ALFIE'S SQUAD CIO

UNAUDITED FINANCIAL STATEMENTS
FOR THE PERIOD ENDED
2ND MARCH 2026

Charity Number 1212382

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ALFIE'S SQUAD CIO

Charity Information
For the period ended 2nd March 2026

Charity Number	1212382
Board of Trustees	Hilda Yarker (Chair) Michelle O'Dwyer Jack Bookey Daniel Scally Jessica Gallier
Registered Office	Studio O 49 Jamaica Street Liverpool L1 0AH
Independent Examiner	Katie Dillon Alexander Myerson & Co Limited Alexander House 61 Rodney Street Liverpool L1 9ER
Bankers	Metro Bank One Southampton Row London WC1B 5HA

alfie's squad
Supporting children bereaved by suicide

Trustees Annual Report – Period ended 2nd March 2026

1. Reference and Administrative Details

Charity Name: Alfie's Squad

Charity Number: 1212382

Principal Address: Studio O, 49 Jamaica Street, Liverpool, L1 0AH

Trustees: Hilda Yarker, Daniel Scally, Jack Bookey, Jessica Gallier-Booth, Michelle O'Dwyer

Key Management Personnel: Allison Furlong, CEO

2. Structure, Governance and Management

Alfie's Squad is a Charitable Incorporated Organisation (CIO) registered with the Charity Commission for England and Wales. The charity was registered in March 2025.

The charity is governed by a Board of Trustees who are responsible for the overall governance, strategic direction and financial management of the organisation. Trustees meet regularly throughout the year to review performance, monitor finances, manage risk and ensure the charity continues to fulfil its charitable objectives.

New trustees are recruited based on the skills, knowledge and experience required by the Board. All trustees receive an induction which includes information about the charity's activities, governing document, policies, safeguarding responsibilities, finances and legal obligations.

Responsibility for the day-to-day operation of the charity is delegated by the trustees to the Chief Executive Officer, Allison Furlong, who leads the staff team and oversees the delivery and development of services in line with the strategic direction agreed by the Board.

The charity currently delivers support through peer support groups in Liverpool, Bolton and online. The organisation works in partnership with a range of agencies, including schools, healthcare providers, community organisations and other stakeholders, to improve support for children, young people and families bereaved by suicide.

The trustees recognise the importance of good governance and regularly review policies, procedures and organisational risks to ensure the charity operates effectively, safely and in accordance with its legal and regulatory responsibilities.

3. Objectives and Activities

The charity's objective is to preserve and protect the mental health and wellbeing of children and young people who have been bereaved by suicide, together with their families, through the provision of peer support, information, guidance, activities and community-based services.

Alfie's Squad works to reduce the emotional, social and psychological impact of suicide bereavement on children and young people by providing safe opportunities to connect with others who have experienced a similar loss. We believe that no child should have to navigate the effects of suicide bereavement alone.

To achieve our objective, the charity:

- Delivers regular peer support groups for children and young people aged 6-17 who have been bereaved by suicide.
- Provides parallel support opportunities for parents, carers and other family members.
- Offers a safe, inclusive and non-clinical environment where children and young people can build friendships, confidence and resilience.
- Uses creative, recreational and educational activities to encourage emotional expression, wellbeing and personal development.
- Provides information, guidance and signposting to additional support services where appropriate.
- Works with schools, community organisations, healthcare professionals and other agencies to improve support pathways for bereaved families.
- Raises awareness of the impact of suicide bereavement on children, young people and families.
- Develops and shares resources, training and best practice to improve understanding of childhood suicide bereavement.

The trustees confirm that they have referred to the Charity Commission's guidance on public benefit when reviewing the charity's aims, objectives and activities and are satisfied that the charity's activities continue to provide public benefit in accordance with its charitable purposes.

4. Achievements and Performance

This was Alfie's Squad's first year as a registered charity following registration in March 2025. The charity continued to provide specialist peer support for children and young people bereaved by suicide, alongside parallel support for parents and carers.

During the year, Alfie's Squad supported 66 families, including 88 children and young people, across three peer support groups based in Liverpool, Bolton and online. Families typically engage with the service for an extended period, with average engagement lasting approximately two years.

In October 2025, the charity expanded into Greater Manchester through a partnership with Bolton Lads and Girls Club, increasing access to specialist suicide bereavement support for families living outside Merseyside.

Alongside weekly peer support groups, the charity funded 72 hours of additional one-to-one therapeutic support for children and young people requiring more intensive intervention.

