CHABAD LUBAVITCH UK

CHARITY REGISTRATION NUMBER 227638

ANNUAL REPORT AND ACCOUNTS

FOR THE YEAR ENDED 31 DECEMBER 2025

LEGAL AND ADMINISTRATIVE INFORMATION

Address:	Lubavitch Foundation
	107-115 Stamford Hill
	London N16 5RP
Corporate Trustee:	Lubavitch (UK) Limited
Central Administration:	Rabbi Yitchok Sufrin - Trustee
	Katherine Eaton – Finance Director
	Jon Benjamin – Chief Operating officer
Independent Auditors:	Goldwins
	75 Maygrove Road
	West Hampstead
	London NW6 2EG
Principal Bankers:	Barclays plc
	Level 12
	1 Churchill Place
	London E14 5PH

Report of the Trustee for the Year Ending 31 December 2025

Objectives and Activities

Chabad Lubavitch UK's charitable objects are to advance and promote the Orthodox Jewish religion through the provision of facilities for the study and teaching of Jewish religious literature; the advancement of public education, including education in the Orthodox Jewish faith, together with ancillary recreational facilities; the provision of school rooms, meeting rooms and related facilities for members of the Jewish faith; and the provision of financial assistance to those of the Jewish faith who are in need, enabling them to observe and practise the rites and traditions of the Jewish religion.

The ethos of the Lubavitch movement continues to underpin all our activities in pursuing these objectives. We provide an unconditional welcome and an open door to Jewish people from every background, making Judaism accessible and relevant while encouraging individuals to develop, connect, identify and participate. We are committed to supporting the welfare of Jewish people and communities with care and dedication, whatever the circumstances, time, place or need, while helping to educate a new generation of committed and capable community leaders who live by the words, "Love your fellow as yourself".

Through Chabad Houses, university campus activities, events held throughout the year across the country, educational initiatives and our network of Early Years provision and schools, the charity reaches thousands of beneficiaries of all ages and backgrounds. During times of personal difficulty, our Shluchim (local emissaries) are also available to provide support to those experiencing isolation, loss, bereavement and other challenges.

Public Benefit

The Trustee and its officers have regard to Section 17 of the Charities Act 2011 and the Charity Commission's guidance on public benefit when planning and delivering the charity's activities. We consider that our open and accessible approach to engaging with beneficiaries throughout the community reflects and meets the charity's legal responsibility to ensure that its activities provide a public benefit.

Safeguarding

The charity regards the safeguarding of young people and other vulnerable persons as a matter of the highest importance. Since 2015, we have worked closely with the NSPCC to develop and implement a comprehensive safeguarding policy and to ensure that those with relevant responsibilities receive regular training suited to their roles. The policy is subject to continuous review, with a substantial review undertaken in consultation with the NSPCC in 2023 and further updates and training carried out since, including training for all our affiliates to ensure that they understand and meet their legal responsibilities. Appropriate procedures are in place to support the implementation of the policy. All new employees are fully vetted and DBS checked, with further training and vetting checks undertaken periodically thereafter.

Our thanks

We would like to express our thanks to all our partners, supporters and friends for their continued encouragement and assistance. We remain extremely grateful to everyone who has contributed their time, energy and commitment to furthering the work of the charity and achieving its objectives.

Our thanks also go to the professional team and the many members of our community who, reflecting the outward-looking nature of our philosophy, give so generously of their time as volunteers. We extend

our heartfelt appreciation for their loyalty and continuing commitment to the charity. As members of the wider team, they have frequently set aside their own needs and worked collectively to achieve some of the charity's most important aspirations and goals. The many achievements of the charity would not have been possible without the dedication and personal contribution of everyone involved.

Achievements and performance: Summary of some of our key activities in 2025

Chabad Houses, present and future

Our network of Chabad Houses, located in towns and cities throughout the country, supports local communities and university campuses and continues to play an important role in bringing Jewish knowledge, practice and community to thousands of beneficiaries each year through a wide variety of innovative programmes and activities. These include daily and weekly worship, Shabbat and Festivals services and celebrations, educational initiatives and practical and pastoral support. Our Shluchim and volunteers respond to the needs of individuals and communities who may be isolated or separated from family and friends, with particular support provided during the Festivals. Pesach, Rosh Hashanah and Chanukah 'in a Box' initiatives resulted in thousands of festive food, educational and spiritual items being delivered throughout the country, helping to ensure that people were able to participate in and celebrate these important spiritual occasions.

Alongside the Chabad Centres that are formally part of Chabad Lubavitch UK, we maintain close working relationships with independent Chabad Centres operating within the wider international Chabad Lubavitch movement. We provide professional and other support and guidance and work together to coordinate activities where appropriate. We are deeply grateful to all our Shluchim and their families for their dedicated and selfless service to the communities and individuals they support, whether during Jewish festivals, Shabbatot or throughout the year.

