REGISTERED COMPANY NUMBER: 00731132 (England and Wales)
REGISTERED CHARITY NUMBER: 250018

REPORT OF THE TRUSTEES AND

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2025

FOR

THE BRITISH CHAROLAIS CATTLE SOCIETY LIMITED
(A COMPANY LIMITED BY GUARANTEE)

HB&O Ltd
Chartered Accountants and Statutory Auditors
Seven Stars House
1 Wheler Road
Coventry
CV3 4LB

THE BRITISH CHAROLAIS CATTLE SOCIETY
LIMITED

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for the year ended 31 December 2025

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REPORT OF THE TRUSTEES
for the year ended 31 December 2025

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives, activities, achievements and performance

Being a registered charity, the Society must fulfil its charitable duties by benefiting the general public. These principal objectives are fulfilled by breed improvement, education and conservation. Breed improvement by registration of births and parentage, which are then genetically evaluated, leads to more efficient prime beef production. Efficient beef production helps maintain cost-effective beef sales for the buying public. Through assistance in the organisation of farm open days and supporting classes at the summer shows and winter primestock shows, the general public are given the opportunity of being involved with prime beef cattle. It is both an educational and enjoyable experience. The third objective is conservation of the Charolais breed. Although not a major issue at the present time, complacency cannot be ruled out, as historically several numerically popular breeds have faced extinction. The trustees have had regard to the Charity Commission's guidance on public benefit.

The principal activities of the Society include the recording and transfer of ownership of registered Charolais cattle. A herd book of Charolais cattle registered in the United Kingdom is maintained, and from this register technical and genetic breed improvement programmes are maintained in conjunction with the Agricultural Business Research Institute.

In conjunction with selected auctioneers, Charolais cattle sales are organised whereby Charolais breeders bring their cattle to a central collection point to be offered for sale. The sales are advertised to attract customers from the general farming community. Other activities include co-operation with the regional Charolais clubs in the promotion of Charolais cattle through open days, agricultural shows, etc. Research work is carried out with various scientific bodies looking into efficient beef production, improving the taste and tenderness of beef produced from Charolais cattle, and now that the bovine genome is well on the way to being understood certain alleles of genes can be identified which will, in the future, have an effect on not only making beef a more consistent product, but could well have certain health benefits.

A more comprehensive review of the BCCS activities appears within this document in the Chairman's and Treasurer's reports.

STRATEGIC REPORT

Income generation

The total income for 2025 increased by around 19% from £669,234 to £795,620. The major contributions to the Society income are derived from members' subscriptions, registration fees, transfer fees, auction sale commissions and investment income. Breedplan income totalled £44,298 (2024 - £44,247). The investment income from the portfolio increased by 103% to £217,795 (2024 - £107,211).

A detailed breakdown of the various income streams are detailed within the statement of financial activities.

REPORT OF THE TRUSTEES
for the year ended 31 December 2025

STRATEGIC REPORT

Financial review

Investment policy and returns

The trustees have given discretionary powers to Rathbones to invest the Society's financial portfolio in stocks, shares and securities in the low-medium risk category, with income and capital growth of the portfolio being the principal policy in the short to medium term.

Fund raising

The principal areas of fund raising are through annual subscriptions, registration fees, auction sale commissions, private sales transfer fees and the sale of promotional goods, and HMRC Gift Aid tax reclamations.

Resources expended and services

The charity's expenditure is directed towards administering the charity and promoting the Charolais breed. There is a small administration staff who deal with the registration, transfers and members' subscriptions on a daily basis, together with associated matters of a general nature but which affect the core objectives of the charity. There is a breakdown of the direct charitable expenditure in the Notes to the Financial Statements.

To increase awareness of the breed, expenditure is incurred in general breed promotion through advertising, promotional events at shows and open days. Other ventures include research and development to improve beef production efficiency.

