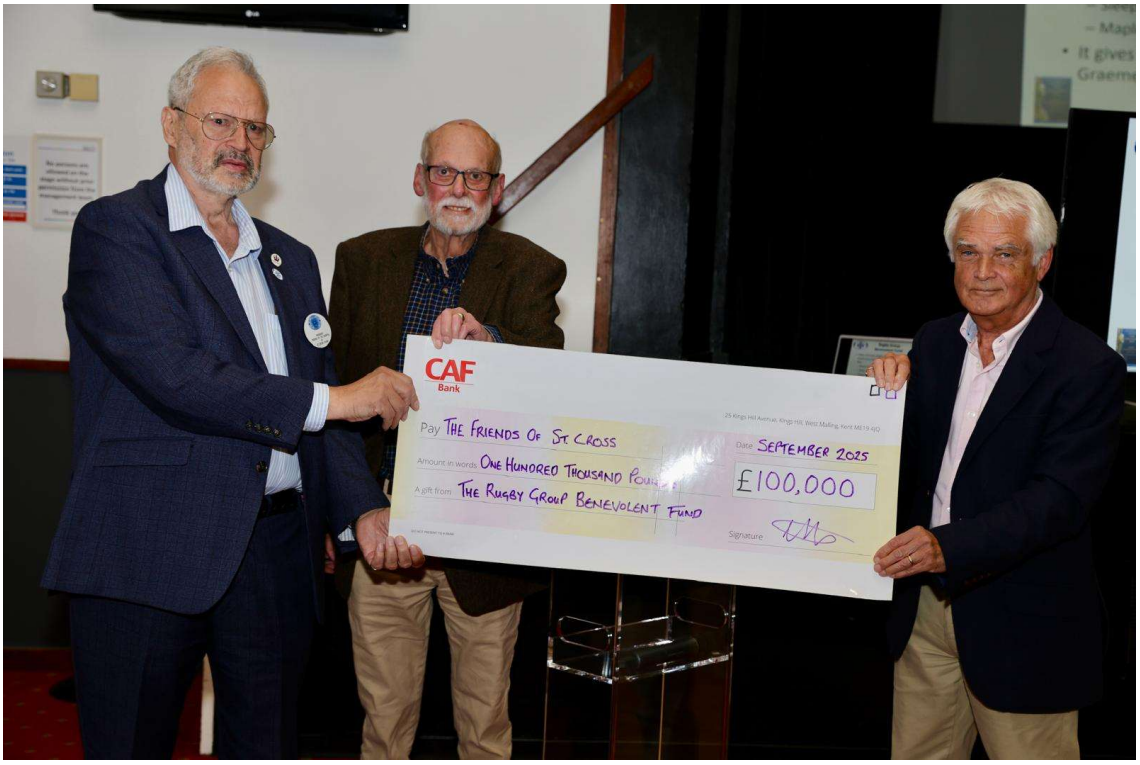
The Friends of the Hospital of St Cross

Report for the period July 2025 to July 2026

For presentation to the AGM on 9th September 2026

Accounts for the year to 31st December 2025

Approved by the Board on 11th August 2026



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Front Cover photo

Rugby Group Benevolent Fund presented a cheque at last year's AGM.

Back page photo

The Mayor's Special Appreciation Award presented to the Trustees of The Friends of the Hospital of St Cross after the AGM in September 2023.

Acknowledgements

The majority of photographs throughout this report were taken by Friends Volunteers.

1. Welcome letter from the President



Dear Friends and Supporters,

Welcome to the 71st Annual General Meeting of the Friends of the Hospital of St Cross.

At last year's AGM we were delighted to be presented with a cheque for £100,000 from the Rugby Group Benevolent Fund. This is the largest single donation that the charity has received. The Fund was planning to close after 70 years and wished to make a legacy donation to the town. They chose to support the Friends 70th Anniversary Appeal after a series of meetings, about the Health on the High Street concept, which were supported by the Chair of the Trust and several senior managers from the Trust. We also received a legacy donation of £30,000 from the Rugby Soroptimists who have closed their charity. The total raised during the 70th Anniversary Appeal was £183,000.

The delay to the Health on the High Street development has been the result of protracted negotiations between the owners of Rugby Central and Rugby Borough Council who wish to buy the buildings. The Trust remains committed to the concept as it is a necessary to make way for the planned development of the new theatre block at St Cross and is continuing to explore options with Rugby Borough Council and other health partners to develop health facilities.

Over the last year The Friends have made a several donations which have supported increased productivity in theatres. These include the provision of

- radio equipment to improve communication between theatres and wards – checking that patients are brought to theatre promptly
- bed and equipment moving equipment – which require fewer staff to move items around th hospital safely.

We have also supported the expansion of the

- Laurel Unit with additional equipment
- Cardiac Rehab with the provision of weight training gym equipment

and most recently purchased

- more comfortable chairs and tables for the Tea Bar in Out Patients
- phlebotomy chairs that were needed for the Blood Taking Unit

In both cases replacing items which had been donated more than 10 years ago!