Lubavitch Children's Centre

The Lubavitch Children's Centre continues to provide an essential service to children and families across Hackney and Haringey. Situated in the heart of Stamford Hill, the Centre offers a welcoming, culturally sensitive and multilingual environment where families feel understood, supported and included. It serves as a trusted hub for young children, parents, carers and the wider community.

Its work extends far beyond childcare. Throughout the year, we have continued to provide a wide range of services aimed at improving the physical, emotional and social wellbeing of children and families. These have included parenting support, health advice, first aid courses, household budgeting workshops, healthy eating activities and exercise sessions. We also respond to changing needs within the community through practical health initiatives, including immunisation sessions, as well as cultural and religious programmes connected to festivals and important times in the Jewish calendar.

The nursery provides high-quality childcare and early education for children aged from birth to four years. Children are cared for in a warm, safe and nurturing environment where their individual development and wellbeing are at the centre of our practice. Alongside early education, children receive nutritious kosher meals that are carefully planned to support their healthy growth and development. Our aim is to support the whole child and give every child the strongest possible start in life.

The quality of our work has been recognised through the Mayor of London's Healthy Early Years Gold Award. The nursery was also rated Good by Ofsted, with positive recognition of our leadership, safeguarding arrangements, relationships with children and engagement with families. These achievements reflect the dedication of our staff and the trust that local families place in the Centre.

On an average day, approximately 100 children and family members use the Centre, and more than 3,000 families benefit from our services over the course of a year. We work closely with Hackney Education, local authorities, Homerton and Whittington hospitals, local health services, the GP Confederation, Hackney Ark and a wide range of voluntary and family-support organisations. These partnerships enable families to access advice and support from trusted professionals within a familiar and accessible community setting.

We are proud to be part of the Family Hubs initiative. While our principal focus remains on families with children aged from birth to five, Family Hubs has enabled us to provide or host certain services for families with children and young people up to the age of 19. This strengthens our ability to offer joined-up support and ensures that families can receive help at different stages of their children's lives.

A particularly important development during the year was the purchase of the neighbouring property at 3 Northfield Road. This represents a significant investment in the future of the Centre and will help us respond to the increasing demand for childcare and family services within the local community.

Our long-term vision is to redevelop 3 Northfield Road and connect it with our existing premises. This would provide much-needed additional space for childcare, Family Hub services and community programmes, enabling us to support more children and families in suitable, purpose-designed accommodation. We are currently working with the relevant professionals and organisations to develop these plans and explore the funding required to bring the project forward.

While the longer-term redevelopment is being planned, we are also considering how the property can be used in the short term to provide additional childcare. There continues to be considerable demand for places, particularly for babies and two-year-old children. Making appropriate interim use of the property would allow us to begin meeting some of this need while progressing towards our wider vision for the site.

Looking ahead, we remain committed to increasing our capacity, strengthening our partnerships and developing services that respond directly to the needs of local families. Our aim is to ensure that the Lubavitch Children's Centre continues to be a place where children can thrive, parents feel supported and families can access practical help in a trusted and culturally appropriate environment.

Holiday Camps

Our consistently popular holiday camps continue to attract large numbers of children. More than 2,000 children attended camps run through Chabad's Camp Gan Israel Network across the UK. A significant proportion of places were subsidised, allowing children to enjoy a rewarding and meaningful summer experience regardless of their parents' financial circumstances and irrespective of their family's level of religious observance.

The camps also welcomed many children who would ordinarily qualify for free school meals during term time. As a result, they were able to receive meals during the school holidays which they might not otherwise have had at home.

CTeen Chabad Teen Network

CTeen gives teenagers the opportunity to channel their energy, enthusiasm and abilities into Jewish education and Social Action, while encouraging them to help others and discover more about themselves and their own potential. By placing education and social action at the heart of its activities, the programme enables young people to build social skills, learn to work as part of a team and engage with issues that challenge, motivate and inspire them. Our **CTeen College-Prep Programme** also provides

valuable preparation for and support with the transition from secondary school into further education. CTeen members can find a 'home-away-from-home' when they move to a university with **Chabad on Campus**, with student centres currently operating at 14 institutions across the country.

The Impact Care Awards highlight the positive contribution that young people can make in tackling real social issues. Examples include their involvement with the Homeless Street Angels organisation, supporting homeless people in Leeds, as well as preparing food packages for elderly and isolated members of the community.

