COMPANY REGISTRATION NUMBER: CE029365

CHARITY REGISTRATION NUMBER: 1199236

MISSION SALAAM

Charitable Incorporated Organisation

Unaudited Financial Statements

30 June 2026

K B M UK LIMITED
Chartered Certified Accountants
1 Concord Business Centre
Concord Road
London
UK
W3 0TJ

MISSION SALAAM

Charitable Incorporated Organisation

Financial Statements

Year ended 30 June 2026

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MISSION SALAAM

Charitable Incorporated Organisation

Trustees' Annual Report (Incorporating the Director's Report)

Year ended 30 June 2026

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 30 June 2026.

Reference and administrative details

Registered charity name	MISSION SALAAM
Charity registration number	1199236
Company registration number	CE029365
Principal office and registered office	113 Chester Avenue Luton LU4 9SQ England
The trustees	
	Mr M Ehsanullah Mr A Majid Mr H Shaukat
Independent examiner	KBM UK Limited 1 Concord Business Centre Concord Road London UK W3 0TJ

Structure, governance and management

Mission Salaam is charitable incorporated organisation, incorporated on 09 June 2022.

Board of Trustees
The board of trustees is responsible to ensure that charity objectives are achieved and charitable activities are carried out in support of set objectives. They also monitor overall performance of charity management and to ensure charity resources are applied effectively.

Management Responsibilities
The Annual Report and Financial Statements are prepared according to the relevant law and regulations and approved by the Trustees.

The trustees manages and keep accounting records, the records disclose our financial position with reasonable accuracy at any time and enable trustees to ensure that the financial statements comply with the charity Commission Statement of recommendation Practice (SORP) 2015.

Message from the Chairman Board of Trustees

Dear Friends and Supporters,

As the Chairman of the Board of Trustees for Mission Salaam, I am honoured to extend my heartfelt gratitude to each and every one of you who has contributed to our mission over the past year. Your generous support and unwavering trust in our cause have been instrumental in helping us achieve our goals and make a tangible difference in the lives of those we serve.

At Mission Salaam, our mission is to empower communities and provide essential resources to those in need. This past year, with your invaluable support, we have been able to implement meaningful projects that have positively impacted countless lives. From providing clean water and building widow homes to expanding educational opportunities, constructing places of worship, and delivering emergency relief, our initiatives have brought hope and healing to those who need it most.

Your donations have enabled us to reach new heights and expand our efforts in ways we could not have imagined. Every contribution, whether big or small, has played a crucial role in advancing our mission and enabling us to serve our communities with dedication and compassion. It is through your trust and belief in our work that we are able to continue this vital mission.

We are proud of the progress we have made, but there is still much to be done. As we look to the future, we remain committed to our mission and driven by the passion and generosity of our donors. Together, we can continue to create positive change and build a brighter future for all.

Once again, thank you for your continued support and belief in Mission Salaam. We are incredibly grateful for your partnership and look forward to another year of transformative impact.

With gratitude,
M. Ehsanullah
Chairman, Board of Trustees

Objectives and activities

The main objectives of the charity are:

The advancement of the Islamic religion for the public benefit worldwide by providing scholarships for children and adolescents under the age of 18 to receive supplementary faith education.

The relief of poverty in Pakistan and Uganda by the provision of accessible public clean water supplies and safe shelter for vulnerable families.

The relief and assistance of people in any part of the world, in particular Pakistan and Gaza, who are the victims of war or natural disaster, trouble, or catastrophe by the supply of food and essential aid to such persons.

The relief of financial hardship of people in the United Kingdom who are employed and homeless, including those using shelters for the homeless, by the provision of emergency food and support.

Achievements and performance

Throughout this reporting period, Mission Salaam has remained dedicated to our core mission of providing humanitarian aid to communities in need. We are proud to share the following accomplishments:

WIDOW HOMES:

Providing safe shelters for widows and their children in Pakistan and underserved regions remains crucial for their protection and well-being. Widows often face extreme social and economic hardships, leaving them and their children vulnerable to poverty and exploitation. Safe, permanent homes offer them security, access to basic necessities, and a chance to rebuild their lives. This year, Mission Salaam continued to expand its shelter initiative by funding and constructing additional dedicated widow homes, ensuring these families regain their dignity, safety, and independence.

