Campus Children's Holidays (Cambridge University) Trustees' Report

Year ended 30th September 2025

Charity no. 252982

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Legal and administrative information

Trustees

During the year 2024 – 2025:
B Qureshi (Chair)
M Cowie (Secretary)
E Bealey (Finance)
O Adewale (Treasurer)
O Gould
L Champion
M Petty

At the date of the signing of the accounts:

B Qureshi (Co-Chair)
E Mansfield (Co-Chair)
M Cowie (Secretary)
E Bealey (Finance)
O Adewale (Treasurer)
L Champion
M Petty

Key Management Team (Executive Committee)

During the year 2024 – 2025:

O Gould
B Qureshi
M Petty
L Champion
M Cowie
E Bealey
B Leech
R Pinder
A Wright
C Pollock
M Shield
O Adewale
N Jenman
M Kingsley
E Mansfield
T Ngoma
E Stanton
C Leonard

At the date of the signing of the accounts:

B Qureshi
E Mansfield
M Cowie
E Bealey
M Kingsley
O Adewale
O Gould
C Pollock
R Pinder
A Wright
M Shield
E Stanton
L Champion
N Jenman
M Petty
T Ngoma
C Howell
A Malik
G Hewett
K Wilde

Annual General Meeting Dates

12th October 2024
11th October 2025

Executive Committee Meetings between Annual General Meetings

1st November 2024
2nd February 2025
3rd March 2025
4th May 2025
5th June 2025
21st September 2025

Address
Campus Children's Holidays
The Gateway
85-101 Sankey Street
Warrington
Cheshire
WA1 1SR

Bankers
CAF Bank Ltd, National Westminster Bank plc, HSBC Bank plc

Report of the trustees for the year ended 30 September 2025

The trustees present their report along with the financial statements of the charity for the year ended 30 September 2025. The financial statements have been prepared in accordance with the accounting policies set out on pages 14 - 15.

Constitution and objects

Campus Children's Holidays is a charitable unincorporated association, founded in 1967, and its governing document is its constitution. It is a registered charity, number 252982.

The objects of the charity are to provide or assist in the provision of holidays and holiday activities in the interests of social welfare for children whose conditions of life will thereby be improved and who have need of such holidays by reason of their poverty or social and economic circumstances.

Organisation

The trustees who have served during the year and serve currently are set out on page 4. Trustees are elected at the Annual General Meeting by the Campus membership, which consists of the active volunteers on its projects. The board of trustees along with other individuals, who volunteer to assist with the running of the charity (known as the Executive Committee), meet at regular intervals during the year, though there are also subgroup and working group meetings throughout the year, reporting back to the Executive Committee. Trustees communicate between meetings and conduct a large amount of work on an individual basis and in small groups.

The trustees are responsible for preparing a trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Projects

This year, we run our usual complement of projects, the Residential and Hippocampus projects, while adding a new project, Hypnocampus. This continues our efforts to increase and maximise the benefit Campus can offer to children. In total, we managed to take 112 children on our summer projects, in line with 118 from last year. We also ran successful Young Helper and Winter projects.

The section below summarises what we delivered this year.

Residential Project
This is the largest of our projects. For three weeks over the summer Campus takes around 65 children on a residential holiday, with c.22 on a week at a time. The children are aged between eight and thirteen, and are divided into groups of four to six children. Each group is looked after by two to three volunteers who ensure their group gets the most out of their holiday.

In 2024-25 we took a total of 66 children on a residential holiday, across three weeks. We could have raised the numbers slightly but ran out of reserves. The children enjoyed a huge variety of activities, including swimming, visiting the beach, climbing, farmyard trips, ice-skating, BBQs, pamper nights and camp outs.

Hippocampus Project
Hippocampus is a day project aimed at younger children (6 to 10 years old), or older children (11

to 13 years old) with additional needs which make them more suited to a non-residential project. This is based in Liverpool to allow the children to be returned home each evening. Accordingly, most activities are based in the local area, operating from a local church hall with space for activities.

This year, we ran two weeks of Hippocampus projects, with 32 children benefitting. The children enjoyed a variety of activities in and around Liverpool, including crafts, trampolining, going to the beach and to the cinema.