Jewish Learning Institute (JLI)

JLI is the adult education arm of Chabad Lubavitch, with a mission to make Jewish learning accessible, engaging and personally meaningful to every Jew, whatever their background or affiliation. JLI's carefully developed curricula incorporate modern teaching methods, including the 'multiple intelligence' model, together with multimedia resources and a variety of approaches designed to engage, educate and inspire different types of learners in a stimulating and dynamic Jewish learning experience.

Financial Review

Income and Expenditure

Total income decreased by £138,000 to £6,494,429 in 2025 (2024: £6,632,429). Total expenditure, including expenditure on charitable activities in furtherance of the charity's objectives, increased by £390,930 to £7,087,209 (2024: £6,696,279). Almost all of this increase was attributable to the transfer of a building used for Chabad activities to the local Chabad charity for its continued use. This one-off transfer and higher expenditure, and the reduced income resulted in an increase in the net deficit to £592,780 (2024: £63,850).

Principal risks

The directors of the corporate Trustee, working with the Council of Management, have identified the major risks to which the charity may be exposed and have taken the necessary steps to monitor and control these to mitigate any impact they may have on the charity in the future. This includes continuing to keep under review and to update where necessary all of the charity's governing and policy documents and financial systems.

The Council of Management receives reports from the Chabad Houses, branch locations and other operational areas regarding the services provided and adapts the supply of services responsively to changes in demand.

The charity is reliant on the continued philanthropic support of donors who so generously contribute a significant proportion of our income.

The Council of Management also reviews the performance of the charity's property portfolio. The properties are included in the balance sheet at their estimated fair value. There is always a risk that property values might go down. To mitigate such risk, properties are formally valued approximately every five years on a rolling basis by professional surveyors and are reviewed annually to ensure that the most recent formal valuation is still reasonable.

Governance

As stated above, the directors of the corporate Trustee, together with the Council of Management, have undertaken a thorough and extensive review of the charity's policies and processes and its satellite branches on matters of internal financial policy, control and risk. Care is taken to ensure that published financial statements comply with statute and accounting standards and the Charities SORP (FRS 102).

The Council oversees the relationship with the external auditor including approval of the audit plan and scope of the audit, annual assessment of the auditor's independence and review of the level of fees payable for non-audit services.

Reserves policy

Reserves are needed to bridge any funding gaps between commitments on educational and outreach activities and receiving resources through voluntary donations and grants. The Trustee has established a target level of reserves to protect the organisation and its charitable programmes by providing time to adjust to changing financial circumstances. It is considered that the minimum level of reserves as at 31 December 2025 should be £750,000, based on a sense of the likely impact on programmes that might be caused by a decline in income or an inability to reduce expenditure in the immediate short term. The unrestricted reserve has passed this value, and the trustees will monitor cash resources to consider

investment in an income producing endowment to reduce long term dependence on donations and grants.

Looking to the future

The Board of Directors and Council of Management are constantly looking at ways to develop and enhance the charity's operations and the support it provides to Chabad branches and activities across the country. This includes identifying areas that are currently underserved with a view to opening branches in those locations, whilst also exploring ways to increase the sharing of resources and expertise among branches and affiliated organisations. This will help control overheads whilst providing more practical support to branches and avoiding areas of overlap.

Legal and administrative details

The charity's financial statements have been prepared in accordance with the accounting policies set out in the notes to the financial statement below, and comply with applicable laws and the Charities SORP (FRS 102).

This trustee's report has been prepared in accordance with Part 8 of the Charities Act 2011.

Structure, governance and Management Statement of Trustees' responsibilities

Chabad Lubavitch UK is governed by a Declaration of Trust dated 17th October 2018, which superseded a Declaration of Trust dated 21st January 1959 (as amended).

Trustee: The charity is governed by the Board of Directors of the corporate trustee Lubavitch (UK) Limited (Company No. 02932344), which is responsible for setting the charity's strategy, for ensuring good governance and that it fulfils its objectives of delivering public benefit.

The directors of the corporate trustee are:

- Rabbi Y Angyalfi
- Rabbi P Efune
- Rabbi S Lew
- Rabbi Y Pink
- Rabbi I H Sufrin
- Mr Stephen Chevern

Organisation: The Board of Directors of the Trustee convene periodically, but a minimum of four times per year.

