

THE ROYAL ARTILLERY CHARITABLE FUND

Incorporated under the Companies Act and Limited by Guarantee

REPORT AND CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

INCLUDING GROUP ACCOUNTS WITH THE ROYAL ARTILLERY ASSOCIATION (REGISTERED CHARITY NO 238197)

and

FINANCIAL STATEMENTS FOR THE ROYAL ARTILLERY CHARITABLE FUND (PERMANENT ENDOWMENT) (210202-18) and the ROYAL ARTILLERY BENEVOLENT FUND (210202-19) FOR THE YEAR ENDED 31 DECEMBER 2025 ARE INCLUDED UNDER A UNITING DIRECTION

Registered Company No: 163205

Registered Charity No: 210202

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TRUSTEES AND ADMINISTRATIVE INFORMATION FOR THE YEAR ENDED 31 DECEMBER 2025

President - The Master Gunner, St James's Park , Lieutenant General Sir Andrew Gregory KBE CB DL

Royal Artillery Charitable Fund (RACF) Trustees - The members of the RACF Trustee Board during the year ended 31 December 2025 and up to the date of the approval of this report, were as follows:-

Chairman Major General DM Cullen CB OBE

Trustees

Brigadier MN Pountain CBE	
Colonel MB Bishop MBE VR	(Retired 23rd April 2025)
Colonel J Bersin	(Appointed 24th June 2026)
Colonel DA Butt	(Retired 24th April 2026)
Colonel CE Comport OBE TD DL	
Colonel PJ Farrell ADC	
Colonel RA Forster	
Colonel P Haigh	(Appointed 23rd April 2025)
Colonel S I Hay	
Colonel BMD Ingham	(Retired 5th May 2026)
Colonel D Joyce	(Appointed 24th June 2026)
Colonel MD Relph MBE	
Lieutenant Colonel S J Howe	
Warrant Officer Class 1 (RASM) J Lightfoot	(Retired
Warrant Officer Class 1 (RASM) K Fisher)	(Appointed 24th June 2026)
Mr OJ Adams	(Appointed 19th November 2025)
Mr R Burchett	(Appointed 19th November 2025)
Mr WB De C Cussans	

A number of trustees are also involved in the governance of other charities referred to in this report. All trustees have made a declaration listing any related parties and potential conflicts of interest.

Regimental Secretary Colonel P Bates (Appointed 21 January 2025)

Finance Secretary Mrs B Hoblyn

Professional Advisors

Bankers Lloyds Bank PLC, 39 Piccadilly, London, W1V 0AA

Solicitors Wilsons, Alexandra House, St John's Street, Salisbury, Wiltshire, SP1 2SB

Auditors Saffery LLP, 71 Queen Victoria Street, London, EC4V 4BE

Investment Managers BlackRock Investment Management (UK) Ltd, 12 Throgmorton Avenue, London, EC2N 2DL

Address Artillery House, Royal Artillery Barracks, Larkhill, Wiltshire SP4 8QT.

Registered Company No 163205

RACF Registered Charity No 210202 **RAA Registered Charity No** 238197

TRUSTEES' REPORT FOR THE YEAR ENDED 31 DECEMBER 2025

Introduction

The RACF Trustees submit their annual report for the year ended 31st December 2025 under the Companies Act 2006, together with the audited financial statements for that year. The accounts comply with the Companies Act 2006, the charities' governing documents and the relevant Statement of Recommended Practice (the Charities SORP (FRS102)). The RACF is a company not for profit, limited by guarantee and not having share capital. It is governed by its Articles of Association. The Trustees' Report incorporates the directors' report for Companies Act purposes.

These accounts, including the comparatives, consolidate the results of The Royal Artillery Charitable Fund and, under its Group Accounts, its subsidiary charity the Royal Artillery Association (RAA). The RACF is the sole corporate trustee of the RAA and on the advice of our auditors, the RAA is now included as part of the RACF Group Accounts.

Objects

The objects of the RACF are to apply the charity's funds:

- In promoting the efficiency and welfare of all ranks of the Royal Artillery, whether Regular, Special Reserve, Reserve or Temporary and;
- In relief and assistance of any past, present or future members of the Royal Artillery whether Regular, Special Reserve, Reserve or Temporary and their dependants, and families and dependants of any deceased members, who are in need of such relief and assistance by reason of poverty, disability, sickness, infirmity or otherwise.

The objects of the RAA are to promote the efficiency of the Royal Artillery by:

- Maintaining contact between past and present members of the Royal Artillery, fostering mutual friendship between them and providing for social gatherings for them and;
- Fostering esprit de corps, comradeship and the welfare of the Royal Artillery and preserving its traditions.
- To relieve either generally or individually members of the RAA or past and present members of the Royal Artillery, and their dependants, who are in conditions of need, hardship or distress.

Organisation

The duties of the RACF Board of Trustees are laid down in the Articles of Association. The Board members provide a skills-based set of abilities and experience, with some representing the serving officers and soldiers of the Regiment. The RACF works closely with a number of other charities, in particular the Royal Artillery General Charitable Trust (RAGCT) and the Royal Artillery Institution (RAI), whose objects also support and promote efficiency within the Royal Artillery. The Board of Trustees meets at least twice a year as part of the Royal Artillery Board of Management alongside the trustees of the RAI. Subordinate to the Board of Trustees are the Investment Committee, the Welfare Committee and a Finance and General Purposes Committee. These committees comprise trustees from both RAI and RACF and others who have been co-opted for their skills and knowledge so as to ensure that high quality advice may be provided to the RACF Board. The reports of these committees form part of the agenda of the meetings of the RACF Board of Trustees. The trustees form the membership of the RACF. The Master Gunner's Committee sets the strategic framework for the Regiment and acts as an advisory board to the RACF Board of Trustees as required. The Chairman of the RACF is a member of the Master Gunner's Committee and updates the committee biannually on business undertaken by the Royal Artillery Board of Management.

Governance

In addition to the Articles of Association, the Welfare, Investment and Finance & General-Purpose committees have their own directives, which are reviewed and agreed regularly by the trustees. Powers delegated to the Secretariat are contained in the directives. Direction to the RAA NEC is contained in the RAA Rules and GAIs.

Secretariat policies, which are agreed by the trustees, are in place in order to ensure smooth and effective running of the charities. The charities' risk register is reviewed annually by the trustees. The register follows the model recommended by the Charity Commission. Identified risks are managed as laid down in the Risk Management Plan. For specific items, detailed briefs are sent to the trustees so they can consider issues in depth before meetings. Trustees also receive regular reports on the value and movement of the charity's investment portfolio. The Chairman of the trustees and the Regimental Secretary meet regularly (usually weekly) to discuss issues.

Charity Commission Governance Code

The RACF as one of the Royal Artillery charities, comes under the umbrella of the Confederation of Service Charities (Cobseo). Cobseo, in consultation with the Charity Commission, have produced a Service Charity toolkit based on the 2017 Charity Commission Governance guide. The trustees carried out a self-assessment process using the toolkit in 2019. This enabled the Board to identify a number of enhancements which can be considered to improve governance. This included a resolution to limit the tenure of trustees. A further self-assessment review was conducted in 2022. Overall, this showed an improvement since 2019 but identified some areas for further review. The Regimental Secretary conducted his own review in 2025, which Identified skills gaps in trustees, which initiated the recruitment of two new trustees with COO and Finance experience. Trustee self-assessment will take place in 2026.

Selection of Trustees of the RACF Board of Management

The Articles of Association state the process for the appointment of trustees. New trustees are appointed by Resolution of the existing trustees. Trustees are normally serving and retired members of the Royal Artillery.

The Master Gunner St James's Park as President is an ex-officio member of the RACF and is the Head of the Regimental Family, but he is not a trustee. The President proposes the Chairman, who will normally have been a Colonel Commandant. The appointment of the Chairman is then approved by resolution of the existing trustees. Trustees are selected for their skills and experience and their ability to understand and anticipate the needs of the serving and retired regiment. The trustees will normally include the Regimental Colonel, Colonel Reserves, Commandant Royal School of Artillery, Commander 7th Air Defence Group, Deputy Commander 1st Deep Reconnaissance Strike Brigade Combat Team, and the Royal Artillery Sergeant Major, who between them represent the interests of serving Gunner soldiers and officers. Veterans and family beneficiaries are represented by both serving and retired trustees.

