Charity numbers: 1202107 & Scottish Charity Number: SCO52760

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

Trustees' report and financial statements

For the Year Ended 31 December 2025

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

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FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

Reference and administrative details of the Charity, its Trustees and advisers
For the Year Ended 31 December 2025

Trustees	Sonja In-dong Read, Chair Kieran Timothy Hoyte, Secretary Ajay Rai, Trustee Christopher Jones, Trustee Dawn Maria Pollitt , Trustee Huey Er Fisher, Trustee
Charity registered numbers	1202107 and Scottish Charity Number: SCO52760
Principal office	43 Lancaster Gate London W2 3NA
Independent auditors	Axis Accountants Ltd Chartered Certified Accountants & Registered Auditors Zeal House 8 Deer Park Road London SW19 3GY

Trustees' report
For the Year Ended 31 December 2025

FFWPU UK Trustee Annual Report

1. Introduction

The Trustees present their annual report together with the audited financial statements of The Family Federation for World Peace and Unification UK (FFWPU UK) for the year between 1 January and 31 December 2025.

We would like to thank our outgoing National Director, Michael Balcomb, and our incoming National Director, Bogdan Pammer, as well as all our pastors, staff and volunteers for their great efforts, and all our many supporters for their generous and consistent donations. We also want to appreciate those working with us in professional capacities, and our valued partners from other faith communities and non-profit organisations.

2. Objectives and Activities

Our Vision: A peaceful society where Heavenly Parent's love is experienced in all relationships, where blessed families thrive, and everyone feels at home as part of Heavenly Parent's Holy Community.

Our Mission: We are individuals of integrity and compassion who create happy and loving families. We take ownership and serve our nation and the world as one family under God, our Heavenly Parent, as guided by our founders.

FFWPU UK exists to promote strong families centred on God, our Heavenly Parent, provide moral education, and foster interfaith and interpersonal harmony for a peaceful society. FFWPU UK works through a three-pronged approach to effect positive change on the level of individual, family, and society. The charity delivers:

- Spiritual education programmes
- Support to build healthy couples and families
- Family strengthening workshops
- Youth and young adult development activities
- Cultural and community building events
- Leadership training and pastoral support

The objectives of the CIO are:

- the advancement of such monotheistic religions and religious thought throughout the world as are in accordance with the Divine Principles of the Family Federation for World Peace and Unification (commonly known as the Unification Church) by which God has been seeking to restore the Kingdom of Heaven on Earth; and
- the general advancement of education, including in particular but without prejudice to the generality of the foregoing, the furthering of a greater understanding of the progress of civilisation and of the social economic and legal principles necessary to better society and the fostering and promotion of teaching in ecology in the preservation and extension of public amenities and in the improvement of the environment.

Our Fundamental Principles include

(A) Attendance to God, the Heavenly Parent
(B) True Love, living for the sake of others

(C) Respect of and care for the creation
(D) Intergenerational continuity
(E) Partnership approach
(F) Accessibility

The strategy for achieving the objectives is outlined in the following logical framework. The framework illustrates the relationship between the major objectives, specific objectives and the results/outputs that relate to the activities FFWPU UK provides. With the appointment of a new National Director in September 2025 the strategic framework for the following year has been revised towards the end of 2025. This report accounts for achievements using the framework below.

(A) Vision	**A peaceful society where Heavenly Parent's love is experienced in all relationships, where blessed families thrive, and everyone feels at home as part of Heavenly Parent's Holy Community.**		
(B) Mission	We are individuals of integrity and compassion who create happy and loving families, take ownership and serve our nation and the world as one family under God as guided by True Parents. **(or)** To unite humanity/world as one family under God in peace and true love by becoming individuals of integrity, creating happy and loving families and taking ownership of our society and surroundings, as guided by True Parents.		
(C) Three Major Objectives	**1. Become individuals of integrity and compassion who reflect the character and love of God, our Heavenly Parent**	**2. Become families of true love, life and lineage that create, vibrant and strong communities**	**3. Contribute to a just, peaceful and inclusive society through living for our neighbours, communities, the nation and the world**
(D) Specific objectives related to each of the major objectives	1.1. Empower people of all ages to live a God-centred and happy life through understanding and applying the *Divine Principle*	2.1. Give people the means to create loving and prosperous families	3.1. Move heavenly fortune to the UK through increased recognition and appreciation of True Parents as a way for salvation
	1.2. Support individuals to overcome their fallen nature and create opportunities for self-development	2.2. Connect people to the love and lineage of God through giving the Marriage Blessing bestowed by True Parents	3.2. Serve and care for our surroundings and people within and beyond our communities to spread the love of God
	1.3. Know God and develop a personal relationship with Him	2.3. Build spiritual communities where people are loved and welcomed	3.3. Support providential activities in the Europe and Africa regions and in the world
	1.4. Raise young people to understand their identity and take ownership and responsibility for themselves, others and their surroundings	2.4. Give back to our local communities through personal outreach [=HTM. alternative wordings: Expand Heavenly Parent's Holy Community through HTM (personal, social ministry]	3.4. Promote a healthy culture and environment 3.5 Facilitate racial and religious harmony and peace building
(E) Results **Measurable results for each of the specific objectives above**	1.1.1. Resources on the Principle and internal guidance are clearly presented and accessible	2.1.1 A culture of family support is enhanced	3.1.1 Members and leaders develop and nurture an intuitive insight into TP thinking and desire, and we practice attendance.
	1.1.2. Education for all age groups is continually provided	2.1.2 Strengthen family traditions that involve Heavenly Parent in our daily lives	3.1.2 People in the UK are made aware about True Parents
	1.1.3. The Principle is actively applied to and engaging with current affairs.		3.1.3 Champions are raised who testify to True Parents
Measurable results for each of the specific objectives above	1.2.1 Each community develops a culture of pastoral care		3.1.4 Resources are available on True Parents, their teachings and work
	1.2.2 People are provided with the means to heal and grow	2.2.1 Young people are supported to receive the Marriage Blessing	3.2.1 Targeted, identifiable and relevant service is offered to our communities
		2.2.2 Support and resources to share the Blessing are provided 2.2.3 Marriage Blessing Ceremonies are organised 2.2.4. Marriage support is provided to couples in all situations	
	1.3.1 (combined with 2.3.1)	2.3.1 Embrace God through active and inspiring worship in our families and communities	3.3.1 HTM and blessing activities are supported overseas
	1.3.2 Cultivate a personal life of prayer and connection with God	2.3.2 Inclusive community events are organised that nurture people's spiritual lives.	3.3.2 Objectives of foreign events are supported through participation and follow-up
		2.3.3 Small groups are created and supported	
	1.4.1 Youth programmes provide fellowship, direction and meaning to young people's lives	2.4.1 People are empowered to be Heavenly Tribal Messiahs	3.4.1 Society's institutions including schools and government support a culture of integrity, interdependence, mutual prosperity and universal values
	1.4.2 Young people take responsibility to improve society through being active in church leadership and advocacy to government and parliamentarians	2.4.2 Key persons and members are aware about the HTM process	3.4.2 Society's popular culture including media and arts support integrity, interdependence, mutual prosperity and universal values
	1.4.3 Provide young children with an understanding of the Principle and their identity	2.4.3 HTM families go through all steps of receiving the blessing	3.5.1 People from different faiths, ethnicities and backgrounds are brought together to enhance mutual understanding and acceptance and to further common goals
		2.4.4 HTM families receive care and education on the providence of restoration	3.5.2 Constructive dialogue and respect is fostered by leaders and people of influence from communities in conflict

We work on three levels to achieve our vision of a peaceful society where God, our Heavenly Parent is experienced in all relationships: the individual, family & community, and wider society in the UK and abroad. This three-pronged approach is reflected in our three major objectives. In the short-term, our specific objectives focus on individual empowerment through Divine Principle education, providing opportunities for self-development, and character education of young people (major objective one: become individuals of integrity and compassion who reflect the character and love of God, our Heavenly Parent); offering the Marriage Blessing and marriage preparation and education, strengthening our local spiritual communities and supporting community champions (major objective two: become families of true love, life and lineage that create vibrant and strong communities); promoting the philosophy and lives of Rev and Mrs Sun Myung Moon in the UK, serving our local communities, supporting like-minded activities and service projects abroad, and promoting racial and religious harmony and peace-building (major objective three: contribute to a just, peaceful and inclusive society through living for our neighbours, communities, the nation and world).