Hypnocampus Project
Hypnocampus is a new project aimed at bridging the gap between our Residential and Hippocampus projects. This was identified as a gap following COVID and feedback from the Children's Officers. This is a day-based project, culminating in a sleepover at the end of the week. This means that children can build their independence and confidence in being away from home overnight. It is mostly Liverpool based and most activities are based in the local area, operating from a local church hall with space for activities.

This year, we ran our first week of Hypnocampus to positive feedback, with 14 children attending and 12 sleeping over. They were aged between 8-13 years. The children enjoyed a variety of activities in and around Liverpool, including Crocky Trail, swimming and the beach. This spend is currently still represented under the Hippocampus projects.

Young Helper Project
The Young Helper Project is designed to train and assess teenagers who showed the responsibility needed to be a volunteer during their time as a child on one of our summer projects. They are aged between 14 and 17. Those who complete this project successfully are invited back onto other projects in the future as a 'Young Helper'. We usually take around six to eight potential Young Helpers each year. This gives them the chance to develop as a role model to their peers and gain experience of responsibility.

This year the project took place over the Easter bank holiday weekend at a site near Liverpool. The project lasted three days and four children attended, all of whom were deemed to have passed and were invited to become Young Helpers. One of these was a conditional pass, dependent on a summer trial.

Winter Project
Winter Project runs for up to five days after Christmas and serves as a reunion from Summer for the children and volunteers. Volunteers and children from each week of the summer projects (Residential Project, Hippocampus and Hypnocampus) are invited to attend the same day for a mix of activities. This project provides continuity for the children, and gives them a chance to meet up again with the friends they made during the summer, as well as giving their parents a break during a busy and sometimes stressful time of year.

This year we ran three days, providing a day of activities for 83 children. The children did a range of activities, including mini-golf, swimming and trampolining.

How our activities deliver public benefit
The trustees have had due regard to the guidance published by the Charities Commission in compliance with its duties under Section 4 of the Charities Act 2011.

This guidance sets out two key principles:
(1) the organisation must have an identifiable benefit; and
(2) the benefit must be to the public or a section of the public.

Campus strives to provide enjoyable and high-quality holidays to as many children as we are able. We provide holidays to those children who would otherwise not have such an opportunity, by reason of poverty and difficult family circumstances. Where families have more than one child we will take all the children of the relevant ages on holiday where appropriate. This gives them a holiday together whilst also giving their parents or carers a break. Once we have taken a child on a Campus holiday we continue to invite them each year until they are 14, thus providing them with continuity and reliability. We make no requirements of the children's families and all our holidays are provided entirely free of charge. We make a particular effort to welcome and assist those children with special needs, and endeavour to offer equal opportunities to all children, unless their attendance would put them or others at risk. In 2022, 9% of children who attended our projects had an Education, Health and Care Plan (compared to 3% nationally).

We work very closely with Liverpool City Council's Children's Services department and have done so for many years. Social workers identify those children who they think would benefit from our holidays and refer these children to us. We also work with Barnardo's and CAMHS Early Help, who help us to identify additional children who would benefit from the holidays that we provide. In 2024-25 we have trialled using schools for referrals and are tailoring our approach to provide additional benefit going forward, as we could not take all children referred.

Of the parents and carers who responded to our 2024 survey:

- 100% of parents and carers said they'd like their children to attend Campus in the future

In 2024, 100% of children who attended summer projects stated that they enjoyed their holiday as a 10/10.

> *"I think the best thing is the children who have attended Campus being helpers, also how amazing the staff are I felt I could totally trust Campus, such a good timetable of fun, with friendships being made fantastic"*
>
> *Foster Carer*

The trustees consider that for these reasons the charity meets the public benefit requirement.

Financial review

Income

Campus relies upon grant-making organisations, fundraising events and donations from individuals, groups, companies and Cambridge University colleges for its income.

In 2024/25 total income was £57,234, compared to £49,606 in the previous year. This was driven by the increase in grant funding, and the claim for Gift Aid which covers the past 2 years. £2,610 of the increased grant funding represents the successful renewal of our college campaign. The decrease in individual donations is something which must be watched during the next financial year, especially with the imminent 60th anniversary celebrations, as the 50th anniversary fund was largely driven by individual efforts.