Corporate Trustee

The RACF is the sole corporate trustee of the Royal Artillery Charitable Fund (Permanent Endowment) (RACF (PE) (210202-18), the Royal Artillery Benevolent Fund (RABF) (210202-19), the Royal Artillery Association (RAA) (238197) and the Kelly Holdsworth Artillery Trust (KHAT) (208359).

Uniting Direction

Under a uniting direction the accounts of the RACF (PE), and the RABF, are shown in these accounts. As indicated above the RAA funds have been included as part of the Group Accounts.

Key Management Personnel

The Regimental Secretary is the Chief Executive of the RACF and RAA and is responsible for: the day-to-day management of the charities' business; implementing policies agreed by the trustees and; the management of the charities' staff. The Finance Secretary is responsible to the Regimental Secretary for the accounting of funds and all financial records. The Welfare Secretary is responsible to the Regimental Secretary for processing all welfare applications and individual grants. The RAA Secretary is responsible for specific matters relating to the Association.

Review of Financial Activities

The following details refer to the consolidated figures of the RACF and RAA for 2025 and 2024. The disaggregated figures for RACF and RAA can be seen on the balance sheet and notes at pages 18 to 19 and 28 to 38.

The charities funds continue to be employed to support the efficiency and welfare of members of the Royal Artillery and to provide relief and assistance to past, present or future members of the Royal Artillery. The results of the charities activities are summarised on page 16.

In 2025 the charities had an excess of Expenditure over Income before gains on investments of £2,608,374 (2024: £737,138 excess of Income over Expenditure). After investment gains of £3,472,285 (2024: gains of £2,720,034) there was a net increase of funds of £863,911 (2024: net increase £3,457,172).

Total income decreased by £606,803 to £1,752,335 mainly due to a decrease in legacies received in the year. There were increases in Branch Income due to higher receipts across the various branches, increases in intangible income (due to change over of staff from civil service and FTRS), decrease investment income (due to lower dividend payments).

Income from the Service Giving Scheme increased by £6,981 to £275,400, which was 16% of income received.

There were 14 legacies totalling £325,778. This income includes 1 accrued legacy of £4,756. There were an additional 182 donations and grants, totalling £56,617. Investment income also decreased by £9,163 which was 11.56% lower than was budgeted.

There are four main income streams. They are:

- Investment income.
- Legacies.
- Service Pay Giving Scheme (SPGS), where all serving personnel are encouraged to give part of their pay to the charities.
- Donations.

Expenditure on charitable activities increased by £2,727,983 to £4,222,890 (2024: £1,494,907). This was mainly due to:

- Grants Payable - £2,695,000 provision to RAM for RACF proportion of the capital grant
- Salaries increased by £39,819 mainly due to a decrease in Wages and Salaries in kind due to a changeover staff from Civil Service to FTRS.
- Support costs overall increased by £40K, mainly due to cottage expenses, office cost due a tech refresh of all charity computer assets due to the outdated equipment and increase T&S costs due to the RAA Secretary carrying out an extensive travel programme over the summer visiting branches.

Review of Financial Activities continued

- Grants from RACF to individual beneficiaries totalled £573,905 of which £183,723 was spent from the restricted RABF Funds, and the remaining £390,182 from the RACF (2024: £567,830: RABF £197,777, RACF £370,053). Overall there was a slight increase of £6K from 2024 to 2025.
- Grants to regiments totalled £303,619 (2024: £329,522). This was made up of: of regimental individual welfare cases – £98,010; annual regimental welfare grants - £91,750; sports – £86,349; battery grants - £27,510.
- There were no grants to betterment in 2025.

The costs of raising funds increased by £660 to £9,968 (2024: £9,308).

Charitable Activities

The RACF's principal activities during the year were as follows:

- Provision of assistance to those in need by reason of poverty, disability, sickness, infirmity or otherwise - £573,905 of which the £183,723 was spent from the restricted RABF Funds, and the remaining £390,182 from the RACF.
    - The prime method of achieving this object is by making grants to individuals.
    - Gunners in need, both serving and retired, and their dependants, are identified in a variety of ways and cases normally come from one of the following organisations: Social Services, Soldiers Sailors Airmen and Families Association (SSAFA), Royal British Legion (RBL), Officers Association (OA), Unit Welfare Officers, RAA and other regimental charities.
    - Once a Gunner, or his / her dependant, is identified as being in need, a trained external assessor, normally a member of SSAFA, OA or the RBL, interviews the potential recipient and then makes a report to the RACF. If the case involves a serving Gunner then the Unit Welfare Officer may initiate a report.

The RACF and RABF then assesses the case report and allocates charitable funds, in consultation with other eligible charities if appropriate. The proportion found by the RACF/RABF can vary depending on circumstances and is not guaranteed. On average during the year it was 36% of the total. (2024 – 36%). The external assessor decides whether the need has been met.

- Funds to relieve need are paid through the almonising organisation rather than to the individual.
- The RACF assisted 624 individual welfare cases in 2025 with grants totalling £573,905 (2024: 710 cases), of which 101 (2024: 91) were serving members of the Regiment grants totalling £98,010 other ineligible cases were declined, as they were either not Gunners or the request for support was no longer needed or out of scope (eg medical or legal fees) or duplications.
- In addition to the above, £68,323 (2024: £71,025) was paid in grants to 45 (2024: 47) Kelly Holdsworth beneficiaries and a further £22,425 (2024: £32,350) in Christmas grants to 302 (2024: 408) recipients.
- The total number of cases assisted in 2024 were 971 (2024: 1,118).
- No case that was assessed as eligible for and still requiring assistance was declined.
- Among the 624 individual cases, the average gross grant was £856 per case. In most instances additional funds were granted by the RBL, Army Benevolent Fund (ABF), the OA and other military and civilian charities.

Charitable Activities continued

- Promotion of efficiency and Welfare:
    - RACF Welfare grants totalling £91,750 were made to 22 Regular and Reserve regiments / units, in order to help deal with individual cases and support unit welfare initiatives.
    - Grants totalling £86,349 were made to Gunner sport from RACF, via the RAI, in order to assist in the maintenance of fitness and morale.
    - 37 Grants to totalling £27,510 were made from RAA to batteries to promote comradeship and esprit de corps (2024: 44 totalling £28,774).
    - There were no betterment grant made from RACF in 2025.

- ABF the Soldiers' Charity. ABF has supported a large number of Gunner cases. This year the RACF donated £79.5K to the ABF to assist them in making grants towards other smaller, specific purpose charities that support Gunners and their dependants.

- General. The RACF has provision, where appropriate, through the KHAT, to help with dependants' education costs when serving Gunners die or are in need. The RABF owns four cottages, which house Gunners in need. The RACF also helps maintain Gunner memorials.

The RAA's principal activities during the year were as follows:

- Making grants to support comradeship and welfare; raising and maintaining the profile of the RAA in order to improve comradeship for Gunners, both serving and retired;
- Providing support to members and; planning and organising national RAA events.

Apart from support to national RAA events, branches, staff and running costs, the RAA made 38 grants worth £27,510 to batteries to promote comradeship and esprit de corps (2024: 37 totalling £28,774). 7 Grants worth £1,523 in support of Regiments and 1 grant worth £287 were made in support of branches (2024: 0 totalling £NIL). Grants are allocated to enhance the collective well-being of the Regiment and its individual members, serving and retired, by supplementing shortfalls in funding on comradeship projects.

