TRUSTEES' ANNUAL REPORT

2 October 2024 – 31 December 2025

SPORT 4 SUCCESS | CHARITY NO. 1206777

SPORT 4 SUCCESS

Reference and Administrative Details

Charity name: SPORT 4 SUCCESS
Alternative name: SPORT FOR SUCCESS
Charity registration number: 1206777
Principal office: 184 High Street, London, SE20 7QB

Trustees serving during the reporting period and at the date of approval:

- Haris Mughal
- Noah Briggs
- Nithila Perera
- Warnakulasuriya Ravidu Sesath Fernando

Warnakulasuriya Ravidu Sesath Fernando was appointed during the reporting period. All four trustees remained in office at the date of approval of this report.

Structure, Governance and Management

SPORT 4 SUCCESS is a Charitable Incorporated Organisation (CIO) using the Foundation model constitution, under which the charity trustees are also the only voting members of the CIO.

The charity's governing document is its constitution, dated 24 January 2024. The constitution sets out the objects, powers, governance arrangements and responsibilities of the charity trustees.

The charity trustees are responsible for the management and administration of the CIO. Under the constitution, trustees other than the initial trustees are appointed for a three-year term by resolution of the charity trustees at a properly convened meeting. The trustees consider the skills, knowledge and experience required for the effective administration of the CIO when making appointments.

No external person or organisation is entitled to appoint trustees. Trustee appointments are made by the existing trustees in accordance with the charity's constitution.

The trustees oversee the charity's strategic direction, governance, safeguarding, financial management and programme delivery. During the reporting period, the charity continued to develop its volunteer network to support programme delivery and operational activities.

Objectives and Activities

The objects of SPORT 4 SUCCESS, as set out in its constitution, are to advance in life and relieve the needs of young people living in the London area through the provision of recreational and leisure time activities provided in the interest of social welfare, designed to improve their conditions of life, and through support and activities which develop their skills, capacities and capabilities, enabling them to participate in society as mature and responsible individuals.

SPORT 4 SUCCESS works towards these purposes by using sport as a means of developing young people's personal and life skills. During the reporting period, the charity moved from its initial development phase into direct programme delivery, delivering its first programmes to young people.

- Delivered 8 programmes for young people.
- Reached approximately 200 young people.
- Worked with young people aged approximately 12–18.
- Continued to focus its activities across Bexley, Bromley, Greenwich and Lewisham.
- Delivered sport-based activities designed to develop skills including teamwork, communication, leadership, adaptability and problem-solving.
- Incorporated educational and reflective activities to help participants understand how skills developed through sport can transfer to school, home, employment and wider life.
- Continued to develop opportunities for young people to engage with their communities.
- Expanded its volunteer team to increase the charity's capacity to deliver programmes and support its wider operations.

The charity's programme model combines sport-based sessions with educational activities and community engagement. Its competency framework, developed with input from sport psychologists, is used to assess and track the development of participants' skills.

Public Benefit

The trustees confirm that they have had regard to the Charity Commission's guidance on public benefit when exercising their powers and making decisions during the reporting period.

The charity's activities provide public benefit by giving young people access to structured sporting and educational opportunities that support their personal development. Through participation in sport, young people have opportunities to develop communication, teamwork, leadership, adaptability and problem-solving skills, alongside confidence and aspirations.

The charity's programme model also aims to help participants transfer these skills beyond sport into their education, relationships, communities and future careers. This supports the charity's constitutional purpose of developing the skills, capacities and capabilities of young people so that they can participate in society as mature and responsible individuals.

Achievements and Performance

The reporting period represented an important transition for SPORT 4 SUCCESS, moving from the preparation and development work described in the previous annual report into the charity's first period of direct programme delivery.
The charity delivered 8 programmes and reached approximately 200 young people during the period. This provided the charity with its first substantial opportunity to apply its programme model directly with beneficiaries and to begin measuring the outcomes of its work.

First programme delivery
SPORT 4 SUCCESS moved from developing its programme infrastructure to delivering programmes directly to young people. The programmes used sport as a practical setting in which participants could develop and practise life skills, supported by educational activities that encouraged participants to recognise how these skills apply outside sport.

Development of life skills
The charity's programme approach focused on skills including communication, teamwork, leadership, adaptability and problem-solving. Its competency framework provides a structured way of measuring participant development and supporting continued skill development. Participant feedback has also indicated positive experiences of the programme and reported development of life skills.

Reaching young people at different stages
During the period, the charity developed its delivery model to work with young people across a wider age range, supporting its longer-term aim of providing development opportunities to young people at different stages of their secondary education.

