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NATIONAL WAQF

REPORT OF THE TRUSTEES & FINANCIAL STATEMENTS

FOR THE PERIOD 10 DECEMBER 2024 TO 31 DECEMBER 2025

REGISTERED COMPANY NUMBER: 11774961
REGISTERED CHARITY NUMBER: 1197053
(England and Wales)

Prestons & Jacksons Partnership LLP,
364 - 368 Cranbrook Road, Ilford, Essex IG2 6HY

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Contents

Reference and Administrative Details 2

Report of the Trustees 3

Independent Auditors' Report 13

Statement of Financial Activities 17

Statement of Financial Position 18

Statement of Cash Flows 20

Notes to the Financial Statements 21

Detailed Statement of Financial Activities 33

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TRUSTEES	Tahir Talati - Chair Umer Suleman Wahid Azizi Muhammad Anas Muqtedar Khan
REGISTERED OFFICE	63 Woodgrange Road London E7 0EL
CHARITY WEBSITE	www.nationalwaqf.org
REGISTERED COMPANY NUMBER	11774961 (England and Wales)
REGISTERED CHARITY NUMBER	1197053 (England and Wales)
AUDITORS	Prestons & Jacksons Partnership LLP Statutory Auditors 364 - 368 Cranbrook Road Ilford Essex IG2 6HY
SOLICITORS	Bates Wells 10 Queen St Pl, London EC4R 1BE

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The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the period 10 December 2024 to 31 December 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Charitable objects
The charitable objects are:

For the public benefit and as a practical expression of the Islamic faith to advance such charitable purposes as the charity trustees from time to time in their absolute discretion think fit by providing grants to charities and organisations who focus on:

1. The advancement of education through the provision of programs that specifically target the education of children as well as adults, through infrastructure, training and scholarship programmes.
2. To develop the capacity and skills of the members of the socially and economically disadvantaged community in the UK in such a way that they are better able to identify, and help meet their needs and to participate more fully in society.
3. The promotion of racial and religious harmony for the public benefit by:
   - promoting knowledge and mutual understanding between different racial and religious groups;
   - advancing education and raising awareness about different racial and religious groups to promote good relations between persons of different racial and religious groups;
   - working towards the elimination of discrimination on the grounds of race or religion.
4. The prevention or relief of poverty or financial hardship anywhere in the world by providing or assisting in the provision of:
   - relief and assistance to people who are the victims of war or natural disaster, trouble, or catastrophe in particular by the supply of medical aid to such persons;

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- goods/services to those in poverty or financial hardship which they could not otherwise afford through lack of means;
- education, training, healthcare projects and all the necessary support designed to enable individuals to generate a sustainable income and be self-sufficient.

5. To assist in the treatment and care of persons suffering from mental or physical illness of any description or in need of rehabilitation as a result of such illness, by the provision of facilities for work and recreation.
6. Such other purposes which may be charitable according to the laws of England and Wales.

Significant activities

The Board of Trustees reflected on 2025 as a year of significant operational maturity for National Waqf. Having established its governance and investment foundations in prior years, the organisation delivered its first cycle of direct grant-making from returns of the public waqf, expanded its property investment portfolio, and continued to build its Waqf education and thought leadership programmes. The Board of Trustees is encouraged by this progress and confident in the organisation's trajectory towards its long-term strategic objectives.

Public benefit

The trustees confirm that they have complied with the duty in section 4 of the Charities Act 2006 to have due regard to public benefit guidance published by the Commission in determining the activities undertaken by the Charity.

GRANTS AWARDED AND ACTIVITIES FOR PUBLIC BENEFIT

In 2025, NW launched its first grant-making cycle from the returns of the Public Waqf. Grants totalling £171,590 (2024: £56,400) were distributed during the period across the cause areas below. Of this, £25,000 was awarded from the returns of the Public Waqf, with the remaining £146,590 distributed as restricted grants on behalf of partner organisations.

- Civic, Media and Legal Engagement – £124,990
- Spiritual Preservation and Growth – £44,100

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

- Educational Excellence and Development – £2,500

All grant recipients were subject to due diligence, signed grant agreements and monitoring requirements. Further detail is provided in note 6 to the financial statements.

FINANCIAL REVIEW

Total incoming resources for the period amounted to £1,839,807 (2024: £1,913,239). Total resources expended were £576,232 (2024: £379,006), and net gains on the revaluation of investment property amounted to £153,273.