WATER HAND PUMPS:

Access to clean water is a fundamental human right. This year, Mission Salaam continued installing water hand pumps in underserved communities, providing thousands of people with access to safe drinking water. These pumps are strategically placed to serve the most vulnerable populations, reducing the burden of water collection and improving overall health. Families in key rural areas can now enjoy clean water for their household and hygiene needs, easing the daily struggle for mothers and allowing children to focus on their education.

WATER WELL IN AFRICA:

In many parts of Africa, access to clean water remains a critical challenge, with millions of people facing severe water scarcity. The need for sustainable water sources is essential for improving health, agriculture, and overall quality of life. To address this urgent issue, we expanded our project to dig deep-water wells, providing entire villages with a reliable source of clean water. These deep wells meet immediate consumption needs while providing long-term solutions for farming, livestock, and community sanitation.

RAMADAN AND IFTAR PROGRAMMES:

During the holy month of Ramadan, Mission Salaam organized comprehensive food and Iftar distribution drives both locally in the UK and internationally. Freshly prepared warm meals, dates, and essential food items were provided to fasting individuals, low-income families, and local mosque attendees, ensuring that vulnerable community members could observe their fasts with dignity and shared blessings.

MASJID CONSTRUCTION IN PAKISTAN:

We are deeply committed to providing places of worship and community gathering through our Masjid Construction projects. Building upon our prior work across Azad Kashmir and remote regions of Pakistan, this year we successfully completed new masjid facilities. These masjids serve not only as central hubs for daily prayers and faith education, but also as vital anchors for communal relief, development, and social cohesion.

MASJID CONSTRUCTION IN AFRICA:

In underserved parts of Africa, including Tanzania and Uganda, local Muslim communities face significant hurdles in establishing proper places of worship due to financial hardship and limited infrastructure. Recognizing this pressing need, Mission Salaam continued its construction initiatives across these regions, establishing new masjids that offer safe environments for prayer, religious education, and community gathering. These centers help strengthen the local social fabric and support long-term community development.

EMERGENCY RELIEF (GAZA):

Mission Salaam has remained at the forefront of rapid emergency relief efforts. In response to the ongoing crisis in Gaza, we mobilized resources to deliver critical food packs, clean drinking water, and non-food emergency aid to displaced families caught in conflict zones. Our targeted relief efforts have brought immediate life-saving sustenance to thousands of individuals during their darkest hours. We provide this help through our UK Based partner charities.

ZAKAT FOR LIVELIHOOD:

Mission Salaam's Zakat for Livelihood project is dedicated to uplifting families living below the poverty line by offering them the means to achieve financial independence. We target those with no access to regular income, providing small business setups, trade equipment, and direct grants that pave the way for sustainable livelihoods. Our support helps break the cycle of poverty, enabling these families to build a stable future and contribute positively to their local communities.

QURBANI:

During Eid al-Adha celebrations, Mission Salaam extended its annual Qurbani project across multiple countries, including Pakistan, Uganda, and India. Beneficiaries were selected from the most impoverished communities to ensure that fresh meat reached families who rarely have access to it. Through generous donor support, thousands of families enjoyed fresh sustenance, allowing them to participate in the festive occasion with dignity and joy.

FOOD PACKS:

In response to widespread food insecurity and economic hardship, we maintained our core Food Packs project throughout the year. We distributed structured food packs containing essential dietary staples to families in need across our operational areas. Each pack was carefully assembled to provide enough nutritional support to sustain a household for several weeks, easing financial strain and combating malnutrition.

Financial review

The Charity's activities during the year are described below:

Total collection from donations and grants from various sources was £279,809 out of which £229,137 was unrestricted and £50,672 was restricted in nature.

The unrestricted and restricted expenditures were £79,483 and £156,688 respectively during the financial year.

