Docusign Envelope ID: 26D42122-1AA5-8CB2-83F9-BAE050FC8F2A

Registered number: 13171617
Charity number: 1195368

W4 YOUTH LIMITED

UNAUDITED

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 28 FEBRUARY 2026

Docusign Envelope ID: 26D42122-1AA5-8CB2-83F9-BAE050FC8F2A

W4 YOUTH LIMITED

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W4 YOUTH LIMITED

REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 28 FEBRUARY 2026

Trustees	Sally Elizabeth Chacatte, Chair Tracey Tatchell, Trustee (Resigned 20 April 2026) Andrew Dudley, Trustee Christopher William Mackaness, Trustee Christian Marcel Chacatte Losch, Trustee Gary Malcolm, Trustee
Company registered number	13171617
Charity registered number	1195368
Registered office	1 The Green Richmond Surrey TW9 1PL
Chief executive officer	Sally Elizabeth Chacatte
Accountants	Feltons Chartered Accountants 1 The Green London TW9 1PL

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TRUSTEES' REPORT
FOR THE YEAR ENDED 28 FEBRUARY 2026

The Trustees present their annual report together with the financial statements of the W4 Youth Limited for the 1 March 2025 to 28 February 2026. The Annual report serves the purposes of both a Trustees' report and a directors' report under company law. The Trustees confirm that the Annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP) applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019).

Since the Company qualifies as small under section 382 of the Companies Act 2006, the Strategic report required of medium and large companies under the Companies Act 2006 (Strategic Report and Directors' Report) Regulations 2013 has been omitted.

Objectives and activities

a. Policies and objectives

The Charity's objectives are, for the public benefit, to advance life and relieve the needs of young people aged between 11 and 19 years old in the Ealing and Hounslow areas of London.

W4 Youth provides free, safe and inclusive opportunities for young people, with a particular focus on those who may otherwise have limited access to structured activities, positive role models and opportunities for personal development.

Our aim is not simply to provide activities, but to create a safe and consistent community in which young people can develop confidence, skills, friendships, resilience and a sense of belonging. Through sport, performing arts, mentoring and leadership opportunities, we seek to support young people to make positive choices and progress towards volunteering, training and employment.

In setting objectives and planning activities, the Trustees have given due consideration to the Charity Commission's guidance relating to public benefit, including its guidance on running a charity for the public benefit.

b. Strategies for achieving objectives

The Charity aims to achieve its objectives through:

1) The provision of free recreational, sporting and leisure activities provided in the interests of social welfare and designed to improve the lives, health and wellbeing of young people.

2) The provision of a safe, welcoming and inclusive environment where young people can spend time outside school hours and develop positive relationships with trusted adults and their peers.

3) The provision of activities, mentoring and structured development opportunities which build young people's confidence, teamwork, organisation, communication and leadership skills.

4) The creation of pathways for older young people to progress from participants into volunteers, junior coaches and, where possible, paid employment.

5) Working with local organisations, schools, community partners and funders to increase opportunities available to young people across the local area.

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Objectives and activities (continued)

c. Activities undertaken to achieve objectives

During the year W4 Youth continued to expand its free, open-access provision from its bases at Southfield Recreation Ground and the nearby church hall.

For the majority of the year, the Charity operated a programme across four evenings each week, offering football, basketball, boxing fitness, street dance, musical theatre, youth activities and mentoring. In February 2026, provision expanded to five evenings per week, representing a further significant step towards our ambition of providing support for young people throughout the week.

Participation continued to grow, with more than 200 attendances each week across the Charity's activities.

A central principle of W4 Youth is that financial circumstances should not prevent a young person from participating. Activities therefore continued to be provided free of charge, helping us reach young people from a wide range of backgrounds across Ealing and Hounslow.

Alongside regular weekly activities, the Charity continued to develop its Friday Night 5s football programme, providing organised competitive football in a safe environment and bringing together young people from W4 Youth and other local youth organisations.

The Charity also continued to develop opportunities for girls and young women to participate in sport and other activities, supporting our aim of making provision increasingly inclusive and accessible.

