CRESCENT TENNIS CLUB EST 1905

Registered Charity Number: 1192912

Crescent Lawn Tennis Club Trustees Annual Report

For the period

1 April 2025 - 31 March 2026

Approved at the Annual General Meeting - 8 April 2026

Introduction

This is the fifth annual report by the Trustees of Crescent Lawn Tennis Club and covers the period from 1st April 2025 to 31st March 2026.

This version of the Trustees Report is provided to the Annual General Meeting 2026, subject to the Annual Accounts and Statement of Account being both approved and subject to independent examination.

Charity Name and Number

The Charity is Crescent Lawn Tennis Club and is registered with charity number 1192912.

Trustees

The current Trustees making and approving this report are:

- Bernadette Adams
- Nick Baker
- Tony Garrett
- Katy Taylor
- Elliott Scott
- Graham Watson
- Sophie Wintle

Charitable Objects and Performance

The objects of the Charity are for the local community and the surrounding area

- *The promotion of community participation in healthy recreation in particular by the provision of facilities for the playing of tennis in a club environment*.

Promoting the Charitable Objects - Achievements

In furtherance of the Charities objects (promoting the sport of Lawn Tennis, and encouraging the well being and health of the community) and other achievements - the Charity undertook the following activities:

- We run a welcoming membership club that gives the local community the chance to learn tennis with qualified LTA coaches and enjoy playing, whether that's just for fun or a bit of friendly competition.
- We host school holiday camps during half terms and the summer holidays, where local juniors can come along, learn new skills, stay active, and have fun. These paid sessions give parents peace of mind, knowing their children are being looked after by experienced, qualified coaches.
- We keep strong links with local schools, offering coaching sessions that help students develop their tennis skills while also supporting their physical and mental wellbeing.
- We regularly offer free "hit and play" sessions for non-members of all ages and abilities, so everyone can experience tennis in a friendly club environment.
- We support LTA initiatives like Pay and Play, giving the wider community access to our courts when they're not being used by members.
- We've introduced Padel and Pickleball to give people even more ways to get involved and try something new.
- We've maintained strong membership numbers and keep our fees competitive and accessible for the local community.

- It’s been great to see more girls, women and juniors getting involved and enjoying tennis at the Club.

Structure and Governance

The Charity was set up on 22 December 2020 and runs in line with the Constitution that was created at that time.

It’s managed by a Committee of seven Trustees, with support from a number of other volunteers who aren’t Trustees, but play an important role in helping the Club run smoothly. Trustees are elected each year at the Annual General Meeting, and any Club member can put themselves forward. Trustees must be aged 16 or over, and if someone steps down during the year, the Committee can fill that vacancy.

The Committee meets at least four times a year (usually around eight).

Our current Trustees bring a wide range of useful skills to the Club. Like any volunteer group, there are always a few gaps, and we’re keen to welcome people who can help strengthen the team further.

The Committee oversees all aspects of running the Club. This includes:

- Coaching and tennis development (with reports from the Head Coach)
- Finances (with updates from the Treasurer)
- Governance matters (via the Club Secretary)
- Membership (from the Membership Secretary)
- Club play, fixtures and inter-club matches (from the Club Captains and Fixtures Secretary)
- Social media and member engagement (Chairman/Membership Secretary)
- Representing and raising the profile of the club (Chairman)
- Developing the club to maintain and improve our charity aims (all Trustees)
- Developing links and contacts for further community engagement (all Trustees, Volunteers & members)
- Through our volunteer network and members - Grounds maintenance and health and safety

Through our Welfare and Safeguarding Officer, we make sure the Club is compliant and provides a safe, welcoming environment for everyone.

We also look at social events (which often help raise funds) and get involved in external events to promote the Charity and what we do.

Welfare and health and safety are taken very seriously. They’re standing items on every Trustee meeting agenda so that any issues or concerns can be raised and addressed promptly.