Throughout 2025, the charity delivered a wide range of activities for the public benefit across all of our UK communities, supported by volunteers, youth missionaries, local leaders, and family ministry staff (see section further below on the extent of volunteer contributions). Most of our activities take place in one of our six local communities. In addition, we host UK level workshops, seminars and events, and give grants to select partner organisations.

Key activities to further these charitable purposes for the public benefit included:

- A strong programme of youth and young-adult development that promoted moral development, resilience, and community engagement. These included regular CARP meetings, witnessing activities, study groups, educational workshops, music evenings, and university outreach. Young people from local communities and visiting missionaries participated side-by-side, helping to build confidence, faith understanding, friendships, and a culture of caring for others. Activities took place weekly across River South, North of Thames, Birmingham, Scotland, Wales, and Manchester regions.
- Children and teenagers benefitted from structured faith-education and character-development programmes, including the Il Shim purity and responsibility course, which supported 22 participants from the UK and Europe in building stronger family relationships and internal growth. Additional activities such as the Children's Summer Camp and the "Be Kind" Children's Art Contest encouraged self-development, creativity, teamwork, and emotional wellbeing while strengthening community belonging.
- Communities across the UK engaged in family-oriented celebrations, including Christmas services, Harvest Festivals, national services, and local gatherings. These events offered opportunities for intergenerational bonding, welcoming new guests, deepening friendships, and promoting a warm culture of shared meals, testimonies, music, games, and seasonal celebration.
- Members actively nurtured intercultural understanding through events such as the Japanese Shinnenkai, German-British friendship gatherings, and Scotland brothers' weekends. These occasions highlighted the diversity within the national community and encouraged mutual respect, cultural appreciation, and deepening unity.
- The year saw participation in service and social-impact initiatives, including eco-service projects and food bank donations organised by local communities. These projects helped

members express their values in practical ways and strengthened the charity's contribution to the public good.

- The charity delivered pastoral, spiritual, and memorial support through Sunday services, Seungwha ceremonies, and regular small-group sharing. These activities provided comfort, spiritual guidance, and fellowship for members at important moments as well as in everyday life.
- Leadership development was a strong focus, with pastors' meetings, planning sessions, and regional committee formation taking place throughout the year. Communities in Wales & West Country, Birmingham, and Northern England strengthened their organisational structures and expanded local leadership. A new witnessing centre was approved for Bolton, helping to support outreach and local ministry in the coming year.
- National-level gatherings, such as the Annual Gathering Festival at Cleeve House and national services in London, offered members from across the UK a chance to reconnect, celebrate unity, and participate in worship, sports, workshops, and cultural programmes prepared by volunteers and ministry teams.
- The charity also facilitated UK representation at international youth leadership and HARP workshops, as well as participation at major international Blessing events. These activities supported our aim to nurture global citizenship and character education among young people.
- Various educational and peacebuilding events in Europe were supported, including summer workshops for youth, a Peace Cup in Prague featuring sports and cultural activities, a Balkan International Youth Summit for Peace, and work supporting preparation for marriage and relationships across Europe.
- The charity gave grants to three partner organisations: the Universal Peace Federation (UPF-UK), Women's Federation for World Peace and Unification (WFWP UK) and the International Relief and Friendship Foundation (IRFF UK). These grants furthered the charity's third major objective of contributing to a peaceful society. WFWP UK delivered a programme of peace education, youth leadership development, women's wellbeing, and community cohesion activities throughout 2025. Key initiatives included the Young Women's Speech Contest, Leadership of the Heart training, Peace Explorers family sessions, the Artists for Peace children's art competition, and Principles of Peace workshops. The organisation also supported refugee integration through community craft activities, delivered women's health seminars, and organised events marking key United Nations observances. IRFF UK supported educational, humanitarian, and poverty alleviation programmes in Uganda, the Democratic Republic of Congo, Ghana, Senegal, and South Africa. Activities included funding school operations and staff at Destiny School in Uganda, financing the construction of a water well for a partner school, supporting orphan care and income-generating projects for foster families in DR Congo, providing vocational skills training for young women in Ghana, and funding educational infrastructure at a school in Dakar, Senegal. IRFF also continued period poverty initiatives by distributing sanitary products to schoolgirls in Uganda, Ghana, and South Africa.
- We upkeep and maintain our properties used to host virtually all of our activities and those of our grantee organisations. This often means that the cost of running individual activities is low due to them not having to pay rent, or the rent is very low. The accounts don't therefore

reflect accurately the effort gone into organising all the activities, as many benefit from general expenditures such as those gone into properties and salaries. In 2025, further investments went into the renovation of Cleeve House, a site used for workshops and seminars, as it needed major improvements.

2.1 Grant-making policy and objectives

FFWPU UK awards grants to individuals and organisations that submit a completed grant application form and demonstrate how their proposed activities will advance the charity's objectives, values, and vision. Applications are considered by the FFWPU UK Senior Management Team, typically together with one or more trustee representatives, who make funding recommendations and decisions based on the merits of each application.

In assessing applications, FFWPU UK considers the extent to which the proposed activity furthers the charity's charitable purposes and aligns with its principles and values. For organisational applicants, consideration may also be given to complementary funding received or secured, the organisation's own fundraising efforts, previous impact measurement reports where available, and evidence of past impact and effectiveness. For individual applicants, particular attention is paid to the feasibility, realism, and likely benefit of the proposed activity. Across all applications, the overall coherence, clarity, and quality of the application are also taken into account.

Funding decisions are made with the aim of ensuring that FFWPU UK's resources are used responsibly and effectively to maximise positive impact in furtherance of the charity's mission.

FFWPU UK awards grants to address its third major objective of contributing to a just, peaceful and inclusive society through living for our neighbours, communities, the nation and the world. The grants focus on effecting change in society through various peace initiatives conducted by the Universal Peace Federation, Women’s Federation for World Peace and Unification, and Youth and Students for Peace.

3. Public Benefit

In setting objectives and planning for activities, the Trustees have given due consideration to general guidance published by the Charity Commission relating to public benefit, including the guidance 'Public benefit: running a charity (PB2)'. In 2025, the charity’s work delivered public benefit by:

- Supporting youth welfare and personal development through workshops, camps, activities, mentoring, retreats and participation in international volunteer and educational programmes, promoting leadership and teamwork skills, emotional and spiritual resilience and safe environments for social connection.
- Strengthening families through family-centred events such as Christmas celebrations, harvest festivals, family workshops, and home services. These supported intergenerational relationships and family wellbeing.
- Encouraging community engagement and cohesion, where members participated in cultural events, ecoservice projects, and neighbourhood outreach, especially in Wales, Birmingham, Scotland, and London.
- Promoting interfaith and intercultural understanding through multicultural and intercultural events including those organised by our affiliate partners through FFWPU UK grants.