Small company provisions

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The trustees' annual report was approved on 2 September 2026 and signed on behalf of the board of trustees by:

Muhammad Ehsanullah

Mr M Ehsanullah
Trustee

MISSION SALAAM

Charitable Incorporated Organisation

Independent Examiner's Report to the Trustees of MISSION SALAAM

Year ended 30 June 2026

I report to the trustees on my examination of the financial statements of MISSION SALAAM ('the charity') for the year ended 30 June 2026.

Responsibilities and basis of report

As the trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the financial statements in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the charity as required by section 386 of the 2006 Act; or

2. the financial statements do not accord with those records; or

3. the financial statements do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or

4. the financial statements have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

KBM

KBM UK Limited
Independent Examiner

1 Concord Business Centre
Concord Road
London
UK
W3 0TJ

MISSION SALAAM

Charitable Incorporated Organisation

Statement of Financial Activities (including income and expenditure account)

Year ended 30 June 2026

	Note	2026 Unrestricted funds £	2026 Restricted funds £	2026 Total funds £	2025 Total funds £
Income and endowments					
Donations and legacies	5	229,137	50,672	279,809	161,924
Total income		229,137	50,672	279,809	161,924
Expenditure					
Expenditure on raising funds:					
Costs of raising donations	6	45,978	–	45,978	20,352
Expenditure on charitable activities	7,8	33,505	156,688	190,193	108,654
Total expenditure		79,483	156,688	236,171	129,006
Net income		149,654	(106,016)	43,638	32,918
Transfers between funds		(97,660)	97,660	–	–
Net movement in funds		51,994	(8,356)	43,638	32,918
Reconciliation of funds					
Total funds brought forward		34,569	21,237	55,806	22,889
Total funds carried forward		86,563	12,881	99,444	55,806

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 11 to 17 form part of these financial statements.

MISSION SALAAM

Charitable Incorporated Organisation

Statement of Financial Position

30 June 2026

	Note	2026 £	2025 £
Current assets			
Debtors	12	16,143	1,166
Cash at bank and in hand		83,782	55,121
		99,925	56,287
Creditors: amounts falling due within one year	13	480	480
Net current assets		99,445	55,807
Total assets less current liabilities		99,445	55,807
Net assets		99,445	55,807
Funds of the charity			
Restricted funds		12,881	21,237
Unrestricted funds		86,564	34,569
Total charity funds	14	99,445	55,806

For the year ending 30 June 2026 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on 2 September 2026, and are signed on behalf of the board by:

Muhammad Ehsanullah

Mr M Ehsanullah
Trustee

The notes on pages 11 to 17 form part of these financial statements.

1. General information

The charity is a public benefit entity and a Charitable Incorporated Organisation, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is 113 Chester Avenue, Luton, LU4 9SQ, England.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. Accounting policies

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

There are no material uncertainties about the charity's ability to continue.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Fund accounting

Unrestricted funds are available for use at the discretion of the trustees to further any of the charity's purposes.

Designated funds are unrestricted funds earmarked by the trustees for particular future project or commitment.

Restricted funds are subjected to restrictions on their expenditure declared by the donor or through the terms of an appeal, and fall into one of two sub-classes: restricted income funds or endowment funds.

3. **Accounting policies** *(continued)*

Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the charity; it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from donated goods is measured at the fair value of the goods unless this is impractical to measure reliably, in which case the value is derived from the cost to the donor or the estimated resale value. Donated facilities and services are recognised in the accounts when received if the value can be reliably measured. No amounts are included for the contribution of general volunteers.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods.
- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Financial instruments

A financial asset or a financial liability is recognised only when the charity becomes a party to the contractual provisions of the instrument.

3. Accounting policies *(continued)*

Financial instruments *(continued)*

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments are subsequently measured at amortised cost.

Where investments in shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in income and expenditure. All other such investments are subsequently measured at cost less impairment.

Other financial instruments, including derivatives, are initially recognised at fair value, unless payment for an asset is deferred beyond normal business terms or financed at a rate of interest that is not a market rate, in which case the asset is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Other financial instruments are subsequently measured at fair value, with any changes recognised in the statement of financial activities, with the exception of hedging instruments in a designated hedging relationship.