Once again, Campus made an operating profit, resulting in a net gain to our reserves. This is due the effectiveness of our fundraising team, who grew our income by over £7,000. This offset our increase in expenditure of around £6,000. This increases yet further the strength of our financial position, with £168,661 in total assets at the end of the year. We have not yet seen an expected drop in income from grants which see our high level of reserves. This reiterates the need to increase our expenditure in the coming year, alongside investing our surplus to drive alternative, regular income for Campus.

There are two reasons for this: we want to increase our income by investing our anniversary fund to provide a regular income stream and allow better long-term financial planning. We should also consider how we might invest to give additional value to children on our weeks of Campus, either with long term capital investment, such as replacing the minibus or buying a site, or simply increasing the allowed spend per child over summer.

The breakdown of our income is as follows (£):

Income Source	**2024 - 2025**	**2023 - 2024**
From individuals	£15,783	£16,050
From trusts and grant-giving bodies	£34,156	£30,566
Reclaimed tax (Gift Aid)	£4,262	£0
Other income[1]	£3,031	£2,990
Total	**£57,234**	**£49,606**

Note that Gift Aid is recognised as a debtor - the claim has been submitted representing the past 2 years and income should be realised in FY25/26.

Expenditure

Total expenditure this year amounted to £44,710, compared to £40,611 in 2023/24. This reflects a slight increase in Hippocampus funding driven by the new Hypnocampus project site costs, and increases in Residential and Winter Project expenditure, together with the effect of inflation. Across all projects we attempted to raise activity expenditure in the

1 Other income includes bank interest, writing off accruals, sale of merchandise (t-shirts) and Ceilidh event held in February 2025 where income realised the following year.

budgets, aiming to run down reserves and provide a chance for children to participate in different kinds of activities.

A breakdown of the key factors affecting expenditure this year is as follows:

- Spend on Residential Project increased by around £2,500. We ran the same number of weeks as last year, with a similar number of children (66 children attended in 2024, compared to 68 in 2024). The majority of this increased expenditure was in our food (c.£500) and activities expenditure (c.£1,000). The food increase reflects the rise in the cost of living in the UK, while activities increases represent both their rising cost and a deliberate effort to increase the activities budget above inflation. This increase also includes a payment for unintentional damage to the site (c.£750) our first in multiple years.
- Increased Hippocampus spend was largely due to Hypnocampus, which raised the site costs by £600, due to the sleepover site. While expensive (almost doubling site costs), it is considered that this project offers children a unique experience and helps them build their independence and confidence so that they can attend our Residential Project.
- Winter Project - This year we spent £300 more than 2023. This was largely due to an increase in food expenditure.
- Minibuses hire and maintenance - this spend category increased a large amount due to the high increase in incidents where drivers caused damage to hire buses. This caused a net increase to the tune of c.£11,000. As of writing this report, £9,513 has been recovered from insurance, the rest not deemed repayable (off-road costs). The income was not realised in 2024/25 due to the timing of the incidents and the end of the financial year. This has been accounted for in the accounts through the accruals process and does not show as expenditure in the accounts.

Reserves policy

Campus aims to hold at the start of the financial year (1st October) unrestricted reserves equal to between 80% and 100% of the following year's forecast total expenditure. Prior to the COVID pandemic, we would expect annual expenditure of around £55,000. Since 2021/22 we have run at a lower capacity, reducing the number of weeks and children while increasing our expenditure per child, leading to expenditure in the range of £40-45,000 over the period. This is the first year we have breached the upper limit. For this financial year, the reserve limit was kept at the same figure as the previous year, for unrestricted reserves to between 80% and 100% of £45,000. In 2025/26, an increase should be considered by the trustees for 2025/26.

If there are any restricted funds that are allocated to operational expenditure on particular projects in the coming year and within the forecast expenditure for those projects, then they are considered as unrestricted for the purpose of assessing the above target. This policy is kept under review in order to ensure that the financial risks to which Campus is exposed are mitigated as far as possible.