Reserves policy

The trustees have examined the charity's requirements for reserves in the light of the main risks to the organisation and have agreed that the previous policy of building up a substantial reserve when the agricultural industry, and in particular the beef industry, were enjoying better times, is a solid policy to carry the Society through times of adversity. The trustees have established the level of reserves (that is those funds that are freely available) that the charity ought to have and have also considered the level of additional short term reserves that will also be needed to sustain operations and subsidies the members should there be a recurrence of the foot and mouth epidemic, other problems associated with agriculture or any pandemic which may restrict the Societies ability to generate income. We have witnessed through the foot and mouth epidemic, and prior to that the associated problems of BSE, that these reserves have acted as a buffer against increasing fees and will continue to do so in the coming years.

External pressures such as epidemics or pandemics, evolving government policies on farming and changes to subsidies may well result in a reduction of income from the charity's charitable activities. Currently the charity has approximately £3.6m in reserves which is readily accessible. The remaining £357k is invested in administrative property, plant and machinery and intangible assets.

We believe that it is prudent to hold reserves equivalent to approximately 24 months expenditure. In calculating reserves, we have excluded from total funds both the tangible and intangible assets totalling £357k which are in fixed assets. Therefore, the actual level of reserves readily available for day to day expenditure amounts to approximately £3.6m, and although this is in excess of the 24 months expenditure, the trustees are aware of a possible economic slow down which may affect the level of reserves, and the income from the investment portfolio. This, together with an increase in operational expenditure, and an increase in breed improvement and breed promotional activities, will lead to a reduction in the level of reserves.

Plans for the future

Future developments in the registration and genetic improvement of Charolais cattle are continually being reviewed.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is a charitable company limited by guarantee, governed by its Memorandum and Articles of Association dated 27 July 1962. Members of the Council of Management, who are directors for the purpose of company law and trustees for the purpose of charity law, who served during the year are set out in the section entitled 'Reference and administrative details'. Members of the charitable company guarantee to contribute an amount not exceeding £1 to the assets of the charitable company in the event of a winding up. The total number of such guarantees at 31 December 2025 was 17 (2024 - 17).

REPORT OF THE TRUSTEES
for the year ended 31 December 2025

STRUCTURE, GOVERNANCE AND MANAGEMENT

Appointment of trustees

The Council of Management is elected by the members within the regions of the United Kingdom. Each trustee can serve for a three-year term, and may be re-elected for a further three-year period. The trustees meet at least three times a year and also hold discussions by conference call when deemed necessary.

Organisation

The Executive Committee consists of the Chairman, Vice-Chairman and Treasurer, together with other individuals if deemed necessary. This committee is delegated certain functions from the main board. Other committees may be set up as and when the board deem it necessary to do so. Each committee has its decisions ratified by the full board.

Trustees induction and training

New trustees are inducted during their first trustees meeting. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role.

Key management remuneration

The Council of Management are the trustees of the charity and directors of the charitable company. The council delegates the responsibility for directing and controlling, running and operating the charity to the senior leadership team, comprising the Chairman, Executive Committee and senior employees, Remuneration is benchmarked against pay levels with other charities of a similar size.

Related parties

The trustee body along with members of the senior management team represent the key related parties of the charity.

Risk review

The Council of Management has conducted its own review of the risks to which the charity is exposed and systems have been established to mitigate those risks. The Council of Management does not consider that there are significant risks to external funding but the charity continues to undertake an ongoing review of funding. Internal risks are minimised by the implementation of procedures for authorisation of all transactions to ensure consistent quality of delivery for all aspects of the charitable company. These procedures are reviewed periodically to ensure that they continue to meet the needs of the charity.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

00731132 (England and Wales)

Registered Charity number

250018

Registered office

Avenue M
National Agricultural Centre
Stoneleigh Park
Kenilworth
Warwickshire
CV8 2RG

REPORT OF THE TRUSTEES
for the year ended 31 December 2025

Trustees
Mr M V Atkinson
Mr D Bothwell
Mr A J Clark
Mr R McWilliams
Mr M A Milne
Ms T Nicoll (resigned 9.7.2025)
Mr R A Owen
Mr W Owen (resigned 9.7.2025)
Mr J R Paynter
Mr J M Price (resigned 9.7.2025)
Mr N Blyth
Mr R J Kimber
Mr A J Stott
Mrs A R Howell (appointed 9.7.2025)
Mrs L J Massie (appointed 9.7.2025)
Mr M Williams (appointed 9.7.2025)
Mr D H Knox
Mr W Tucker
Mr C J Wright