Committee roles are currently as follows:

Chairman	Nick Baker
Treasurer	Bernie Adams
Membership Secretary	Graham Watson
Club Secretary	Nick Baker
Welfare/Safeguarding	Sophie Wintle
Mens Captain	Tony Garrett

Social Secretary	Elliott Scott
Fixtures Secretary	Sophie Wintle

(A number of volunteers also support the Club - but do not sit on the Committee, including a Ladies Captain)

As well as Club Constitution - Crescent Tennis Club has a number of written policies and procedures in force all of which can be found either on our club website or on notice boards in the clubhouse:

- Welfare/Safeguarding Policies
- Terms and Conditions
- Data Protection Protection & CCTV Policies
- Privacy Policy
- Club Rules, Conduct and Etiquette
- Equalities, Diversity and Inclusion Policy
- Complaints, Suggestion and Feedback Policy
- Health and Safety Policy
- Social Media
- Weather Guidance

Financial Review

When talking about the Club — especially finances — it's important to remember that Crescent Lawn Tennis Club is based at Sidcup Sports Club (SSC). We don't own the courts or the land they're on. Instead, we pay SSC an annual levy, which covers things like rent and some utilities. Full details of this are included in our accounts.

In 2025, SSC agreed a new arrangement with its clubs (including us), which means our levy will stay at 2024/25 rates for the next six years. There may be small inflationary increases, or adjustments in an emergency, but overall this gives us much more financial certainty. This agreement was helped by income SSC now receives from CrossFit rents, which go directly to them. As a result, the Tennis Club has a stronger and more stable financial footing.
The Club's income comes from a range of sources:

- Membership fees
- Court fees
- Coach court usage fees
- Sponsorship
- Floodlight fees
- Social events
- Initiatives like the Club Draw and Easyfundraising donations
- Potential grants and/or loans

At the AGM in April 2025, Trustees reported that the Club was financially stable. Our aim is not just to maintain that position, but to strengthen it — particularly by investing in and improving our facilities.

During 2025, we delivered some major projects. We installed a new Padel court, refurbished Court 2, resurfaced Courts 3 and 4 with a clay surface, and upgraded our floodlights to LED. These improvements were fully funded by the Club, partly through existing funds and income, and partly through a loan.

At the 2026 AGM, Trustees were pleased to report that the Club remains in a good financial

position. Spending during the year focused on:

- Installing a Padel court
- Upgrading Courts 2, 3 and 4
- Replacing floodlights with LED lighting
- Repayments on a loan
- Paying the SSC levy
- Covering tennis association and competition fees
- Developing a Padel app booking system
- Buying equipment
- Maintaining Club-owned facilities (court surfaces, fencing, website, etc.)
- Supporting social events

The loan taken out to help fund the improvements has already started to be repaid, and the aim is to clear it in full within the next 12–18 months, or sooner if possible.
Trustees have also continued to focus on reducing costs and ensuring good value for money wherever possible.

A look back and a forward look

The 2025/26 year has been another significant period of progress for the Club, and the positive momentum seen in recent years has continued.

As outlined earlier in this report, the Trustees remain focused on maintaining the Club's financial stability while continuing to reinvest in its facilities. This approach supports the Club's charitable objective of encouraging participation in healthy recreation within the local community by providing high-quality facilities for tennis, padel and pickleball in a welcoming club environment.

Padel forms an important part of the Club's future development. The first padel court has already proved extremely popular and is generating valuable additional income for the Club.

This income supports the continued provision of tennis facilities while enabling ongoing improvements across the site. With one successful padel court now in operation and pickleball participation continuing to grow, the Trustees are exploring the possibility of introducing a second padel court in order to strengthen the Club's facilities and support long-term financial sustainability.

A further priority for the Trustees is to grow and retain Club membership and encourage wider participation in tennis and other racket sports. Improved facilities will play an important role in achieving this objective. Membership levels have remained strong over recent years, although there remains scope for further growth. It is particularly encouraging to see increased participation among women and junior members, a trend the Trustees hope will continue with the support of the Club's coaching team.

Alongside increasing participation among women and juniors, the Club remains committed to strengthening links with the local schools and community and encouraging participation from people with disabilities and other under-represented groups.

During the year the Club also adopted the LTA's "Pay to Play" initiative, which allows non-members to book courts and use the Club's facilities. This initiative supports the Club's aim of making tennis and other racket sports more accessible to the wider community.

Social tennis continues to play a central role in Club life, and the Trustees remain committed to maintaining these opportunities for members. At the same time, the Club continues to

support competitive tennis through its league teams. Participation in league competitions, and any associated success, helps to raise the Club's profile and attract players of a high standard. The Trustees were also pleased to see a significant increase in entries to the Club Championships during the year, particularly from new members and junior players.