Our performing arts provision continued through street dance and musical theatre, giving young people opportunities to develop confidence, creativity and performance skills alongside our extensive sports programme.

During the year, the Charity also continued its Train the Trainer programme, providing a structured route for young people to develop coaching, communication, teamwork, organisation and leadership skills. The programme represents an important part of W4 Youth's longer-term aim of enabling young people to progress from participating in activities to contributing to their delivery.

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Achievements and performance

a. Main achievements of the Company

The year to 28 February 2026 represented a significant period of growth and development for W4 Youth. One of the Charity's principal achievements was securing sufficient funding and support to expand its programme of free activities and increase the amount of time each week during which young people could access W4 Youth.

By the end of the financial year, W4 Youth had expanded from four to five evenings of provision each week, offering a broad programme of football, basketball, boxing fitness, street dance, musical theatre, youth activities and mentoring.

Weekly participation had grown to more than 250 attendances, demonstrating both the level of local demand and the importance of accessible youth provision in the community.

Friday Night 5s
Friday Night 5s continued to be an important part of the Charity's football provision. The programme brought together young people from W4 Youth and other local youth organisations for organised five-a-side football.

W4 Youth entered three of its own teams into the league and provided the programme free of charge. In addition to encouraging physical activity, Friday Night 5s provides young people with an opportunity to develop teamwork, discipline and positive relationships with young people from different parts of the community.

Train the Trainer
The Charity continued to develop its Train the Trainer programme, initially established as a 16-week leadership and coaching programme for young people.

The programme is designed to develop four core competencies – teamwork, organisation, communication and coaching skills – through practical experience, individual and group support and relevant introductory football qualifications.

The programme is particularly important to W4 Youth because it creates a pathway through the organisation: young people can begin as participants, develop their skills and confidence and progress into volunteering, junior coaching and future employment opportunities which supports the sustainability of W4 Youth into the future.

Sport and physical activity
Football remained one of W4 Youth's largest activities, complemented by basketball and boxing fitness and table tennis.

Boxing fitness continued to prove particularly popular with young people and provided an additional way of engaging those who may not participate in traditional team sports.

The Charity also continued to develop opportunities for girls to participate in football and other sporting activities, with the longer-term aim of increasing female participation and creating leadership and coaching opportunities for young women.

Performing arts
Street dance and musical theatre remained an important part of W4 Youth's provision, ensuring that the Charity offered opportunities beyond sport.

Young people developed confidence and performance skills and had opportunities to perform at local events and shows. The performing arts programme is particularly valuable in helping W4 Youth engage young people with different interests and abilities.

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Achievements and performance (continued)

Facilities and infrastructure
During the year, W4 Youth continued to benefit from two donated hubs together with use of the local church hall, giving the Charity essential meeting and indoor activity space.

Planning permission had previously been secured for the second hub, increasing the Charity's storage capacity and releasing additional space in the original hub for activities.

A major development during the year was progress towards the new PlayZone at Southfield Recreation Ground. By February 2026 construction was underway, with completion anticipated shortly after the year end.

The PlayZone represents an important development for W4 Youth. Once operational, it will significantly increase the Charity's ability to provide high-quality, free sporting opportunities and will support the planned expansion of provision across seven days each week.

b. Review of activities

The continued expansion of W4 Youth's activities has been made possible through a combination of charitable grants, donations from individuals, support from local businesses and community fundraising.

During the year the Charity continued to build relationships with existing and potential funders and submitted applications to a range of charitable trusts, foundations and community funding programmes.

Fundraising focused not only on maintaining existing provision but also on developing a more sustainable organisation capable of responding to the growing number of young people engaging with W4 Youth.

The Trustees recognise that the Charity's continued growth increases the need for sustainable core funding, particularly to support staffing and the delivery of regular seven-day provision.

Financial review

a. Going concern

After making appropriate enquiries, the Trustees have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future.

The Trustees therefore continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

The Trustees continue to monitor income and expenditure carefully and recognise the importance of maintaining a diverse funding base as the Charity's activities expand.

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b. Reserves policy

Each year the Trustees review the financial position of the Charity and determine the appropriate level of unrestricted reserves in accordance with the Charity's Reserves Policy.