- Providing pastoral care and emotional support such as seungwha (memorial) services for members so grieving families could receive comfort, structure, and community care.

4. Achievements and Performance

4.1 Summary of main achievements

During 2025, FFWPU UK made progress in advancing its charitable objectives of supporting personal development, strengthening family life, developing future leaders, and building cohesive communities. Through its educational, spiritual, youth and family programmes, the charity helped beneficiaries develop character, leadership skills, faith, resilience, and a greater sense of purpose.

Particular success was achieved in the development of children, young people and young adults. A wide range of youth activities, workshops, camps and leadership programmes enabled participants to grow in confidence, take on responsibility, and contribute actively within their communities.

The charity also strengthened support for marriage and family life through its Matching and Blessing programmes, relationship education, Holy Blessing ceremonies and family-focused activities. During the year, 22 young people participated in the Holy Marriage Blessing, while 63 couples undertook a Holy Wine marriage rededication ceremony, reflecting the charity's ongoing commitment to promoting stable and lasting family relationships.

Community cohesion and social wellbeing were enhanced through local outreach, festivals, memorial services, volunteer initiatives, interfaith activities and community gatherings. These activities fostered belonging, mutual support and cooperation among people of different ages, backgrounds and faith traditions.

The charity's impact extended beyond direct beneficiaries through the long-term running of character and faith development activities for members, many of whom first engaged through youth programmes before taking on positions of responsibility. International charitable initiatives supported through affiliated organisations also continued to contribute to improved wellbeing and community resilience overseas.

Overall, the Trustees believe that the charity's achievements during the year delivered clear public benefit by promoting education, supporting strong family relationships, developing responsible citizens and leaders and encouraging community service.

All activities and achievements are reported on to the FFWPU UK community and externally in newsletters, the website and other communications throughout the year.

Reference is made to the objectives in section 2 as outlined in the logical framework.

4.2 Impact

FFWPU UK's work continues to contribute to the development of individuals of character, stronger families, and more cohesive communities. Through a combination of educational programmes, youth activities, family support, spiritual development, interfaith engagement, and community service, the charity contributes to long-term positive change particularly through the impact of well-rounded and responsible individuals and families serving their communities, hence extending our impact beyond individual participants.

Particular impact can be seen in the development of children and young people. Many participants first engage through children's, youth, and young adult programmes and subsequently return as volunteers, leaders, mentors, and event organisers, creating a cycle of personal growth and service. This contributes to the charity's long-term aim of fostering responsible citizenship, healthy relationships, strong future families, and community leadership.

The charity's activities also contribute to wider social benefits, including greater interfaith understanding on local level, stronger community networks, improved social inclusion, and opportunities for people of diverse backgrounds to work together. Through partnerships with organisations such as UPF, WFWP and local interfaith groups, FFWPU UK contributes to public dialogue on issues affecting society, including family stability, peacebuilding, social cohesion and violence against women.

4.3 Outcomes

The work of FFWPU UK has made a difference in the following areas of beneficiaries' lives:

Personal Development and Faith

FFWPU UK continued to provide opportunities for people of all ages to deepen their understanding of Divine Principle teachings, strengthen their spiritual lives, and apply faith-based values in everyday life. Activities such as Companions of Faith retreats, Divine Principle study programmes for Christian pastors, spirituality workshops, pastors' retreats, and national holy wine ceremonies supported participants in developing personal faith, prayer life, and spiritual practice as indicated by qualitative feedback and oral participant testimonies at the end of such events. These activities contributed directly to objectives 1.1, 1.3 and 2.3.

Youth Development and Leadership

Youth and young adult activities provided opportunities for fellowship, leadership development, identity formation, and service. Programmes included HARP workshops, international youth leadership training, sports events, young adult gatherings, a Future Generation workshop, and various summer activities for children and families. These activities supported young people in developing confidence, responsibility, and a sense of purpose while building leadership capacity.

These outcomes align strongly with objective 1.4, particularly the intended results relating to young people taking responsibility, understanding their identity, and becoming active contributors within their communities.

Family Support and Blessing Ministry

The Matching and Blessing Workshop, Holy Blessing participation, holy wine ceremonies, and ongoing Blessing and Family Department activities provided pathways for participants seeking to build lasting marriages and family relationships centred on the charity's values. These activities contributed to objectives 2.1 and 2.2 by providing support, resources and education for family life and marriage preparation.

The continuation of these programmes demonstrates progress toward strengthening a culture of family support and helping participants prepare for long-term committed family relationships. We are happy that 22 young people chose to receive the Holy Marriage Blessing this year (objective 2.2).

In addition, 63 couples in local communities undertook a Holy Wine ceremony of marriage rededication (objective 2.4).

Community Cohesion and Service

Community events, volunteer initiatives, service projects, annual gatherings, memorial services, peace festivals, and local outreach activities strengthened relationships within local congregations and the wider community. Interfaith activities, including participation in the Watford Interfaith Association, fostered dialogue and cooperation between people of different faith backgrounds. At a community level, participants reported experiencing feelings of belonging, mutual support, and spiritual wellbeing. Our work through IRFF in Uganda and Ghana continues to show strong health-related outcomes especially in addressing period poverty. These outcomes support objectives 2.3, 3.2 and 3.4 by encouraging service, social responsibility, and mutual understanding.

Leadership Development

Youth leaders and interested young people participated in international leadership training programmes, including Top Gun and youth leadership workshops, while volunteer teams supported international events and pilgrimages. These experiences developed leadership skills and strengthened organisational capacity at local and national levels. This contributes to the logical framework outcome that members and leaders develop insight, responsibility and practical leadership capabilities.

4.4 Outputs

Educational Programmes Delivered

During 2025, FFWPU UK delivered a range of educational programmes and activities including Divine Principle study, Matching and Blessing Workshops, Sunday school and workshops for children and young people, spirituality workshops, Christian pastor education initiatives and Holy Wine ceremonies. The strong participation in educational and spiritual programmes suggests that the objective of providing continuing education across all age groups was substantially achieved.

Youth Activities Organised

Activities for children, youth and young adults included a children’s summer camp and HARP workshops for teenagers, Be Kind Children's Art Contest, a Harvest Festival with 101 participants, young adult meet-ups and providing support to participate in international events aimed at young people. 22 teenagers graduated from the Il Shim programme, a guided faith and character-building programme for teens and parents that combines discussions, family activities, and mentorship. There has also been growing activity and attendance in CARP activities aimed at students and young adults, particularly in our River South and North of Thames communities. With missionaries, there has also been expanded youth witnessing activities nationwide. These programmes demonstrate continued investment in youth engagement and leadership development.

Family and Community Events Held

The charity organised or supported peace Festivals, an Annual Gathering, National Memorial Service commemorating deceased brothers and sisters, Holy Day events, community fellowship events, fishing and recreational activities and cultural celebrations including Shinnenkai. These activities contributed toward building inclusive and supportive communities.

Interfaith and Public Engagement Activities

FFWPU UK participated in interfaith cooperation initiatives through the Watford Interfaith Association, engagement with Christian pastors through educational programmes, and partnership activities delivered through affiliated organisations and international networks. These activities helped advance community cohesion and peacebuilding objectives, though we hope to be performing stronger in this area to ensure that outputs lead to desired outcomes and given the societal challenges the UK is currently facing.