At the end of the year 2024/25 the amount held in unrestricted free reserves is £97,214. This continues the increase from the previous accounting period. While positive, this raises wider questions about the unrestricted funds addressed above.

In addition to the unrestricted reserves, Campus continues to benefit from an endowment fund. This money is held for the purpose of generating income for the charity in the form of interest or, exceptionally, to provide capital for new or additional charitable activities within Campus' objectives as agreed by the trustees. Use of the endowment fund to provide capital for new projects can only take place if confirmed by the Campus membership by a resolution of a general meeting. During the next financial period, the goal is to invest these funds to generate more fixed income to Campus and try to reduce our reliance on big, irregular grants.

This year we have conducted initial research into investment platforms and funds in line with our policy.

Investment policy

Campus' unrestricted reserves should be held in an account (or accounts) that offer free, easy and secure access to the funds. It is considered that a current account (or accounts) offers the best ability to achieve this, in particular due to considerations such as ease of withdrawing cash for projects and ease and security of spending money both online and by cheque. As such the interest rate of such an account is of the lowest importance when choosing an account (or accounts).

Campus' endowment fund and any other investment funds should be held in such a way to maximise return on the investment relative to the financial loss incurred for needing access to the funds and the risk of that access being needed. The aim of these investments is to provide a steady stream of income to reduce the reliance of our finances on grants. Currently Campus holds no investments.

This will continue to be reviewed annually.

Risk management

The major risks to which the charity is exposed, as identified by the trustees, have been reviewed in the year and systems have been established to mitigate those risks, in particular our insurance and management policies.

The Finance Officer and Treasurer report at least three times a year to the Executive Committee on the financial stability of the charity and all major decisions made are made in light of the risk posed by the charity's financial situation.

The Trustee Indemnity Insurance Policy is reviewed annually to ensure it is sufficient for the needs of the charity.

Future plans

- Campus is planning to further increase capacity in the Residential projects in 2025-26, aiming to run another Residential week, and increase the amount of children we can take, subject to site approval.
- Renewed mandates from the Annual General Meeting which are relevant to Campus's financial performance include working with fundraising on the plan for the 60th Anniversary, together with improving readiness for investing funds.
- With a finance lens for 2025-26, Campus is aiming to conduct a review of how we budget for projects and make this accurate, conducting a more detailed review at the end of that financial year with a view to improving controls.

Approved by the trustees and signed on their behalf by:

Elliot Bealey
Trustee and Finance Officer

Campus Children's Holidays (Cambridge University) Financial Statements

Year ended 30th September 2025

Charity no. 252982

Statement of financial activities

Balance sheet

	As at 30 Sep 25		As at 30 Sep 24		Year to Sep 24
Fixed assets					
Minibus	23,754		23,754		
Bouncy castle	1,487		1,487		
	25,241		25,241		
Accumulated depreciation	(25,241)		(25,241)		
Net book value of fixed assets		0		-	
Current assets					
Cash	149,774		149,445		
Debtors	17,977		7,955		
Prepayments	2,734		1,223		
	170,485		158,622		
Provisions					
Creditors	(1,824)		(2,484)		
Net current assets		168,661		156,138	
NET ASSETS		**168,661**		**156,138**	
REPRESENTED BY					
Fixed assets fund	0		-		
Hippocampus Fund	0		-		
Residential Fund	0		-		
Restricted funds		0		-	
Unrestricted funds		97,214		84,691	
RESERVES		97,214		84,691	
Anniversary fund	71,447		71,447		
Endowments		71,447		71,447	
TOTAL FUNDS		**168,661**		**156,138**	

Notes forming part of the financial statements for the year ended 30 September 2025

1. Principal accounting policies

Campus Children's Holidays is a public benefit entity under FRS 102. The Financial Statements have been prepared in accordance with the applicable accounting standards, the Charities Act 2011 and the Charity Commission's revised Statement of Recommended Practice issued in Charities SORP 2019 (FRS 102). The Financial Statements have been prepared under the historical cost convention.

a) Accounting convention

The financial statements are prepared under the historical cost convention, and in preparing the financial statements the charity follows best practice as laid down in FRS 102.

b) Going concern

Based on Campus's current cash reserves and limited liabilities projected during the next financial year, the trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

c) Funds

General purpose funds represent those funds of Campus Children's Holidays that are not subject to any restrictions regarding their use and which are available for application to the general purposes of Campus Children's Holidays. Funds designated for a particular purpose by Campus Children's Holidays are also unrestricted.