Reserves are required to manage the timing difference between income being received and expenditure being incurred, and to provide protection against unexpected reductions in income or unforeseen expenditure.

The Trustees consider that an appropriate target is to maintain unrestricted reserves equivalent to between two and three months' normal operating expenditure, subject to the availability of unrestricted funds and the Charity's continuing growth.

c. Results for the year

The Charity received donations of £67,710 in the year and had a surplus of £6,742 which increased the surplus funds brought forward of £18,358 to £25,280.

Structure, governance and management

a. Constitution

W4 Youth Limited is registered as a charitable company limited by guarantee and is governed by its Memorandum and Articles of Association.

The charitable company provides the organisational structure through which W4 Youth's operational activities are delivered.

b. Methods of appointment or election of Trustees

The management and strategic oversight of the Company is the responsibility of the Trustees, who are appointed and co-opted in accordance with the Company's governing document.

The Trustees oversee the Charity's strategy, finances, safeguarding, risk management and development and work with the operational team to ensure that W4 Youth continues to meet the needs of young people in the community.

c. Financial risk management

The Trustees have assessed the major risks to which the Company is exposed, particularly those relating to the Charity's operations, safeguarding, funding and finances.

The Trustees are satisfied that appropriate systems, policies and procedures are in place to mitigate exposure to these risks.

The Trustees recognise that maintaining sustainable income is an important consideration as W4 Youth expands its activities and therefore seek to maintain a diverse mix of grant funding, community support, business partnerships and individual donations.

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Plans for future periods

W4 Youth's priority for the next phase of its development is to build on the growth achieved during the year and increase the availability of free youth provision within the local community.

Following completion of the PlayZone at Southfield Recreation Ground, the Charity plans to expand its timetable to seven days per week, providing young people with access to W4 Youth every day outside school hours.

The Charity intends to continue growing its core sports programme, including football, basketball and boxing fitness, alongside street dance, musical theatre, youth activities and mentoring. Tennis will also be added to the sports available to young people.

Particular emphasis will be placed on expanding opportunities for girls and young women, including girls' football and progression into leadership and coaching roles.

W4 Youth also intends to continue and expand its Train the Trainer programme, providing further cohorts of young people with structured coaching and leadership development and creating pathways into volunteering and paid junior coaching opportunities.

A major longer-term objective remains the development of a permanent Youth and Community Hub at Southfield Recreation Ground. The proposed facility is intended to provide significantly improved indoor space for youth activities alongside facilities that can benefit the wider community.

The Trustees will continue to work with Ealing Council, community partners, funders and supporters to develop the project and secure the funding required for its delivery.

The Charity's longer-term ambition is to establish W4 Youth as a sustainable seven-day youth provision which supports young people throughout their teenage years and provides a clear progression route from participation through leadership, volunteering and employment.

Members' liability

The Members of the Company guarantee to contribute an amount not exceeding £1 to the assets of the Company in the event of winding up.

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TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 28 FEBRUARY 2026

Statement of Trustees' responsibilities

The Trustees (who are also the directors of the Company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial . Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees on 23 October 2026 and signed on their behalf by:

Sally Chacatte

Sally Elizabeth Chacatte
(Trustee)

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INDEPENDENT EXAMINER'S REPORT
FOR THE YEAR ENDED 28 FEBRUARY 2026

Independent Examiner's Report to the Trustees of W4 Youth Limited ('the Company')

I report to the charity Trustees on my examination of the accounts of the Company for the year ended 28 February 2026.

Responsibilities and Basis of Report

As the Trustees of the Company (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the Company's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent Examiner's Statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

This report is made solely to the Company's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Company's Trustees those matters I am required to state to them in an Independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Company and the Company's Trustees as a body, for my work or for this report.