The Board of Directors is assisted by a Council of Management, which meets approximately every three weeks. Members during the year were:

- Rabbi Y Angyalfi
- Rabbi S Arkush
- Rabbi N Dubov
- Rabbi P Efune
- Rabbi M Junik

- Rabbi D Katz
- Rabbi M Korer (resigned January 2026)
- Rabbi S Lew
- Rabbi Y Pink
- Rabbi L Sudak
- Rabbi B Sudak
- Rabbi A M Sufrin
- Rabbi I H Sufrin

The Charities Act 2011 requires the trustees to prepare accounts for each financial year which give a true and fair view of its financial activities during the year and of its financial position at the end of the year. In preparing these accounts, the trustees should follow best practices and;

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles of the Charity SORP;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable UK Accounting Standards have been followed; and
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

Remuneration of trustees and senior management: The corporate trustee and its directors are not remunerated for their services as trustees of the charity. Where directors of the corporate trustee or members of their families carry out other roles in their capacities as rabbis/teachers (all of which roles existed before they became directors), they are remunerated at appropriate market rates but decisions about remuneration are only made after each has recused himself from the decision-making process, which is undertaken by the Council of Management. This arrangement has been endorsed by way of a Scheme approved by the Charity Commission. Transactions with related parties are disclosed in the notes to the financial statements. Remuneration of other senior personnel is similarly determined by reference to market rates and by the directors of the corporate trustee in conjunction with the Council of Management, subject to taking all necessary steps to avoid any actual or perceived conflicts of interest.

By order and on behalf of the Corporate Trustee, Lubavitch (UK) Limited

Signed:

Rabbi I H Sufrin (Director)

26 October 2026

INDEPENDENT AUDITOR'S REPORT TO THE TRUSTEE OF CHABAD LUBAVITCH UK

Opinion

We have audited the financial statements of Chabad Lubavitch UK (the 'Charity') for the year ended 31 December 2025 which comprise the Statement of Financial Activities, the Balance Sheet, statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31 December 2025 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The trustee is responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and environment obtained in the course of the audit, we have not identified material misstatements in the Trustee's Annual Report.

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- sufficient accounting records have not been kept;
- the financial statements are not in agreement with the accounting records and returns; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of the trustee

As explained more fully in the trustee's responsibilities statement in the trustee's report, the trustee is responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustee is responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustee either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud are set out below.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, our procedures included the following:

- We enquired of management, which included obtaining and reviewing supporting documentation, concerning the charity's policies and procedures relating to the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations.
- We reviewed the financial statement disclosures and tested these to supporting documentation to assess compliance with applicable laws and regulations.
- In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments, assessed whether the judgements made in making accounting estimates are indicative of a potential bias and tested significant transactions that are unusual or those outside the normal course of business.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities]. This description forms part of our auditor's report.

This report is made solely to the Charity's trustee, as a body, in accordance with section 144 of the Charities Act 2011 and the regulations made under section 154 of that Act. Our audit work has been undertaken so that we might state to the Charity's trustee those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and the Charity's trustee as a body, for our audit work, for this report, or for the opinions we have formed.

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Goldwins Limited
Statutory Auditor
Chartered Accountants
75 Maygrove Road
West Hampstead
London NW6 2EG

26 October 2026

Goldwins Limited is eligible for appointment as auditor of the charity by virtue of its eligibility for appointment as auditor of a company under section 1212 of the Companies Act 2006.

CHABAD LUBAVITCH UK
Statement of financial activities
(incorporating an income and expenditure account)
For the year ended 31 December 2025

	Note	Endowment funds £	Unrestricted funds £	Restricted funds £	2025 Total funds £	2024 Total funds £
Income from:						
Donations and legacies	3	-	2,729,776	-	**2,729,776**	3,050,807
Grants	3	-	127,909	1,138,130	**1,266,039**	1,481,480
Charitable activities:	4					
Outreach and Education		-	851,318	968,198	**1,819,516**	1,492,889
Other trading activities:						
Functions and events	5	-	241,362	-	**241,362**	182,072
Investment activities	6	-	76,884	-	**76,884**	45,475
Other income	7	-	360,852	-	**360,852**	379,706
Total income		-	**4,388,101**	**2,106,328**	**6,494,429**	6,632,429
Expenditure on:						
Raising funds		-	20,409	-	**20,409**	6,609
Charitable activities:						
Outreach and Education		-	4,960,472	2,106,328	**7,066,800**	6,689,670
Total expenditure	8	-	**4,980,881**	**2,106,328**	**7,087,209**	6,696,279
Net income / (expenditure) for the year		-	**(592,780)**	-	**(592,780)**	(63,850)
Transfers between funds		-	-	-	**-**	-
Net income / (expenditure) before other recognised gains and losses		**-**	**(592,780)**	**-**	**(592,780)**	(63,850)
Gains on revaluation of fixed assets	12	-	-	-	**-**	-
Net movement in funds		**-**	**(592,780)**	**-**	**(592,780)**	(63,850)
Reconciliation of funds:	17					
Total funds brought forward		70,000	18,296,121	-	**18,366,121**	18,429,971
Total funds carried forward		**70,000**	**17,703,341**	**-**	**17,773,341**	18,366,121

All of the above results are derived from continuing activities.

There were no other recognised gains or losses other than those stated above.