The financial statements include all transactions, assets and liabilities for which Campus Children's Holidays are responsible in law.

d) Voluntary income and capital sources

Collections are recognised when received by or on behalf of Campus Children's Holidays.
Planned giving receivable under Gift Aid etc. is recognised only when received.
Income Tax recoverable on covenants or Gift Aid donations is recognised when the income is probable.

Grants and legacies Campus Children's Holidays are accounted for as soon as Campus Children's Holidays is notified of its legal entitlement and the amount due.
Receipts from fundraising events are accounted for gross.

e) Resources expended

Expenditure is included on an accruals basis.

"Administration, volunteers and other" costs comprise expenses such as postage, telephone calls, and transport for project site assessment visits. The charity has no salary or wage expense.

f) Tangible fixed assets and depreciation

Fixed assets are depreciated on a straight-line basis. A useful life of five years is assumed for motor vehicles and three years for other equipment. Assets are depreciated for a full year in the year of acquisition, and are not depreciated in the year of disposal.

g) Debtors

Trade and other debtors are recognised in the settlement amount due. Prepayments are valued at the amount prepaid net of any trade discounts due.

h) Creditors and Provisions

Creditors and provisions are recognised where the charity has a recent obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably.

i) Current Assets

Amounts owing to Campus Children's Holidays at 30 September in respect of fees, rents or other income are shown as debtors less provision for amounts that may prove non-collectible.

j) Cash and bank

Cash at bank and cash in hand is recognised based on the bank statement balances at 30 September.

We have used a balancing amount of £2 within the 'Administration and Other' category to reconcile an error with the Volopa statements received by the bank.

2. Volunteers, trustees and related parties remuneration

No volunteers, trustees and key management personnel received remuneration or expenses during this year or the previous year. There are no employees. No amounts were paid to third parties for trustees. Related party donations are described in note 8.

Some trustees and management personnel may have been issued a Campus prepaid debit card to spend on services, items and activities for a project, if their role requires. Whilst the spending is in the volunteer's name, it is solely for the benefit of the children attending the project. Their spending is examined rigorously to ensure this is the case.

3. Tangible fixed assets

A minibus and bouncy castle are carried in the fixed assets fund.

The minibus was purchased in 2017/18 when the previous minibus was scrapped. In the 2021/22 period, we retired our old bouncy castle and purchased a new one.

All our assets are now fully depreciated.

B/F	23,754	1,487	25,241	23,754	1,487	25,241
Acquisitions	-	-	-	-	-	-
Disposals	-	-	-	-	-	-
Y/E	23,754	1,487	25,241	23,754	1,487	25,241
Depreciation						
B/F	23,754	1,487	25,241	23,754	991	24,745
Charge for the year	-		-	-	496	496
Disposals	-	-	-	-	-	-
Y/E	23,754	1,487	25,241	23,754	1,487	25,241
Net book value						
B/F	-	(0)	-	-	496	496
Y/E	-	(0)	-	-	(0)	-

4. Debtors

	2024/25	2023/24
Accrued income	£17,977	£7,956

This sum reflects a refund owed from insurance, income from a Ceilidh fundraising event, together with Gift Aid and an anticipated refund from minibus hire. The Gift Aid claim has been submitted but not received at time of signing, while the insurance reimbursements and Ceilidh sum have been received. The minibus refund is carried over from the previous year.

5. Prepayments

In this reporting period the amount of prepayments has stayed largely unchanged. The new prepayments are an activity providing a voucher rather than a refund for future activities, as well as our site deposit for Young Helper Project.

We have additionally ensured our Vehicle Insurance prepayment refers only to the Campus minibus, rather than seasonal rentals.