Volunteer and Leadership Development

A full-time National Director was recruited, along with new staff members to strengthen management of the organisation and the fulfilment of its objectives. Strategic pastor development weekends were started, with positive feedback from attendants. Our regional committees were expanded, including strengthening local leadership teams in Wales & West Country and Birmingham.

The charity supported UK participation in international leadership programmes, volunteer staffing for international events, missionary placements and outreach initiatives, and recognition of service through awards and community appreciation events. These outputs strengthened organisational capacity and leadership succession.

4.5 Factors impacting the achievement of our objectives

The recruitment and appointment of a new National Leader was a significant focus for the Trustees during 2025. The transition period between the departure of the previous National Leader and the commencement of the new appointment temporarily diverted attention from other priorities. The transition has been an opportunity to review the charity's leadership structure, strategy, and management processes, and is aiming to inform plans for future improvements and organisational development.

5. Financial review

The charity generated total income of £1,309,079 during the year ended 31 December 2025, compared with £616,452 in 2024. The charity’s principal source of income was its local investment property portfolio, which generated £1,008,485 (2024: £503,704), representing approximately 77% of total income. Donations and legacies increased to £265,654 (2024: £98,748), while other income amounted to £34,940 (2024: £14,000).

Total expenditure was £1,278,589, compared with £774,299 in the previous year. Expenditure included property costs of £597,682, expenditure supporting community activities of £397,695, overseas missions and conferences of £96,389, donations and grants of £83,259, UK conferences and seminars of £55,504, and governance costs of £48,060. Included within charitable expenditure were grants to institutions totalling £158,815 (2024: £110,640).

The charity reported net income of £30,490 for the year, compared with net expenditure of £157,847 in 2024 before the transfer of assets from the predecessor organisation. Total funds consequently increased from £43,317,251 at 1 January 2025 to £43,347,741 at 31 December 2025.

At 31 December 2025, the charity had net assets of £43,347,741 (2024: £43,317,251). These comprised tangible fixed assets of £41,955,126 and net current assets of £1,392,615. The charity had cash balances of £1,441,024 (2024: £1,532,839), debtors of £4,782 and creditors falling due within

one year of £53,191. The charity had no borrowings or other long-term liabilities at the reporting date.

Operating activities generated net cash of £39,203 during the year. The charity invested £131,018 in tangible fixed assets, comprising £108,058 of additions to freehold property and £22,960 of fixtures and fittings. Consequently, cash balances decreased by £91,815 during the year.

The trustees reviewed the carrying value of the charity's property portfolio by reference to the most recent independent professional valuations and current market indicators. They concluded that there had been no material change in fair value at 31 December 2025 and therefore no valuation adjustment was recognised.

The charity remained financially stable in 2025. The principal sources of income for the charity continue to be donations, tithing and income generated from its property investments. During the reporting period, these funds were primarily utilised to further the charity's objectives, including support for outreach programmes that engage and work with local communities, the delivery of educational and capacity-building activities, and the provision of grants to other non-profit organisations. The charity did not experience any significant events during the reporting period that materially affected its financial performance or financial position.

5.1 Investment policy

i. Short, medium and long-term objectives will be created and maintained by the Finance Committee, with input from the Trustees and National Council, informing the overall direction of the investment activities.
ii. The objectives of the various funds and the wider needs of FFWPU will be considered and decided upon by the Finance Committee when allotting surplus cashflows and extraordinary income to the three funds.
iii. From time to time, investment expenditures may crossover with charitable investments/expenditures, giving rise to 'mixed-motive investments'.
iv. The FFWPU investment manager will ensure that investments made are ethical, and do not contradict the Charity's objectives.
v. The Trustees retain full discretion to liquidate funds according to the needs of the charity.

5.2 Investment performance

To date, the charity has not made any material financial investments, with its assets continuing to be held primarily in residential and non-residential properties. The Trustee Board recognises the importance of diversifying the charity's assets to support the charity's long-term financial sustainability and make effective use of its available resources. Accordingly, the Trustee Board intends to consider and implement a diversified investment approach once its investment strategy and related objectives have been fully developed and finalised. Any future investments will be made in accordance with the agreed investment strategy, considering the charity's financial position, liquidity requirements and long-term objectives.

5.3 Policy for holding reserves

The text below is an excerpt from our policy for holding reserves.

(i) Property Maintenance Fund:

A. Previously named the 'Sinking Fund', it will be relied upon for the maintenance of FFWPU real estate assets.

B. FFWPU has large real estate holdings which provide a steady income stream and help facilitate activities. This fund is designed to maintain the benefits we derive from these assets.

C. The Trustees and Finance Committee of FFWPU will commit to spending 0.5% of the value of the properties for their maintenance annually. Where this level of spending is unnecessary in a given year, the surplus will be held as an ongoing reserve.

D. Administration of maintenance spending will be overseen by the FFWPU Property Manager, at the delegation of the Trustees and Finance Committee.

(ii) Liquid Reserves Fund:

A. It is unnecessary for FFWPU to maintain six-months-worth of HQ expenditure in reserves as the largest proportion of income is derived through real estate assets (vis-à-vis donations).

B. However, liquid reserves are necessary at a level which could prevent negative consequences from potential dents in incomes from real estate assets.

C. Maintaining reserves which amount to two months worth of the annual operating costs of the Headquarters of the Charity (based on the projected expenditure for a given year) would provide a sufficient buffer.

D. HQ costs are the basis for this calculation as FFWPU regions are largely self-sufficient.

E. Monies within the Liquid Reserves Fund will be invested in accordance with the Investment Policy.

iii) Charitable Projects Fund:

A. The Charitable Projects Fund will be used to accumulate funds for specific charitable projects outside the scope of FFWPU's annual, ordinary expenditures.

B. The process of the allotment of funds for projects will be decided by a combination of members from the Trustees, Finance Committee and the FFWPU National Council.

C. The details of the process for the allotment of monies from the Charitable Projects Fund will be subject to a process recorded in a separate document.

iv) Accumulation of funds:

A. Funds accumulated through cash flows into the Charity will be utilised for future expenditure, and surpluses will be allotted into the various funds as determined by the Trustees and Finance Committee.

5.4 Unrestricted and restricted funds

The Charity has historically received restricted funds but, at 31 December 2025, held no restricted funds. All funds held at the year end were unrestricted. The Trustees recognise that the Charity may receive restricted donations or grants in future. Where restricted funds are received, they will be separately identified and accounted for, and will only be used for the specific purposes for which they were provided. The Charity will maintain appropriate records to monitor income and expenditure against each restriction and will ensure that any unspent balances are carried forward and managed in accordance with the applicable terms and legal requirements.

Restricted funds are reviewed regularly to ensure that appropriate disclosures are made in the Charity's financial statements and Trustees' Annual Report in accordance with the applicable Charities SORP and Charity Commission requirements.

5.5 Principal risks and uncertainties

The charity can face a wide variety of risks which could affect their beneficiaries if not dealt with properly. A risk is any event that could prevent the charity achieving its aims or carrying out its strategies. The below table details our principal risks and mitigating strategies.