The attached notes form part of these financial statements.

CHABAD LUBAVITCH UK
Balance sheet
As at 31 December 2025

	Note	2025 £	2025 £	2024 £	2024 £
Fixed assets:					
Tangible assets	12		17,343,166		18,394,552
Current assets:					
Debtors	13	482,850		315,809	
Cash at bank and in hand		1,597,747		1,514,187	
		2,080,597		1,829,996	
Liabilities:					
Creditors: amounts falling due within one year	14	(1,577,259)		(1,452,550)	
Net current assets			503,338		377,446
Total assets less current liabilities			17,846,504		18,771,998
Creditors: amounts falling due after one year	15		(73,163)		(405,877)
Total net assets			17,773,341		18,366,121
Funds:					
Permanent endowment funds			70,000		70,000
Restricted funds		-		-	
Total Restricted funds			-		-
Unrestricted funds:					
Revaluation funds		12,327,594		12,982,071	
General funds		5,375,747		5,314,050	
Total Unrestricted funds			17,703,341		18,296,121
Total funds	17		17,773,341		18,366,121

Approved by the corporate trustee and signed on its behalf by:

Rabbi P Efune
On behalf of Lubavitch (UK) Limited

Rabbi I H Sufrin
On behalf of Lubavitch (UK) Limited

Dated: 26 October 2026

The attached notes form part of the financial statements.

CHABAD LUBAVITCH UK
Statement of cash flows
For the year ended 31 December 2025

	Note	2025 £	2025	2024 £	2024
Cash flows from operating activities:					
Net cash provided by / (used in) operating activiti	18		472,572		148,195
Cash flows from investing activities:					
Interest/ rent/ dividends from investments					
Sale/ (purchase) of fixed assets		(21,388)		(53,068)	
Cash provided by / (used in) investing activities			(21,388)		(53,068)
Cash flows from financing activities:					
Repayments of borrowing		(362,295)		(75,182)	
Cash provided by / (used in) financing activities			(362,295)		(75,182)
Change in cash and cash equivalents in the year			88,889		19,945
Cash and cash equivalents at the beginning of the year			1,415,430		1,395,486
Cash and cash equivalents at the end of the year	19		**1,504,319**		**1,415,430**

1 Accounting policies

a) Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102 - effective 1 January 2019) - (Charities SORP FRS 102) and the Charities Act 2011.

The charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy or note.

b) Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern. The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

c) Income recognition

Income from charitable and trading activities is recognised when the charity has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Income from grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred. Income received in advance for the provision of specified service is deferred until the criteria for income recognition are met.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is a treated as a contingent asset and disclosed if material.

d) Donations of gifts, services and facilities

Donated professional services and donated facilities are recognised as income when the charity has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees' annual report for more information about their contribution.

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

1 Accounting policies (continued)

e) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank.

f) Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

g) Expenditure and irrecoverable VAT

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that settlement will be required and the amount of the obligation can be measured reliably. All expenditure is accounted for on an accrual basis and includes attributable VAT where it cannot be recovered.

h) Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the charity and its and activities. These costs have been allocated between cost of raising funds and expenditure on charitable activities. The basis on which support costs have been allocated are set out in note 8.

i) Operating leases

Rental charges are charged on a straight line basis over the term of the lease.

j) Tangible fixed assets

Items of equipment are capitalised where the purchase price exceeds £500. Depreciation is provided at rates calculated to write down the cost of each asset to its estimated residual value over its expected useful life. The depreciation rates in use are as follows:

Freehold property and improvements	2% straight line
Fixtures and fittings	20% straight line
Computer equipment	33% straight line
Motor vehicles	25% on reducing balance

An amount equal to the excess of the annual depreciation charge on revalued assets over the notional historical cost depreciation charge on those assets is transferred annually from revaluation reserve to the general reserve.

k) Stocks

Stock is included at the lower of cost or net realisable value. Donated items of stock are recognised at fair value which is the amount the charity would have been willing to pay for the items on the open market.

1 Accounting policies (continued)

l) Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

m) Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

n) Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

o) Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

p) Pensions

The Charity finished operating its defined contribution scheme during 2015 on the retirement by the final member and the change in legislation to "Opt-in". The assets of the scheme are held separately from those of the Charity being invested with an insurance company. Any contributions payable for the year are charged in the statement of financial activities.