Our fabulous team of volunteers have received recognition throughout the year. 8 volunteers and 3 teams have been nominated for the Trust's Outstanding Service and Care Awards (OSCAs) and we have just heard that Ray Frankton and the team of volunteers supporting the Maple Unit have been named as finalists for the award ceremony in October.



On the 31st of July Karen Tomlinson retired from the Trust after 17 years of service. Several Trustees, Service Co-ordinators and Volunteers were invited to bid her adieu – not farewell as she has now joined the team as a volunteer!! She is pictured here with Doris Froggatt, our longest serving volunteer, and Tracey Lennard our longest serving Trustee. Karen's passion for the hospital and the services that volunteers provide has always been there to be seen and her contribution will be missed by all.

I will close with a big thank you to all our Trustees, Volunteers and the dedicated team of service co-ordinators and fundraisers and look forward to the exciting year ahead.

2. Chair's Report September 2025 to July 2026



As a slight deviation from the previous reports, I'm targeting this one as a personal travel through my one-year journey as Chair

10th September 2025 was the date I was formally elected as Chair of the Friends. That year has passed extremely quickly so for me to pick out items has proven to be very difficult but here goes.

My first Board meeting was 13th October. I remember feeling very nervous, which was strange as I had chaired many meetings in the past in a range of organisations, but I still considered myself to be the new boy. My fellow Trustees were great and supported the few errors I made during the meeting. I really appreciated this. All went well not perfect as I recall but as I'm still here it must have been OK.

My first real challenge was the Service Coordinators meeting! This came very early on and I had no idea who the folks were and who did what.

Anyway, with a mixture of past minutes and a couple of old agendas I arranged the meeting. This was the first occasion I met the great people who give up their time to help others. I can't remember exactly what happened at the meeting, but again I'm still here.

During that month I spent a lot of time getting my head around the new Volunteer Pipeline process developed by our President when Karen Tomlinson was waylaid by a broken ankle and we needed to take a greater part in the process. This brought into line UH staff and our own volunteers with the intention of making the recruitment process smoother and more intuitive. My thanks here to Annette Turner and her team for developing this process into the success it currently is.

The highlight for December was the thank you event hosted by Senior UHCW staff. My first as Chair but I had gate crashed previous events over the years. This is always appreciated by all of us at Friends.





Several meetings followed, including a presentation to the Brandon Young Farmers who held a number of events to raise money for our charity. I also met with the Bikers Triker Charity Group who over the years have raised a considerable amount of money for us.

By this time the disquiet with the Phlebotomy team had become more than obvious, they had raised a number of points which seemed to be going unanswered. With much appreciated support from Juliet Starkey most of these concerns were resolved. However, Phlebotomy remains in my sharp focus today.



And then came the Spring Fair. As most of you know this is an annual event organised by the Rotary Clubs and others raising money for local charities. The amount of organisation which went into this was amazing, I am especially grateful to all volunteers who collected around two hundred assorted bottles of wine and soft drinks to make the event a success. Especial thanks to Bob Tooze for organising volunteer coverage on the day and to all the volunteers who turned up on a very cold day in May. I look forward to doing it all again next year!

One of Tracey Lennard's many triumphs was the Fashion Show. The amount of hard work she and her team put into the organisation was tremendous. Thanks Tracey.

We had a senior member of Stratford Hospital visit to look at how our Tea Bar and trolley service operate. A very successful visit thanks to Elizabeth and her volunteers for their help with this.



The Rugby Civic Ceremony was one of the standout events during June. The service was I felt more casual this year than last, together, with my wife and Gita Natarajan we had the pleasure of meeting the new Mayor who is with us tonight. Welcome again Madam Mayor.



The other standout for this month was visiting Rugby Railway station at 6.30am to send off a great group of school-age children and parents who were setting off for a cycle ride to Stratford and back, raising money for us.

Thank you everyone for your support.

Garth Murphy, Chair - August 2026

3. Treasurer's report for the year ended December 2025



2025 was another strong year for the finances of the Friends of the Hospital of St Cross. We remain in a great position to be able to support the expansion plans that the Trust still have for Rugby. During 2025, our reserves increased by just under £158,000. This was in large part due to two substantial donations from local organisations that were made to support the Trust's 'Health on the High Street' plans. Total income raised during the year amounted to £212,030, which is £112,000 more than in the previous year.



This massive increase was due to a donation from The Rugby Group Development Fund (£100,000), and from Soroptimist International of Rugby (£30,000). As mentioned above, both of these large donations were given to support the forthcoming Health on the High Street project.

As well as the many donations from individuals, including many sent in memory of loved ones, there were significant sums donated by a variety of local organisations, reflecting the fundraising efforts of their own members and supporters.



Whilst we are extremely grateful for all financial support, no matter how big or small, notable donations of more than £1,000 have been gratefully received from Mr P Shaw (£5,000); The family of the late Mr Peter Pryde (£1,885); The Sir Edward Boughton Long Lawford Charity (£1,250); Rugby Police Bowls (£1,200) and W&R Barnett Ltd (£1,000).

Legacies are always a source of significant long-term funds for our charity. A total of £12,344 was received during 2025. We are of course very grateful that people make a bequest to The Friends when making their wills. We can assure their families that 100% of the money received by us, is spent wisely and with care in support of hospital services within Rugby.

