date

CORPS REPORTS

National Council Chair – Annual Report 2021/2022

Mrs Claire Wilkins

Well, what an exciting year! All units reopened, cadet numbers up, Lion revived, a new activity centre and a new unit.

Due to all your hard work, our Corps has started to grow again. A sincere thank you to you all for all your time and patience.

It has been nice to see our units have been busy with trips, camps, band and interesting deck nights. It was also good to see so many of you at Founder's Day. I may not have been there in body but my daughter "face timed" it for me. The wonder of technology!

Many of you completed training, enabling us to offer a better experience to our cadets by providing a stable foundation from Officer training and more opportunities from your Rifle Instructors training. Well done all.

I apologise for not being around much this year but I have been kept up to date and the last couple of months I have been back firing on all 4 cylinders. I will be out and about next year at last and aim to visit you all.

The future is brighter, our Corps is coming along in leaps and bounds and we are becoming great again.

Keep up the good work!

Claire

Mrs Claire Wilkins

Corps Chair

Sarah Ashley

I would like to take this opportunity to reflect upon the illustrious reign of Her Majesty Queen Elizabeth. It was good to see the Nautical Training Corps present on the balcony at the Brighton Pavilion for the Lord Mayor and Lord Lieutenants proclamation to His Majesty the King.

After the previous years of Covid restrictions, the Corps was back to business as usual in 21/22. Fundraising, band engagement income and deck night subscriptions all returned, increasing individual units' income 12-fold over 20/21. At a national level, grants were received from the Foyle Foundation and the Coop. These funds provided training to enable 6 of our volunteers to qualify in first aid and 22 in rifle shooting. They also paid for the annual online Child Protection training for every adult in the Corps. Grant income throughout the Corps was down £27k from the previous year. This is because the previous year's grant income was unusually high due to Local Authority Covid support. BBC Children in Need provided the Corps with £25k to purchase three much needed minibuses. Having a central pool minibus for unit hire will save the units expensive vehicle costs and enable cadets to take part in activities where transport to the event might not have been available otherwise.

The majority of units expenditure exceeded their income. This is mainly due to accommodation costs which account for 20% of the Corps expenditure and need to be reduced. Overall, the Corps cash funds have decreased by £15k in the year 21/22. In line with the cost-of-living crisis being experienced by the whole of the country; energy and other costs are likely to increase further in the year 22/23. It is essential that units increase their cadet numbers and proactively fundraise as well as reduce their expenditure wherever possible. I am confident that the Corps can do this, and our funds will increase in 22/23. It was a pleasure attending Founders Day and meeting some of you and I hope to see more of you in the coming year.

Many thanks to all of the organisations who contributed to the Corps in the past year for their donations and grants. You enable our volunteers to provide fun, safe activities for our cadets.

Statement of Designated Funds by Unit 30th April 2022

Income	Defiance	Fortitude	Implacable	Indomitable	Intrepid	Montrose	Nautilus	Resolution	Sturdy	Swiftsure
Subscriptions		1,157	1,000	345	825	700	126	3,271	180	871
Uniform Hire			465					140		75
Donations		2,930		873	320	200	10	12	863	
Grants						1,100		1,359		
Interest		1	1	6	2					
Gift Aid										
Cadet Activities		150	105	30	262	1,342		36	500	90
Fundraising		513			50				2,339	5,034
Accommodation Income							350	1,200		
Transport Income						100				
Sale of Equipt								150		3,400
Adult Training			300							
Stationery Income										
Other							14			
Total Income	0	4,751	1,871	1,254	1,459	3,442	500	6,167	3,882	9,470
Expenditure										
National Levy	941	1,133		941	1,181	845				1,181
Subscriptions			330							
Public Liability Insurance										
Insurance										
Donations made										
Bank Charges									4	
Cadet Activities		873	1,009	611	366	911	10	1,591	65	192
Fundraising		176	87			56	13	66	506	2,465
Accommodation Costs	173	1,423	988	1,666	1,351	930	1,792	1,904	1,056	1,521
Transport Costs		535	3,166		707	1,557				
Purchase of Equipt		389	1,203		465	541	345	7,725	50	
Adult Training			960	35		100		260	150	50
Communication Costs		70								
Accountancy										
Other		55		220	53				115	
Total Expenditure	1,114	4,654	7,743	3,472	4,123	4,940	2,159	11,546	1,946	5,408
Brought Forward from 2020/21 cash	193	145	0	0	20	0	0	289	44	100
Brought Forward from 2020/21 bank	7,342	8,074	10,797	40,652	14,768	4,687	15,828	6,487	479	19,396
Total Brought Forward from 2020/21	7,535	8,219	10,797	40,652	14,788	4,687	15,828	6,776	522	19,496
Plus Income 2021/22	0	4,751	1,871	1,254	1,459	3,442	500	6,167	3,882	9,470
Less Expenditure 2021/22	1,114	4,654	7,743	3,472	4,123	4,940	2,159	11,546	1,946	5,408
Amount to Carry Forward to 2022/23	6,421	8,316	4,925	38,434	12,125	3,189	14,169	1,397	2,458	23,558