2 Detailed comparatives for the statement of financial activities

	2024 Endowment £	2024 Unrestricted £	2024 Restricted £	2024 Total £
Income from:				
Donations and legacies	-	3,050,807	-	3,050,807
Grants	-	219,707	1,261,773	1,481,480
Charitable activities:				
Outreach and Education	-	1,492,889	-	1,492,889
Other trading activities				
Functions and events	-	182,072	-	182,072
Investment activities	-	45,475	-	45,475
Other income	-	379,706	-	379,706
Total income	-	**5,370,656**	**1,261,773**	**6,632,429**
Expenditure on:				
Raising funds	-	6,609	-	6,609
Charitable activities:	-	5,430,927	1,258,743	6,689,670
Total expenditure	-	**5,437,536**	**1,258,743**	**6,696,279**
Net income / expenditure	-	**(66,880)**	**3,030**	**(63,850)**
Transfers between funds	-	-	-	-
Net income / (expenditure) before other recognised gains and losses	-	(66,880)	3,030	(63,850)
Gains / (losses) on revaluation of fixed assets	-	-	-	-
Net movement in funds	-	(66,880)	3,030	**(63,850)**
Reconciliation of funds:				
Total funds brought forward	70,000	18,363,001	(3,030)	**18,429,971**
Total funds carried forward	**70,000**	**18,296,121**	-	**18,366,121**

3 Income from donations and legacies

	Unrestricted	Restricted	2025 Total	2024 Total
	£	£	£	£
Donations and legacies	2,729,776	0	2,729,776	3,050,807
Grants	127,909	1,138,130	1,266,039	1,481,480
Total income	2,857,685	1,138,130	3,995,815	4,532,287

Included in the grants are £872,932.79 received from Hackney Learning Trust (2024: £1,030,000.90).

4 Income from charitable activities

	Unrestricted	Restricted	2025 Total	2024 Total
	£	£	£	£
Outreach and Education	851,318	968,198	1,819,516	1,492,889
Total income from charitable activities	851,318	968,198	1,819,516	1,492,889

5 Income from other trading activities

	Unrestricted	Restricted	2025 Total	2024 Total
	£	£	£	£
Functions and events	241,362	-	241,362	182,072
Total income from other trading activities	241,362	-	241,362	182,072

6 Income from investments

	Unrestricted	Restricted	2025 Total	2024 Total
	£	£	£	£
Rental income received	67,608	-	67,608	38,625
Bank interest received	9,276	-	9,276	6,850
	76,884	-	76,884	45,475

7 Other income

	Unrestricted	Restricted	2025 Total	2024 Total
	£	£	£	£
Other	360,852	-	360,852	229,602
Insurance claim for premises	-	-	-	150,104
	360,852	-	360,852	379,706

8 Analysis of expenditure

	Basis of allocation	Support cost	Governance costs	Raising Funds	Charitable activities	**2025 Total**	2024 Total
		£	£	£	£	**£**	£
Outreach and education	Direct	-	-	20,409	1,204,048	**1,224,457**	2,057,429
Legal & Professional	Staff time	49,141	9,688	-	-	**58,829**	93,496
Accountancy fees	Staff time	14,674	-	-	-	**14,674**	8,111
Auditor's remuneration	Direct	-	26,000	-	-	**26,000**	26,400
Wages	Staff time	59,346	-	-	2,719,342	**2,778,688**	2,310,765
Other staff costs	Staff time	7,494	-	-	135,850	**143,344**	285,355
Donations paid	Direct	-	-	-	613,131	**613,131**	72,337
Book & shop supplies	Direct	-	-	-	156,705	**156,705**	23,430
Telephone	Staff time	47,706	-	-	-	**47,706**	23,303
Printing, postage & stationery	Staff time	17,851	-	-	-	**17,851**	55,527
Travel and Motor expenses	Staff time	-	-	-	117,832	**117,832**	10,382
Premises costs	Staff time	-	-	-	1,120,366	**1,120,366**	1,104,003
Computer maintenance	Staff time	39,189	-	-	-	**39,189**	75,264
Miscellaneous	Staff time	-	-	-	250,074	**250,074**	31,959
Bank charges	Staff time	19,417	-	-	-	**19,417**	29,207
Bank interest	Staff time	44,540	-	-	-	**44,540**	48,103
Depreciation	Staff time	-	-	-	414,406	**414,406**	441,208
		299,358	35,688	20,409	6,731,754	**7,087,209**	**6,696,279**
Support costs		(299,358)	-	-	299,358	**-**	
Governance costs		-	(35,688)	-	35,688	**-**	
Raising Funds					-		
Total expenditure 2025		**-**	**-**	20,409	7,066,800	7,087,209	
Total expenditure 2024		**-**	**-**	6,609	6,689,670		6,696,279

Donations were paid to individuals and other organisations during the year to support education and other charitable activities.

Of the total expenditure, £4,980,881 was unrestricted (2024: £5,437,536) and £2,106,328 was restricted (2024: £1,258,743).

Support and governance costs are allocated based on projected time spent by employees.