The charity continued to deliver a wide range of activities designed to improve confidence, wellbeing and social connection. Activities included creative arts, photography, music, coding, sport and outdoor experiences, helping young people build friendships and develop resilience following bereavement.

An independent evaluation led by Professor Pooja Saini, Professor of Suicide and Self-Harm Prevention at Liverpool John Moores University, was published during the year. The evaluation found that:

- 100% of young people surveyed had made friends through Alfie's Squad.
- 93% reported feeling better emotionally.
- 93% reported increased confidence outside the group setting.

Professor Saini concluded that Alfie's Squad has created an environment that is likely to reduce future suicide risk amongst participating children and young people, contributing to longer-term suicide prevention outcomes.

The charity also expanded its partnership working during the year. This included collaboration with Merseyside Police, Primary Care Networks and education providers to improve support pathways for families bereaved by suicide and to strengthen local systems of support.

Feedback from families continues to demonstrate the wider impact of the charity's work. Families report improvements in wellbeing, reduced isolation and stronger family relationships as a result of receiving support through Alfie's Squad.

5. Financial Review

These accounts reflect the first accounting period of the charity 3rd March 2025 to 2nd March 2026.

The key figures for this period are:

Income £321,447

Expenditure £208,907

Surplus £112,540

Unrestricted Funds £122,897 (including transfer from Alfie's Squad CIC of £43,906)

Restricted Funds £33,549

Bank and Cash £116,941

Net assets £156,446

Reserves policy

The trustees aim to maintain reserves of at least 6 months of running costs to meet contingencies which amount to approximately £80,000.

6. Plans for Future Periods

The trustees remain committed to ensuring that no child or young person bereaved by suicide feels alone.

During the coming year, the charity intends to:

- Expand access to peer support by establishing additional Alfie's Squad locations in new geographical areas.
- Develop dedicated peer support provision for young adults aged 18 to 25 with a pilot project in Liverpool.
- Increase engagement with schools, colleges, healthcare professionals and community organisations to improve referral pathways.
- Develop training and awareness programmes for education providers to improve understanding of suicide bereavement and strengthen support for affected pupils.
- Continue working alongside Merseyside Police and other strategic partners to improve the support available to families immediately following a suspected suicide.
- Strengthen engagement with diverse and underrepresented communities to ensure support is accessible, culturally sensitive and inclusive.
- Continue to build a sustainable funding base through partnerships, grants, sponsorship and fundraising activities.

The trustees will ensure that future growth is carefully managed to maintain the quality, safety and family-centred approach that defines Alfie's Squad.

7. Trustees' Responsibilities Statement

The trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

The trustees are responsible for ensuring that the financial statements give a true and fair view of the charity's affairs and for maintaining adequate accounting records that disclose the charity's financial position with reasonable accuracy.

In preparing the financial statements, the trustees are required to select suitable accounting policies, apply them consistently, make reasonable and prudent judgements and estimates, and prepare the accounts on a going concern basis unless it is inappropriate to do so.

The trustees are also responsible for safeguarding the assets of the charity and for taking reasonable steps to prevent and detect fraud and other irregularities.

The trustees have paid due regard to the Charity Commission's guidance on public benefit in exercising their duties.

Approved by the Board of Trustees on 02 Sep 2026 and signed on its behalf by:

Hilda Yarker

Hilda Yarker

Chair of Trustees

ALFIE'S SQUAD CIO

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES

PERIOD ENDED 2ND MARCH 2026

I report on the accounts of the company for the period 3rd March 2025 to 2nd March 2026, which are set out on pages 8 to 15.

Respective responsibilities of trustees and examiner
As the charity's trustees are responsible for the preparation of the financial statements. The charity's trustees consider that an audit is not required for this period under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

- examine the financial statements under section 145 of the 2011 Act;
- follow the procedures laid down in the general directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- state whether particular matters have come to my attention.

Basis of the independent examiner's report
My examination was carried out in accordance with the general directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the financial statements presented with those records. It also includes consideration of any unusual items or disclosures in the financial statements and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the financial statements present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement
In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in any material respect, the requirements:
   - to keep accounting records in accordance with section 130 of the 2011 Act; and
   - to prepare financial statements which accord with the accounting records and comply with the accounting records of the 2011 Act have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the financial statements to be reached.