Area	Risk	Mitigation strategy
Personnel Risks	Lack of interested or qualified candidates to fill staffing positions especially on senior level or specialty areas	We're aware that a lack of competitive remuneration is among primary reasons for the charity's inability to attract suitable candidates. Some improvements have been made in 2025 but we're working on a longer term financing plan to allow us to pay more competitive salaries.
	Insufficient Board and executive expertise in financial and investment management	Attempts to hire such expertise; alternative plans to form an Asset Focus Group comprising of volunteers to advise us on specific matters
Property management	Complying with ever changing statutory and safety regulations on our premises	Attempts to hire relevant staff; hiring a management agency for one of our properties
	We lack expertise to optimally manage and maintain our properties, and have difficulty in locating effecting contractors for repairs.	Attempts to hire such expertise; alternative plans to form an Asset Focus Group comprising of volunteers to advise us on specific matters
	Insufficient reserves set aside for major repair or capital improvement	Plan to set up systems for setting aside reserves from revenue; exploring options for increasing income
Financial	Changes in donation levels, property income, property values and wider economic conditions that could have an impact on the charity's financial position	The Trustee Board monitors the charity's financial performance and reserves position and seeks to maintain appropriate financial controls and oversight.

Reputation and Public Image	Reputational damage due to adverse media coverage of events in the UK and overseas	Media monitoring and preparing in advance for negative coverage as well as reaching out to media outlets to make FFWPU UK viewpoints available
	Former / disaffected / unwell members seek public redress for various grievances	Strengthen our organisational processes especially related to acceptance of donations; engage in dialogue when grievances emerge

5.6 Fundraising practices

FFWPU UK collects donations from members particularly in the form of monthly tithing which is encouraged as a traditional spiritual practice. In addition, donations are collected during special celebration days and around specific campaigns.

Particular care is taken when interacting with donors who may be vulnerable, such as elderly individuals donating substantial portions of their savings, individuals affected by illness, bereavement or emotional distress, people with reduced ability to make financial decisions independently, young people making commitments they may not fully understand and individuals who may feel spiritual pressure to contribute beyond their means.

Anyone concerned about fundraising practices, pressure to donate, treatment of vulnerable donors, or donation-related decisions may raise concerns through the charity's Complaints policy, or directly to local pastors or leaders to trigger a review. Such concerns shall be treated seriously and handled appropriately.

5.7 Reserve policy

All the charity’s funds at 31 December 2025 were unrestricted. Total unrestricted funds amounted to £43,347,741, of which £41,955,126 was represented by the fixed-asset fund. The balance of £1,392,615 was held in the General Fund and represented the charity’s available liquid reserves at the reporting date. This was equivalent to approximately 13 months of expenditure based on expenditure incurred during 2025.

The trustees’ policy is to maintain sufficient available reserves to protect the continuity of the charity’s activities, meet its working-capital requirements and provide for unexpected reductions in income or increases in expenditure. In determining the appropriate level of reserves, the trustees consider the reliability of income from the property portfolio and donations, anticipated operating expenditure, property-related obligations and the risks associated with the charity’s planned activities.

6. Structure, Governance and Management

FFWPU UK is a Charitable Incorporated Organisation (CIO) governed by its constitution and overseen by a Board of Trustees. Trustees met regularly throughout 2025 to oversee governance and compliance, safeguarding of children and vulnerable persons, financial oversight and programme development and risk management.

The day-to-day operations of FFWPU UK are led by the National Director, who works closely together with a Senior Management Team (SMT). The charity's structure consists of:

- National HQ at Lancaster Gate, London
- Six main regional communities
- Children's Ministry, Blessed Family Department, CARP, HARP, Seonghwa Ministry, British Clergy Leadership Conference, pastoral teams, and a variety of initiatives from within the community.

Some significant changes, notably in staffing, were made or initiated in the management of FFWPU UK as a result of a management review conducted in late 2024 and early 2025. A full-time National Director was hired (previously part-time), and some additional key positions were created or filled to ensure the effective functioning of FFWPU UK and to ensure adequate attention to strategic areas of importance.

6.1 Volunteer contributions

Staff and volunteers worked collaboratively to deliver activities. As a religious charity, FFWPU UK relies extensively on the contribution of volunteers, who play a vital role in supporting the organisation's religious, educational, administrative, and community activities. Volunteers undertake a wide range of responsibilities, from organising and delivering weekly Sunday services, workshops, and community events, to providing pastoral care. Many volunteers also assist with faith-sharing activities, helping to promote our religious objectives of sharing the Divine Principle way of living and engage with new participants.

In addition, volunteers contribute significant professional and administrative expertise by serving on committees, supporting governance functions, maintaining facilities, managing communications, handling financial administration, and overseeing aspects of the charity's finances and compliance requirements. Some volunteer roles require regular weekly commitments, while others involve one-off or occasional but intensive support for large-scale events and projects throughout the year. Many volunteers are not regular and are only involved in supporting an individual community activity or event. Collectively, these contributions represent a substantial investment of time, skills, and experience, enabling FFWPU UK to deliver its charitable activities effectively and efficiently.

6.2 Trustee appointment

The CIO's governing document, the CIO constitution, dictates that every Trustee must be appointed for a term of three years by a resolution passed at a properly convened meeting of the Trustees, or in writing or electronic form following usual decision-making processes outlined in our constitution. In selecting individuals for appointment as Trustees, the Trustees have regard to the individual's alignment with FFWPU UK's faith tradition, as well as the skills, knowledge and experience needed for the effective administration of the CIO.

6.3 Trustees' responsibilities

Trustees are volunteers who provide governance, oversight, and strategic direction to ensure a charity fulfils its purpose, complies with legal requirements, and remains financially sustainable. This means trustees help make sure the movement is delivering its mission and values in practice by reviewing the National Leader's work, asking questions, monitoring progress, and providing support where improvements are needed.

Trustees are also responsible for safeguarding the charity's finances, properties, and other assets, ensuring they are managed responsibly and used effectively to further the charity's purpose. They oversee major financial and property decisions, approve budgets, publish annual accounts, and ensure legal obligations are met. In addition, trustees select a candidate for National Leader and help protect and preserve the cultural and material legacy of FFWPU in the UK, while recognising that they are not spiritual leaders.

6.4 Induction and training of trustees

Every new trustee receives the Trustee's Welcome Pack which includes relevant Charity Commission guidance and essential FFWPU documents such as the constitution, FFWPU trustee responsibilities the latest trustee annual report and accounts. They are also briefed orally on the organisational structure, finances, properties and current issues they should be aware of. Training is shared with trustees regarding core topics such as safeguarding and trustees' responsibilities. Trustees also have the opportunity to participate in occasional seminars organised by Bates Wells and Braithwaite.

6.5 Decision-making

The Trustees meet once a month and in ad hoc meetings depending on circumstances, and communicate regularly via email and phone. Outcomes of meetings are minuted, and actions reviewed at each meeting.

Staff members make decisions regarding the day-to-day management of the charity according to the Charity's policy and procedure and such decisions are monitored by their respective line managers.

All payments are overseen by the staff members' line manager, the Finance Director or the National Director. Each department's spending is limited by its annual budget. Budgets are approved in November of each year and reviewed annually. Trustees' approval for expenses exceeding a certain threshold is required as per our finance policy. Trustees are similarly involved in decisions regarding properties and strategic decisions.

Trustees oversee the operation of the Charity including its financial management, strategic direction and all charitable activities and are able to intervene if necessary.

6.6 Remuneration of key management personnel

The remuneration of key management personnel is determined by the Trustees for the National Director, and by the National Director for other positions with the support of the Finance Director and HR where necessary. In setting pay levels, the charity seeks to balance the need to attract and retain suitably qualified and experienced individuals with the financial resources available.

Remuneration is assessed by taking into account the nature, responsibilities and demands of the role, together with the skills, experience, qualifications and overall profile of the individual concerned. Consideration is also given to the location of the role, particularly to differences between London and other parts of the UK.