	2024/25	2023/24
Public Liability Insurance	£193	£191
Vehicle Insurance	£1,213	£778
Trustee Indemnity Insurance	£255	£246
Data Protection (Information Commission)	£8	£8
Prepaid Activity Voucher	£240	£0

Young Helper Project Site Deposit	£825	£0
Total Prepayments	£2,734	£1,223

6. Creditors

	2024/25	2023/24
Other creditors and accruals	£1,824	£2,484*

Campus aims to settle with all creditors within one year. In this instance, only one payment valued £178.98 is from the current financial year.

The majority of this sum reflects unpaid accruals from 2021 - 23 carried from the previous year. As a result, we have examined the accruals from 2021 - 23 with a view to writing them off or paying them off during the financial year, representing a total of £838. This consists £595 paid off and £243 written off. There are now only 2 transactions remaining outstanding, representing £1,540 for a previous site hire and £105 for activity entry. The materiality of these sums means they were not considered for writing off and we have made plans to pay this in FY25-26.

Following this, we will consider any outstanding accruals from FY24-25 or before to be paid and cancel outstanding cheques, in line with our Expenses Policy (approved by Trustees on 08/11/2025) which states that "Expenses shall be reimbursed by bank transfer. Where an expenses cheque is not cashed within a year of it being issued, Campus will assume that this cheque will never be cashed. Where a volunteer can prove a valid cheque was issued but never cashed, the Finance Officer may reissue the cheque at their discretion."

*This includes a £488 prior year adjustment, due to previously duplicated sums.

7. Funds

Unrestricted funds comprise those funds that the trustees are free to use in accordance with the charitable objects.

Restricted funds are funds which have been given for particular purposes and projects within the charitable objects of the charity. The Restricted Residential fund consists of all donations from grant giving bodies and other organisations including colleges, where the proposal or application to them was specific about the use being for the Residential Project. During the 2024/25 period there were no funds in the Restricted Residential fund.

The Anniversary Fund is an expendable endowment fund. This fund is held for the purpose of generating income for the charity, but the trustees have the power to convert all or part of the fund into income funds that can be spent under certain conditions. The fund was established in 2006-07 and no withdrawals have yet been made. Given Campus's higher level of reserves in recent years, £20,000 was added to the endowment fund in the 2021/22 period.

The trustees have approved the following conditions on the fund:

The Anniversary Fund, shall be used:

(a) to provide predictable unrestricted income to Campus in the form of interest;

(b) exceptionally, to provide capital for new or additional charitable activities within Campus' objects as agreed by the trustees, such use only taking place if confirmed by the Campus membership by a resolution of a general meeting.

8. Income from Trustees and Related Parties

	2024/25	2023/24
Donated	£360	£180

Two trustee or key management personnel made donations to the charity in 2024/25, totalling £360.

All trustees, key personnel and volunteers give of their time freely. No trustees or Key Management Personnel received expenses or remuneration. No amounts were paid to third parties for trustees or Key Members.

Independent Examiner's Report to the Trustees of Campus Children's Holidays

Registered charity number 252982 • Year ended 30 September 2025

I report to the trustees on my examination of the accounts of Campus Children's Holidays ("the charity") for the year ended 30 September 2025, which are set out in the accompanying financial statements.

Responsibilities and basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the charity's accounts carried out under section 145 of the Act. In carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

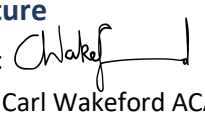
I confirm that I am independent of the charity and that I am qualified to undertake the examination by being a qualified member of the Institute of Chartered Accountants in England and Wales (ICAEW).

I have completed my examination. No matter has come to my attention in connection with the examination giving me cause to believe that, in any material respect:

- accounting records were not kept in respect of the charity as required by section 130 of the Act; or
- the accounts do not accord with those records; or
- the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view', which is not a matter considered as part of an independent examination.

In connection with my examination, no other matter has come to my attention to which, in my opinion, attention should be drawn to enable a proper understanding of the accounts to be reached.

Signature

Signed: 

Name: Carl Wakeford ACA

Relevant professional qualification / body: Institute of Chartered Accountants in England and Wales (ICAEW)

Name of firm: Charity Accounting Partners

Address: 124 City Road, London, EC1V2NX

Date: 30/09/2026