Public Benefit

The Objects of the charities are to promote efficiency ,welfare, comradeship and esprit de corps within the serving Regiment and to assist those in need who are serving or who have served their country through service in the Royal Regiment of Artillery, and their dependants. Inextricably linked with this Object is the aim of contributing to the public good by service to the Sovereign, the Country and all its citizens. The RACF contributes considerable public benefit to the local and national community by relieving need among members of the regimental family. This in turn maximises the likelihood of the charity's beneficiaries maintaining their place as valuable, self-sufficient members of the community who are able to make a positive contribution to society. The charity works in tandem with the SSAFA, the ABF and the RBL. The trustees have taken due regard of the Charity Commission's guidance on Public Benefit.

The charity has sufficient funds to support its future operations and deliver its charitable Objects. Research carried out by the RBL has shown that there is still a very large ex-Service community, however the number of ex-servicemen who saw service in the Second World War and during National Service will gradually diminish over the next 10 years. In the future it is assessed that, while the volume of cases might reduce, the greater complexity of needs arising from service in the Iraq and Afghanistan campaigns, may increase the cost of providing support to those in need. It is also anticipated that the recent significant increases in food and fuel costs may generate additional requests for support.

Future Plans

Based on an assessment that future income will remain steady in the long term, the trustees aim to maintain current expenditure in order that RACF continues to support efficiency and welfare in the Royal Regiment and to aid all members of the regimental family who are in need. Should income levels drop significantly, trustees could generate additional funds by liquidating investment assets, however this would need to be balanced by the requirement to maintain investment income for future generations. Alternatively, trustees could implement savings measures against forecasted expenditure which are presented to them annually.

The efforts of the Royal Artillery Association to promote its activities and objects has seen a significant increase in membership from both the serving and retired elements of the Regimental Family. There are now 86 Branches which include traditional geographical locations and newly formed national interest groups such as Motorcyclists, e-sports, Angling etc. Current active membership is circa 3500 which is an increase of 1500 over the past two years.

In 2025 the trustees agreed to make a capital grant of £4M to Royal Artillery Museum (RAM). in support of the museum building project which is estimated to cost £13M. Funding for this will be split as follows: RAML – to provide £4M; RA Charities – to provide a grant of £4M; Fundraising – to deliver £5M. This is a 6-year project (2024-2029). Of the £4M grant RACF trustees agreed to pay 70% of the £4M of which overall £150K had already been paid. Therefore, the RACF made a provision of £2,695,000 in the 2025 accounts. While this a grant from the RA Charities, not a loan, it is conditions based and the funds will be released during the project timeline only if those conditions are met, these terms and conditions have been laid out in a legal grant agreement and signed by both the RA Charities and RAM.

Reserves Policy

The trustees' policy is to maintain a sufficient level of reserves to: provide a stable base and income generation for the charities' continuing activities; generate sufficient funds to cover routine management and administrative costs and; enable the charities to respond to any emergency applications for grants which may arise from time to time. The following figures show the combined funds of RACF and RAA. Disaggregated figures for the RACF can be found on pages 18 and 28 to 37 and details for the RAA reserves can be found in the separate RAA accounts.

Total funds for the charities as at 31 December 2025 were £43,976,958 (2024: £43,113,047).

Unrestricted reserves of the RACF were £27,475,298 (2024: £27,745,582) of which are not all free reserves.

Restricted Income funds for Benevolence were £6,483,840 (2024: £5,947,169) of which a large proportion is represented by investments.

Permanent Endowment were £8,019,052 (2024: £7,466,731) of which a large proportion is represented by investments.

Designated Funds were £1,998,768 (2024: £1,953,566) of which £1,893,686 (2024: £1,843,823) is for the purpose of the RAA and their specific aim and objectives and £105,084 (2024: £105,084) for the purpose of memorials.

Our risk-based approach to determining our free reserves requirement is carried out, based on the anticipated future needs of the regimental family, and the management of financial risks, particularly the uncertainty of future income from other sources.

Reserves Policy continued

The effect on the charity's investments as a result of external geopolitical events demonstrates the benefit of maintaining strong reserves in order to be able weather such market fluctuations while maintaining required levels of investment income.

Trustees review the level of reserves regularly to ensure funds are available to deliver welfare services and programmes, and to secure, as far as possible, future financial viability. Our annual review of reserves included assessing the impact of the invasion of Ukraine and the cost of living crisis on our business plans, projected income and expenditure, and on our investments.

Following that review, we determined that we should hold a minimum of £23,000,000 (£22,000,000 RACF and £1,000,000 RAA) in free reserves to be assured that we are able to sustain the support we provide to the regimental family in the long term as well as meet other obligations, irrespective of fluctuations in income and without creating the need to actively fundraise. This sum, held as part of our investment portfolio, is judged to be capable of generating sufficient investment income to meet foreseeable needs. With free reserves of £27,475,298 they currently exceed this minimum reserve outline in the policy. The trustees are content that the additional funds we hold provide ability to disinvest in order to support major capital projects if and when required, but in the meantime are held as investments generating additional income.

In 2025 the investment portfolio generated £680,645 of Income for the charities which represented 38.8% of total income received.

Without this level of income the charities' activities would be significantly curtailed.

Trustees believe that investments should be maintained at the current levels, in order to generate income and provide for current needs whilst ensuring the charities remain well placed to meet future requirements. The trustees recognise that they have no long term mandated liability for any particular level of financial grants or activity. They therefore have the ability to reduce expenditure to match income in the event of income reducing.

Investment Policy

The trustees' Investment Committee meets twice a year to consider the performance of the RACF's investments which are managed on a discretionary basis by BlackRock Investment Management (UK) Ltd.

The investment objective is to create sufficient income and capital growth to enable the charity to carry out their charitable objectives. The charity is expected to exist in perpetuity and investments are managed to meet the investment objective and ensure this sustainability. The charity's funds are invested on an aliquot proportion in the same funds as the other Gunner welfare / efficiency charities. This is in order to achieve economies of scale in relation to investment cost.

The trustees have given the fund managers discretion to manage the portfolio within an agreed risk profile and against agreed benchmarks. This is contained in a written directive.

At the bi-annual meeting with the investment managers the Investment Committee considers the state of the financial markets and measures the fund managers' on-going performance against specific agreed benchmarks, namely 15% FTSE All Share Index, 55% MSCI ACWI ex UK Index, 7.5% FTSE All Stocks Gilt Index, 5% iBoxx Sterling Non-Gilts Index, 10% IPD UK All Balanced Funds Index, 5% Alternative (IA Sector Targeted Absolute Return) and 2.5% Cash (Sterling Overnight Index Average).

Having compared performances over the last 1, 3 and 5 years, the Investment Committee are of the view that the investments have done reasonably well in relation to the market and relevant benchmarks over the longer

Investment Policy Continued.

term. While there is currently no case to prompt a change of investment policy, the performance of the fund manager will be subject to further review this year.

Environmental Governance and Social Considerations

The RACF's and RAA's investments are not managed with any specific environmental, social and governance (ESG) restrictions. However it is expected that the RA charities' investment managers have clearly defined ESG investment policies and that the investments are managed by an investment company which is a signatory the UN Principles of Responsible Investment and which takes account of Environmental, Social and Governance (ESG) factors in their research and investment decision making process.

Fundraising

The trustees are very clear that all fundraising must be legal, open, honest and respectful. The charity does not actively engage in regular and organised fundraising, although it does receive donations and legacies. It receives the bulk of its income through investments and the Royal Artillery's 'service giving scheme'. The facility exists for individuals or organisations to make voluntary donations online. The charity does not work with any commercial partner or professional fundraisers except in order to operate an online donation facility such as 'Enthuse' and 'Just Giving'. When donations are received, they are mainly as a result of advertisements on the Gunner website and publications, and from open, group briefings to members of the serving Regiment. In addition, regiments and other Gunner organisations are encouraged to engage in sponsored activities to raise funds. The charity does not solicit funds through direct approaches to individuals via mailshots or online unless consent has been obtained.

Regiments, units, RAA Branches and individuals who raise funds for the charity are provided with sealed collection buckets. In the event of a complaint about any such activity, it is investigated by the Regimental Secretary. (No complaints were received in 2025). As a charity that deals with vulnerable service personnel, veterans and their dependants, all staff are aware of the requirement to treat everyone fairly and kindly with no intrusive or persistent requests or approaches for funds or undue pressure to donate.