The charity aims to offer fair and reasonable remuneration that enables it to recruit and retain capable staff while ensuring that charitable resources are used responsibly and in furtherance of the charity's objectives. However, the charity's remuneration levels are generally towards the lower end of comparable salary ranges. Salary levels are reviewed and adjusted where considered appropriate, taking into account organisational needs and the charity's financial position.

6.7 Relationship with partner organisations

FFWPU UK works with a number of partner organisations that share complementary aims and contribute to the advancement of our charitable objectives. This enables the charity to extend its reach particularly to contribute to the achievements of outcome 3, and increase its impact in delivering public benefit both within the UK and internationally. Our partners include, in particular, the Universal Peace Federation (UPF) and the Women's Federation for World Peace (WFWP), as well as other organisations engaged in activities relating to community service and interfaith cooperation.

The charity supports these organisations through both financial grants and in-kind assistance such as the use of the charity's premises and facilities for activities. There is also sometimes practical cooperation in the delivery of activities.

To ensure that charitable resources are used effectively and in furtherance of the charity's objectives, FFWPU UK maintains regular dialogue with partner organisations regarding their strategies, planned activities and outcomes. Trustees and senior management seek to ensure that grants and other forms of support are well aligned with the charity's strategic priorities.

7. Plans for the Future

The charity plans to:

- Enhance worship culture and Sunday services
    - Discussions and planning meetings with pastors
    - Monitoring and follow-up by the National Director
- Increase collaboration across regional communities and between HQ and communities through better communications
    - Staff changes to support better communication
    - Regular community visits by the National Director
- Support training for pastors, youth missionaries, and children’s ministry leaders
    - Regular retreats and communication with the National Director
- Ensure the highest level of effectiveness and management of the charity’s assets through a review of the charity’s properties and finance policy, and make improvements where needed
    - Launching a review of the finance policy in discussion with local finance committees
    - Increase income to match demands for expenditure through the formation of an Asset Focus Group to advise HQ and trustees
- Expand pastoral support and family ministry
    - Hiring of new staff to support pastoral and ministry work on national level
    - Including relevant staff in pastors’ retreats and other capacity-building activities
- Continue developing local witnessing centres

- Inviting missionaries to support our communities
- New witnessing centre to be opened in Bolton, Manchester, in January 2026

Reference and administrative details of the Charity, its trustees and advisers

Trustees	Sonja In-dong Read, Chair Kieran Timothy Hoyte, Secretary Ajay Rai, Trustee Christopher Jones, Trustee Dawn Maria Pollitt, Trustee Huey Er Fisher, Trustee
Charity registered numbers	1202107 and Scottish Charity Number: SCO52760
Principal office	43 Lancaster Gate London W2 3NA
Independent auditors	Axis Accountants Ltd Chartered Certified Accountants and Registered Auditors 8 Deer Park Road London SW19 3GY
Bankers	Metro Bank
Solicitors	Russell-Cooke LLP 2 Putney Hill London SW15 6AB

Statement of Trustee's responsibilities

The Trustee are responsible for preparing the Trustee's report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England & Wales and Scotland requires the Trustee to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustee are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustee are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and the provisions of the Trust deed. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditors

Each of the persons who are Trustee at the time when this Trustee's report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant audit information of which the charity's auditors are unaware, and
- that Trustee has taken all the steps that ought to have been taken as a Trustee in order to be aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

Auditors

The auditors, Axis Accountants Ltd, have indicated their willingness to continue in office. The designated Trustee will propose a motion reappointing the auditors at a meeting of the Trustees.

Trustees' report (continued)
For the Year Ended 31 December 2025

Approved by order of the members of the board of Trustees on 22 September 2026 and signed on their behalf by:

Sonja In-dong Read

Sonja In-dong Read
(Chair of Trustees)

Huey Er Fisher
Trustee

Independent auditors' report to the Members of FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO

Opinion

We have audited the financial statements of FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO (the 'charity') for the year ended 31 December 2025 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

The financial statements have been prepared in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standards applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.

This has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2025 and of its incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Independent auditors' report to the Members of FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO (continued)

Other information

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 and the Charities Accounts (Scotland) Regulations 2006 (as amended) requires us to report to you if, in our opinion:

- the information given in the Trustees' report is inconsistent in any material respect with the financial statements; or
- sufficient and proper accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Trustees' responsibilities statement, the Trustees are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Independent auditors' report to the Members of FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO (continued)

Auditors' responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Fraud and breaches of laws and regulations - ability to detect:

Identifying and responding to risks of material misstatement due to fraud:
To identify risks of material misstatement due to fraud ("fraud risks") we assessed events or conditions that could indicate an incentive or pressure to commit fraud or provide an opportunity to commit fraud. Our risk assessment procedures included:
1. Enquiring of Trustees and inspection of policy documentation as to the charity's policies and procedures, as well as whether they have knowledge of any actual, suspected or alleged fraud.
2.Using analytical procedures to identify any unusual or unexpected relationships.
3. We communicated identified fraud risks throughout the audit team and remained alert to any indications of fraud throughout the audit.

We performed procedures to address the risk of management override of controls and the risk of fraudulent revenue recognition, and the risk that management may be in a position to make inappropriate accounting entries.

We did not identify any additional fraud risks. We also performed procedures including:
1.Identifying journal entries and other adjustments to test based on risk criteria and comparing the identified entries to supporting documentation. These included unexpected revenue account combinations and journals posted to seldom used accosts during the financial year.
2. Evaluated the business purpose of significant unusual transactions.
Identifying and responding to risks of material misstatement due to non-compliance with laws and regulations:

We identified areas of laws and regulations that could reasonably be expected to have a material effect on the financial statements from our general commercial and sector experience and through discussion with the Trustees (as required by auditing standards) and discussed with the Trustees and other management the policies and procedures regarding compliance with laws and regulations
.
We communicated identified laws and regulations throughout our team and remained alert to any indications of non-compliance throughout the audit.

Context of the ability of the audit to detect fraud or breaches of law or regulation:
Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. For example, the further removed non-compliance with laws and

regulations is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it.

In addition, as with any audit, there remained a higher risk of non-detection of fraud, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. Our audit procedures are designed to detect material misstatement. We are not responsible for preventing non-compliance or fraud and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008 and regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and its trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

Axis Accountants Ltd

Axis Accountants Ltd

Chartered Certified Accountants & Registered Auditors

Zeal House

8 Deer Park Road

London

SW19 3GY

22 September 2026

Axis Accountants Ltd are eligible to act as auditors in terms of section 1212 of the Companies Act 2006.

Statement of financial activities
For the Year Ended 31 December 2025

	Note	Unrestricted funds 2025 £	Total funds 2025 £	*Total funds 2024 £*
Income from:				
Donations and legacies	3	**265,654**	**265,654**	*98,748*
Investments	4	**1,008,485**	**1,008,485**	*503,704*
Other income	5	**34,940**	**34,940**	*14,000*
Total income		**1,309,079**	**1,309,079**	*616,452*
Expenditure on:				
Charitable activities	7	**1,278,589**	**1,278,589**	*774,299*
Total expenditure		**1,278,589**	**1,278,589**	*774,299*
Net movement in funds before other recognised gains/(losses)		**30,490**	**30,490**	*(157,847)*
Other recognised gains/(losses):				
Transfer of assets from THE FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION		**-**	**-**	*43,475,073*
Net movement in funds		**30,490**	**30,490**	*43,317,226*
Reconciliation of funds:				
Total funds brought forward		**43,317,251**	**43,317,251**	*25*
Net movement in funds		**30,490**	**30,490**	*43,317,226*
Total funds carried forward		**43,347,741**	**43,347,741**	*43,317,251*

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 28 to 41 form part of these financial statements.