As a result, the net movement in funds for the period was £1,416,848 (2024: £1,534,233), and total funds at 31 December 2025 were £3,318,125 (2024 as restated: £1,901,277), of which £76,030 were unrestricted, £135,495 were restricted and £3,106,600 were endowment funds.

The 2024 comparatives have been restated to reclassify endowment funds that were previously presented as restricted and general funds (see note 12).

Separately, to cover the operational costs of the charity, National Waqf has built an internal investment fund, known as the Private Waqf Fund, which generates returns for this purpose. Operational costs continue to be met through the Private Waqf Fund and targeted operational donations.

FINANCIAL POSITION

In 2025, total public fundraising income amounted to £579,384, comprising regular direct debit income of approximately £359,000 and one-off donations of approximately £202,000. Fundraising activity included Ramadan campaigns, community events (including a Padel Tournament and Sisters' Sip and Paint event), mosque collections and presentations across the UK including a North Region Masjid Tour. The proceeds from these activities are recognised and recorded within donations.

The investment property portfolio continued to grow during 2025, with three new

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acquisitions completing in the year: St Albans Road (March 2025, Public Waqf Investment Fund, £491,921), High Road Chadwell Heath (December 2025, Public Waqf Investment Fund, £300,000 shared stake), and Eldon House (December 2025, Private Waqf Fund, £251,820). The portfolio also benefited from the disposal of 100 Belsize Road in April 2025, which generated a net profit of approximately £265,000 for the Private Waqf. By year-end, the portfolio comprised ten properties generating aggregate rental income of approximately £204,000 across the Private and Public Waqf Investment funds. Operational costs continue to be met through the Private Waqf Fund and targeted operational donations.

GRANT GIVING POLICY

National Waqf's charity objects, set out under Objectives and Activities above, guide our planning and development, and we articulate these in six broad areas of work.

In 2025, NW continued to award grants in line with its charitable objectives, with funds allocated to a range of causes including education, religious activities and human rights. A total of approximately £171,590 was distributed during the year. All grant recipients were subject to rigorous due diligence and monitoring to ensure alignment with NW's objectives and the effective use of funds.

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

INVESTMENT POLICY AND PERFORMANCE

National Waqf's Investment Policy outlines the major investment principles (1), investment objectives (2), how the proceeds are distributed (3), risk management and mitigation (4), roles and responsibilities (5), and the charity's financial risk tolerability criteria (6). The policy can be found in National Waqf's website.

National Waqf operates two permanent endowment funds, the **Public Waqf** and the **Private Waqf**.

The **Public Waqf** comprises donations received from the wider community. The principal is preserved in perpetuity and invested into income-generating assets. The net income generated is applied on the charity's 50:50 model: half reinvested into the Public Waqf to preserve and grow the endowment, and half allocated to grant-giving.

The **Private Waqf** comprises larger donations from private donors. The principal is likewise preserved in perpetuity and invested into income-generating assets. The returns generated are applied towards the charity's operational costs to support long-term sustainability.

Please note the 50:50 split applies to the Public Waqf only; the Private Waqf returns are applied to operations and are not split.

Our investments are managed by a team of staff within National Waqf. We manage our investments ourselves because:

- It gives us more control and choice over what we invest in.
- We have a skilled team who are able to achieve strong results.
- It saves us a lot of money compared to hiring external investment managers.

The alternative would be to pay external companies to manage our investments for us. This would cost us several times more than managing our portfolio in-house does, and our initial review has suggested that most external fund managers would struggle to meet our investment mandate.

To date, National Waqf has only invested in real estate, and in 2025 we grew our

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portfolio across both the Public and Private Waqf. We continue to predict achieving a rental yield of 8% or better in the long term in our investments.

RESERVES POLICY

The trustees have examined the charity's requirements for reserves in light of the main risks to the organisation. It has established a policy whereby the unrestricted funds not committed or invested in tangible fixed assets held by the charity should be at least 3 months of the expenditure.

The budgeted expenditure for 2025/2026 is approximately £300,000 and therefore the target is £75,000 in general funds. The reserves are needed to meet the working capital requirements of the charity, and the trustees are confident that at this level they would be able to continue the current activities of the charity in the event of a significant drop in funding.