Trustee Training

Trustee responsibilities and necessary training is taken very seriously. All new trustees are briefed by the Regimental Secretary on their roles and responsibilities. They are provided with the Charity Commissioners handbook "The Essential Trustee" as well as the Articles of Association as part of their induction. Recent RACF accounts, meeting minutes and policy documents are also provided. Trustee briefings and training take place, and members of the Board are encouraged to attend external trustee training and investment briefs.

The trustees maintain a continuous oversight of the principal areas of the charity's operations and the major risks, which may arise in these areas. In the opinion of the trustees the charity has established resources and review systems which, under normal conditions, should allow the risks identified to be mitigated to an acceptable level. A risk management plan is produced and approved by trustees each year and managed actively by the trustees, the Regimental Secretary and his staff.

Risk Management

The trustees maintain a continuous oversight of the principal areas of the charity's operations and the major risks, which may arise in these areas. In the opinion of the trustees the charity has established resources and review systems which, under normal conditions, should allow the risks identified to be mitigated to an acceptable level. A risk management plan is produced and approved by trustees each year and managed actively by the trustees, the Regimental Secretary and his staff.

Risk Management continued

The main risks are:

- Insufficient income to meet the need: This is managed by careful budgeting, the investment and reserves policy and by controlling the level of support provided to beneficiaries.
- Fraud: This is guarded against by having policies in place to ensure regular checks are made and that all transactions are properly authorised by two signatories.
- Conflict of interest amongst trustee members. A register of trustee interests is kept and updated annually. At the start of committee and BoM meetings, trustees are reminded to declare any conflict arising from the agenda so that appropriate action can be taken.
- Reputational damage arising from activities such as inappropriate fundraising. This is mitigated by robust RAA Rules and General Administrative Instructions (GAIs) and the monitoring of branch fundraising activities.

Remuneration Policy

No trustee is paid for services as a trustee or related work, though travel and subsistence costs incurred as a trustee are reimbursed. The trustees review staff salaries annually, and take into account the MoD pay awards for similar grades, when recommending any pay increases.

Employees

The RACF aims to be an organisation for which employees enjoy working and where they feel supported, valued, empowered and developed. Employees are kept fully informed about the aims and objectives of the charity and how it is achieving them. Employees are encouraged to contribute suggestions to help improve working processes and to achieve best practice. The charity is an equal opportunities employer and is committed to training and developing its staff.

Trustees' Liability

The trustees are the members of the RACF and the liability of the members for the debts of the RACF is limited to an amount not exceeding one pound.

Statement of Trustees' Responsibilities

The trustees (who are also directors of the RACF for the purposes of Company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable charity and company law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice (UK GAAP).

The Company and charity law applicable in England & Wales and UK GAAP requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company. This includes details of income and expenditure and the application of resources for the period. In preparing these financial statements, the trustee are required to:

- select suitable accounting policies and then apply them consistently;
- adhere to the methods and principles in the Charities Statement of Recommended Practice (Charities SORP (FRS 102));
- make judgements and estimates that are reasonable and prudent;

Statement of Trustees' Responsibilities continued

- state whether applicable accounting standards have been followed, subject to any material departures which are to be disclosed and explained in the financial statements;
- prepare the financial statements on a going-concern basis, unless it is inappropriate to presume that the charity will continue in business.

The trustees are also responsible for safeguarding the assets of the charity, including taking reasonable steps to prevent and detect fraud and other irregularities.

Statement as to Disclosure of Information to Auditors

The financial statements have been prepared in accordance with the accounting policies set out in notes to the accounts and comply with: the Companies Act 2006; the charity's governing document; the Charities Acts 2011 and; the SORP applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)).

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

This report has been prepared under the special provisions of Part 15 of the Companies Act 2006.

On behalf of the trustees 30 June June 2026



Major General DM Cullen CB OBE
Chairman RACF Board of Management

INDEPENDENT AUDITORS REPORT TO THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2025

Opinion

We have audited the financial statements of the Royal Artillery Charitable Fund (the 'parent charitable company') and its subsidiary (the 'group') for the year ended 31 December 2025 which comprise the Consolidated Statement of Financial Activities, Consolidated Statement of Income and Expenditure, Consolidated Balance Sheet, Charity Balance Sheet, Consolidated Cash Flow Statement and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the affairs of the group and the parent charitable company as at 31 December 2025 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group or the parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our

opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact.

We have nothing to report in this regard.

Other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report which includes the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report which includes the Directors' Report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent charitable company and their environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 require us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and to take advantage of the small companies exemption in preparing the Trustees' Annual Report and the Strategic Report.

Responsibilities of trustees

As explained more fully in the Statement of Trustees' Responsibilities set out on page s 10-11, the trustees (who are also the directors of the parent charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group and the parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going

concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or the parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditors under the Companies Act 2006 and report in accordance with regulations made under that Act.

Our objectives are to obtain reasonable assurance about whether the group and parent financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud are detailed below.

Identifying and assessing risks related to irregularities:
We assessed the susceptibility of the group and parent charitable company's financial statements to material misstatement and how fraud might occur, including through discussions with the trustees, discussions within our audit team planning meeting, updating our record of internal controls and ensuring these controls operated as intended. We evaluated possible incentives and opportunities for fraudulent manipulation of the financial statements. We identified laws and regulations that are of significance in the context of the group and parent charitable company by discussions with trustees and updating our understanding of the sector in which the group and parent charitable company operate.

Laws and regulations of direct significance in the context of the group and parent charitable company include The Companies Act 2006 and guidance issued by the Charity Commission for England and Wales.

Audit response to risks identified:
We considered the extent of compliance with these laws and regulations as part of our audit procedures on the related financial statement items including a review of financial statement disclosures. We reviewed the parent charitable company's records of breaches of laws and regulations, minutes of meetings and correspondence with relevant authorities to identify potential material misstatements arising. We discussed the parent charitable company's policies and procedures for compliance with laws and regulations with members of management responsible for compliance.

During the planning meeting with the audit team, the engagement partner drew attention to the key areas which might involve non-compliance with laws and regulations or fraud. We enquired of management whether they were aware of any instances of non-compliance with laws and regulations or knowledge of any actual, suspected or alleged fraud. We addressed the risk of fraud through management override of controls by testing the appropriateness of journal entries and identifying any significant transactions that were unusual or outside the normal course of business. We assessed whether judgements made in making accounting estimates gave rise to a possible indication of management bias. At the completion stage of the audit, the engagement partner's review included ensuring that the team had approached their work with appropriate professional scepticism and thus the capacity to identify non-compliance with laws and regulations and fraud.

There are inherent limitations in the audit procedures described above and the further removed non -compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.
A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the parent charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the parent charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the parent charitable company and the parent charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Cara Turtington (Senior Statutory Auditor)
for and on behalf of Saffery LLP

Statutory Auditors
71 Queen Victoria Street
London

EC4V 4BE

Date: 30 June 2026

Saffery LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006

CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 DECEMBER 2025

	Notes	Unrestricted Income Fund £	Restricted Funds (Benevolence) £	Permanent Endowments £	Total £	Total £
Income and endowments from:					**2025**	**2024**
Donations and legacies inc SPGS	**2**	880,233	2,335	-	882,568	1,506,190
Investment Income	**3**	491,638	189,007	-	680,645	689,808
Income from charitable activities		-	9,637	-	9,637	9,584
Other Income	**4**	25,952	-	-	25,952	32,138
RAA Branch Income		153,533	-	-	153,533	121,418
Total income before Expenditure		**1,551,356**	**200,979**	**-**	**1,752,335**	**2,359,138**
Expenditure on:						
Raising funds	**5**	(9,968)	-	-	(9,968)	(9,308)
Net income available for charitable activities		**1,541,388**	**200,979**	**-**	**1,742,367**	**2,349,830**
Charitable activities	**6**	4,000,711	200,979	21,200	4,222,890	1,494,907
RAA Branch Expenditure		127,851	-	-	127,851	117,785
Total expenditure		**4,138,530**	**200,979**	**21,200**	**4,360,709**	**1,622,000**
Net income for the year before gains on investments		**(2,587,174)**	**-**	**(21,200)**	**(2,608,374)**	**737,138**
Net gains on investment assets		2,362,093	536,671	573,521	3,472,285	2,720,034
Net income and net movement in funds		**(225,081)**	**536,671**	**552,321**	**863,911**	**3,457,172**
Total funds brought forward		29,699,147	5,947,169	7,466,731	43,113,047	39,655,875
Total funds carried forward		**29,474,066**	**6,483,840**	**8,019,052**	**43,976,958**	**43,113,047**