Company Secretary
Mr D M Lyle

Auditors
HB&O Ltd
Chartered Accountants and Statutory Auditors
Seven Stars House
1 Wheler Road
Coventry
CV3 4LB

Bankers
National Westminster Bank Plc
Royal Priors
59 The Parade
Leamington Spa
Warwickshire
CV32 4ZX

Solicitors
Lodders
Number Ten Elm Court
Arden Street
Stratford upon Avon
CV37 6PA

REPORT OF THE TRUSTEES
for the year ended 31 December 2025

REFERENCE AND ADMINISTRATIVE DETAILS

Insurance brokers
NFU Mutual
Tiddington Road
Stratford upon Avon
Warwickshire
CV37 7BJ

Fund managers
Rathbones
Port of Liverpool Building
Pier Head
Liverpool
L3 1NW

The company secretary also serves as the Chief Executive Officer.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of The British Charolais Cattle Society Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year. Under that law, the trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

Report of the trustees, incorporating a strategic report, approved by order of the board of trustees, as the company directors, on 18 July 2026 and signed on the board's behalf by:

Jeremy R Paynter
9BFB0000-E07C-C297-BC17-08DF1E0E219E

Mr J R Paynter - Trustee

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF THE BRITISH CHAROLAIS CATTLE SOCIETY LIMITED

Opinion

We have audited the financial statements of The British Charolais Cattle Society Limited (the 'charitable company') for the year ended 31 December 2025 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception
In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:
- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees
As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

The audit process includes an assessment of the entity's risk environment, through enquiry of and discussion with management, including an assessment of any key laws and regulations with which the company must comply in the ordinary course of its business. We have concluded that there are no such key laws and regulations that are particular to the company's activities.

Additionally, the overall risks of irregular transactions occurring are assessed following our observations and confirmation of the design and implementation of management's controls. Whilst we are mindful of these risks, our audit focus is geared towards the risk of material misstatement in the financial statements as a whole.

As such, our procedures cannot guarantee that all transactions have been fully compliant with all relevant laws and regulations, including those regulations relating to fraud, as our procedures are not designed to detect all instances of non-compliance.

Nevertheless, nothing has come to our attention that has given us significant cause for concern in the course of the procedures we haven undertaken in order to give our opinion on whether the financial statements are free from material misstatement, as shown above.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Gregg Olner MPhil BA(Hons) FCA (Senior Statutory Auditor)
for and on behalf of HB&O Ltd
Chartered Accountants and Statutory Auditors
Seven Stars House
1 Wheler Road
Coventry
CV3 4LB

18 July 2026

THE BRITISH CHAROLAIS CATTLE SOCIETY LIMITED

STATEMENT OF FINANCIAL ACTIVITIES
for the year ended 31 December 2025

	Notes	Unrestricted fund £	Restricted fund £	**2025 Total funds £**	2024 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	3	**36,953**	**-**	**36,953**	44,706
Charitable activities	6				
Breed improvement		**420,624**	**-**	**420,624**	427,658
Other trading activities	4	**75,040**	**-**	**75,040**	36,120
Investment income	5	**263,003**	**-**	**263,003**	160,750
Total		**795,620**	**-**	**795,620**	669,234
EXPENDITURE ON					
Raising funds	7	**37,805**	**-**	**37,805**	34,376
Charitable activities	8				
Breed improvement		**647,873**	**-**	**647,873**	634,459
Total		**685,678**	**-**	**685,678**	668,835
Net gains on investments		**252,671**	**-**	**252,671**	168,526
NET INCOME		**362,613**	**-**	**362,613**	168,925
RECONCILIATION OF FUNDS					
Total funds brought forward		**3,627,999**	**-**	**3,627,999**	3,459,074
TOTAL FUNDS CARRIED FORWARD		**3,990,612**	**-**	**3,990,612**	3,627,999

CONTINUING OPERATIONS
All income and expenditure has arisen from continuing activities.