GOING CONCERN

The trustees have assessed the charity's ability to continue as a going concern for a period of at least twelve months from the date of approval of these financial statements. In doing so they considered the charity's reserves, its investment property portfolio and rental income, its fundraising and donation income, and its forecast expenditure. Operational costs are met through the Private Waqf Fund returns and targeted operational donations. The general fund at the year end of £76,030 is in line with the trustees' reserves policy target of £75,000. On this basis the trustees consider the going concern basis of accounting to be appropriate, and are not aware of any material uncertainties that may cast significant doubt on the charity's ability to continue in operation.

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

FUTURE PLANS

Looking ahead to 2026, NW will build on the significant progress of 2025 by continuing to pursue its four long-term strategic priorities, with specific organisational goals agreed by the Board.

1. Establish Thought Leadership

In 2025, NW progressed legal structuring of The Waqf Pack and commissioned educational content through Roots Academy. Looking to 2026, the key priorities are launching and distributing The Waqf Pack and associated support services; publishing academic and practitioner insights on Waqf governance and producing original content to further the revival of waqf.

2. Leading provider of Waqf education

In 2025, NW delivered Waqf education workshops and presentations across university ISOCs, mosques, and community venues. Educational content was commissioned and produced, and research material was completed covering 40 Ahadith on Waqf, historical Waqf case studies, and khutbah toolkits. In 2026, the focus will be on expanding delivery across masajid, universities and workplaces; implementing a digital content strategy across social media platforms; and training Waqf educators and ambassadors.

3. Benchmark Public Waqf model

In 2025, NW launched its first full grant-making cycle. The grant-giving committee terms of reference were finalised, the grant application portal went live, and due diligence and grant agreement frameworks were implemented. In 2026, the targets are to grow the Public Waqf Fund and distribute further strategic grants.

4. Organisational self-sufficiency

In 2025, NW grew the investment property portfolio to ten assets and maintained consistent public fundraising income throughout the year. In 2026, the priorities are to raise further funds for the Private Waqf through diversified income strategies and continue building capacity across key areas of the organisation.

By anchoring our future plans to these priorities, NW will be able to expand its

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

portfolio, deepen its community impact, and ensure that the legacy of Waqf continues to thrive for generations to come.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, the Memorandum and Articles of Association, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The organisation is a charitable company limited by guarantee, incorporated on 18th January 2019 and registered as a charity on 21st December 2021. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

We recognise that to deliver our strategic aims, we need sound corporate governance arrangements in place. Corporate governance is founded on laws, our internal governing policies, processes, systems and behaviours that together provide a system for the way in which our organisation is directed, administered and controlled.

National Waqf is a registered charity and operates by awarding financial grants to eligible recipients in England and Wales only to realise its charity objects. In doing so, the charity's operational model entails:

a. Fundraising money from the public where the principal of the donation is ring fenced in a designated Public Waqf Fund (the "Fund"). These funds are called Public Endowment funds.
b. The money in the Fund is then invested in accordance with the charity's investment policy.
c. A portion of the returns (i.e. profits) from the investment are given out as grants to eligible recipients, and the remainder reinvested in the Fund.
d. Private Waqf (Private Endowment Funds) are large donations from private individuals.
e. Income from the Private Waqf is to be used towards the charity's operations.

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

Board of Trustees

Our Board of Trustees remains the cornerstone of our governance structure and comprises of experienced professionals. The Board is responsible for setting the strategic direction, ensuring regulatory compliance, and overseeing the overall performance of the organisation. Regular meetings were held throughout the year to review progress, address challenges, and make key decisions.

Executive Management Team

The day-to-day operations of the National Waqf are managed by our Executive Team headed by Chief Executive Officer (CEO). The CEO is tasked with implementing the strategic plans approved by the Board, managing resources efficiently, and ensuring that our programs and initiatives are aligned with our charitable objectives.

In 2025, the CEO was supported by a team of staff and experienced volunteers across investment, finance, marketing, grant administration, research, governance and education functions. The grant-giving committee was formally constituted with its terms of reference finalised. Investment reporting and monitoring systems continued to be developed and refined throughout the year.

Policies and procedures

In 2025, National Waqf continued to strengthen its governance framework, with further development and implementation of key policies covering grant-making, know your donor, and know your beneficiary procedures. Legal structuring work for the "Waqf Pack", a comprehensive toolkit for establishing Waqf structures in the UK, was progressed throughout the year with specialist solicitors. The trustees also initiated a governance review of internal processes and policies in line with the organisation's self-sufficiency strategic priority. In 2025, the board met regularly to ensure robust oversight and effective implementation of our charitable activities.