The notes on pages 21 to 39 form part of these financial statements

CONSOLIDATED SUMMARY OF INCOME AND EXPENDITURE FOR THE YEAR ENDED 31 DECEMBER 2025

	2025 £	2024 £
Total Income	1,752,335	2,359,138
Total Expenditure	4,339,509	1,600,800
Unrealised/realised gains and losses on:		
Revaluation of Investments	2,898,764	2,270,763
Net income for the year	311,590	3,029,101

Total Income comprised of £1,551,356 unrestricted funds and £200,979 for restricted funds. A detailed analysis of income and expenditure by source is provided in the Statement of Financial Activities.

Expenditure comprises £4,138,530 for unrestricted funds and £200,979 for restricted funds and excludes the permanent endowment funds.

The revaluation of investments excludes the permanent endowment funds.

The summary income and expenditure account is derived from the Statement of Financial Activities on page 16 which together with the notes to the financial statements on pages 21 to 38 provide full information on the movement during the year on all funds of the charity.

BALANCE SHEETS
AT 31 DECEMBER 2025

	Notes	Group 2025 £	Group 2024 £	RACF 2025 £	RACF 2024 £
Fixed assets					
Tangible	7	826,800	848,000	826,800	848,000
Investments	8	42,701,374	39,149,237	41,386,172	37,943,440
		43,528,174	39,997,237	42,212,972	38,791,440
Current assets					
Debtors	9	79,861	1,011,597	108,534	1,029,783
Short Term Deposits	10	2,776,392	1,835,248	2,452,982	1,435,345
Cash on Current Account		52,909	54,603	47,909	50,591
Branch Bank balances		287,021	261,339	-	-
		3,196,183	3,162,787	2,609,425	2,515,719
Current liabilities					
Creditors: Amounts falling due within one year	11	(52,399)	(46,978)	(44,123)	(42,593)
Grants Payable (RAM)		(2,695,000)	-	(2,695,000)	-
Net current assets/(liabilities)		448,784	3,115,810	(129,698)	2,473,126
Total assets less current liabilities		43,976,954	43,113,047	42,083,274	41,264,566
Provision for Liabilities		-	-	-	-
		43,976,958	43,113,047	42,083,274	41,264,566

BALANCE SHEETS
AT 31 DECEMBER 2025

Funds					
Unrestricted	**12**	27,475,298	27,745,581	27,475,298	27,745,582
Designated	**12**	1,998,768	1,953,566	105,084	105,084
Restricted Income	**12**	6,483,840	5,947,169	6,483,840	5,947,169
Permanent Endowment	**12**	8,019,052	7,466,731	8,019,052	7,466,731
		43,976,958	43,113,047	42,083,274	41,264,566

As permitted by Section 408 of the Companies Act 2006 no separate Statement of Financial Activities for the charity alone has been presented. The net surplus of the parent company charity for the year was £845,398 (2024: £3,475,937).

Approved by the RACF Board of Management on 30 June 2026

.....
Major General DM Cullen CB OBE
Chairman RACF Board of Management

The notes on pages 21 to 39 form part of these financial statements.

Company number: 163205

CONSOLIDATED CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 DECEMBER 2025

	Note	2025 £	2024 £
Net cash used in operating activities	1	364,341	(860,757)
Cash flows from investing activities			
Dividends, interest and rents from investments		680,645	689,808
Purchase of investments		(20,805,016)	(14,367,155)
Proceeds from sale of investments		20,876,470	14,386,391
Net cash generated in investing activities		752,099	709,044
Net increase in cash & cash equivalents		1,116,440	(151,713)
Cash and cash equivalents at the beginning of the year		2,325,271	2,476,984
Cash and cash equivalents at end of the year	2	3,441,711	2,325,271

Notes to the cash flow statement

1. Reconciliation of net movement in funds to net cash flow from operating activities

	2025 £	2024 £
Net movement in funds	863,911	3,457,173
(Gains)/losses on Investments	(3,472,285)	(2,720,034)
Investment income	(680,645)	(689,808)
Investment aliquot changes	-	-
Decrease/(increase) in debtors	931,735	(948,981)
Increase/(decrease) in creditors	2,700,425	19,693
Depreciation charge	21,200	21,200
Net cash used in operating activities	364,341	(860,757)

2. Analysis of cash and cash equivalents and net debt

	At 1 Jan 2025 £	Cash Flow £	At 31 Dec 2025 £
Cash on short term deposit	1,835,248	941,144	2,776,392
Cash current account	54,603	(1,694)	52,909
Cash balance held in investments	174,081	151,308	325,389
Cash held by branches	261,339	25,682	287,021
Net cash provided by operating activities	**2,325,271**	**1,116,440**	**3,441,711**

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

1. Accounting policies

The Royal Artillery Charitable Fund is a company limited by guarantee incorporated in England and Wales. The registered office is Artillery House, Royal Artillery Barracks, Larkhill, Salisbury, SP4 8QT.

Basis of accounting

The financial statements have been prepared under the historic cost convention, with the exception of listed investments which are included at their market value. The accounts (financial statements) have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (Charites SORP (FRS 102)) and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) the Companies Act 2006 and UK Generally Accepted Accounting Practice.

The Royal Artillery Charitable Fund constitutes a public benefit entity as defined by FRS102.

These accounts present the results of The Royal Artillery Charitable Fund and its subsidiary charity the Royal Artillery Association. The results have been consolidated on a line by line basis.

Going Concern

The trustees have a reasonable expectation that the RACF has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis in preparing the annual financial statements.

Subscriptions and donations

Subscriptions and donations have been included on the basis of amounts receivable during the year.

Legacy income

Income from legacies is taken to the Statement of Financial Activities when received or receipt is probable and the value can be measured with sufficient reliability.

Interest and dividends on investments

Income from investments including interest on short term deposits are included on a receivable basis.

Expenditure and support costs

Expenditure is recognised in the period in which it is incurred and includes attributable VAT which cannot be recovered.

Supports costs are those costs which have not been directly allocate to an activity of the charities but nevertheless support these activities.

Grant expenditure

Grants payable are payments made in furtherance of the charitable objects of the charities. These are accrued once the recipient has been notified of the grant award. The notification gives the recipient a reasonable expectation that they will receive the grant.

Grant expenditure continued

Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty as to the timing of the grant or the amount of grant payable.

Fixed asset investments

Investments are stated at market value. The unrealised movement in market value from one year to another is recognised in the statement of financial activities.

Tangible Fixed assets

Freehold properties are stated at deemed cost and are depreciated over their estimated useful lives of 50 years. Land is stated at deemed cost and is not depreciated.

Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks and other short-term liquid investments with original maturities of three months or less.

Financial Instruments

The charities only have financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method. Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Fund accounting

Unrestricted funds are available to use to further any of the purposes of the charities.

Designated funds are unrestricted funds of the charities which the trustees have decided at their discretion to set aside to use for a specific purpose.

Restricted funds are donations which the donor has specified are to be solely used for particular areas of the charity's work or specific projects being undertaken by the charities.

The permanent endowment fund relates to funds received over the years from the investment portfolio where the capital received needs to be retained for the long term.

Pensions

Staff are enrolled in a NEST pension scheme. Contributions are charged in the Statement of Financial Activities as they become payable.