9 Net income / (expenditure) for the year

This is stated after charging / (crediting):	2025	2024
	£	£
Depreciation	414,406	441,208
Auditor's remuneration		
Audit (net)	26,000	26,400

10 Analysis of staff costs, trustee remuneration and expenses, and key management personnel costs

Staff costs were as follows:	2025	2024
	£	£
Salaries and wages	2,477,811	2,121,522
Social security costs	220,144	135,185
Pension contributions	80,733	54,058
	2,778,688	2,310,765

The following number of employees received employee benefits (excluding employer pension) during the year between:

	2025	2024
	No.	No.
£60,000 - £69,999	1	1
£70,000 - £79,999	-	-
£80,000 - £89,999	-	-
£90,000 - £99,999	1	1

The total employee benefits including pension contributions of the key management personnel were £116,165 (2024: £62,833).

Staff numbers

The average number of employees (head count based on number of staff employed) during the year was as follows:

	2025	2024
	No.	No.
Raising funds	-	-
Charitable activities	156	129
Support	9	9
Governance	4	4
	169	142

The charity also acknowledges the support of the volunteers who were used in day-to-day charitable activities and who helped the charity to achieve its charitable objectives.

11 Taxation

The charity is exempt from tax as all its income is charitable and is applied for charitable purposes.

12 Tangible fixed assets

	Freehold property £	Leasehold property £	Improvement to premises £	Fixtures, fittings & Equipment £	Motor vehicles £	**Total £**
Cost						
At the start of the year	22,240,202	500,000	2,346,163	1,173,994	277,464	**26,537,823**
Additions in year	-	-	12,343	9,045	-	**21,388**
Disposals in year	(855,666)	-	(14,923)	(112,578)	-	**(983,167)**
At the end of the year	21,384,536	500,000	2,343,583	1,070,461	277,464	**25,576,044**
Depreciation						
At the start of the year	5,820,320	373,138	583,521	1,155,754	210,538	**8,143,271**
Charge for the year	342,153	-	46,872	8,650	16,731	**414,406**
Eliminated on disposal	(216,648)	-	(597)	(107,554)	-	**(324,799)**
At the end of the year	5,945,825	373,138	629,796	1,056,850	227,269	**8,232,878**
Net book value						
At the end of the year	**15,438,711**	**126,862**	**1,713,787**	**13,611**	**50,195**	**17,343,166**
At the start of the year	16,419,882	126,862	1,762,642	18,240	66,926	**18,394,552**

Land with a value of £ 4,276,907 (2024: £4,770,899) is included within freehold property and is not depreciated.
Professional and other trustee valuations were carried out so that freehold property is stated at fair value at the year end.
All of the above assets are used for charitable purposes.

13 Debtors

	2025 £	2024 £
Trade debtors	**366,073**	227,954
Other debtors	**116,777**	87,855
	482,850	**315,809**

14 Creditors: amounts falling due within one year

	2025 £	2024 £
Bank overdrafts	**93,428**	98,757
Bank loans	**52,783**	82,364
Trade creditors	**154,892**	134,765
Taxation and social security	**485,165**	269,438
Other creditors	**764,991**	838,426
Accruals	**26,000**	28,800
	1,577,259	**1,452,550**

15 Creditors: amounts falling due after one year

	2025 £	2024 £
Bank loans	**73,163**	405,877
	73,163	**405,877**

Total bank loans of £125,946 (2024: £488,241) are secured against the following properties:
135 Clapton Common, London E5 9AE
75a Cowley Rd, Oxford OX4 1HR

16 Analysis of net assets between funds 2025

	Revaluation fund	Endowment fund	Unrestricted funds	Restricted funds	2025 Total funds
			£	£	£
Tangible fixed assets	12,327,594	-	5,015,572	-	**17,343,166**
Net current assets / (liabilities)	-	70,000	433,338	-	**503,338**
Long term liabilities	-	-	(73,163)	-	**(73,163)**
Net assets at the end of the year	**12,327,594**	**70,000**	**5,375,747**	**-**	**17,773,341**

Analysis of net assets between funds 2024

	Revaluation fund	Endowment fund	Unrestricted funds	Restricted funds	2024 Total funds
			£	£	£
Tangible fixed assets	12,982,071	-	5,412,481	-	**18,394,552**
Net current assets / (liabilities)	-	70,000	307,446	-	**377,446**
Long term liabilities	-	-	(405,877)	-	**(405,877)**
Net assets at the end of the year	**12,982,071**	**70,000**	**5,314,050**	**-**	**18,366,121**