Financial assets that are measured at cost or amortised cost are reviewed for objective evidence of impairment at the end of each reporting date. If there is objective evidence of impairment, an impairment loss is recognised under the appropriate heading in the statement of financial activities in which the initial gain was recognised.

For all equity instruments regardless of significance, and other financial assets that are individually significant, these are assessed individually for impairment. Other financial assets are either assessed individually or grouped on the basis of similar credit risk characteristics.

Any reversals of impairment are recognised immediately, to the extent that the reversal does not result in a carrying amount of the financial asset that exceeds what the carrying amount would have been had the impairment not previously been recognised.

4. Charitable incorporated organisation

The charity is Charitable Incorporated Organisation and has no share capital. The liability of each member in the event of winding up is limited to £1.

5. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	**Total Funds 2026 £**
Donations			
Donations received	210,438	50,672	261,110

5. Donations and legacies *(continued)*

	Unrestricted Funds £	Restricted Funds £	**Total Funds 2026 £**
Gifts			
Gift aid	18,699	–	18,699
	229,137	50,672	279,809

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
Donations			
Donations received	93,845	58,664	152,510
Gifts			
Gift aid	9,414	–	9,414
	103,259	58,664	161,924

6. Costs of raising donations

	Unrestricted Funds £	**Total Funds 2026 £**	Unrestricted Funds £	Total Funds 2025 £
Costs of raising donations	45,978	45,978	20,352	20,352

7. Expenditure on charitable activities by fund type

	Unrestricted Funds £	Restricted Funds £	**Total Funds 2026 £**
Charitable activities	17,076	156,688	173,764
Support costs	16,429	–	16,429
	33,505	156,688	190,193

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
Charitable activities	2,201	91,250	93,450
Support costs	15,203	–	15,204
	17,404	91,250	108,654

8. Expenditure on charitable activities by activity type

	Activities undertaken directly	Support costs	**Total funds 2026**	Total fund 2025
	£	£	**£**	£
Charitable activities	173,764	–	173,764	93,450
Governance costs	–	16,429	16,429	15,204
	173,764	16,429	190,193	108,654

9. Independent examination fees

	2026	2025
	£	£
Fees payable to the independent examiner for:		
Independent examination of the financial statements	120	120
Other financial services	360	360
	480	480

10. Staff costs

The average head count of employees during the year was 3 (2025: Nil). The average number of full-time equivalent employees during the year is analysed as follows:

	2026	2025
	No.	No.
Number of staff	3	3

No employee received employee benefits of more than £60,000 during the year (2025: Nil).

11. Trustee remuneration and expenses

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

12. Debtors

	2026	2025
	£	£
Prepayments and accrued income	14,642	–
Other debtors	1,501	1,166
	16,143	1,166

13. Creditors: amounts falling due within one year

	2026	2025
	£	£
Accruals and deferred income	480	480

14. Analysis of charitable funds

Unrestricted funds

	At 1 July 2025	Income	Expenditure	Transfers	**At 30 June 2026**
	£	£	£	£	£
General funds	34,569	229,137	(79,483)	(97,659)	86,564

	At 1 July 2024	Income	Expenditure	Transfers	At 30 June 2025
	£	£	£	£	£
General funds	15,867	103,259	(37,756)	(46,801)	34,569

Restricted funds

	At 1 July 2025	Income	Expenditure	Transfers	**At 30 June 2026**
	£	£	£	£	£
Restricted funds	21,237	50,672	(156,688)	97,660	12,881

	At 1 July 2024	Income	Expenditure	Transfers	At 30 June 2025
	£	£	£	£	£
Restricted funds	7,022	58,664	(91,250)	46,801	21,237

15. Analysis of net assets between funds

	Unrestricted Funds £	Restricted Funds £	**Total Funds 2026 £**
Current assets	87,044	12,881	99,925
Creditors less than 1 year	(480)	–	(480)
Net assets	86,564	12,881	99,445

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
Current assets	35,049	21,237	56,286
Creditors less than 1 year	(480)	–	(480)
Net assets	34,569	21,237	55,806