Critical estimates and judgements and key sources of estimation uncertainty

In the application of the charities' accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision effects both current and future periods.

There are no critical estimates, judgements or key sources of estimation uncertainty in 2024 or 2023.

2. 2025 Donations and legacies inc SPGS

	Unrestricted	Restricted	Permanent Endowment	Total
		2025		
	£	£	£	£
Officers' subscriptions	107,595	-	-	107,595
Soldiers' subscriptions	167,805	-	-	167,805
Retired Donations	16,694	-	-	16,694
Income tax recoverable (gift aid)	5,465	-	-	5,465
Donations and Grants	56,167	-	-	56,167
Intangible Income – Wages in Kind	180,729	2,335	-	183,064
Fundraising	20,000	-	-	20,000
Legacies	325,778	-	-	325,778
	880,233	2,335	-	882,568

2024 Donations and legacies inc SPGS Comparison

	Unrestricted	Restricted	Permanent Endowment	Total
		2024		
	£	£	£	£
Officers' subscriptions	105,042	-	-	105,042
Soldiers' subscriptions	163,377	-	-	163,377
Retired Officers Donations	18,233	-	-	18,233
Income tax recoverable (gift aid)	9,446	-	-	9,446
Donations and Grants	99,766	-	-	99,766
Intangible Income – Wages in Kind	135,944	1,147	-	137,091
Legacies	973,235	-	-	973,235
	1,505,043	1,147	-	1,526,190

3. 2025 Investment Income

	Unrestricted	Restricted	Permanent Endowment	Total
		2025		
	£	£	£	£
Investments	491,638	189,007	-	680,645
	491,638	189,007	-	680,645

2024 Investment Income Comparison

	Unrestricted	Restricted	Permanent Endowment	Total
		2024		
	£	£	£	£
Investments	499,849	189,959	-	689,808
	499,849	189,959	-	689,808

4. 2025 Other Income

	Unrestricted	Restricted	Permanent Endowment	Total
		2025		
	£	£	£	£
Interest received on short term deposits	25,234	-	-	25,234
Event income	(499)	-	-	(499)
Merchandise income	20	-	-	20
Christmas card income	1,197	-	-	1,197
	25,952	-	-	25,952

2024 Other Income Comparison

	Unrestricted	Restricted	Permanent Endowment	Total
		2024		
	£	£	£	£
Interest received on short term deposits	31,136	-	-	31,136
Event income	938	-	-	938
Merchandise income	52	-	-	52
Christmas card income	942	-	-	942
Alanbrooke Club	(930)	-	-	(930)
	32,138	-	-	32,138

5. 2025 Cost of Raising Funds

	Unrestricted	Restricted	Permanent Endowment	Total
		2025		
	£	£	£	£
Fundraising costs	9,968	-	-	9,968
	9,968	-	-	9,968

2024 Cost of Raising Funds Comparison

	Unrestricted	Restricted	Permanent Endowment	Total
	£	£	£	£
Fundraising costs	9,308	-	-	9,308
	9,308	-	-	9,308

6. 2025 Charitable Activities

	Unrestricted	Restricted	Permanent Endowment	Total
		2025		
Welfare	£	£	£	£
Welfare grants – 971 (2024: 1,118) individual cases	390,182	183,723	-	573,905
Welfare grants to institutions:				
Gunner Magazine	10,000	-	-	10,000
Royal Artillery Sports	86,349	-	-	86,349
Army Benevolent Fund	79,500	-	-	79,500
Other Grants:				
Regiments and Batteries	91,750	-	-	91,750
Regimental Welfare/Comradeship	27,510	-	-	27,510
RAM	2,847,469	-	-	2,847,469
NMA Maintenance	8,961	-	-	8,961
Awards	2,016	-	-	2,016
General grants	12,033	-	-	12,033
RA Memorials	810	-	-	810
Events				
RA Assembly	18,454	-	-	18,454
NMA	5,141	-	-	5,141
Gunner Sunday	1,455	-	-	1,455
	3,581,630	183,723	-	3,765,353
Support Cost to Charitable Activities:				
Wages and salaries	130,625	-	-	130,625
Employers Pension Contribution	3,226	-	-	3,226
Employers Nationals Insurance	10,757	-	-	10,757
Wages and salaries in kind	180,729	2,335	-	183,064
	325,337	2,335	-	327,672
Insurance	3,218	-	-	3,218
Printing, stationery and advertising	4,979	-	-	4,979
Office cost (inc. publicity & postage, IT)	27,628	-	-	27,628
T&S	24,273	-	-	24,273
Branch travel	10,748	-	-	10,748
Misc	(7,066)	-	-	(7,066)
Training	459	-	-	459
Bank charges	1,067	-	-	1,067
Cottage expenses	-	14,921	-	14,921
Depreciation (Cottages)	-	-	21,200	21,200
Audit and accountancy fees	25,308	-	-	25,308
Legal and professional fees	3,130	-	-	3,130
Total support costs	419,081	17,256	21,200	457,537
2025 Total Expenditure	4,000,711	200,979	21,200	4,222,890

NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 DECEMBER 2025

2024 Charitable Activities Comparison

	Unrestricted	Restricted	Permanent Endowment	Total
		2024		
Welfare	£	£	£	£
Welfare grants – 1,118 (2023: 1,187) individual cases	370,053	197,777	-	567,830
Welfare grants to institutions:				
Gunner Magazine	10,000	-	-	10,000
Royal Artillery Sports	80,712	-	-	80,712
Army Benevolent Fund	79,500	-	-	79,500
Other Grants:				
Regiments and Batteries	86,300	-	-	86,300
Regimental Welfare/Comradeship	28,774	-	-	28,774
RAM	93,166	-	-	93,166
Betterment Grants	116,015	-	-	116,015
NMA Maintenance	3,324	-	-	3,324
Awards	3,202	-	-	3,202
General grants	5,990	-	-	5,990
RA Memorials	9,354	-	-	9,354
Events				
RA Assembly	17,431	-	-	17,431
NMA	5,726	-	-	5,726
Gunner Sunday	1,381	-	-	1,381
	910,928	197,777	-	1,108,705
Support Cost to Charitable Activities:				
Wages and salaries	130,663	-	-	130,663
Employers Pension Contribution	7,278	-	-	7,278
Employers Nationals Insurance	12,821	-	-	12,821
Wages and salaries in kind	135,944	1,147	-	137,091
	286,706	1,147	-	287,853
Insurance	2,523	-	-	2,523
Printing, stationery and advertising	1,927	-	-	1,927
Office cost (inc. publicity & postage, IT)	17,353	-	-	17,353
T&S	14,721	-	-	14,721
Branch travel	10,462	-	-	10,462
Misc	2,974	-	-	2,974
Training	180	-	-	180
Bank charges	727	-	-	727
Cottage expenses	-	1,766	-	1,766
Depreciation (Cottages)	-	-	21,200	21,200
Audit and accountancy fees	17,892	-	-	17,892
Audit under provision in 2023	804	-	-	804
Legal and professional fees	5,820	-	-	5,820
Total support costs	362,089	1,766	21,200	386,202
2024 Total Expenditure	1,273,017	200,690	21,200	1,494,907

6. Charitable Activities continued

The average number of persons employed by the Fund during the year was:

	2025 Number	2024 Number
Office and administration	5	4

There were no employees with emoluments above £60,000. The following payments were made to Key Management Personnel: £4,238 (2023: £15,915).

One trustee received out of pocket expenses of £0 in 2025 (2024: £955). This was as a result of all meetings being conducted online.