Towards a sustainable financial future

National Waqf aims to create a source of sustainable revenue for charitable organisations through investing in income generating assets and awarding grants from the returns from those investments. We consider 2025 to have been the year in which National Waqf transitioned from the foundational phase of its establishment to active, measurable delivery, with the aim of securing our successful long-term vision.

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

RISK MANAGEMENT

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

We continue to recognise the immense importance of risk management in achieving our objectives, and as such we have implemented a formal risk management system. This entails the identification, evaluation, and mitigation of risks across all key operations.

A risk register has been established and is updated at least annually. Where required, systems and procedures have been implemented to mitigate the risks.

The trustees have identified the following as the principal risks facing the charity: (1) reduction in investment property income, mitigated through a diversified portfolio of ten properties across multiple locations; (2) shortfall in operational funding, mitigated through growth of the Private Waqf Fund and targeted operational donations; (3) grant recipient misuse of funds, mitigated through due diligence, signed grant agreements, and monitoring requirements. The risk register is reviewed at least annually.

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of National Waqf Fund for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) including Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland".

Company law requires the trustees to prepare financial statements for each financial year. Under that law, the trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

Under company law the trustees must not approve the financial statements unless

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

AUDITORS

The auditors, Prestons & Jacksons Partnership LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting.

Trustees' report, incorporating a strategic report, approved by order of the board of trustees, as the company directors on 29/10/2026 and signed on the board's behalf by:

Signed by:
Mohmed Talati
163361C139544E8...

Tahir Talati - Trustee

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF NATIONAL WAQF FUND

Opinion

We have audited the financial statements of National Waqf Fund (the 'charitable company') for the period ended 31 December 2025 which comprise the Statement of Financial Activities, the Statement of Financial Position, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2025 and of its incoming resources and application of resources, including its income and expenditure, for the period then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Trustees' Report is inconsistent in any material respect with the financial statements; or
- the charitable company has not kept adequate accounting records; or

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Other matters
Without modifying our audit opinion, we draw attention to note 12, regarding the prior year adjustment.

Responsibilities of Trustees
As explained more fully in the Statement of Trustees' Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements
We have been appointed as auditors under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We obtained an understanding of the legal and regulatory framework within which the charitable company operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Companies Act 2006 together with the Charities SORP (FRS102). We assessed the required compliance with these laws and regulations as part of our audit procedures on the related financial statement items.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which might be fundamental to the charitable company's ability to operate or to avoid material penalty. We also considered the opportunities and incentives that may exist within the charitable company for fraud. The laws and regulations we considered were General Data Protection Regulation (GDPR), employment legislations and anti-fraud, bribery and corruption legislation, Anti-Money Laundering, Charity's Constitution, Companies Act, FRS102 and The Charity SORP, and Landlord & Tenants Act.

UK ISA standards limit the required audit procedures to identify non-compliance with these laws and regulations to enquiry of the Trustees and other management and inspection of regulatory and legal correspondence, if any.

We identified the greatest risk of material impact on the financial statements from irregularities, including fraud, to be within the timing of recognition of income and the override of controls by management. Our audit procedures to respond to these risks included enquiries of management, internal audit and the Trustees about their own identification and assessment of the risks and irregularities, sample testing on the posting of journals, reviewing accounting estimates for biases, reviewing regulatory correspondence with Charity Commission, review of donor audit reports, review of reports and reading of minutes of meetings of those charged with governance.

Owing to inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

auditing standards. For example, the further removed non-compliance with laws and regulations (irregularities) is from the events and transactions reflected in the financial statements, the less likely the inherently limited procedures required by auditing standards would identify it. In addition, as with any audit, there remained a higher risk of non-detection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Signed by:
Prestons & Jacksons
74517D27D95E4A8...