The notes form part of these financial statements

THE BRITISH CHAROLAIS CATTLE SOCIETY LIMITED

BALANCE SHEET
31 December 2025

	Notes	2025 £	2024 £
FIXED ASSETS			
Tangible assets	15	**357,414**	362,185
Investments	16	**3,580,934**	3,133,679
		3,938,348	3,495,864
CURRENT ASSETS			
Stocks	17	**1,780**	3,383
Debtors	18	**98,645**	108,140
Cash at bank and in hand		**58,537**	164,098
		158,962	275,621
CREDITORS			
Amounts falling due within one year	19	**(106,698)**	(143,486)
NET CURRENT ASSETS		**52,264**	132,135
TOTAL ASSETS LESS CURRENT LIABILITIES		**3,990,612**	3,627,999
NET ASSETS		**3,990,612**	3,627,999
FUNDS	22		
Unrestricted funds		**3,990,612**	3,627,999
TOTAL FUNDS		**3,990,612**	3,627,999

The financial statements were approved by the Board of Trustees and authorised for issue on 18 July 2026 and were signed on its behalf by:

Jeremy R Paynter
9BFB0000-E07C-C297-BC1D-08DF1E0E219E

Mr J R Paynter - Trustee

The notes form part of these financial statements

THE BRITISH CHAROLAIS CATTLE SOCIETY LIMITED

CASH FLOW STATEMENT
for the year ended 31 December 2025

	Notes	**2025** £	2024 £
Cash flows from operating activities			
Cash generated from operations	1	**(118,220)**	(116,873)
Net cash used in operating activities		**(118,220)**	(116,873)
Cash flows from investing activities			
Purchase of tangible fixed assets		**(12,143)**	(8,119)
Purchase of fixed asset investments		**(398,761)**	(221,967)
Sale of fixed asset investments		**204,177**	218,712
Interest received		**1,591**	3,853
Dividends received		**217,795**	107,211
Net cash provided by investing activities		**12,659**	99,690
Change in cash and cash equivalents in the reporting period		**(105,561)**	(17,183)
Cash and cash equivalents at the beginning of the reporting period		**164,098**	181,281
Cash and cash equivalents at the end of the reporting period		**58,537**	164,098

The notes form part of these financial statements

NOTES TO THE CASH FLOW STATEMENT
for the year ended 31 December 2025

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2025	2024
	£	£
Net income for the reporting period (as per the Statement of Financial Activities)	**362,613**	168,925
Adjustments for:		
Depreciation charges	**16,914**	17,176
Gain on investments	**(252,671)**	(168,526)
Interest received	**(1,591)**	(3,853)
Dividends received	**(217,795)**	(107,211)
Decrease/(increase) in stocks	**1,603**	(458)
Decrease/(increase) in debtors	**9,495**	(66,336)
(Decrease)/increase in creditors	**(36,788)**	43,410
Net cash used in operations	**(118,220)**	(116,873)

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.1.25	Cash flow	**At 31.12.25**
	£	£	**£**
Net cash			
Cash at bank and in hand	**164,098**	**(105,561)**	**58,537**
	164,098	**(105,561)**	**58,537**
Total	**164,098**	**(105,561)**	**58,537**

The notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 December 2025

1. COMPANY STATUS

The charity is a company limited by guarantee and incorporated in England and Wales. The members of the company are the trustees who are also the directors. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The charitable company's registered numbers and registered office address can be found in the Report of the Trustees.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value, as modified by the revaluation of certain assets.

The charitable company fulfils the criteria of a public benefit entity as defined by FRS 102.

The accounting policies are set out below and remain unchanged from the previous year.

Preparation of consolidated financial statements
The financial statements contain information about The British Charolais Cattle Society Limited as an individual company and do not contain consolidated financial information as the parent of a group. The charity is exempt under Section 399(2A) of the Companies Act 2006 from the requirements to prepare consolidated financial statements.

Significant accounting judgements and estimates
The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. There are no estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Subscriptions and investment income are recorded on a receivable basis. Income from fund-raising events is shown gross with the associated costs included in fund-raising costs.