7. 2025 Tangible Fixed assets Group and RACF

	Unrestricted	Restricted	Permanent Endowment	Total
		2025		
	£	£	£	£
			Cottage Homes	
Deemed cost at 31 December 2024	-	-	1,081,200	1,081,200
At 31 December 2024	-	-	1,081,200	1,081,200
Depreciation at 1 January 2024	-	-	233,200	233,200
Charge for the year	-	-	21,200	21,200
At 31 December 2024	-	-	254,400	254,400
Net book value at 31 December 2025	-	-	826,800	826,800
Net book value at 31 December 2024	-	-	848,000	848,000

8. 2025 Fixed Asset Investments

8a. Group

	Unrestricted	Restricted	Permanent Endowment	Total 2025
Quoted investments	£	£	£	£
Market value at 1 January	26,629,506	5,884,815	6,634,916	39,149,237
Net additions at cost	14,133,822	3,215,583	3,436,388	20,785,793
Sales proceeds	(14,201,651)	(3,226,628)	(3,448,191)	(20,876,470)
Net realised/unrealised gains	2,381,315	536,671	573,521	3,491,507
Cash Commitments	102,930	23,386	24,991	151,307
Market value at 31 December	29,045,922	6,433,827	7,221,625	42,701,374
Historical value at 31 December	24,054,828	5,465,279	5,840,562	35,360,669
Investment / Cash Breakdown				
Investments	28,824,569	6,383,537	7,167,879	42,375,985
Bank Settled Account	208,759	47,429	50,687	306,875
Bank Unsettled Account	12,594	2,861	3,059	18,514
	29,045,922	6,433,827	7,221,625	42,701,374

8b.RACF

	Unrestricted	Restricted	Permanent Endowment	Total 2025
Quoted investments	£	£	£	£
Market value at 1 January	25,423,710	5,884,815	6,634,915	37,943,440
Net additions at cost	13,512,250	3,215,583	3,436,388	20,164,221
Sales proceeds	(13,558,656)	(3,226,628)	(3,448,191)	(20,333,475)
Net realised/unrealised gains	2,255,147	536,671	573,521	3,365,339
Aliquot Changes	-	-	-	-
Cash Commitments	98,270	23,386	24,991	146,647
Market value at 31 December	27,730,721	6,433,827	7,221,624	41,386,172
Historical value at 31 December	22,965,719	5,465,279	5,840,562	34,271,560
Investment / Cash Breakdown				
Investments	27,519,389	6,383,537	7,167,879	41,070,805
Bank Settled Account	199,306	47,429	50,687	297,422
Bank Unsettled Account	12,026	2,861	3,058	17,945
	27,730,721	6,433,827	7,221,624	41,386,172

The following holdings exceeded 5% of the total portfolio value at 31 December 2025 and are considered material for the 2025 group and charity accounts:

	£ Group	£ RACF
ISHARE CORE MSCI WORLD UCITS ETF (6.24%)	2,664,085	2,582,031
ISHARE MSCI USA ESG ENHANCE (15.07%)	6,433,643	6,235,487
BLK Char UK EQ Fund A Inc (20.16%)	8,607,209	8,342,101
ISHARE MSCI USA ESG ENHANCE GBPD (5.72%)	2,444,105	2,368,827
BSF Syst ESG Wrld EQ FD (5.42%)	2,312,299	2,241,080
BFM-BLK Emerging Markets (6.44%)	2,751,214	2,666,477

All of the holdings listed are in collective investment vehicles as opposed to single securities.

2024 Fixed Asset Investments

8c. Group

	Unrestricted	Restricted	Permanent Endowment	Total 2024
Quoted investments	£	£	£	£
Market value at 1 January	24,774,137	5,463,276	6,184,429	36,421,842
Net additions at cost	9,794,264	2,225,264	2,378,067	14,397,595
Sales proceeds	(9,807,348)	(2,228,239)	(2,381,244)	(14,416,831)
Net realised/unrealised gains	1,850,360	420,403	499,271	2,720,034
Cash Commitments	18,093	4,111	4,393	26,597
Market value at 31 December	26,629,506	5,884,815	6,634,916	39,149,237
Historical value at 31 December	23,046,401	5,236,164	5,595,714	33,878,279
Investment / Cash Breakdown				
Investments	26,511,083	5,857,910	6,606,162	38,975,155
Bank Settled Account	118,398	26,900	28,748	174,046
Bank Unsettled Account	25	5	6	36
	26,629,506	5,884,815	6,634,916	39,149,237

8d. RACF

	Unrestricted	Restricted	Permanent Endowment	Total 2024
Quoted investments	£	£	£	£
Market value at 1 January	23,652,343	5,463,276	6,184,429	35,300,048
Net additions at cost	9,350,816	2,225,264	2,378,067	13,954,147
Sales proceeds	(9,363,310)	(2,228,239)	(2,381,244)	(13,972,793)
Net realised/unrealised gains	1,766,586	420,403	449,270	2,636,259
Cash Commitments	17,275	4,111	4,393	25,779
Market value at 31 December	25,423,710	5,884,815	6,634,915	37,943,437

Investment / Cash Breakdown				
Investments	25,310,648	5,857,910	6,606,162	37,774,720
Bank Settled Account	113,034	26,900	28,748	168,682
Bank Unsettled Account	24	5	6	35
	25,423,706	5,884,815	6,634,916	37,943,437

9. Debtors

	Total 2025	Total 2024 Group	Total 2025	Total 2024 RACF
	£	£	£	£
Royal Artillery Association	-	-	32,348	19,029
Income tax repayments	2,002	2,170	2,002	2,150
Accrued income	22,874	27,119	19,284	26,169
Sundry Debtors	31,715	823	31,630	950
Legacies Receivable	4,756	981,485	4,756	981,485
Prepayment	18,514	-	18,514	-
	79,861	1,011,597	108,534	1,029,783

10. Current Asset Investments

	Total 2025	Total 2024 Group	Total 2025	Total 2024 RACF
	£	£	£	£
Short term deposits (incl investment balance)	2,776,392	1,835,248	2,452,982	1,435,345

11. Creditors

	Total 2025	Total 2024 Group	Total 2025	Total 2024 RACF
	£	£	£	£
Amounts falling due within one year:				
Accruals	52,399	46,974	44,123	42,594
Grant Payable to RAM	2,695,000	-	2,695,000	-
	2,747,399	46,974	2,739,123	42,594

In 2025 the trustees agreed to make a capital grant of £4M to Royal Artillery Museum (RAM). in support of the museum building project which is estimated to cost £13M. Funding for this will be split as follows: RAML – to provide £4M; RA Charities – to provide a grant of £4M; Fundraising – to deliver £5M. This is a 6-year project (2024-2029). Of the £4M grant RACF trustees agreed to pay 70% of the £4M of which overall £150K had already been paid. Therefore, the RACF made a provision of £2,695,000 in the 2025 accounts. While this a grant from the RA Charities, not a loan, it is conditions based and the funds will be released during the project timeline only if those conditions are met, these terms and conditions have been laid out in a legal grant agreement and signed by both the RA Charities and RAM.

12. Movement in Funds

Current year Group

	Balance at 1 January 25	Incoming Resources	Outgoing Resources	Net Gain on Investment	Transfers	Balance at 31 December 25
	£	£	£	£	£	£
Unrestricted						
General Fund	27,745,581	1,274,542	(3,799,972)	2,255,147	-	27,475,298
Designated						
Memorials	105,084	-	-	-	-	105,084
RAA	1,848,482	276,814	(338,558)	106,946	-	1,893,684
	1,953,566	273,389	(338,558)	106,946	-	1,998,768
Restricted Funds						
RABF	5,947,169	200,979	(200,979)	536,671	-	6,483,840
Endowment Funds:						
RABF	5,817,277	-	(21,200)	426,805	-	6,222,882
RACF	1,649,454	-	-	146,716	-	1,796,170
	7,466,731	-	(21,200)	573,521	-	8,019,052
Total	43,113,047	1,752,335	(4,360,709)	3,472,285	-	43,976,958

Movement in Funds continued

Current year RACF

	Balance at 1 January 25	Incoming Resources	Outgoing Resources	Net Gain on Investment	Transfers	Balance at 31 December 25
	£	£	£	£	£	£
Unrestricted						
Designated Funds – Memorial	105,084	-	-	-	-	105,084
General Fund	27,745,582	1,274,542	(3,799,973)	2,255,147		27,475,298
	27,850,666	1,274,542	(3,799,973)	2,255,147	-	27,580,382
Restricted Funds						
RABF	5,947,169	200,979	(200,979)	536,671	-	6,483,840
Endowment Funds:						
RABF	5,817,277	-	(21,200)	426,805	-	6,222,882
RACF	1,649,454	-	-	146,716	-	1,796,170
	7,466,731	-	(21,200)	573,521	-	8,019,052
Total	41,264,566	1,475,521	(4,022,152)	3,365,339	-	42,083,273

Memorial Fund is a designated fund in order to support any future work required in the church. This fund had been designated by the trustees' as the amount required towards the building of Chapel and Cloister in the Garrison Church at Larkhill in 2018. Due to the final bill being higher than anticipated, the RACF trustees agreed to transfer additional income to cover the remainder of the bill. In the event however the additional sum was cleared through a third party donation. The trustees have chosen to leave this sum in a designated fund in order to support any future work required in the church.