Signed: David Alesbury

Dated: 23 October 2026

David Alesbury

Chartered Accountant

Feltons
Chartered Accountants
1 The Green
London
TW9 1PL

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W4 YOUTH LIMITED

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 28 FEBRUARY 2026

	Note	Unrestricted funds 2026 £	Total funds 2026 £	*Total funds 2025 £*
Income from:				
Donations and legacies	3	**67,710**	**67,710**	*61,140*
Total income		**67,710**	**67,710**	*61,140*
Expenditure on:				
Charitable activities		**60,968**	**60,968**	*48,070*
Total expenditure		**60,968**	**60,968**	*48,070*
Net movement in funds		**6,742**	**6,742**	*13,070*
Reconciliation of funds:				
Total funds brought forward		**18,538**	**18,538**	*5,468*
Net movement in funds		**6,742**	**6,742**	*13,070*
Total funds carried forward		**25,280**	**25,280**	*18,538*

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 13 to 17 form part of these financial statements.

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W4 YOUTH LIMITED
REGISTERED NUMBER: 13171617

BALANCE SHEET
AS AT 28 FEBRUARY 2026

	Note		2026 £		*2025 £*
Fixed assets					
			-		-
Current assets					
Debtors	7	**-**		*11,092*	
Cash at bank and in hand		**26,705**		*8,871*	
		26,705		*19,963*	
Current liabilities					
Creditors: amounts falling due within one year	8	**(1,425)**		*(1,425)*	
Net current assets			**25,280**		*18,538*
Total assets less current liabilities			**25,280**		*18,538*
Net assets excluding pension asset			**25,280**		*18,538*
Total net assets			**25,280**		*18,538*
Charity funds					
Restricted funds			**-**		-
Unrestricted funds			**25,280**		*18,538*
Total funds			**25,280**		*18,538*

The Company was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees on 23 October 2026 and signed on their behalf by:

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BALANCE SHEET (CONTINUED)
AS AT 28 FEBRUARY 2026

Sally Chacatte

Sally Elizabeth Chacatte
(Trustee)

The notes on pages 13 to 17 form part of these financial statements.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 28 FEBRUARY 2026

1. General information

The company is a company limited by guarantee. The members of the company are the Trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company. The companys Registered Office is 1 The Green, Richmond TW9 1PL.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

W4 Youth Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Income

All income is recognised once the Company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

2.3 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset’s use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Company's objectives, as well as any associated support costs.

2.4 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.5 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

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2. Accounting policies (continued)

2.6 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

2.7 Financial instruments

The Company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2.8 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Company and which have not been designated for other purposes.

3. Income from donations and legacies

	Unrestricted funds 2026 £	**Total funds 2026 £**
Donations	67,710	**67,710**

	Unrestricted funds 2025 £	*Total funds 2025 £*
Donations	*61,140*	*61,140*

4. Analysis of expenditure by activities

	Activities undertaken directly 2026 £	**Support costs 2026 £**	**Total funds 2026 £**
Charitable activities	60,128	840	**60,968**

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4. Analysis of expenditure by activities (continued)

	Activities undertaken directly 2025 £	*Support costs 2025 £*	*Total funds 2025 £*
Charitable activities	*47,270*	*800*	*48,070*

Analysis of support costs

	Activities 2026 £	**Total funds 2026 £**
Accountancy	840	**840**

	Activities 2025 £	*Total funds 2025 £*
Accountancy	*800*	*800*

5. Independent examiner's remuneration

	2026 £	*2025 £*
Fees payable to the Company's independent examiner for the independent examination of the Company's annual accounts	**840**	*800*

6. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits *(2025 - £NIL)*.

During the year ended 28 February 2026, no Trustee expenses have been incurred *(2025 - £NIL)*.

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7. Debtors

	2026 £	*2025* *£*
Due within one year		
Trade debtors	**-**	*11,092*
	-	*11,092*

8. Creditors: Amounts falling due within one year

	2026 £	*2025* *£*
Other creditors	**625**	*625*
Accruals and deferred income	**800**	*800*
	1,425	*1,425*

9. Financial instruments

	2026 £	*2025* *£*
Financial assets		
Financial assets measured at fair value through income and expenditure	**26,705**	*8,871*

10. Summary of funds

Summary of funds - current year

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11. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2026 £	Total funds 2026 £
Current assets	26,705	**26,705**
Creditors due within one year	(1,425)	**(1,425)**
Total	25,280	**25,280**