Government grants, in the form of the Coronavirus Business Support Scheme, have been recognised as grant income when received.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis inclusive of any VAT that cannot be recovered and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Expenditure is accounted for gross and when it is incurred. Costs of generating funds are those costs incurred in attracting voluntary income, and those incurred in trading activities that raise funds. Charitable activities include expenditure associated with the registration and promotion of Charolais cattle and include both the direct costs and support costs relating to these activities. Governance costs include those incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory requirements.

continued...

2. ACCOUNTING POLICIES - continued

Intangible assets
Intangible assets are recognised at cost less amortisation. Amortisation is provided over five years, in order to write off each asset over its estimated useful.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Leasehold property - Royal Welsh Pavilion	-	over the lease term
Leasehold property - NAC	-	over the lease term
Fixtures & fittings - Royal Welsh Pavilion	-	25% on cost
Fixtures & fittings - NAC	-	12.5% on cost
Computer equipment	-	at varying rates on cost

Tangible fixed assets costing more than £1,000 are capitalised and included at cost including any incidental expenses of acquisition.

Related party exemption
The charitable company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

Stocks
Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits
The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Investments
Fixed asset investments are shown on the balance sheet at their fair value. Listed investments are valued at their mid market value as at the balance sheet date. Changes in fair value are recognised in the Statement of Financial Activities in the period in which they arise.

Shares of group undertakings are stated at historic cost, net of any impairment losses.

Financial instruments
Loans and borrowings are initially recognised at the transaction price including transaction costs. Subsequently, they are measured at amortised cost using the effective interest rate method, less impairment.

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in the Statement of Financial Activities.

continued...

NOTES TO THE FINANCIAL STATEMENTS - continued
for the year ended 31 December 2025

3. DONATIONS AND LEGACIES

	2025	2024
	£	£
Other donations	**36,953**	44,706

4. OTHER TRADING ACTIVITIES

	2025	2024
	£	£
Auction sale income	**72,239**	31,655
Sale of promotional goods	**2,801**	4,465
	75,040	36,120

5. INVESTMENT INCOME

	2025	2024
	£	£
Rents received	**43,617**	49,686
Listed investment income (gross)	**217,795**	107,211
Bank deposit interest	**1,591**	3,853
	263,003	160,750

6. INCOME FROM CHARITABLE ACTIVITIES

	Activity	2025	2024
		£	£
Subscriptions receivable	Breed improvement	**57,857**	56,848
Donations - unallocated subs	Breed improvement	**3,824**	4,319
Enrolment fees & herd prefixes	Breed improvement	**2,337**	2,775
Registration fees	Breed improvement	**166,347**	170,661
F.O.T. registration fees	Breed improvement	**16,500**	20,500
Transfer fees	Breed improvement	**8,048**	6,630
Semen royalty scheme	Breed improvement	**1,165**	1,581
Breedplan income	Breed improvement	**44,298**	44,247
Gift Aid tax refund & interest	Breed improvement	**7,344**	8,366
Import admin fees	Breed improvement	**2,300**	2,700
DNA testing	Breed improvement	**105,200**	94,877
Export certificate fees	Breed improvement	**100**	150
Solar income	Breed improvement	**-**	689
Other breed society services	Breed improvement	**3,237**	13,315
Young breeders sponsorship	Breed improvement	**2,067**	-
		420,624	427,658

continued...

7. RAISING FUNDS

Raising donations and legacies

	2025	2024
	£	£
Auction sale expenses	**18,172**	14,610
Charolais News & herd books	**5,287**	4,729
Regional contributions	**4,047**	4,299
	27,506	23,638

Other trading activities

	2025	2024
	£	£
Purchases	**10,299**	10,738
Aggregate amounts	**37,805**	34,376

8. CHARITABLE ACTIVITIES COSTS

	Direct Costs (see note 9)	Support costs (see note 10)	Totals
	£	£	£
Breed improvement	**571,921**	**75,952**	**647,873**