RABF Restricted Fund - This fund is to support welfare and housing activities.

Movement in Funds continued

RABF Permanent Endowment Fund – This fund is to support welfare and housing activities.

RACF Permanent Endowment Fund - This fund is to support the charitable activities of RACF which include efficiency, benevolence and relief in need.

Prior year Group

	Balance at 1 January 24	Incoming Resources	Outgoing Resources	Net Losses on Investment	Transfers	Balance at 31 December 24
	£	£	£	£	£	£
Unrestricted						
General Fund	25,118,119	1,914,468	(1,053,589)	1,766,583	-	27,745,581
Designated						
Memorials	105,084	-	-	-	-	105,084
RAA	1,867,246	243,980	(346,521)	83,777	-	1,848,482
	1,972,330	243,980	(346,521)	83,777	-	1,953,566
Restricted Funds						
RABF	5,526,766	200,690	(200,690)	420,403	-	5,947,169
Endowment Funds:						
RABF	5,504,137	-	(21,200)	334,340	-	5,817,277
RACF	1,534,523	-	-	114,931	-	1,649,454
	7,038,660	-	(21,200)	449,271	-	7,466,731
Total	39,655,875	2,359,138	(1,622,000)	2,720,034	-	43,113,047

Movement in Funds continued

Prior year RACF

	Balance at 1 January 24	Incoming Resources	Outgoing Resources	Net losses on Investment	Transfers	Balance at end 31 December 24
	£	£	£	£	£	£
Unrestricted						
Designated Funds – Memorial	105,084	-	-	-	-	105,084
General Fund	25,118,119	1,914,468	(1,053,588)	1,766,583		27,745,582
	25,223,203	1,914,468	(1,053,588)	1,766,583	-	27,850,666
Restricted Funds						
RABF	5,526,766	200,690	(200,690)	420,403	-	5,947,169
Endowment Funds:						
RABF	5,504,137	-	(21,200)	334,340	-	5,817,277
RACF	1,534,523	-	-	114,931	-	1,649,454
	7,038,660	-	(21,200)	449,271	-	7,466,731
Total	37,788,629	2,115,158	(1,275,478)	2,636,257	-	41,264,566

13. 2025 Analysis of net assets between funds Group

Current year - Group	Tangible Fixed Assets	Investments	Current assets/(liabilities) 2025	Net Total
		£	£	£
Restricted funds:				
RABF	-	6,433,828	50,012	6,483,840
	-	6,433,828	50,012	6,483,840
Permanent Endowment:				
RABF	826,800	5,415,649	(19,567)	6,222,882
RACF	-	1,805,975	(9,805)	1,796,170
	826,800	7,221,624	(29,372)	8,019,052
Unrestricted funds:				
RACF	-	27,730,721	(255,423)	27,475,298
Designated funds:				
Memorials	-	-	105,084	105,084
RAA	-	1,315,201	578,483	1,893,684
	-	1,315,201	683,567	1,998,768
	826,800	42,701,374	448,784	43,976,958

2025 Analysis of net assets between funds RACF

Current year – RACF	Tangible Fixed Assets	Investments	Current assets/(liabilities) 2025	Net Total
		£	£	£
Restricted funds:				
RABF	-	6,433,828	50,012	6,483,840
	-	6,433,828	50,012	6,483,840
Permanent Endowment:				
RABF	826,800	5,415,649	(19,567)	6,222,882
RACF	-	1,805,975	(9,805)	1,796,170
	826,800	7,221,624	(29,372)	8,019,052
Unrestricted funds:				
RACF	-	27,730,720	(255,422)	27,475,298
Designated funds:				
Memorials	-	-	105,084	105,084
	826,800	41,386,172	(129,698)	42,083,274

NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 DECEMBER 2025

2024 Analysis of prior year net assets between funds Group continued

Prior year - Group	Tangible Fixed Assets	Investments	Current assets/(liabilities) 2024	Net Total
		£	£	£
Restricted funds:				
RABF	-	5,884,816	62,353	5,947,169
	-	5,884,816	62,353	5,947,169
Permanent Endowment:				
RABF	848,000	4,979,029	(9,752)	5,817,277
RACF	-	1,655,886	(6,432)	1,649,454
	848,000	6,634,915	(16,184)	7,466,731
Unrestricted funds:				
RACF	-	25,423,706	2,321,875	27,745,581
Designated funds:				
Memorials	-	-	105,084	105,084
RAA	-	1,205,800	642,682	1,848,482
	-	1,205,800	747,766	1,953,566
	848,000	39,149,237	3,115,810	43,113,047

2024 Analysis of prior year net assets between funds RACF

Prior year - RACF	Tangible Fixed Assets	Investments	Current assets/(liabilities) 2024	Net Total
		£	£	£
Restricted funds:	-	5,884,816	62,535	5,947,169
RABF	-	5,884,816	62,535	5,947,169
Permanent Endowment:	848,000	4,979,029	(9,752)	5,817,277
RABF	-	1,655,886	(6,432)	1,649,454
RACF	848,000	6,634,915	(16,184)	7,466,731
Unrestricted funds:				
RACF	-	25,423,709	2,321,873	27,745,582
Designated funds:				
Memorials	-	-	105,084	105,084
	848,000	37,943,440	2,473,126	41,264,566

14. Related Parties

Income of £275,400 (2024: £268,419) was received from the Royal Artillery General Charitable Trust (RAGCT). Both Charities a have a number of trustees in common. This Income relates to accrued Income from the Service Giving Scheme, which were voluntary contributions from service personnel.

Details of donations between connected entities are disclosed in note 6.

At the year end, balances due to and from related entities are disclosed in notes 9 and 11.

16. 2024 Represent comparatives for the Statement of Financial Activities

Income and endowments from:

	Notes	Unrestricted Income Fund £	Restricted Funds (Benevolence) £	Permanent Endowments £	Total £
			2024		
Donations and legacies inc SPGS	2	1,505,043	1,147	-	1,506,190
Investment Income	3	499,849	189,959	-	689,808
Other Charitable Income		-	9,584	-	9,584
Other Income	4	32,138	-	-	32,138
Branch Income		121,418	-	-	121,418
Total income before Expenditure		**2,158,448**	**200,690**	**-**	**2,359,138**
Expenditure on:					
Raising funds	5	(9,308)	-	-	(9,308)
Net income available for charitable activities		**2,149,140**	**200,690**	**-**	**2,349,830**
Charitable activities	6	1,273,017	200,690	21,200	1,494,907
Branch Expenditure		117,785	-	-	117,785
Total expenditure		**1,400,110**	**200,690**	**21,200**	**1,622,000**
Net income for the year before gains on investments		**758,338**	**-**	**(21,200)**	**(737,138)**
Net gains/(losses) on investment assets		1,850,360	420,403	449,271	2,720,034
Net movement in funds		**2,608,698**	**420,403**	**428,071**	**3,457,172**
Total funds brought forward		27,090,449	5,526,766	7,038,660	39,655,875
Total funds carried forward		**29,699,147**	**5,947,169**	**7,466,731**	**43,113,047**