Prestons & Jacksons Partnership LLP
Statutory Auditors
Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006
364 - 368 Cranbrook Road
Ilford
Essex
IG2 6HY

Date: 29/10/2026

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
FOR THE PERIOD 10 DECEMBER 2024 TO 31 DECEMBER 2025

INCOME AND ENDOWMENTS FROM	Notes	Unrestricted funds £	Restricted funds £	Endowment funds £	31.12.25 Total funds £	9.12.24 Total funds £ (as restated)
Donations and legacies	2	**233,677**	**294,700**	**829,675**	**1,358,052**	1,606,499
Other trading activities	3	-	-	-	-	244,664
Investment income	4	**133,211**	**76,254**	**7,313**	**216,778**	62,076
Other income		-	-	**264,977**	**264,977**	-
TOTAL		**366,888**	**370,954**	**1,101,965**	**1,839,807**	**1,913,239**
EXPENDITURE ON						
Charitable activities	5	**383,898**	**192,331**	**3**	**576,232**	379,006
Net gains on investments		-	-	**153,273**	**153,273**	-
NET INCOME/(EXPENDITURE)		**(17,010)**	**178,623**	**1,255,235**	**1,416,848**	**1,534,233**
Transfers between funds	17	**51,728**	**(51,728)**	-	-	-
Net movement in funds		**34,718**	**126,895**	**1,255,235**	**1,416,848**	**1,534,233**
RECONCILIATION OF FUNDS						
Total funds brought forward						
As previously reported		**361,242**	**1,540,035**	-	**1,901,277**	367,044
Prior year adjustment	12	**(319,930)**	**(1,531,435)**	**1,851,365**	-	-
As restated		**41,312**	**8,600**	**1,851,365**	**1,901,277**	367,044

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

INCOME AND ENDOWMENTS FROM	Notes	Unrestricted funds £	Restricted funds £	Endowment funds £	31.12.25 Total funds £	9.12.24 Total funds £ (as restated)
TOTAL FUNDS CARRIED FORWARD		**76,030**	**135,495**	**3,106,600**	**3,318,125**	**1,901,277**

The notes form part of these financial statements

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

STATEMENT OF FINANCIAL POSITION AS AT 31 DECEMBER 2025

FIXED ASSETS	Notes	Unrestricted funds £	Restricted funds £	Endowment funds £	**31.12.25** Total funds £	**9.12.24** Total funds £ (as restated)
Investments						
Investment property	13	-	-	**2,726,031**	**2,726,031**	3,032,866
Social investments	14	-	-	**300,000**	**300,000**	-
		-	-	**3,026,031**	**3,026,031**	**3,032,866**
CURRENT ASSETS						
Debtors	15	-	-	-	-	4,000
Cash at bank		**113,387**	**135,495**	**80,569**	**329,451**	347,020
		113,387	**135,495**	**80,569**	**329,451**	**351,020**
CREDITORS						
Amounts falling due within one year	16	**(37,357)**	-	-	**(37,357)**	(1,482,609)
NET CURRENT ASSETS		**76,030**	**135,495**	**80,569**	**292,094**	**(1,131,589)**
TOTAL ASSETS LESS CURRENT LIABILITIES		**76,030**	**135,495**	**3,106,600**	**3,318,125**	**1,901,277**
NET ASSETS		**76,030**	**135,495**	**3,106,600**	**3,318,125**	**1,901,277**
FUNDS	17					
Unrestricted funds: General fund					**76,030**	41,312
Restricted funds					**135,495**	8,600
Endowment funds					**3,106,600**	1,851,365

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

FIXED ASSETS	Notes	Unrestricted funds £	Restricted funds £	Endowment funds £	31.12.25 Total funds £	9.12.24 Total funds £ (as restated)
TOTAL FUNDS					**3,318,125**	**1,901,277**

The notes form part of these financial statements

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the period ended 31 December 2025; however, the financial statements have been audited in accordance with Section 144 of the Charities Act 2011.

The trustees acknowledge their responsibilities for:

a. ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
b. preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The financial statements were approved by the Board of Trustees and authorised for issue on 29/10/2026 and were signed on its behalf by:

Signed by:
Mohmed Talati
163361C139544E8...
Mawlana Tahir Talati - Trustee

Signed by:
3364B526A78B4E0...
Umer Suleman – Trustee

The notes form part of these financial statements

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

STATEMENT OF CASH FLOWS FOR THE PERIOD 10 DECEMBER 2024 TO 31 DECEMBER 2025

Cash flows from operating activities	Notes	31.12.25 Total funds £	9.12.24 Total funds £ (as restated)
Cash generated from operations	19	**(1,529,929)**	1,486,283
Net cash (used in)/provided by operating activities		**(1,529,929)**	**1,486,283**
Cash flows from investing activities			
Purchase of investment property		**(1,046,451)**	(1,461,027)
Purchase of social investments		**(300,000)**	-
Sale of investment property		**1,756,849**	-
Net cash provided by/(used in) investing activities		**410,398**	**(1,461,027)**
Cash flows from financing activities			
Income attributable to endowment		**1,101,965**	-
Expenditure attributable to endowment		**(3)**	-
Net cash provided by financing activities		**1,101,962**	**-**
Change in cash and cash equivalents in the reporting period		**(17,569)**	**25,256**
Cash and cash equivalents at the beginning of the reporting period		**347,020**	321,764
Cash and cash equivalents at the end of the reporting period		**329,451**	**347,020**

