OPERATION KINDLE

Annual Trustees Report
1 February 2025 to 31 January 2026

Charity Registration Number: 1196107
Company Registration Number: 12139940

The Directors present their annual report and financial statements for the year ended 31 January 2026.

Administrative Information

Charity Name:	Operation Kindle *operating as* Serving a Multiplying and Resilient Church
Charity Registration No:	1196107
Company Registration No:	12139940
Principal Office:	4th Floor Silverstream House, 45 Fitzroy Street, London W1T 6EB
Independent Examiner:	E Dessai & Co, Chartered Accountants Congress House Office 10, Suite 1, 4th Floor 14 Lyon Road, Harrow Middlesex, HA1 2EN

The organisation is a charitable company limited by guarantee, incorporated on 5 August 2019 and registered as a charity on 11 October 2021. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

Directors

Mehdi Rasaei	Director and Chief Executive Officer
Lynne Burke	Chair
Habibullah Ahmadifa	Director
Rev Carol Canter	Director

The purposes of the charity as set out in its governing document

The advancement of the religion of Christianity for the benefit of the public in the UK and in other countries through:

- the holding of worship services
- prayer meetings
- lectures
- conferences
- training events
- distributing films, audio and audio-visual materials and literature on the Christian religion

How our activities delivered public benefit

- **Access Ministry Programme:** 57 people were trained and 7 activities began. Participants received instruction on managing a small business and launched several ventures.
- **Psychological Counselling and Community Support:** 304 online workshops - 3490 social media interactions -142 face-to-face sessions - These services assist individuals, families, and groups.
- **Alpha Course:** 58 People: They learn the basics of the Christian faith.
- **Discipleship and leadership programs:** 250-320 people online and face-to-face. They gained skills in leading a home group and in expanding and developing disciples.
- **Mentoring and pastoral care:** 3,500 people were seen face to face in groups, with 780–1,450 online. Support for the leaders helped them to serve effectively and sustain their churches.
- **Discipleship and Leadership Training:** We worked with 540 individuals, training and developing disciples and future Christian leaders. Working with experienced Christian organisations, we provided Bible teaching, Discipleship and Leadership courses, while building networks of local leaders equipped to strengthen churches, develop sustainable strategies and make disciples who transform the world.
- **Conferences and seminars:** 5 events and formation training for Christian leaders.
- **Humanitarian aids:** supporting many families and people who are in difficult situations.
- **Asylum Seekers:** Supported 7 Christian families to settle.
- **Centre for Christian Culture**: a division of Operation Kindle's Institute of Training. The Centre equips Christian leaders through relevant study and research, providing resources that strengthen disciples, churches, and ministries and enable Christian leaders to engage with and transform culture. Online registered beneficiaries: 425. Followers and views: 4000-7500K
- **Partnership Working**: with international Christian organisations to manage projects in the UK and in the Middle East on their behalf.

Principal Funding Sources

Christian organisations, ministries and evangelical churches provide funding for staff, equipment, materials, meetings, mentoring and conferences.

Reserves Policy

The Directors minimise financial risk by monitoring income and costs, actively engaging with grant funders and limiting financial liabilities. The trustees aim to maintain a reserve of three months operating costs.

- To support the operations of the trust if income was to fall temporarily
- To enable a controlled rundown of activities if it became no longer feasible to continue the operations of the trust.

Public benefit

The trustees confirm that they have paid due regard to the public benefit guidance published by the Charity Commission for England and Wales and that the charity is effectively doing what it was set up to do and is making a difference to its beneficiaries.

Recruitment of Directors

The directors of the company are also charity trustees for the purposes of charity law. We are actively seeking to extend the Board.

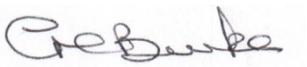
Risk Management

The Management Committee has conducted a review of the major risks to which the charity is exposed. A risk register has been established and is updated at least annually. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces.

Declarations

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees:

Signature	
Full name(s)	Lynne Marie Burke
Position (eg Secretary, Chair, etc)	Chair of Trustees
Date	12 November 2026

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JANUARY 2026

FOR

OPERATION KINDLE LTD

A & S Consultants Ltd
Chartered Certified Accountants
Congress House, 4th Floor, 14 Lyon Road
Office 10 Suite 1
Harrow
Middlesex
HA1 2EN

OPERATION KINDLE LTD

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FOR THE YEAR ENDED 31 JANUARY 2026

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REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 JANUARY 2026

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 January 2026. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
12139940 (England and Wales)

Registered Charity number
1196107

Registered office
Silverstream House
45 Fitzroy Street
London
W1T 6EB

Trustees
Reverend C P
Canter H Ahmadifar
M Rasaei
Ms L M Burke

Independent Examiner
Elias Dessai ACA
A & S Consultants Ltd
Chartered Certified Accountants
Congress House, 4th Floor, 14 Lyon Road
Office 10 Suite 1
Harrow
Middlesex
HA1 2EN

Approved by order of the board of trustees on ..... 29/10/2026.....and signed on its behalf by:

M.Rasaei
.....
M Rasaei - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF OPERATION KINDLE LTD

Independent examiner's report to the trustees of OPERATION KINDLE LTD ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 January 2026.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement
I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Elias Dessai ACA

A & S Consultants Ltd
Chartered Certified Accountants
Congress House, 4th Floor, 14 Lyon Road
Office 10 Suite 1
Harrow
Middlesex
HA1 2EN

Date: ..... 29/10/2026.....