Special mention should once again be made of a few teams of volunteers, who make a particular contribution in raising funds for the charity. The social fundraising team, led by Tracey Lennard put on a programme of exciting social events during the calendar year, raising a fabulous £12,892. Thank you to all of you who supported these events – a fantastic team effort.



The Tea Bar and Ward Trolley Service team, led by Elizabeth Burnett, once again saw a significant increase in activity. These services generated a profit of £16,938 – an increase of almost 19% over the 2024 level.

Income from the sale of books and jigsaws has increased once again, and generated an income of £3,059. Thank you to Pauline Masterman and her team of volunteers for this.

The funds raised by the charity, have of course been used to fund gifts for the hospital to satisfy our aims. This year this amounted to £59,880. This expenditure covered a wide section of hospital areas and departments, including Theatres (£34,543); Mortuary (£6,993), Outpatients (£3,711), Cardiac Rehab (£2,404) Ash Dialysis (£1,362), and Rugby Hospital Radio (£1000). We are indebted to Stephen Walshaw, our Purchasing Lead, who does an amazing job with the logistics of purchasing equipment and gifts, as well as negotiating great prices to ensure that the money donated to us goes such a long way.

In addition to the money actually spent during the year, we have committed a further sum of £250,000 of our current reserves to support the ‘Health on the High Street’ plans.

The costs of operating the charity are funded entirely out of earned income (Tea Bar, Ward Trolley, interest and dividends), meaning that 100% of donations are dedicated to supporting services within the hospital.

The running costs this year totalled £7,501. This included; Volunteer Uniforms (£2,509); the cost of running the website, emails and IT resources (£1,362); the examination of the annual accounts (£1,032) and insurance (£1,345). We have no paid employees, so the administrative and governance costs are limited to those items essential to the smooth running of the charity.

Once again, I would like to remind you all that the most significant contribution to supporting the life of the hospital and its patients doesn't appear in these financial statements. This is the contribution made by volunteers who support the variety of services within the hospital, and vastly improve the patient experience. We are indebted to you all.

Brian Cheney , Treasurer - August 2026

4. Public Fundraising Report

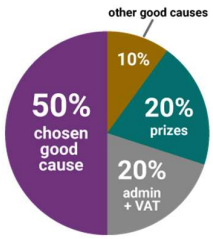




At locations around the hospital, there are collection boxes placed next to shelves of books, inviting donations. These shelves are diligently re-stocked and managed by the team of volunteers led by Pauline Masterman. As has been mentioned in the Treasurers Report, the donations raised have been increasing for the past couple of years, and in 2025 £3,059 was raised to support our aims.

Further afield, there are also collection tins at a number of retail locations around the town (pubs, hairdressers etc). Whilst the impact of COVID, and the move away from using cash has hit the funds being collected by this method quite hard, work is currently ongoing by a small team of volunteers and trustees to revitalise this fundraising approach, which is also a great way of raising awareness of our charity.

The Rugby Lotto continues to generate an income for the Friends. As of the 9th of August this year a total of £4,611.50 had been raised since we first joined Rugby Lotto on 19th June 2019. Obviously, the more people that take part the greater the benefit for the Friends.



Tickets in the weekly Lotto draw are only £1. That's right, unlike many other lotteries tickets are only £1 per week and 60% of every £1 ticket goes to good causes. If you nominate The Friends of the Hospital of St Cross as your chosen cause 50 pence goes to the Friends and 10 pence goes to other causes in Rugby and there's a grand prize of £25,000 if you are lucky enough to match all 6 number!! To buy a ticket just visit https://www.rugbylotto.org

Brian Cheney and Doug Jones – August 2026

1. Accounts for the period 1st January 2025 to 31st December 2025

Income and Expenditure	Note	Year end 31-Dec-25	Year end 31-Dec-24
Income			
Voluntary income			
Donations	1	158,331	20,604
Legacies	2	12,344	37,603
Fund raising income			
Social fundraising	3	12,892	16,144
Public Fundraising	3	907	0
Investment income			
Bank & Building Society interest	4	5,585	5,848
Dividends	4	5,033	4,810
Trading income			
Tea bar & Ward Trolley Service	5	16,938	14,260
Income total		**212,030**	**99,269**
Expenditure			
Charitable expenditure			
Total gifts purchased	6	59,880	30,049
Support costs			
Administration and support	7	4,571	2,216
Governance costs			
Subscription to Attend (includes insurance) & AGM expenses	8	2,930	2,746
Expenditure total		**67,381**	**35,011**
Movement in value of equity investments	11	13,238	1,611
Net incoming/outgoing resources for the year		**157,887**	**65,869**
Balance brought forward at 1st January		**388,324**	**322,455**
Balance carried forward at 31st December		**546,211**	**388,324**
Statement of financial position at 31st December 2024			
Current assets			
Nat West Bank current account		50,682	54,561
Unity Bank current account		118,643	80,115
Coventry Building Society Charities Account		120,000	85,000
Hinckley & Rugby Building Society		120,000	85,000
M&G Charifund investment account		123,007	70,186
BLK Charities UK Bond Fund A Inc		8,548	8,419
Blackrock Charities Growth and Income Fund Class A		5,211	4,923
Cash in hand		120	120
Total assets		**546,211**	**388,324**
Outstanding liabilities			
Gift purchases ordered/invoiced, payments not cleared at year end		**0**	0
Net current assets		**546,211**	**388,324**
Funds			
Instant Access Funds	9	286,800	214,120
Funds with 90 days' notice	10	120,000	85,000
Funds in equity investment		136,766	83,528
Total unrestricted funds		543,566	382,648
Funds designated by donors		2,645	5,676
Total funds		**546,211**	**388,324**