K Dillon

Katie Dillon BSc Hons BFP FCA
Alexander Myerson & Co Limited
Chartered Accountants

Alexander House
61 Rodney Street
Liverpool
L1 9ER

Date 7/9/2026

ALFIE'S SQUAD CIO

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE PERIOD 3RD MARCH 2025 TO 2ND MARCH 2026

	Notes	Unrestricted Funds 2026 £	Restricted Funds 2026 £	Totals 2026 £
Income and endowments from:				
Events and fundraising		141,477	-	141,477
Charitable Activities - Grants	1	51,041	81,457	132,498
Donations		47,388	-	47,388
Investments	2	84	-	84
Total income		239,990	81,457	321,447
Expenditure on:				
Charitable activites	3	160,999	47,908	208,907
Total expenditure		160,999	47,908	208,907
Net (expenditure)/income, net movement		78,991	33,549	112,540
Funds transferred from Alfie's squad CIC		43,906	-	43,906
		122,897	33,549	156,446

The notes on pages 10 to 15 form part of these accounts. All the above amounts relate to continuing activities of the charitable company.

ALFIE'S SQUAD CIO

CHARITY NUMBER 1212382

BALANCE SHEET AS AT 2ND MARCH 2026

		2nd March 2026 £	£
Fixed Assets			
Tangible Fixed Assets	5		44,299
Current Assets			
Cash at bank and in hand		116,941	
		116,941	
Current liabilities			
Creditors: amounts falling due within one year	6	4,794	
Net current assets			112,147
Total assets less current liabilites			**156,446**
Funds :			
Unrestricted finds	7		122,897
Restricted funds	7		33,549
			156,446

Approved by the trustees and signed on their behalf

Hilda Yarker

Hilda Yarker
Chair
Date: 02 Sep 2026

ALFIE'S SQUAD CIO

NOTES TO THE FINANCIAL STATEMENTS

PERIOD ENDED 2ND MARCH 2026

ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements have been prepared in accordance with the Charities SORP 2005 (Statement of Recommended Practice), and the Charities Act 2011.

Fund Accounting
Unrestricted funds are the charities free reserves available for the Trustees to apply in accordance with the charity's charitable objectives.
Restricted funds are subject to specific restrictive conditions imposed by the donor. All restricted funds are accounted for as restricted income and expenditure for the purposes is charged to the funds.

Income recognition
All income is recognised once the charity has entitlement to the income, there is sufficient certainty of receipt and so it is probable that the income will be received, and the amount of income receivable can be measured reliably.

Income from fundraising events is recognised when the amounts are certain.
Donations and general grants are recognised in the accounts when they are received.
Income from investments relates to bank interest received and is recognised when the amount is certain.

Tangible fixed assets
Tangible fixed assets are stated in the balance sheet as cost or revaluation less accumulated depreciation.
Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Computers – 25% on cost
Caravans – 10% on cost
Fixtures and Fittings – 15% on cost

Expenditure recognition
All expenditure is accounted for on an accrual's basis. All expenses, including support and governance costs, are allocated or apportioned to the applicable expenditure headings in the Statement of Financial Activities. Support and governance costs are applied to unrestricted funds unless specifically included in the restrictions, as specified by the donor.

Expenditure on charitable activities relates to the operation of the charity comprising direct charitable expenditure to meet the objectives of the charity.

ACCOUNTING POLICIES *(cont)*

Taxation
The charity is exempt from corporation tax on its charitable activities.

Pension contributions
Pension contributions are charged to the SOFA for the period in which they relate to.

Presentation currency
The presentation currency of the financial statements is the Pound Sterling (£).

Going concern
At the time of approving the accounts, the Trustees have a reasonable expectation the charity has adequate reserves to continue in operational existence for the foreseeable future. The Trustees are confident that the levels of liquidity and free reserves will not affect the charity's operations. Thus, the Trustees continue to adopt the going concern basis of accounting in preparing the accounts.

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 2ND MARCH 2026

	Unrestricted Funds 2026 £	Restricted Funds 2026 £	Totals 2026 £
1. Charitable activities			
Steve Morgan	-	8,333	8,333
Cadent Community Grant	291	-	291
Nugent - Grant for caravan costs	-	6,945	6,945
Alpkit grant	250	-	250
Torus Foundation	-	2,400	2,400
CFLM - YES fund grant		17,148	17,148
Asda Foundation grant	-	2,000	2,000
John Moores Foundation	-	6,000	6,000
Quilter Foundation grant	10,000	-	10,000
Bolton CVS	-	12,241	12,241
Tesco	500	-	500
Dan Kay Foundation	-	5,000	5,000
LFC Foundation	40,000	-	40,000
Lottery		19,720	19,720
Mark Mcqueen		1,670	1,670
	51,041	81,457	132,498

	Unrestricted Funds £	Restricted Funds £	Totals 2026
2. Investment income			
Bank interest	84	-	84