OPERATION KINDLE LTD

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 JANUARY 2026

	Notes	Unrestricted funds £	Restricted fund £	2026 Total funds £	2025 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	62,760	-	62,760	113,619
EXPENDITURE ON					
Charitable activities	3				
Pastors Support		-	-	-	22,464
Mission Support		25,912	-	25,912	70,441
Governance cost		11,814	-	11,814	14,567
Total		37,726	-	37,726	107,472
NET INCOME		25,034	-	25,034	6,147
RECONCILIATION OF FUNDS					
Total funds brought forward		6,219	-	6,219	72
TOTAL FUNDS CARRIED FORWARD		31,253	-	31,253	6,219

The notes form part of these financial

BALANCE SHEET
31 JANUARY 2026

	Notes	Unrestricted funds £	Restricted fund £	2026 Total funds £	2025 Total funds £
FIXED ASSETS					
Tangible assets	9	1,675	-	1,675	2,079
CURRENT ASSETS					
Cash at bank		30,622	-	30,622	9,515
CREDITORS					
Amounts falling due within one year	10	(1,044)	-	(1,044)	(5,375)
NET CURRENT ASSETS		29,578	-	29,578	4,140
TOTAL ASSETS LESS CURRENT LIABILITIES		31,253	-	31,253	6,219
NET ASSETS		31,253	-	31,253	6,219
FUNDS	11				
Unrestricted funds				31,253	6,219
TOTAL FUNDS				31,253	6,219

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 January 2026.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 January 2026 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on .....2..9.../.0..1.../.2...0..2...6 and were signed on its behalf by:

M.Rasaei
.....
M Rasaei - Trustee

The notes form part of these financial

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Financial reporting standard 102 - reduced disclosure exemptions
The charitable company has taken advantage of the following disclosure exemption in preparing these financial statements, as permitted by FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland':

- the requirements of Section 7 Statement of Cash Flows.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Computer equipment - 25% on reducing balance

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. DONATIONS AND LEGACIES

	2026	2025
	£	£
Donations	52,961	103,724
Support Leaders funding	9,799	9,895
	62,760	113,619

3. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 4)	Totals
	£	£	£
Mission Support	25,756	156	25,912
Governance cost	-	11,814	11,814
	25,756	11,970	37,726

4. SUPPORT COSTS

	Management	Finance	Governance costs	Totals
	£	£	£	£
Mission Support	156	-	-	156
Governance cost	-	773	11,041	11,814
	156	773	11,041	11,970

5. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2026	2025
	£	£
Depreciation - owned assets	558	-

continued...

6. TRUSTEES' REMUNERATION AND BENEFITS

	2026	2025
	£	£
Trustees' salaries	5,670	9,000
Trustees' social security	-	194
	5,670	9,194

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 January 2026 nor for the year ended 31 January 2025.

7. STAFF COSTS

	2026	2025
	£	£
Wages and salaries	5,670	9,000
Social security costs	-	194
	5,670	9,194

The average monthly number of employees during the year was as follows:

	2026	2025
Admin	1	1

No employees received emoluments in excess of £60,000.

8. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds	Restricted fund	Total funds
	£	£	£
INCOME AND ENDOWMENTS FROM			
Donations and legacies	113,619	-	113,619
EXPENDITURE ON			
Charitable activities			
Pastors Support	22,464	-	22,464
Mission Support	70,441	-	70,441
Governance cost	14,567	-	14,567
Total	107,472	-	107,472
NET INCOME	6,147	-	6,147
RECONCILIATION OF FUNDS			
Total funds brought forward	72	-	72

continued...

8. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted funds £	Restricted fund £	Total funds £
TOTAL FUNDS CARRIED FORWARD	6,219	-	6,219

9. TANGIBLE FIXED ASSETS

	Computer equipment £
COST	
At 1 February 2025	2,079
Additions	154
At 31 January 2026	2,233
DEPRECIATION	
Charge for year	558
NET BOOK VALUE	
At 31 January 2026	1,675
At 31 January 2025	2,079

10. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2026 £	2025 £
Trustee	1,044	5,375

11. MOVEMENT IN FUNDS

	At 1.2.25 £	Net movement in funds £	At 31.1.26 £
Unrestricted funds			
General Fund	6,219	25,034	31,253
TOTAL FUNDS	6,219	25,034	31,253

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General Fund	62,760	(37,726)	25,034
TOTAL FUNDS	62,760	(37,726)	25,034

continued...

11. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.2.24 £	Net movement in funds £	At 31.1.25 £
Unrestricted funds			
General Fund	72	6,147	6,219
TOTAL FUNDS	72	6,147	6,219

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General Fund	113,619	(107,472)	6,147
TOTAL FUNDS	113,619	(107,472)	6,147

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.2.24 £	Net movement in funds £	At 31.1.26 £
Unrestricted funds			
General Fund	72	31,181	31,253
TOTAL FUNDS	72	31,181	31,253

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General Fund	176,379	(145,198)	31,181
TOTAL FUNDS	176,379	(145,198)	31,181

continued...

12. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 January 2026.