£250,000 is committed to support the Trust's Health on the High Street initiative.

Notes to 2025 accounts

Note		31/12/2025	31/12/2024
1	**Donations**	**£**	**£**
	Rugby Group Development Fund	100,000	0
	Soroptimist International of Rugby	30,000	0
	Other Organisations	8,641	4,285
	In memory	2,971	8,257
	Gift Aid	3,853	0
	Individuals	6,369	2,149
	Internet platforms (Virgin Money Giving, Paypal Giving etc.)	1,565	1,598
	Book sales *(stalls in St Cross and via other channels)*	3,059	2,732
	All other donations *(collecting tins & drums, regular donations)*	1,317	1,047
	Miscellaneous *(Rugby Lotto, Amazon Smile, sundry donations)*	556	536
	Total	**158,331**	**20,604**
2	**Legacies**		
	Mary Eleanor Noar	9,000	0
	Michael John Grant	2,332	0
	Edward Bernard Foulds	1,000	0
	Hentry Pegg (additional receipt)	10	0
	Brian Mitchell (additional receipt)	2	0
	Michael Clueit	0	24,553
	Mary Lock	0	10,000
	Geoffrey Philip Martindale	0	2,000
	Eric Emrys Craven	0	1,000
	Barbara Phillips	0	50
	Total	**12,344**	**37,603**
3	**Fund raising *(net of expenses)***		
	Social fund raising	12,892	16,144
	Public fund raising	907	0
	Total	**13,799**	**16,144**
4	**Savings & investment income**		
	Coventry Building Society Charities instant access account	2,548	2,463
	Hinckley & Rugby Building Society 90 day notice interest	2,768	3,385
	Dividends - M&G Charifund	4,505	4,290
	Dividends - BlackRock UK Bond A	348	356
	Dividends -Blackrock	180	164
	HMRC - Interest on Gift Aid claims	269	0
	Total	**10,618**	**10,658**
5	**Tea bar and Ward Trolley Service**		
	Gross takings	44,295	38,547
	Less cost of sales *(all remaining stock has been written off)*	-27,357	-24,287
	Total	**16,938**	**14,260**
6	**Gifts**		
	Gifts & grants to NHS Trusts	58,880	29,049
	Donation to Rugby Hospital Radio	1,000	1,000
	Total	**59,880**	**30,049**
7	**Administration & support**		
	Office, stationery & postage	120	329
	Travel	0	0
	Marketing	0	0
	Fund raising equipment	698	667
	Uniforms	2,509	0
	Bank charges (refunds)	-119	-432
	Miscellaneous (including website & email costs)	1,363	1,652
	Total	**4,571**	**2,216**

Notes to 2025 accounts - continued				
8	**Governance Costs**			
	Subscriptions to Attend (includes insurance)	1,345		1,045
	Examination of annual accounts	1,032		1,032
	AGM Expenses	553		669
	Total	**2,930**		**2,746**
9	**Instant Access Funds**			
	Natwest current account	50,682		54,561
	Unity Bank current account	118,643		80,115
	Coventry Building Society	120,000		85,000
	Cash in Hand	120		120
	Less designated funds	-2,645		-5,676
	Total	**286,800**		**214,120**
10	**Funds with 90 day notice**			
	Hinckley & Rugby Building Society	120,000		85,000
	Total	**120,000**		**85,000**
		Value		Value
11	**Movement in Value of equity investments**	31/12/2025		31/12/2024
	M&G Charifund account	123,007		70,186
	BLK Charities UK Bond Fund A	8,548		8,419
	Blackrock Charities Growth and Income Fund Class A	5,211		4,923
	Total	**136,766**		**83,528**
	Net Movement	53,238		
	Less additional depoits made	40,000		
	Net movement in value of Equity Investments	**13,238**		