Restricted Funds :- Indomitable Capital Building £34,845 and NHQ Training £6,023

All other restricted funds received either prior to or during this financial year have been spent under the relevant restrictions.

Statement of Designated Funds by Unit 30th April 2022

Income	Tenacity	Valiant	Zealous	Eastern	Southern	Northern	Attentive	Lion	NHQ	Total Corps
Subscriptions	3,427	1,703	882						10,245	24,731
Uniform Hire		590								1,270
Donations	1,844	160						1,000	2,007	10,220
Grants	1,000	500	8,000						32,606	44,565
Interest	1	1	4			0			12	30
Gift Aid										0
Cadet Activities	2,635	948	129		355			560	785	7,926
Fundraising	2,401	568							1,836	12,741
Accommodation Income			30					1,054	60	2,694
Transport Income		36								136
Sale of Equipt	10		210					300	5,684	9,754
Adult Training									425	725
Stationery Income										0
Other			534	6					232	786
Total Income	11,318	4,505	9,788	6	355	0	0	2,914	53,893	115,576
Expenditure										
National Levy	1,061	1,061	1,061							9,401
Subscriptions								336		666
Public Liability Insurance									13,068	13,068
Insurance										0
Donations made	33	50							500	583
Bank Charges				20			15	96	96	231
Cadet Activities	1,572	1,104	394	49	936				2,105	11,787
Fundraising	1,039	202	123						2,936	7,670
Accommodation Costs	2,634	525	1,544	65				4,697	4,198	26,468
Transport Costs	244		2,690						911	9,810
Purchase of Equipt	632	428	1,623					2,000	29,538	44,937
Adult Training	100	138	150						1,847	3,790
Communication Costs	39	95	30	9				643	237	1,124
Accountancy										0
Other			273	6			232		1,970	2,923
Total Expenditure	7,354	3,602	7,889	149	936	0	247	7,772	57,407	132,460
Brought Forward from 2020/21 cash	0	0	77	0	0	0	229	0	30	1,127
Brought Forward from 2020/21 bank	4,668	7,144	21,935	3,852	2,624	503	18	5,985	86,144	261,381
Total Brought Forward from 2020/21	4,668	7,144	22,012	3,852	2,624	503	247	5,985	86,174	262,508
Plus Income 2021/22	11,318	4,505	9,788	6	355	0	0	2,914	53,893	115,576
Less Expenditure 2021/22	7,354	3,602	7,889	149	936	0	247	7,772	57,407	132,460
Amount to Carry Forward to 2022/23	8,632	8,047	23,912	3,709	2,044	503	0	1,127	82,659	245,624

Restricted Funds :- Indomitable Capital Building £34,845 and NHQ Training £6,023

All other restricted funds received either prior to or during this financial year have been spent under the relevant restrictions.