Balance sheet
As at 31 December 2025

	Note		2025 £		*2024* *£*
Fixed assets					
Tangible assets	12		**41,955,126**		*41,829,848*
			41,955,126		*41,829,848*
Current assets					
Debtors	13	**4,782**		*5,058*	
Cash at bank and in hand		**1,441,024**		*1,532,839*	
		1,445,806		*1,537,897*	
Current liabilities					
Creditors: amounts falling due within one year	14	**(53,191)**		*(50,494)*	
Net current assets			**1,392,615**		*1,487,403*
Total assets less current liabilities			**43,347,741**		*43,317,251*
Net assets excluding pension asset			**43,347,741**		*43,317,251*
Total net assets			**43,347,741**		*43,317,251*
Charity funds					
Restricted funds	16		**-**		-
Unrestricted funds	16		**43,347,741**		*43,317,251*
Total funds			**43,347,741**		*43,317,251*

The financial statements were approved and authorised for issue by the Trustees on 22 September 2026 and signed on their behalf by:

Sonja In-dong Read

Sonja In-dong Read
(Chair of Trustees)

Huey Er Fisher
(Trustee)

The notes on pages 28 to 41 form part of these financial statements.

Statement of cash flows
For the Year Ended 31 December 2025

	2025 £	*2024* *£*
Cash flows from operating activities		
Net cash used in operating activities	**39,203**	*(112,410)*
Cash flows from investing activities		
Purchase of tangible fixed assets	**(131,018)**	-
Net cash (used in)/provided by investing activities	**(131,018)**	**-**
Cash flows from financing activities		
Transfer of funds from FFWPU Trust	**-**	*1,630,124*
Net cash provided by financing activities	**-**	**1,630,124**
Change in cash and cash equivalents in the year	**(91,815)**	**1,517,714**
Cash and cash equivalents at the beginning of the year	**1,532,839**	*15,125*
Cash and cash equivalents at the end of the year	**1,441,024**	*1,532,839*

The notes on pages 28 to 41 form part of these financial statements

Notes to the financial statements
For the Year Ended 31 December 2025

1. General information

The charity is registered charity as Charitable Incorporated Organisation (CIO) - in Scotland and in England and Wales. The address of principal office 43 Lancaster Gate, London, W2 3NA

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Charities Act 2011, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended).

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following the Charities SORP (FRS 102) published in October 2019 rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

FAMILY FEDERATION FOR WORLD PEACE AND UNIFICATION (UK) CIO meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Income tax recoverable in relation to investment income is recognised at the time the investment income is receivable.

Other income is recognised in the period in which it is receivable and to the extent the goods have been provided or on completion of the service.

2.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

2. Accounting policies (continued)

2.3 Expenditure (continued)

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment, but not accrued as expenditure.

All expenditure is inclusive of irrecoverable VAT.

2.4 Tangible fixed assets and depreciation

Tangible fixed assets are capitalised and recognised when future economic benefits are probable and the cost or value of the asset can be measured reliably.

Tangible fixed assets are initially recognised at cost. After recognition, under the cost model, tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. All costs incurred to bring a tangible fixed asset into its intended working condition should be included in the measurement of cost.

Depreciation is charged so as to allocate the cost of tangible fixed assets less their residual value over their estimated useful lives, .

Depreciation is provided on the following basis:

Fixtures and fittings	- 25% Reducing balance method

2.5 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.6 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.7 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of financial activities as a finance cost.

2. Accounting policies (continued)

2.8 Financial instruments

The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.9 Pensions

2.10 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

Designated funds comprise unrestricted funds that have been set aside by the Trustees for particular purposes. The aim and use of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the Charity for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

Investment income, gains and losses are allocated to the appropriate fund.

3. Income from donations and legacies

	Unrestricted funds 2025 £	**Total funds 2025 £**
Donations	265,654	**265,654**

	Unrestricted funds 2024 £	*Total funds 2024 £*
Donations	*98,748*	*98,748*

Notes to the financial statements
For the Year Ended 31 December 2025

4. Investment income

	Unrestricted funds 2025 £	Total funds 2025 £
Investment income - local investment properties	1,008,485	**1,008,485**

	Unrestricted funds 2024 £	*Total funds 2024 £*
Investment income - local investment properties	*503,704*	*503,704*

5. Other incoming resources

	Unrestricted funds 2025 £	Total funds 2025 £
Other income	34,940	**34,940**

	Unrestricted funds 2024 £	*Total funds 2024 £*
Other income	*14,000*	*14,000*

Notes to the financial statements
For the Year Ended 31 December 2025

6. Analysis of grants

	Grants to Institutions 2025 £	Total funds 2025 £
Grants, Donations/Grants	68,415	**68,415**
Grants, Overseas Missions and Conferences	90,400	**90,400**
	158,815	**158,815**

	Grants to Institutions 2024 £	*Total funds 2024 £*
Grants, Donations/Grants	*52,800*	*52,800*
Grants, Overseas Missions and Conferences	*57,840*	*57,840*
	110,640	*110,640*

7. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2025 £	Total 2025 £
Donations/Grants	83,259	**83,259**
Overseas Missions and Conferences	96,389	**96,389**
UK Conferences and Seminars	55,504	**55,504**
Supporting Community Activities	397,695	**397,695**
Property Costs	597,682	**597,682**
Governance Cost	48,060	**48,060**
	1,278,589	**1,278,589**

7. Analysis of expenditure on charitable activities (continued)

Summary by fund type (continued)

	Unrestricted funds 2024 £	*Total 2024 £*
Donations/Grants	*60,106*	*60,106*
Overseas Missions and Conferences	*61,326*	*61,326*
UK Conferences and Seminars	*28,627*	*28,627*
Supporting Community Activities	*250,586*	*250,586*
Property Costs	*335,747*	*335,747*
Governance Cost	*37,907*	*37,907*
	774,299	*774,299*

8. Analysis of expenditure by activities

	Activities undertaken directly 2025 £	**Grant funding of activities 2025 £**	**Support costs 2025 £**	**Total funds 2025 £**
Donations/Grants	14,844	68,415	-	**83,259**
Overseas Missions and Conferences	-	90,400	5,988	**96,388**
UK Conferences and Seminars	-	-	55,504	**55,504**
Supporting Community Activities	-	-	397,695	**397,695**
Property Costs	597,683	-	-	**597,683**
Governance Cost	-	-	48,060	**48,060**
	612,527	158,815	507,247	**1,278,589**

Notes to the financial statements
For the Year Ended 31 December 2025

8. Analysis of expenditure by activities (continued)

	Activities undertaken directly 2024 £	*Grant funding of activities 2024* £	*Support costs 2024* £	*Total funds 2024* £
Donations/Grants	*7,306*	*52,800*	-	*60,106*
Overseas Missions and Conferences	-	*57,840*	*3,486*	*61,326*
UK Conferences and Seminars	-	-	*28,627*	*28,627*
Supporting Community Activities	-	-	*250,587*	*250,587*
Property Costs	*335,746*	-	-	*335,746*
Governance Cost	-	-	*37,907*	*37,907*
	343,052	*110,640*	*320,607*	*774,299*

9. Auditors' remuneration

	2025 £	*2024* £
Fees payable to the Charity's auditor for the audit of the Charity's annual accounts	**9,660**	*9,000*
Fees payable to the Charity's auditor in respect of:		
All non-audit services not included above	**10,296**	*7,830*

10. Staff costs

	2025 £	*2024* £
Wages and salaries	**316,178**	*237,105*
Social security costs	**18,152**	*13,518*
Contribution to defined contribution pension schemes	**3,187**	*2,553*
	337,517	*253,176*

10. Staff costs (continued)

The average number of persons employed by the Charity during the year was as follows:

	2025 No.	*2024 No.*
Full-time staff	**7**	*7*
Part-time staff	**8**	*8*
	15	*15*

No employee received remuneration amounting to more than £60,000 in either year.