2. Gift list for 2025

Item	Ward/Department	Cost £
Patient Bed Mover		£ 19,423.00
Functional Equipment Mover	Theatres	£ 10,903.00
2 Way Radio - Theatres	Total £34,543	£ 3,516.00
Nurses station chair		£ 417.00
Fridge & Microwave for Theatre 4		£ 284.00
Concealment Trolley - Mortuary	Mortuary	£ 6,993.00
Xmas Lunch (2024) for staff & volunteers	General	£ 5,640.00
Outpatients chairs	Outpatients	£ 3,711.00
Cardiac Rehab Gym equipment	Cardiac Rehab	£ 2,404.00
Bingo prizes	Ash Dialysis	£ 662.00
Various birthday celebration gifts	Total £1,362	£ 500.00
eGift cards for patient presents		£ 200.00
2 Desks 3 Chairs (Laurel Unit)		£ 685.00
Pay day treats	Laurel	£ 300.00
Storage Cabinet - Laurel	Total £1,355	£ 235.00
Magnifying Lamp (Breast Care)		£ 115.00
Donation	Rugby Hospital Radio	£ 1,000.00
Exercise Bike	Physiotherapy	£ 926.00
Crafts & Games	Mulberry	£ 494.00
iPad Stands	Phlebotomy	£ 405.00
eGift cards for patient presents	Various Wards	£ 400.00
Easter Eggs	General	£ 179.00
Bedding plants for gardens	Gardens	£ 136.00
Fridge - Willow Pain Unit	Willow	£ 129.00
Display Cabinet (Cedar)	Cedar	£ 119.00
Carol Service Refreshments	General	£ 60.00
Xmas Tree	Owen	£ 44.00
	TOTAL	**£ 59,880.00**
Committed but not yet spent		
Support of the Health on the High Street project		£250,000







3. Hospital Volunteer Report



During this year the volunteer recruitment process has seen a dramatic overehaul. A considerable amount of time has been spent writing and developing a Pipeline Process which brings together details required by our system all into one place.

As some of you will know whilst we have our own requirements for volunteers, we are part of the UHCW Trust and as such staff at UH require information on the progress of potential volunteers at all stages of the process.

Our modified Pipeline provides for this allowing complete access at every stage. Whilst the Pipeline has been in existence for most of the year, we still add the occasional “tweak” as the need arises.

We are most grateful to Chelly Walsma and her staff at UH and our Annette Turner and her volunteers who help with this development for their continuing ongoing support.

We have also now developed a new Power Point presentation used in the interview process to ensure that individual volunteers receive the same information in a more standard fashion

At the time of writing this report we had 193 active volunteers; we are hopeful that by the time of our AGM we may reach 200. As the process of recording the progress of volunteers is a moving feast it would be misleading to give snapshot figures only to say we are doing very well in building our volunteer base



Alongside this process we are continually in talks with Rugby and Lawrence Sheriff Schools to ensure we offer opportunities to students wishing to follow a career in medicine. One of the biggest challenges here is the availability of weekend placements, again this is under continuous review. To this end we are currently in the process of reviewing our training for Patient Visitors and a new opportunity known as Keep Active which will be launched shortly.

Our Service Co-ordinators were identified the need for a safer route for wheelchair users who came through the hospital to attend the Endoscopy Unit and the Trust created a new walkway through the Derrick Masters memorial garden.

Garth Murphy – August 2026

4. Social Fundraising Report



This report covers the social fundraising events that were held during 2025 when four fundraising events were scheduled to take place at Castle Keep spread across the year.

In June to start our fundraising events for the year we held a Summer Black Tie and Auction with entertainment from Aura plus band who then finished the evening off with a Disco. Although numbers were lower than usual due to holidays, we still made a significant profit of £4,528 after all costs. This was a phenomenal profit of just over £78 per head. Many thanks to all who attended and those that contributed so generously with auction prizes.



At the end of June in the sweltering heat the Castle Farm Charity Dog Walk took place. Tea, coffee, soft drinks and cake were available for all to enjoy after the walk as well as water and treats for the dogs. Thanks to the raffle prizes donated by friends and clients of Castle Farm Equestrian Centre £530 was raised.

September saw the Rugby Male Voice Choir provide an amazing afternoon of song across a broad range of musical genre. Tea and scones were provided in the performance interval, much appreciated by singers and audience alike. This was well supported with 40 attendees who all thoroughly enjoyed the afternoon. The event raised £582.50 which as always will be put to good use supporting the Hospital and helping to improve the patient experience.



The following month, October 18th, we held a Motown Night. Live entertainment was provided by the brilliant Tracey Cohen who entertained all with a fantastic rendition of Motown Classics. Fawlty Flowers provided a support act, free of charge, helping to maintain the party mood. The evening was rounded off with a Disco and everyone had a great time. The event was very well supported and we raised £4,635.

To round the year off in style at the start of November my daughter Sam Lennard celebrated the 15th Anniversary of her business, Castle Farm Equestrian Centre, with an event at Castle Keep. Sam very kindly donated all of the profit made from the evening to the Friends which was £2459

Events for 2026 have already got underway with five events planned across the year;

- Dog Walk in April;
- Fashion Show in June 2026;
- Black Tie event planned for 5th September;
- Halloween Night on 31st October
- *plus* an Auction Night on 25th November with Charles Hanson as the auctioneer which will close the year.

Special mention should be made of the amazing Chefs Kitchen who cater for us so ably at many of our major social fund-raising events.

Huge thanks must also go to all who attend the various fundraising events held and to my committee who give their time in both organising and supporting the Friends, we couldn't do it without you!