The notes form part of these financial statements

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD 10 DECEMBER 2024 TO 31 DECEMBER 2025

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain assets.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Donations received are accounted for on a receipt basis while gift aid, grants and rental income are accounted for on a receivable basis.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

Investment property
Investment property is shown at most recent valuation. Any aggregate surplus or deficit arising from changes in fair value is recognised in the Statement of Financial Activities and is shown in the Statement of Financial Position under the relevant Waqf Fund (Endowment Fund).

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits
The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. DONATIONS AND LEGACIES

	31.12.25 Total funds £	**9.12.24** Total funds £ (as restated)
Donations	**787,666**	1,546,043
Gift aid	**44,645**	41,496
Grants	**273,490**	-
Donated property	**252,251**	18,960
TOTAL	**1,358,052**	**1,606,499**

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

Donated property was gifted with the condition that the property should be considered a private waqf asset.

Grants received, included in the above, are as follows:

	31.12.25 Total funds £	**9.12.24** Total funds £ (as restated)
Kindgiving Foundation	**88,000**	-
Nas Foundation	**125,490**	-
Bountiful Giving	**60,000**	-
TOTAL	**273,490**	**-**

3. OTHER TRADING ACTIVITIES

	31.12.25 Total funds £	**9.12.24** Total funds £ (as restated)
Seed funding	**-**	228,212
Sales	**-**	1,029
Sponsorships	**-**	15,423
TOTAL	**-**	**244,664**

4. INVESTMENT INCOME

	31.12.25 Total funds £	**9.12.24** Total funds £ (as restated)
Rent receivable	**216,778**	62,076

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

5. CHARITABLE ACTIVITIES COSTS

	Direct costs £	Grant funding of activities (see note 6) £	Support costs (see note 7) £	**Totals £**
Charitable activities	369,833	171,590	34,809	**576,232**

6. GRANTS PAYABLE

	31.12.25 Total funds £	**9.12.24** Total funds £ (as restated)
Charitable activities	**171,590**	56,400
The total grants paid to institutions during the period was as follows:		
Zubeda Welcome	**-**	5,000
Spinney Hill Recovery House CIC	**2,500**	2,500
Sapience Education Ltd	**-**	3,900
Sacred BMS CIC	**-**	5,000
Muslim Friendly Employers Limited	**-**	37,500
The advancement of health and saving lives	**-**	2,500
Supporting Humanity	**30,000**	-
MLegal Support Ltd	**100,490**	-
The Islamophobia Response Unit	**14,500**	-
Various organisations	**24,100**	-
TOTAL	**171,590**	**56,400**

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

Grant funding by cause area:

CAUSE AREA	31.12.25 Total funds £	9.12.24 Total funds £ (as restated)
Civic, Media and Legal Engagement	**124,990**	-
Spiritual Preservation and Growth	**44,100**	5,000
Educational Excellence and Development	**2,500**	8,900
Socio-economic Empowerment	**-**	42,500
TOTAL	**171,590**	**56,400**

7. SUPPORT COSTS

	Finance £	Governance costs £	**Totals £**
Charitable activities	10,408	24,401	**34,809**

8. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.12.25 Total funds £	9.12.24 Total funds £ (as restated)
Auditors' remuneration	**12,600**	3,000
Auditors' fees - previous year	**6,000**	-

9. TRUSTEES' REMUNERATION AND BENEFITS

	31.12.25 Total funds £	9.12.24 Total funds £ (as restated)
Trustees' fees	**1,000**	8,500

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

Trustees' expenses

There were no trustees' expenses paid for the period ended 31 December 2025 nor for the year ended 9 December 2024.

10. STAFF COSTS

	31.12.25 Total funds £	**9.12.24** Total funds £ (as restated)
Wages and salaries	**118,179**	130,453
Social security costs	**4,600**	9,427
Other pension costs	**380**	1,215
	123,159	**141,095**
The average monthly number of employees during the period was as follows:		
Charitable activities	**3**	3
No employees received emoluments in excess of £60,000.		