Development of the volunteer team
The charity continued to grow its volunteer team during the period. This increased the capacity available to support programme delivery, administration, communications and other operational activities and provided a wider base from which the charity can continue to develop its programmes.

Building the foundations for future growth
The experience gained from the first programmes has allowed the trustees to develop a clearer understanding of programme delivery, participant engagement and impact measurement. This provides a foundation for the charity to continue developing its activities and reach in future periods.

Financial Review

The charity prepares receipts and payments accounts.

During the financial period from 2 October 2024 to 31 December 2025, SPORT 4 SUCCESS had:

- Income: £0
- Expenditure: £0
- Funds held at 31 December 2025: £1,800

The £1,800 balance was unchanged from the previous reporting period because the charity received no income and incurred no expenditure during the period.

The charity had no designated funds at 31 December 2025 and had no material financial commitments or planned expenditure outstanding at the reporting date.

The charity did not hold any funds as custodian trustee on behalf of others during the reporting period.

The charity had no outstanding debts or fund deficits at 31 December 2025.

Reserves Policy

The charity does not currently have a formal reserves policy. During the reporting period, SPORT 4 SUCCESS remained at a relatively small scale and was continuing to establish and develop its delivery model. The trustees considered that a formal reserves policy was not proportionate to the charity's level of financial activity and commitments at this stage.

The charity's circumstances have also developed since its establishment. The previous reporting period focused primarily on preparing for programme delivery, while this reporting period marked the start of direct programme delivery. As the charity's activities, income, expenditure and financial commitments develop, the trustees will review the need for a formal reserves policy and introduce one when appropriate.

At 31 December 2025, the charity held £1,800 in unrestricted funds. These funds were not designated for a particular project and were available to support the charity's general charitable purposes and future activities.

The trustees will continue to review the charity's financial position as its programme activity grows.

Plans for the Future

- Continue to deliver sport-based programmes for young people.
- Expand the charity's reach across its existing focus boroughs.
- Continue to develop programmes for young people across different age groups.
- Strengthen the measurement of participant outcomes and life-skill development.
- Grow and develop the charity's volunteer team.
- Develop further partnerships with schools, community organisations and other relevant partners.
- Increase the charity's capacity to deliver programmes sustainably as its activities grow.

The trustees will continue to review the charity's governance and financial arrangements alongside its operational growth.

Approval

This report was approved by the trustees of SPORT 4 SUCCESS on 20 September 2026 and signed by:

Trustee	Signature	Date
Haris Mughal - Chair		20/09/2026
Noah Briggs		20/09/2026
Nithila Perera		20/09/2026
Warnakulasuriya Ravidu Sesath Fernando		20/09/2026

CHARITY COMMISSION FOR ENGLAND AND WALES

Charity Name	No (if any)
SPORT 4 SUCCESS	1206777

Receipts and payments accounts

CC16a

For the period from	Period start date 02/10/2024	To	Period end date 31/12/2025

Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
None	-	-	-	-	-
Donations, legacies and grants (last year)	-	-	-	-	1,800
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
***Sub total** (Gross income for AR)*	-	-	-	-	1,800
A2 Asset and investment sales, (see table).					
None	-	-	-	-	
	-	-	-	-	-
Sub total	-	-	-	-	-
Total receipts	-	-	-	-	1,800
A3 Payments					
None	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
Sub total	-	-	-	-	-
A4 Asset and investment purchases, (see table)					
None	-	-	-	-	
	-	-	-	-	
Sub total	-	-	-	-	-
Total payments	-	-	-	-	-
Net of receipts/(payments)	-	-	-	-	1,800
A5 Transfers between funds	-	-	-	-	-
A6 Cash funds last year end	1,800	-	-	1,800	-
Cash funds this year end	1,800	-	-	1,800	1,800

Section B Statement of assets and liabilities at the end of the period

B1 Cash funds

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
	Charity Bank Account	1,800	-	-
		-	-	-
		-	-	-
	Total cash funds	**1,800**	**-**	**-**
	(agree balances with receipts and payments account(s))	OK	OK	OK

B2 Other monetary assets

Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
None	-	-	-
	-	-	-
	-	-	-
	-	-	-
	-	-	-
	-	-	-

B3 Investment assets

Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
None		-	-
		-	-
		-	-
		-	-
		-	-

B4 Assets retained for the charity's own use

Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
None		-	-
		-	-
		-	-
		-	-
		-	-
		-	-
		-	-
		-	-
		-	-

B5 Liabilities

Details	Fund to which liability relates	Amount due (optional)	When due (optional)
None		-	
		-	
		-	
		-	
		-	

Signed by one or two trustees on behalf of all the trustees

Signature	Print Name	Date of approval
	HARIS MUGHAL	20/9/26