9. DIRECT COSTS OF CHARITABLE ACTIVITIES

	2025	2024
	£	£
Staff costs	**214,435**	207,240
Rent, rates, insurance, cleaning, heat & light	**51,791**	44,555
Telephone	**7,792**	6,302
Postage	**16,183**	16,518
Publicity expenses	**106,975**	109,374
Sundries	**2,210**	8,357
Repairs & maintenance - building	**4,376**	3,765
Charolais Youth	**4,225**	9,952
Printing & stationery	**5,889**	5,134
Computer maintenance & support	**7,506**	6,385
Subscriptions	**3,976**	1,210
Herd inspection expenses	**3,500**	1,133
ABRI support	**26,833**	22,785
Donations	**-**	2,372
Ultra sound scanning refunds	**8,250**	4,775
Registration calf credit notes	**4,905**	3,945
DNA SNP testing	**86,161**	68,595
Other breed society services	**-**	396
Depreciation	**16,914**	17,176
	571,921	539,969

continued...

10. SUPPORT COSTS

	Governance costs
	£
Breed improvement	**75,952**

Support costs, included in the above, are as follows:

Governance costs

	2025 Breed improvement	2024 Total activities
	£	£
Auditors' remuneration	**12,375**	**7,975**
Auditors' remuneration for non audit work	**8,022**	**12,071**
Legal and professional fees	**38,358**	**59,617**
Directors, staff & board travel expenses	**17,197**	**14,827**
	75,952	**94,490**

11. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2025	2024
	£	£
Auditors' remuneration	**12,375**	7,975
Other non-audit services	**8,022**	12,071
Depreciation - owned assets	**16,914**	17,176
Income from operating leases	**(43,617)**	(49,686)

12. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2025 nor for the year ended 31 December 2024.

Trustees' expenses

Travel and subsistence expenses were reimbursed to 16 members of the Council of Management during the year totalling £2,556 (2024 - £4,498). The members of the Council of Management neither received nor waived any emoluments during the year.

continued...

13. STAFF COSTS

	2025	2024
	£	£
Wages and salaries	**194,399**	184,615
Social security costs	**9,218**	11,365
Other pension costs	**10,818**	11,260
	214,435	207,240

The average monthly number of employees during the year was as follows:

	2025	2024
Cost of generating funds	**2**	3
Management & administration	**1**	2
	3	5

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2025	2024
£110,000 - £120,000	**1**	-

14. INTANGIBLE FIXED ASSETS

	Breed improvement
	£
COST	
At 1 January 2025 and 31 December 2025	**26,864**
AMORTISATION	
At 1 January 2025 and 31 December 2025	**26,864**
NET BOOK VALUE	
At 31 December 2025	**-**
At 31 December 2024	**-**

continued...

15. TANGIBLE FIXED ASSETS

	Leasehold property - Royal Welsh Pavilion £	Leasehold property - NAC £	Fixtures & fittings - Royal Welsh Pavilion £
COST			
At 1 January 2025	**138,827**	**462,262**	**16,588**
Additions	**-**	**2,433**	**-**
At 31 December 2025	**138,827**	**464,695**	**16,588**
DEPRECIATION			
At 1 January 2025	**119,044**	**131,875**	**12,653**
Charge for year	**6,593**	**5,028**	**2,622**
At 31 December 2025	**125,637**	**136,903**	**15,275**
NET BOOK VALUE			
At 31 December 2025	**13,190**	**327,792**	**1,313**
At 31 December 2024	19,783	330,387	3,935

	Fixtures & fittings - NAC £	Computer equipment £	Totals £
COST			
At 1 January 2025	**42,321**	**32,206**	**692,204**
Additions	**3,283**	**6,427**	**12,143**
At 31 December 2025	**45,604**	**38,633**	**704,347**
DEPRECIATION			
At 1 January 2025	**36,091**	**30,356**	**330,019**
Charge for year	**1,378**	**1,293**	**16,914**
At 31 December 2025	**37,469**	**31,649**	**346,933**
NET BOOK VALUE			
At 31 December 2025	**8,135**	**6,984**	**357,414**
At 31 December 2024	6,230	1,850	362,185

continued...