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES 9.12.24

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

(AS RESTATED)

INCOME AND ENDOWMENTS FROM	Unrestricted funds £	Restricted funds £	Endowment funds £	**Total** funds £ (as restated)
Donations and legacies	105,104	1,501,395	-	**1,606,499**
Other trading activities	244,664	-	-	**244,664**
Investment income	-	62,076	-	**62,076**
TOTAL	**349,768**	**1,563,471**	**-**	**1,913,239**
EXPENDITURE ON				
Charitable activities	310,313	68,693	-	**379,006**
NET INCOME	**39,455**	**1,494,778**	**-**	**1,534,233**
Transfers between funds	(365,187)	(1,486,178)	1,851,365	**-**
Net movement in funds	**(325,732)**	**8,600**	**1,851,365**	**1,534,233**
RECONCILIATION OF FUNDS				
Total funds brought forward	367,044	-	-	**367,044**
TOTAL FUNDS CARRIED FORWARD	**41,312**	**8,600**	**1,851,365**	**1,901,277**

12. PRIOR YEAR ADJUSTMENT

In 2024, endowment funds were incorrectly classified as restricted funds. Accordingly, a prior year adjustment was made to reclassify these funds.

As a result, £1,851,365 was transferred to endowment funds, comprising £1,531,435 from restricted funds and £319,930 from general funds. Endowment funds are further classified into public waqf and private waqf:

- Public Waqf: £907,889
- Private Waqf: £943,476

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

13. INVESTMENT PROPERTY

FAIR VALUE	£
At 10 December 2024	**3,032,866**
Additions	**1,296,741**
Disposals	**(1,756,849)**
Revaluation	**153,273**
At 31 December 2025	**2,726,031**

NET BOOK VALUE	£
At 31 December 2025	**2,726,031**
At 9 December 2024	**3,032,866**

Fair value at 31 December 2025 is represented by:

	£
Valuation in 2025	**153,273**
Cost	**2,572,758**
TOTAL	**2,726,031**

14. SOCIAL INVESTMENTS

MARKET VALUE	**Programme related** investments - equity £
Additions	**300,000**

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

NET BOOK VALUE	£
At 31 December 2025	**300,000**
At 9 December 2024	-

15. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.12.25 £	9.12.24 £ (as restated)
Trade debtors	-	4,000

16. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.12.25 £	9.12.24 £ (as restated)
Trade creditors	**1,550**	3,090
Social security and other taxes	**1,422**	3,045
Other creditors	**6,375**	1,467,564
Accrued expenses	**28,010**	8,910
TOTAL	**37,357**	**1,482,609**

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

17. MOVEMENT IN FUNDS

	At 10.12.24 £	Prior year adjustment £	Net movement in funds £	Transfers between funds £	**At** 31.12.25 £
Unrestricted funds General fund	361,242	(319,930)	(17,010)	51,728	**76,030**
Restricted funds Restricted funds	1,540,035	(1,531,435)	178,623	(51,728)	**135,495**
Endowment funds Endowment	-	1,851,365	1,255,235	-	**3,106,600**
TOTAL FUNDS	**1,901,277**	**-**	**1,416,848**	**-**	**3,318,125**

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	**Movement** in funds £
Unrestricted funds General fund	366,888	(383,898)	-	**(17,010)**
Restricted funds Restricted funds	370,954	(192,331)	-	**178,623**
Endowment funds Endowment	1,101,965	(3)	153,273	**1,255,235**
TOTAL FUNDS	**1,839,807**	**(576,232)**	**153,273**	**1,416,848**

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

Comparatives for movement in funds

	At 10.12.23 £	Net movement in funds £	Transfers between funds £	**At** 9.12.24 £
Unrestricted funds General fund	367,044	39,455	(365,187)	**41,312**
Restricted funds Restricted funds	-	1,494,778	(1,486,178)	**8,600**
Endowment funds Endowment	-	-	1,851,365	**1,851,365**
TOTAL FUNDS	**367,044**	**1,534,233**	**-**	**1,901,277**

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	**Movement** in funds £
Unrestricted funds General fund	349,768	(310,313)	**39,455**
Restricted funds Restricted funds	1,563,471	(68,693)	**1,494,778**
TOTAL FUNDS	**1,913,239**	**(379,006)**	**1,534,233**

Restricted reserves analysis carried forward as at 31 December 2025

	31.12.25 £	**9.12.24** £
Civic, Media and Legal Engagement	**64,495**	-
Spiritual Preservation and Growth	**57,400**	5,000
Educational Excellence and Development	**3,600**	3,600
Youth Empowerment and Leadership	**10,000**	-
TOTAL RESTRICTED FUNDS	**135,495**	**8,600**

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

Grant Giving: Represents restricted funds set aside for charitable grants. The balance at year-end reflects amounts still available to be distributed in future grant rounds.