Tracey Lennard – August 2026

5. Community Liaison Report



During the year, the Community Liaison function has continued to strengthen awareness and understanding of the Friends of the Hospital of St Cross Charity within the wider community. Engagement has been expanded through regular social media communications, participation in local festivals and community events, and the development of relationships with new community organisations. This activity is helping to broaden the Charity's reach, encourage greater public involvement, and inspire future generations to recognise the importance of supporting their local hospital and community healthcare.



A significant achievement during the year was the organisation of a 100 km Charity Bike Ride from Rugby to Stratford-upon-Avon and back. The event attracted 26 participants, including six young cyclists, demonstrating strong community support across all age groups. The involvement of younger participants was particularly encouraging, helping to foster an early appreciation of volunteering, charitable giving and community responsibility. The ride raised approximately £800 for the Charity.

Beyond the financial contribution, the event successfully promoted the work of the Friends of the Hospital of St Cross, increasing public awareness of the vital support provided to the Hospital of St Cross and highlighting the wide range of equipment, services and projects funded through charitable donations. It also strengthened community engagement, encouraged new supporters to become involved with the Charity, and reinforced the value of local fundraising initiatives in sustaining and enhancing patient care while helping to build a lasting culture of community support for future generations.

The continued support of volunteers, participants, sponsors and donors has been instrumental in the success of these activities. Their commitment reflects the strong partnership between the Charity and the local community and provides a solid foundation for future engagement, awareness-raising and fundraising initiatives, ensuring that the Charity's work continues to be recognised and supported by current and future generations.

Gita Natarajan – August 2026

6. Hospital Report



I am delighted to share some of the key achievements delivered over the past year, all of which have supported our strategic ambition to increase productivity at the Hospital of St Cross by expanding capacity, improving patient flow and reducing waiting times.

At last year's AGM, I outlined our plans to extend opening hours within the Fern Ultrasound Unit and to introduce gallbladder surgery at St Cross. I am pleased to report that both commitments have been successfully delivered. We have also expanded access further by introducing weekend ultrasound appointments, giving patients greater flexibility and helping us make the best use of our facilities.

Our theatres have continued to grow both in activity and complexity. We have expanded the range of specialties operating at St Cross and now provide regular urology and breast surgery services. This year also saw the successful completion of our first bilateral breast mastectomy with reconstruction, demonstrating the increasing breadth of care that can be delivered locally.

Innovation has remained a key focus throughout the year. Following the opening of the purpose-built Endoscopy Unit, we re-purposed the former Willow Endoscopy Treatment Room to provide twice-monthly minor plastic surgery outpatient procedures and have trailed some dedicated minor hand (carpal tunnel decompression) surgery clinics. Delivering procedures traditionally undertaken in theatre settings in an outpatient environment has required teams to develop new ways of working while maintaining the highest standards of safety and quality. Feedback from patients has been extremely positive, and we look forward to building on this success in the future.

We have also reviewed and strengthened referral pathways into our rehabilitation wards, working closely with colleagues across the trust to improve awareness of the services available at St Cross. This has increased referrals, improved utilisation of our rehabilitation beds and helped ensure timely access for patients who would benefit from specialist rehabilitation care.

As a proud GIRFT-accredited Surgical Hub, we also participated in a national week-long improvement initiative in May aimed at maximising efficiency and productivity. Our teams embraced the challenge and achieved a capped utilisation rate of 91.6%, exceeding the 85% target and improving on our previous performance of 86.2%. As a result, an additional 37 patients received treatment during the week. We were grateful for the support of the Friends' volunteers, who helped gather patient feedback and contributed to an excellent patient experience.