Receipts and payments accounts

For the period from	01/05/2021	To	30/04/2022
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Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
Grants, Donations and Subs	44,999	34,516	-	79,515	105,515
Fundraising	12,741	-	-	12,741	1,463
Cadet Activities	12,751	-	-	12,751	2,685
Investment	30	-	-	30	64
Gift Aid etc	786	-	-	786	2,977
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub total (Gross income for AR)	71,307	34,516	-	105,823	112,703
A2 Asset and investment sales, (see table).					
Sale of Assets	9,754	-	-	9,754	489
	-	-	-	-	-
Sub total	9,754	-	-	9,754	489
Total receipts	81,060	34,516	-	115,576	113,191
A3 Payments					
Fundraising	7,670	-	-	7,670	125
Running Costs (includes Cadet Activities)	76,092	4,465	-	80,557	52,433
Professional Services	-	-	-	-	115
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub total	83,762	4,465	-	88,227	52,673
A4 Asset and investment purchases, (see table)					
Purchase of Assets	19,937	25,000	-	44,937	3,566
	-	-	-	-	-
Sub total	19,937	25,000	-	44,937	3,566
Total payments	103,700	29,465	-	133,165	56,239
Net of receipts/(payments)	- 22,639	5,051	-	- 17,588	56,952
A5 Transfers between funds	-	-	-	-	-
A6 Cash funds last year end	227,379	35,705	-	263,084	206,132
Cash funds this year end	204,740	40,756	-	245,496	263,084

Section B Statement of assets and liabilities at the end of the period

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds	Bank	203,794	40,756	-
	Cash in Hand	946	-	-
		-	-	-
	Total cash funds	204,740	40,756	-
	<small>(agree balances with receipts and payments account(s))</small>	OK	OK	OK

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B2 Other monetary assets		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B3 Investment assets			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B4 Assets retained for the charity's own use			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
B5 Liabilities			-	
			-	
			-	
			-	
			-	

Signed by one or two trustees on behalf of all the trustees	Signature	Print Name	Date of approval

**NAUTICAL TRAINING CORPS
ANNUAL REPORT and ACCOUNTS 2021/22:
TRUSTEES' RESPONSIBILITIES FOR THE ACCOUNTS**

Charity law requires the National Council, as Trustees of the Charity, to prepare accounts for each financial year that give a true and fair view of the Charity's financial position at the end of the financial year and of its financial activities during the year. In doing so the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for:

- keeping proper accounting records which disclose with reasonable accuracy the financial position of the Charity at any time and which enable them to ensure that the accounts comply with the Charities Act 1993;
- safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF THE NAUTICAL TRAINING CORPS
YEAR ENDED 30 April 2022**

I report on the attached unaudited accounts of the Charity for the year ended 30 April 2022.

RESPECTIVE RESPONSIBILITIES OF THE TRUSTEES AND THE INDEPENDENT EXAMINER

As the Charity's Trustees you are responsible for the preparation of the accounts; you consider that the audit requirement of section 144 of the Charities Act 2011 does not apply as gross income does not exceed £250,000 and the accounts are prepared on the receipts and payments basis. It is my responsibility to state, on the basis of the procedures specified in the General Directions given by the Charity Commissioners under section 145(5)(b) of the Act, whether particular matters have come to my attention.

BASIS OF INDEPENDENT EXAMINER'S REPORT

My examination was carried out in accordance with the general directions given by the Charity Commissioners. An independent examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as Trustees concerning such matters.

INDEPENDENT EXAMINER'S STATEMENT

In connection with my examination, no matter has come to my attention which gives me reasonable cause to believe that in any material respect the requirements to keep accounting records in accordance with Section 130 of the Act; and to prepare accounts which accord with the accounting records and to comply with the accounting requirements of the Act, have not been met.

I confirm that I am a person Independent of the Charity and its Trustees. I have experience/qualifications as follows ...ACCA affiliate and 3 years in an Accountant role.

I do not have any close relationships with any of the Charity's Trustees and I do not have any influence or dealings with the day to day finances, but do have a reasonable understanding of the Corps.


.....

Name Samantha Heard

Address 25 Green Vale, Bexleyheath, Kent. DA6 8JT

.....
Date 12/12/2022

Chief of Staff Report – Annual Report 2021/2022

Captain Chris Clayton

Wow, what a year it has been. Looking back, I realise as an Organisation we have moved forward too much in the last year.

At the last year's AGM, I gave you all a document with the National Operations Committee focuses for the 2022 year and I am pleased to say we have certainly achieved several the focuses with some needing to be carried over to 2023.