16. FIXED ASSET INVESTMENTS

	Shares in group undertakings £	Listed investments £	Totals £
MARKET VALUE			
At 1 January 2025	**1**	**3,133,678**	**3,133,679**
Additions	**-**	**398,761**	**398,761**
Disposals	**-**	**(133,293)**	**(133,293)**
Revaluations	**-**	**181,787**	**181,787**
At 31 December 2025	**1**	**3,580,933**	**3,580,934**
NET BOOK VALUE			
At 31 December 2025	**1**	**3,580,933**	**3,580,934**
At 31 December 2024	1	3,133,678	3,133,679

There were no investment assets outside the UK.

Cost or valuation at 31 December 2025 is represented by:

	Shares in group undertakings £	**Listed investments £**	**Totals £**
Valuation in 2025	**-**	**3,580,933**	**3,580,933**
Cost	**1**	**-**	**1**
	1	**3,580,933**	**3,580,934**

The company's investments at the balance sheet date in the share capital of companies include the following:

Premier Pedigree Services Limited
Registered office: Avenue M National Agriculture Centre, Stoneleigh Park, Kenilworth, Warwickshire, CV8 2RG
Nature of business: Agricultural support services

Class of share:	% holding
Ordinary £1 shares	**100**

continued...

17. STOCKS

	2025	2024
	£	£
Goods for resale	**1,780**	3,383

18. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024
	£	£
Trade debtors	**87,989**	78,908
VAT	**-**	2,831
Prepayments and accrued income	**10,656**	26,401
	98,645	108,140

19. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024
	£	£
Trade creditors	**42,349**	86,489
Social security and other taxes	**5,069**	1,158
VAT	**5,786**	**-**
Other creditors	**45,994**	48,339
Accrued expenses	**7,500**	7,500
	106,698	143,486

Included within creditors is a balance totalling £45,994 (2024 - £48,339) relating to deferred income. The charity defers income relating to registrations and subscriptions paid in advance of invoices being raised.

	£
Balance as at 1 January 2025	48,339
Amounts released to income during the year	(48,339)
Amounts deferred during the year	45,994
Balance as at 31 December 2025	45,994

20. LEASING AGREEMENTS

Minimum lease payments under non-cancellable operating leases fall due as follows:

	2025	2024
	£	£
Within one year	**6,596**	3,228
Between one and five years	**15,050**	807
	21,646	4,035

Minimum lease payments receivable under non-cancellable operating leases also fall due within one year of £24,590 due between one and five years of £24,832 and due over 5 years of £nil.

continued...

21. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted fund £	Restricted fund £	**2025 Total funds £**	2024 Total funds £
Fixed assets	**357,414**	**-**	**357,414**	362,185
Investments	**3,580,934**	**-**	**3,580,934**	3,133,679
Current assets	**158,962**	**-**	**158,962**	275,621
Current liabilities	**(106,698)**	**-**	**(106,698)**	(143,486)
	3,990,612	**-**	**3,990,612**	3,627,999

22. MOVEMENT IN FUNDS

	At 1.1.25 £	Net movement in funds £	At 31.12.25 £
Unrestricted funds			
General fund	**3,627,999**	**362,613**	**3,990,612**
TOTAL FUNDS	**3,627,999**	**362,613**	**3,990,612**

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
Unrestricted funds				
General fund	**795,620**	**(685,678)**	**252,671**	**362,613**
TOTAL FUNDS	**795,620**	**(685,678)**	**252,671**	**362,613**

Comparatives for movement in funds

	At 1.1.24 £	Net movement in funds £	At 31.12.24 £
Unrestricted fund	3,459,074	168,925	3,627,999
TOTAL FUNDS	3,459,074	168,925	3,627,999

continued...

22. MOVEMENT IN FUNDS - continued

Comparative net movement in funds included in the above are as follows:

	Incoming resources	Resources expended	Gains and losses	Movement in funds
	£	£	£	£
Unrestricted fund	669,234	(668,835)	168,526	168,925
TOTAL FUNDS	669,234	(668,835)	168,526	168,925

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.1.24	Net movement in funds	At 31.12.25
	£	£	£
Unrestricted fund	3,459,074	531,538	3,990,612
TOTAL FUNDS	3,459,074	531,538	3,990,612

Net movement in funds included in the above are as follows:

	Incoming resources	Resources expended	Gains and losses	Movement in funds
	£	£	£	£
Unrestricted fund	1,464,854	(1,354,513)	421,197	531,538
TOTAL FUNDS	1,464,854	(1,354,513)	421,197	531,538

The general fund represents all cumulative surpluses of the charity and is available to use in furtherance of the charity's objectives as the trustees see fit.