3. Expenditure on charitable activities

Analysed as follows :	unrestricted £	restricted £	Total 2026 £
Direct charitable expenditure :			
Staff salary costs	70,240	6,081	76,321
Pension	1,859		1,859
Therapy and counselling sessions	5,625		5,625
Events and activity costs	41,006	17,510	58,516
Charitable support and donatiions	1,715		1,715
AdvertisIng and marketing	4,937		4,937
Rent and caravan site fees	8,320	20,279	28,599
Accountancy fees	4,512		4,512
Bank charges	21		21
Depreciation	6,237		6,237
Sundry expenses	601		601
Meetings and conference costs	307		307
Entertaining	102		102
Postage, printing and stationery	830		830
Insurance	270		270
Legal fees	520		520
Light and heating	827		827
Use of home as office	480		480
IT software and consumables	6,887		6,887
Repairs and maintenance	1,390		1,390
Staff training	-	4,038	4,038
Subscriptions	1,228		1,228
Motor and travelling expenses	3,087		3,087
	160,999	47,908	208,907

4. Analysis of staff costs	2026 £
Salaries	75,886
Tax and Social security	434
Pension	1,858
	78,178

Particulars of employees :

The average number of employees during the was 2 calculated on the basis of full-time equivalents, was as follows:

	2026
Management	1
Administration	1
Total	2

The Trustees are not remunerated for services and are not included in the above number of employees.

No employees received remuneration in excess of £60,000.

No out-of-pocket expenses were reimbursed to trustees in the period.

Remuneration of key management personnel

The remuneration of key management personnel, being the Chief Executive Officer, is as follows:

	2026 £
Key management	36,150

5. Tangible fixed assets

	P&M (caravans)	F&F	Computer equipment £	Total £
Cost				
Transfered from Alfie's Squad CIC	45,177	3,159	1,685	50,021
Additions during the period	-	5,492	503	5,995
				0
Balance at 2nd March 2026	45,177	8,651	2,188	56,016
Accumulated Depreciation				
Transfered from Alfie's Squad CIC	4,518	459	503	5,480
Charge for the period	4,518	1,297	422	6,237
Balance at 2nd March 2026	9,036	1,756	925	11,717
Net book value at 2nd March 2026	36,141	6,895	1,263	44,299

There were no material commitments at the year end. All assets used in the charitable activities of the charitable company.

6. Creditors: amounts falling due within one year

	2026 £
Accruals	4,512
Other creditors	282
	4,794

7. Movement in Funds

	B/F (Transfer)	Income	Expenditure	C/F
General fund - unrestricted	43,906	239,990	(160,999)	122,897
Restricted Funds				
Steve Morgan Foundation	-	8,333	(8,333)	-
Nugent - grant caravan	-	6,945	(6,945)	-
Torus Foundation	-	2,400	(2,400)	-
CFLM-YES fund	-	17,148	(17,148)	-
Asda Foundation	-	2,000	(1,000)	1,000
John Moores Foundation	-	6,000	(3,000)	3,000
Bolton CVS	-	12,241	(4,082)	8,159
Dan Kay Foundation	-	5,000	(5,000)	-
Lottery	-	19,720	-	19,720
Mark Mcqueen	-	1,670	-	1,670
	-	81,457	(47,908)	33,549

These are monies granted to the charity to be spent at the discretion of the Board of Trustees for specific charitable purposes :

Steve Morgan Foundation - Contribution towards the office rent.
Nugent - Contribution towards caraven site fees and service charges.
Torus Foundation - Contribution towards events and fundraising activities.
CFLM - Contribution towards events and fundraising activities.
Asda Foundation - Contribution to fund counselling for teenagers.
John Moores Foundation - Contribution towards staff costs.
Bolton CVS - Contribution towards events and staff costs.
Dan Kay Foundation - Contribution against caravan site fees and service charges.
Lottery - The running of the Liverpool support group.
Mark Mcqueen - To fund a male youth worker for one year starting April 2026.

8. Operating leases

The charity as lessee
The total future minimum lease payments under non-cancellable leases are as follows :

	2026 £
Not later than 1 year	20,424
Later than 1 year and not later than 5 years	17,020
	37,444

9. Analysis of Net Assets between funds 2026	Tangible Fixed assets £	Net current assets £	Total £
Unrestricted funds			
General Fund	44,299	78,598	122,897
Restricted Funds			
John Moores Foundation	-	3,000	3,000
Bolton CVS	-	8,159	8,159
Asda Foundation	-	1,000	1,000
Lottery	-	19,720	19,720
Mark Mcqueen	-	1,670	1,670
	-	33,549	33,549
	44,299	112,147	156,446