The key management personnel of the charity comprises of the senior staff members named M Balcomb and Y Lau. The total amount of employees' salary and benefits (including employer pension contributions) received by key management personnel for their services to the charity was £61,164 (2024: £30,791)..

11. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits *(2024 - £NIL)*.

During the year ended 31 December 2025, expenses totalling £395.68 were reimbursed or paid directly to 2 Trustees *(2024 - £1252.95 to 2 Trustees)*. The nature of the expenses reimbursed / paid directly are travelling and accomodation.

12. Tangible fixed assets

	Freehold property £	Long-term leasehold property £	Fixtures and fittings £	Total £
Cost or valuation				
At 1 January 2025	**41,289,848**	**540,000**	**-**	**41,829,848**
Additions	**108,058**	**-**	**22,960**	**131,018**
At 31 December 2025	**41,397,906**	**540,000**	**22,960**	**41,960,866**
Depreciation				
Charge for the year	**-**	**-**	**5,740**	**5,740**
At 31 December 2025	**-**	**-**	**5,740**	**5,740**

12. Tangible fixed assets (continued)

	Freehold property £	Long-term leasehold property £	Fixtures and fittings £	Total £
Net book value				
At 31 December 2025	**41,397,906**	**540,000**	**17,220**	**41,955,126**
At 31 December 2024	*41,289,848*	*540,000*	*-*	*41,829,848*

The charity's portfolio of investment properties has been professionally valued by independent Chartered Surveyors on a rolling basis over the period 2022 to 2025, such that each property is revalued at least once within this cycle. Valuations are carried out in accordance with the RICS Valuation.
At the reporting date of 31 December 2025, the Trustees have reviewed the carrying values of investment properties against the most recent independent valuations and current market indicators. The Trustees have concluded there has been no material change in the fair value of the investment properties as at 31 December 2025 compared with their previously independently valued amounts. Accordingly, no adjustment to carrying values has been recognised in these financial statements.

13. Debtors

	2025 £	*2024 £*
Due within one year		
Other debtors	**-**	*5,058*
Prepayments and accrued income	**4,782**	*-*
	4,782	*5,058*

14. Creditors: Amounts falling due within one year

	2025 £	*2024 £*
Other taxation and social security	**6,153**	*4,324*
Other creditors	**36,603**	*36,669*
Accruals and deferred income	**10,435**	*9,501*
	53,191	*50,494*

Notes to the financial statements
For the Year Ended 31 December 2025

15. Financial instruments

	2025 £	*2024* *£*
Financial assets		
Financial assets measured at fair value through income and expenditure	**1,441,024**	*1,532,839*

Financial assets measured at fair value through income and expenditure comprise cash and bank balances.

Notes to the financial statements
For the Year Ended 31 December 2025

16. Statement of funds

Statement of funds - current year

	Balance at 1 January 2025 £	Income £	Expenditure £	Transfers in/out £	Balance at 31 December 2025 £
Unrestricted funds					
General Funds	**1,487,403**	**1,309,079**	**(1,278,589)**	**(125,278)**	**1,392,615**
Fixed Assets Funds	**41,829,848**	**-**	**-**	**125,278**	**41,955,126**
	43,317,251	**1,309,079**	**(1,278,589)**	**-**	**43,347,741**

16. Statement of funds (continued)

Statement of funds - prior year

	Balance at 1 January 2024 £	*Income* £	*Expenditure* £	*Gains/ (Losses)* £	*Balance at 31 December 2024* £
Unrestricted funds					
General Funds	*25*	*616,451*	*(774,299)*	*1,645,225*	*1,487,402*
Fixed Assets Funds	-	-	-	*41,829,848*	*41,829,848*
	25	*616,451*	*(774,299)*	*43,475,073*	*43,317,250*

17. Summary of funds

Summary of funds - current year

	Balance at 1 January 2025 £	**Income** £	**Expenditure** £	**Transfers in/out** £	**Balance at 31 December 2025** £
General funds	**43,317,251**	**1,309,079**	**(1,278,589)**	**-**	**43,347,741**

Summary of funds - prior year

	Balance at 1 January 2024 £	*Income* £	*Expenditure* £	*Gains/ (Losses)* £	*Balance at 31 December 2024* £
General funds	*25*	*616,451*	*(774,299)*	*43,475,073*	*43,317,250*

Notes to the financial statements
For the Year Ended 31 December 2025

18. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2025 £	Total funds 2025 £
Tangible fixed assets	41,955,126	**41,955,126**
Current assets	1,445,806	**1,445,806**
Creditors due within one year	(53,191)	**(53,191)**
Total	43,347,741	**43,347,741**

Analysis of net assets between funds - prior year

	Unrestricted funds 2024 £	*Total funds 2024 £*
Tangible fixed assets	*41,829,848*	*41,829,848*
Current assets	*1,537,897*	*1,537,897*
Creditors due within one year	*(50,494)*	*(50,494)*
Total	*43,317,250*	*43,317,250*

19. Reconciliation of net movement in funds to net cash flow from operating activities

	2025 £	*2024 £*
Net income/expenditure for the year (as per Statement of Financial Activities)	**30,490**	*(157,847)*
Adjustments for:		
Depreciation charges	**5,740**	-
(Increase)/Decrease in debtors	**276**	*(5,057)*
Increase/(Decrease) in creditors	**2,697**	*50,494*
Net cash provided by/(used in) operating activities	**39,203**	*(112,410)*

Notes to the financial statements
For the Year Ended 31 December 2025

20. Analysis of cash and cash equivalents

	2025 £	*2024 £*
Cash in hand	**1,441,024**	*1,532,839*
Total cash and cash equivalents	**1,441,024**	*1,532,839*

21. Analysis of changes in net debt

	At 1 January 2025 £	Cash flows £	At 31 December 2025 £
Cash at bank and in hand	**1,532,839**	**(91,815)**	**1,441,024**
	1,532,839	**(91,815)**	**1,441,024**

22. Related party transactions

The charity also purchased bookkeeping services and delivery of the Rose Garden Project amounting to £2,540 from Simran Rai, daughter of the trustee, Mr Ajay Rai (2024: £400).

The charity has employed Mr. Clive Pollitt (father-in-law of Mrs. Dawn Pollitt, (Trustee) and paid Gross salary of £20,280 (2025: £20,280).

The charity purchased cleaning & gardening services amounting to £2,664 from Maria Pollitt, Mrs. Dawn Pollitt, (Trustee) mother-in-law

The charity purchased property management services amounting to £16,503.20 from Mr Tim Read, Sonja Read (Chair) father-in-law.

23. Transactions in Scotland

During the year the charity's transaction in the Scotland are - Income £39,246 (2024: £35,827), Expenditure: £26,564 (2024: £8,307) and Balance B/fwd £27,520 and Balance C/fwd £40,202 .