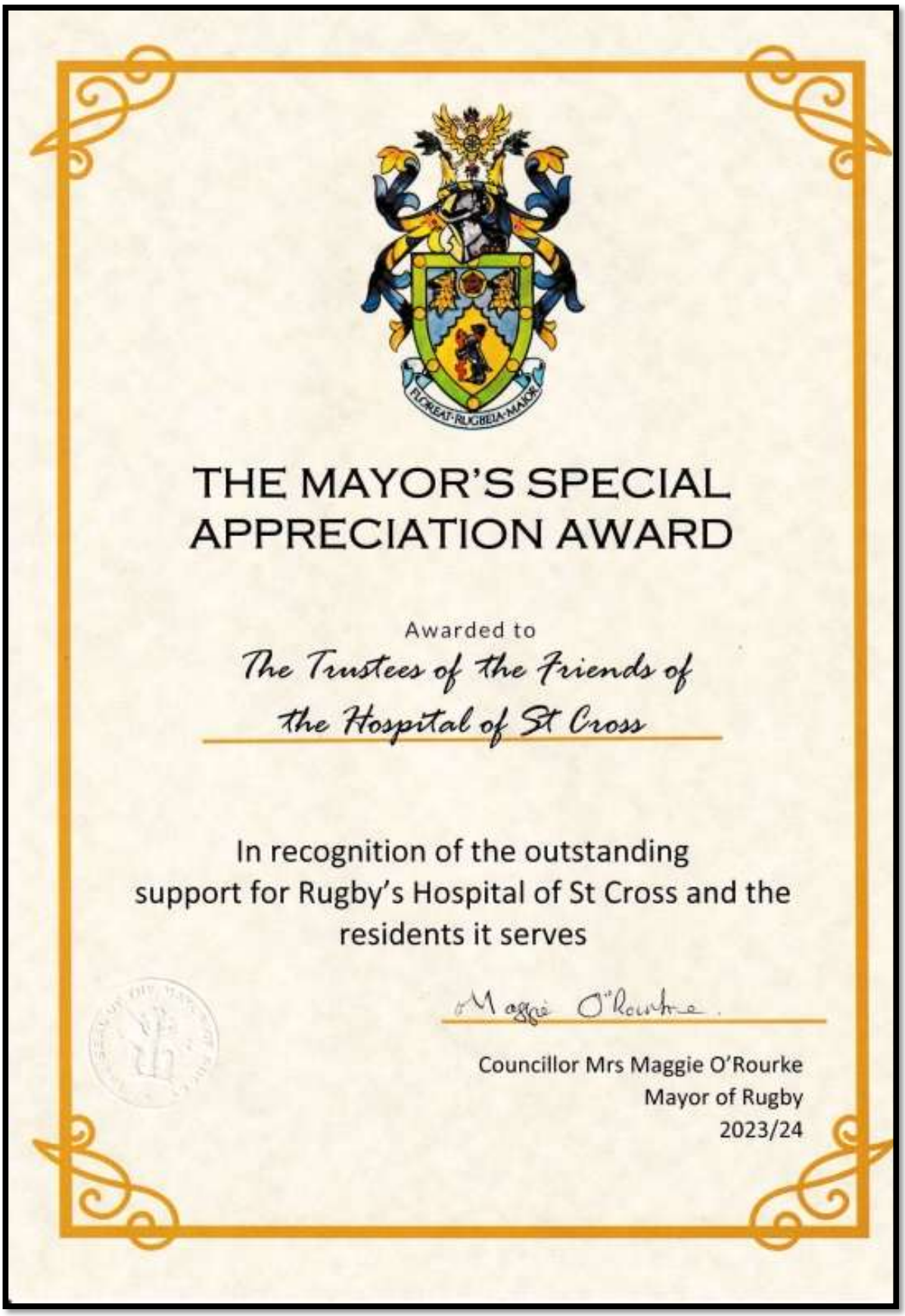
This increased activity is reflected across our services (July to June):

	2024 / 25	2025/26
Theatre procedures	6,939	7,650
Outpatient appointments (excluding blood taking):	74,489	90,481
Blood Taking	80,686	87,121
Endoscopy procedures	4,294	5,540

We were also delighted to celebrate the success of the Rugby Ambulatory Orthopaedic Team, who won the Chief Executive's Team Outstanding Service and Care Award (OSCA) for their work delivering day-case primary hip and knee replacements. Professor Richard King, Consultant Orthopaedic Surgeon and Clinical Lead for the programme, also received the Chief Executive's Individual Award.

I am incredibly proud of everything our teams have achieved over the past year. Their willingness to embrace new and innovative ways of working has enabled us to improve care for more patients, and I look forward to building on this success in the year ahead.

Juliet Starkey, Hospital Director – August 2026


THE MAYOR'S SPECIAL
APPRECIATION AWARD
Awarded to
The Trustees of the Friends of
the Hospital of St Cross
In recognition of the outstanding
support for Rugby's Hospital of St Cross and the
residents it serves
Maggie O'Rourke
Councillor Mrs Maggie O'Rourke
Mayor of Rugby
2023/24

FRIENDS OF ST CROSS HOSPITAL

FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31ST DECEMBER 2025

Friends of St Cross Hospital - income and expenditure statement from 1st January 2025 to 31st December 2025

Income and Expenditure		Note	Year end 31-Dec-25	Year end 31-Dec-24
Income				
Voluntary income				
	Donations	1	158,331	20,604
	Legacies	2	12,344	37,603
Fund raising income				
	Social fundraising	3	12,892	16,144
	Public Fundraising	3	907	0
Investment income				
	Bank & Building Society interest	4	5,585	5,848
	Dividends	4	5,033	4,810
Trading income				
	Tea bar & Ward Trolley Service	5	16,938	14,260
	Income total		**212,030**	**99,269**
Expenditure				
Charitable expenditure				
	Total gifts purchased	6	59,880	30,049
Support costs				
	Administration and support	7	4,571	2,216
Governance costs				
	Subscription to Attend (includes insurance) & AGM expenses	8	2,930	2,746
	Expenditure total		**67,381**	**35,011**
Movement in value of equity investments		11	13,238	1,611
	Net incoming/outgoing resources for the year		**157,887**	**65,869**
	Balance brought forward at 1st January		**388,324**	**322,455**
	Balance carried forward at 31st December		**546,211**	**388,324**