17 Movements in funds 2025

	Funds at the start of the year	Income	Expenditure	Transfers	Revaluation	Funds at the end of the year
	£	£	£	£	£	£
Unrestricted funds:						
Revaluation fund	12,982,071	-	-	(454,029)	(200,448)	12,327,594
General funds	5,314,050	4,388,101	(4,980,881)	454,029	200,448	5,375,747
Total unrestricted funds	**18,296,121**	**4,388,101**	**(4,980,881)**	**-**	**-**	**17,703,341**
Restricted funds:						
Foundation/ other	-	-	-	-	-	-
Security grants fund	-	239,790	(239,790)	-	-	-
Children Centre	-	898,340	(898,340)	-	-	-
Nursery	-	589,098	(589,098)	-	-	-
Edgware	-	379,100	(379,100)	-	-	-
Total restricted funds	**-**	**2,106,328**	**(2,106,328)**	**-**	**-**	**-**
Permanent endowment funds	70,000	-	-	-	-	**70,000**
Total funds	**18,366,121**	**6,494,429**	**(7,087,209)**	**-**	**-**	**17,773,341**

Movements in funds 2024

	Funds at the start of the year £	Income £	Expenditure £	Transfers £	Revaluation £	Funds at the end of the year £
Unrestricted funds:						
Revaluation fund	13,193,162	-	-	-	(211,091)	12,982,071
General funds	5,169,839	5,370,656	(5,437,536)	-	211,091	5,314,050
Total unrestricted funds	18,363,001	5,370,656	(5,437,536)	-	-	**18,296,121**
Restricted funds:						
Security grants fund	(3,030)	106,927	(103,897)	-	-	-
Children Centre	-	752,222	(752,222)	-	-	-
Nursery	-	336,450	(336,450)	-	-	-
Edgware	-	66,174	(66,174)	-	-	-
Total restricted funds	**(3,030)**	**1,261,773**	**(1,258,743)**	**-**	**-**	**-**
Permanent endowment funds	70,000	-	-	-	-	**70,000**
Total funds	**18,429,971**	**6,632,429**	**(6,696,279)**	**-**	**-**	**18,366,121**

Restricted Funds:
There were no restricted funds balances to be carried forward at the yearend.

Permanent endowment funds:
L Steinberg endowment- The gift was made to the charity on condition that it is held as a permanent endowment, the income from which is freely available to fund the activities of the charity.

18 **Reconciliation of net income / (expenditure) to net cash flow from operating activities**

	2025 £	2024 £
Net income / (expenditure) for the reporting period (as per the statement of financial activities)	**(592,780)**	(63,850)
Depreciation	**414,406**	441,208
Non cash grants	**658,368**	-
(Increase)/ decrease in debtors	**(167,041)**	(151,703)
Increase/ (decrease) in creditors	**159,619**	(77,461)
Net cash provided by / (used in) operating activities	**472,572**	**148,194**

19 Analysis of cash and cash equivalents 2025

	At 1 January 2025	Cash flows	Other changes	At 31 December 2025
	£	£	£	£
Cash at bank and in hand	1,514,187	83,560	-	1,597,747
Overdraft facility (repayable on demand)	(98,757)	5,329	-	(93,428)
Total cash and cash equivalents	1,415,430	88,889	-	1,504,319

Analysis of cash and cash equivalents 2024

	At 1 January 2024	Cash flows	Other changes	At 31 December 2024
	£	£	£	£
Cash at bank and in hand	1,468,152	46,037	-	1,514,189
Overdraft facility (repayable on demand)	(72,666)	(26,091)	-	(98,757)
Total cash and cash equivalents	1,395,486	19,946	-	1,415,432

20 Related party transactions

As well as employing the directors of the corporate trustee, the charity also employed individuals who were related to the directors of the corporate trustee. Salaries paid to these individuals were as follows:

Name	Job role	Relationship	Annual teaching salary £	Loan to Charity £
Family of Rabbi I H Sufrin				
Rabbi I H Sufrin	Rabbi		24,000	104,000
Family of Rabbi Y Angyalfi				
Rabbi Y Angyalfi	Rabbi		12,240	-
Mrs S Angyalfi		Wife	6,120	-
Family of Rabbi P Efune				
Rabbi P Efune	Rabbi		-	-
Mrs P Efune		Wife	36,000	-
Rabbi Y Efune		Son	54,000	-
Family of Rabbi S Lew				
Rabbi S Lew	Rabbi		38,166	-

21 Corporate Trustee

The charity is governed by the board of directors of the corporate trustee Lubavitch (UK) Limited (a company limited by guarantee incorporated in England and Wales under company number 02932344), which is responsible for setting the charity's strategy, for ensuring good governance and that it fulfils its objectives of delivering public benefit. The directors of the corporate trustee during the reporting period were:

- Rabbi Y Angyalfi
- Rabbi P Efune
- Rabbi I H Sufrin
- Mr S Chevern
- Rabbi S Lew
- Rabbi Pink