23. EMPLOYEE BENEFIT OBLIGATIONS

The company operates a defined contribution insured pension scheme in respect of its employees. The scheme and its assets are held by independent managers. The pension charge represents contributions due from the company and amounted to £10,818 (2024 - £11,260). There were no outstanding or prepaid contributions.

continued...

24. RELATED PARTY DISCLOSURES

Alongside receiving reimbursement for expenses incurred, the trustees are also supporters of the activities of the charity through subscriptions which are charged at the same price as third party members.

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
for the year ended 31 December 2025

	2025	2024
	£	£
INCOME AND ENDOWMENTS		
Donations and legacies		
Other donations	**36,953**	44,706
Other trading activities		
Auction sale income	**72,239**	31,655
Sale of promotional goods	**2,801**	4,465
	75,040	36,120
Investment income		
Rents received	**43,617**	49,686
Listed investment income (gross)	**217,795**	107,211
Bank deposit interest	**1,591**	3,853
	263,003	160,750
Charitable activities		
Subscriptions receivable	**57,857**	56,848
Donations - unallocated subs	**3,824**	4,319
Enrolment fees & herd prefixes	**2,337**	2,775
Registration fees	**166,347**	170,661
F.O.T. registration fees	**16,500**	20,500
Transfer fees	**8,048**	6,630
Semen royalty scheme	**1,165**	1,581
Breedplan income	**44,298**	44,247
Gift Aid tax refund & interest	**7,344**	8,366
Import admin fees	**2,300**	2,700
DNA testing	**105,200**	94,877
Export certificate fees	**100**	150
Solar income	**-**	689
Other breed society services	**3,237**	13,315
Young breeders sponsorship	**2,067**	-
	420,624	427,658
Total incoming resources	**795,620**	669,234
EXPENDITURE		
Raising donations and legacies		
Auction sale expenses	**18,172**	14,610
Charolais News & herd books	**5,287**	4,729
Regional contributions	**4,047**	4,299
	27,506	23,638

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
for the year ended 31 December 2025

	2025	2024
	£	£
Raising donations and legacies		
Other trading activities		
Purchase of promotional goods	**10,299**	10,738
Charitable activities		
Wages	**194,399**	184,615
Social security	**9,218**	11,365
Pensions	**10,818**	11,260
Rent, rates, insurance, cleaning, heat & light	**51,791**	44,555
Telephone	**7,792**	6,302
Postage	**16,183**	16,518
Publicity expenses	**106,975**	109,374
Sundries	**2,210**	8,357
Repairs & maintenance - building	**4,376**	3,765
Charolais Youth	**4,225**	9,952
Printing & stationery	**5,889**	5,134
Computer maintenance & support	**7,506**	6,385
Subscriptions	**3,976**	1,210
Herd inspection expenses	**3,500**	1,133
ABRI support	**26,833**	22,785
Donations	**-**	2,372
Ultra sound scanning refunds	**8,250**	4,775
Registration calf credit notes	**4,905**	3,945
DNA SNP testing	**86,161**	68,595
Other breed society services	**-**	396
Depreciation of short leasehold	**6,593**	6,593
Depreciation of long leasehold	**5,028**	4,940
Depreciation of plant and machinery	**2,622**	2,622
Depreciation of fixtures and fittings	**1,378**	1,136
Depreciation of computer equipment	**1,293**	1,885
	571,921	539,969
Support costs		
Governance costs		
Auditors' remuneration	**12,375**	7,975
Auditors' remuneration for non audit work	**8,022**	12,071
Legal and professional fees	**38,358**	59,617
Directors, staff & board travel expenses	**17,197**	14,827
	75,952	94,490
Total resources expended	**685,678**	668,835
Net income before gains and losses	**109,942**	399
Realised recognised gains and losses		
Gains/(losses) on fixed asset investments	**252,671**	168,526
Net income	**362,613**	168,925