Endowment funds analysis carried forward as at 31 December 2025

	31.12.25 £	9.12.24 £
Public Waqf	**1,559,437**	907,889
Private Waqf	**1,547,162**	943,476
TOTAL ENDOWMENT FUNDS	**3,106,600**	**1,851,365**

Public Waqf: Represents donations received from the wider community. These funds are invested into income-generating assets, with returns applied in line with our 50:50 model: half reinvested into the Public Waqf to ensure long-term growth, and half distributed as grants.

Private Waqf: Represents funds donated by private donors to build an internal Waqf. These are invested into assets, and the returns generated are used primarily to cover the organisation's operational costs, ensuring sustainability.

Assets held under Waqf Funds as at 31 December 2025

	Private Waqf £	Public Waqf £
Investment properties		
Berkeley Close, Nelson, BB9 0XA	**-**	**122,879**
Upper Road, London, E13 0DH	**-**	**395,000**
Hartlepool Court, E16 2RL - Commercial	**-**	**198,054**
Hartlepool Court, E16 2RL - Residential	**375,784**	**-**
St Albans Road, Ilford, Essex	**-**	**523,376**
Eldon House, London NW9 5ZP	**251,813**	**-**
Amelia House, London NW9 5JQ	**192,563**	**-**

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

	Private Waqf £	Public Waqf £
Amelia House, London NW9 5JP	**192,562**	**-**
Butler House, Burdett Road, E14 7AB	**227,125**	**-**
Broxbourne House, London E3 3LJ	**246,875**	**-**
Social investment		
High Road, RM6	**-**	**300,000**
Bank balance		
NatWest bank balance - 31.12.25	**60,440**	**20,129**
TOTAL ENDOWMENT FUNDS 31.12.25	**1,547,162**	**1,559,438**

During the period ended 31 December 2025, the charitable company disposed of one of its investment properties, situated at 100 Belsize Road, acquired in previous years. A surplus of £264,977 was generated upon disposal. This gain was a gain on the charitable company's own externally financed venture. The Board of Trustees exercised their power under the governing document to add it to the Endowment, so it is recognised as a permanent endowment of the Private Waqf and was subsequently reinvested into Eldon House, which is held as permanent endowment (as shown above).

Transfers between funds
Transfer of funds of £51,728 from restricted to unrestricted related to reallocation of expenditure in the year.

18. RELATED PARTY DISCLOSURES

1. During the year, one of the trustees, Mr Tahir Talati, received a fee of £1,000 (2024: £8,500) for services provided to The National Waqf Fund.

2. One of the trustees, Mr Tahir Talati, is also a trustee of Bountiful Giving. During the year, Bountiful Giving donated £60,000 to National Waqf. He was not involved in the grant receiving decision making.

19. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING

Docusign Envelope ID: 1D861C4A-848F-8410-8072-87B12F4438B9

ACTIVITIES

	31.12.25 Total funds £	9.12.24 Total funds £ (as restated)
Net income for the reporting period (as per the Statement of Financial Activities)		
	1,416,848	1,534,233
ADJUSTMENTS FOR		
Income attributable to endowment	**(1,101,965)**	-
Expenditure attributable to endowment	**3**	-
Non-cash adjustments - property donated	**(250,290)**	-
Non-cash adjustments - revaluation gain	**(153,273)**	-
Decrease/(increase) in debtors	**4,000**	(4,000)
Decrease in creditors	**(1,445,252)**	(43,950)
NET CASH (USED IN)/PROVIDED BY OPERATIONS	**(1,529,929)**	**1,486,283**

20. ANALYSIS OF CHANGES IN NET FUNDS

	At 10.12.24 £	Cash flow £	At 31.12.25 £
NET CASH Cash at bank	347,020	(17,569)	**329,451**
TOTAL	**347,020**	**(17,569)**	**329,451**