We had an extremely successful launch of a new unit in T.S Ranger N.T.C. The unit is thriving, and I look forward to opening 1 possibly 2 new units in 2023.

Cadet and Adult numbers are up across the Corps which is amazing. Even without the launch of T.S Ranger cadet numbers have increased.

NSTC Lion will be back operational very soon which is fantastic. Some fantastic courses are being planned as this report is launched.

We offered training courses throughout the year and have newly qualified Rifle Shooting, Archery and First Aid instructors in the Corps

There are still lots we need to improve and work on but please be assured the organisation is heading in the right direction and in safe hands.

I look forward to sharing more with you at the AGM.

As always thank you to you all for your continued support this organisation continues to develop because of its amazing people.

Captain Chris Clayton

Chief of Staff

Nautical Training Corps

SAFEGUARDING Report to AGM 2022

It is the **policy** of the Nautical Training Corps (NTC) to safeguard children and young people taking part from physical, sexual, or emotional harm. The NTC will take all reasonable steps to ensure that, through appropriate procedures and training, children participating in NTC activities do so in a safe environment. We recognise that the safety and welfare of the child is paramount and that all children, irrespective of sex, age, disability, race, religion or belief, sexual identity, or social status, have a right to protection from abuse.

The policy also applies to vulnerable adults.

This policy relates to all employees, contractors and volunteers who work with children or vulnerable adults during their NTC duties whether at unit level or departmental/national level.

This policy is kept under **periodic review**. The 2022 Review is completed.

A Corps Safeguarding Team is appointed. Currently it comprises two Regional Safeguarding Officers and a National Council Safeguarding Lead.

The NTC actively seeks to:

- Create a safe and welcoming environment where children can have fun and develop their skills and confidence and promotes and supports their mental well-being.
- Recognise that safeguarding children is the responsibility of everyone, not just those who work with children.
- Ensure that NTC-organised training and events are run to the highest possible safety standards.
- Be prepared to review its ways of working to incorporate best practice.

We will:

- Treat all children with respect and celebrate their achievements.
- Carefully recruit and select all employees, contractors, and volunteers.
- Respond swiftly and appropriately to all complaints and concerns about poor practice or suspected or actual child abuse.
- Each Unit has a nominated Unit Welfare Officer appointed, for some units this is the Commanding Officer, others have another officer nominated.
- The Safeguarding Team provides for a 24/7 cover. A single telephone number provides for emergency contact.

Basic Safeguarding Course. A mandatory course is provided for all newly appointed staff and regular updating encouraged.

When DBS renewal is due an updating Safeguarding Course should be undertaken.

Safeguarding is everyone's responsibility and the thanks of Corps to each member for their vigilance

UNITS OF THE CORPS

Locations and Contacts as at 30th April 2022

Northern Region

Regional Commander:

Cdr Dennis Deering

northern@ntc.org.uk

Units:

New Addington

Copthorne

East Grinstead

TS Defiance defiance@ntc.org.uk

TS Swiftsure swiftsure@ntc.org.uk

TS Resolution resolution@ntc.org.uk

Southern Region

Regional Commander: Paul Nicholls

southern@ntc.org.uk

Units:

Chichester

Lancing

Littlehampton

Rose Green, Bognor Regis

Portchester

TS Sturdy sturdy@ntc.org.uk

TS Intrepid intrepid@ntc.org.uk

TS Implacable implacable@ntc.org.uk

TS Montrose montrose@ntc.org.uk

TS Tenacity tenacity@ntc.org.uk

Eastern Region

Regional Commander:

Cdr Dennis Deering

eastern@ntc.org.uk

Units:

Brighton

- Hollingbury

- Kemp Town

- Woodingdean

Hastings

- St Leonards on Sea

Burgess Hill

TS Zealous zealous@ntc.org.uk

TS Nautilus nautilus@ntc.org.uk

TS Valiant valiant@ntc.org.uk

TS Fortitude fortitude@ntc.org.uk

TS Indomitable indomitable@ntc.org.uk

National Boating Centres

National Sail Training Centre Lion (Portsmouth, Hampshire) lion@ntc.org.uk