Statement of financial position at 31st December 2025

Current assets			
Nat West Bank current account		50,682	54,561
Unity Bank current account		118,643	80,115
Coventry Building Society Charities Account		120,000	85,000
Hinckley & Rugby Building Society		120,000	85,000
M&G Charifund investment account		123,007	70,186
BLK Charities UK Bond Fund A Inc		8,548	8,419
Blackrock Charities Growth and Income Fund Class A		5,211	4,923
Cash in hand		120	120
Total assets		**546,211**	**388,324**
Outstanding liabilities			
Gift purchases ordered/invoiced, payments not cleared at year end		**0**	0
Net current assets		**546,211**	**388,324**
Funds			
Instant Access Funds	9	286,800	214,120
Funds with 90 days' notice	10	120,000	85,000
Funds in equity investment		136,766	83,528
Total unrestricted funds		543,566	382,648
Funds designated by donors		2,645	5,676
Total funds		**546,211**	**388,324**

Notes to 2025 accounts

Note			31/12/2025	31/12/2024
			£	£
1	**Donations**			
	Rugby Group Development Fund		100,000	0
	Soroptimist International of Rugby		30,000	0
	Other Organisations		8,641	4,285
	In memory		2,971	8,257
	Gift Aid		3,853	0
	Individuals		6,369	2,149
	Internet platforms (Virgin Money Giving, Paypal Giving etc.)		1,565	1,598
	Book sales *(stalls in St Cross and via other channels)*		3,059	2,732
	All other donations *(collecting tins & drums, regular donations)*		1,317	1,047
	Miscellaneous *(Rugby Lotto, Amazon Smile, sundry donations)*		556	536
		Total	**158,331**	**20,604**
2	**Legacies**			
	Mary Eleanor Noar		9,000	0
	Michael John Grant		2,332	0
	Edward Bernard Foulds		1,000	0
	Hentry Pegg (additional receipt)		10	0
	Brian Mitchell (additional receipt)		2	0
	Michael Clueit		0	24,553
	Mary Lock		0	10,000
	Geoffrey Philip Martindale		0	2,000
	Eric Emrys Craven		0	1,000
	Barbara Phillips		0	50
		Total	**12,344**	**37,603**
3	**Fund raising *(net of expenses)***			
	Social fund raising		12,892	16,144
	Public fund raising		907	0
		Total	**13,799**	**16,144**
4	**Savings & investment income**			
	Coventry Building Society Charities instant access account		2,548	2,463
	Hinckley & Rugby Building Society 90 day notice interest		2,768	3,385
	Dividends - M&G Charifund		4,505	4,290
	Dividends - BlackRock UK Bond A		348	356
	Dividends -Blackrock		180	164
	HMRC - Interest on Gift Aid claims		269	0
		Total	**10,618**	**10,658**
5	**Tea bar and Ward Trolley Service**			
	Gross takings		44,295	38,547
	Less cost of sales *(all remaining stock has been written off)*		-27,357	-24,287
		Total	**16,938**	**14,260**
6	**Gifts**			
	Gifts & grants to NHS Trusts		58,880	29,049
	Donation to Rugby Hospital Radio		1,000	1,000
		Total	**59,880**	**30,049**
7	**Administration & support**			
	Office, stationery & postage		120	329
	Travel		0	0
	Marketing		0	0
	Fund raising equipment		698	667
	Uniforms		2,509	0
	Bank charges (refunds)		-119	-432
	Miscellaneous (including website & email costs)		1,363	1,652

	Total	**4,571**	**2,216**

8 Governance Costs

Subscriptions to Attend (includes insurance)	1,345	1,045
Examination of annual accounts	1,032	1,032
AGM Expenses	553	669
Total	**2,930**	**2,746**

9 Instant Access Funds

Natwest current account	50,682	54,561
Unity Bank current account	118,643	80,115
Coventry Building Society	120,000	85,000
Cash in Hand	120	120
Less designated funds	-2,645	-5,676
Total	**286,800**	**214,120**

10 Funds with 90 day notice

Hinckley & Rugby Building Society	120,000	85,000
Total	**120,000**	**85,000**

11 Movement in Value of equity investments

	Value 31/12/2025	Value 31/12/2024
M&G Charifund account	123,007	70,186
BLK Charities UK Bond Fund A	8,548	8,419
Blackrock Charities Growth and Income Fund Class A	5,211	4,923
Total	**136,766**	**83,528**

Net Movement	53,238
Less additional deposits made	40,000
Net movement in value of Equity Investments	**13,238**

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF FRIENDS OF ST CROSS HOSPITAL

I report to the Charity Trustees on my examination of the financial statements of Friends of St Cross Hospital (the charity) for the year ended 31st December 2025.

Responsibilities and basis of report

As the Charity Trustees of the charity you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's financial statements carried out under Section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under Section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. the accounting records were not kept in respect of the charity as required by Section 130 of the Act; or
2. the financial statements do not accord with those accounting records; or
3. the financial statements do not comply with the applicable requirements concerning the form and content of financial statements set out in the Charities (Accounts and Reports) Regulations 2011 other than any requirement that the financial statements give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

S. Bolton

S G Bolton FCA
Chartered Accountant

Central Chambers
45-47 Albert Street
Warwickshire
Rugby
CV21 2SG

Date: 21/1/26

FRIENDS OF ST CROSS HOSPITAL

FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31ST DECEMBER 2025

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Gift purchases ordered/invoiced, payments not cleared at year end		**0**	0
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