The progress made during the year has only been possible through the considerable effort of the Club's volunteers and the ongoing support of its members. Their contribution has enabled the Club not only to secure its future but also to continue developing and improving its facilities.

In recognition of these collective efforts, the Club was honoured to receive several awards during the year. These included **Kent Lawn Tennis "Club of the Year" 2025**, **North Kent Lawn Tennis Association "Club of the Year" 2025**. These awards reflect the commitment and enthusiasm of everyone involved in the Club.

The Club is managed by a small group of volunteers, and the Trustees would like to express their sincere thanks to all those who contribute their time and effort, often behind the scenes, to ensure the smooth running of the Club.

Looking ahead, the Trustees recognise that additional skills and expertise may be beneficial as the Club continues to develop. The Trustees therefore welcome expressions of interest from members who feel they may be able to contribute to the Club's ongoing progress.

Work has also begun on a new business plan that will set out a realistic and affordable framework for the next stage of the Club's development, while maintaining the momentum of improving facilities and strengthening the Club's long-term sustainability.

Finally, the Trustees would like to thank all members, parents and supporters for their continued loyalty and support during the year.

Nick Baker
Chairman

Appendix 1

Crescent Lawn Tennis Club - Accounts/Statement of Accounts

The Accounts presented cover the period 1 April 2025 - 31 March 2026

Crescent LTC Operational Budget 1st April 2025-31st March 2026

Balance Brought Forward	**36,618.31**
INCOME	
Tennis	
Membership	
Adult Membership	24,948.16
5 Year Adult Membership	3,000.00
Junior Membership	2,291.00
Parent Play with Paid Junior	350.00
YP/Student	220.00
Coach Income	
Coach Court Usage	4,507.86
Coach Non Member Fee	2,552.00
Other Play Related Income	
Floodlight Use (Stripe)	125.06
Foodlights SumUp/Stripe	675.15
Visitors Fees	216.75
LTA Pay & Play (LTA)	794.96
Match Fees	1,240.00
Padel	
Subscription	4,330.37
Court Bookings/Hire Equip	53,007.42
Coaching	48.00
Pickleball	
Social Sessions	203.00
Coaching	53.37
Pickleball Social Play Subscription	485.00
Non Play Related Income	
Presentation Evening	586.75
Quiz	804.00
Golf Day	1,460.00
Misc	140.00
Finals Day	136.00
NATRs	1,478.10
Fee Stripe/Sumup	2,230.50
Total Income	**101,422.45**

EXPENDITURE	
Utilities/Maintenance	
Court Repair/Purchase of Equipment	70,402.09
Courts 1&2 Padel/Pickle	
Loan Repayment	20,000.00
Matchpoint	1,506.48
Ongoing Maintenance	1,461.79
Padel MS/Booking Refund	511.00
Other Play Related Costs	
Tennis Ball Purchase	1,087.50
Kent LTA Registration	250.00
LTA Registration	1,160.00
Kent League Entries	360.00
North Kent League/Cup Entries	245.00
Kent National League	75.00
Non Play Related Expenditure	
Awards &Trophies	1,165.85
Presentation Evening	123.43
Finals Day	126.55
Quiz	58.13
Golf	960.00
NATRs (Cash Float)	140.00
Coach New Members Incentive	
Adults	60.00
Administration Costs	
Website/Advertising & Marketing	195.17
Membership Refund	142.00
Sundry Expenditure (Donation/Flowers etc)	677.70
Account Examiner	100.00
ICO Registration	52.00
Total Expenditure	**100,859.69**
Balance C/F 1st April 2026	**37,181.07**

Crescent LTC Sinking Fund 1st April 2025-31st March 2026

Balance B/F 1st April 2025	**2,006.02**	
NatWest Interest	53.39	1.98% Gross
Coffee Club	80.00	
Easy Fund Raising	91.52	
SumUp Quiz	78.65	
SumUp Finals Day	102.74	
SumUp Presentation Evening	214.32	
Visitors Fees	19.66	
Floodlights	118.00	
SumUp NATRs	39.32	
Total	**797.60**	
Balance C/F 1st April 2026	**2,803.62**	

Accounts prepared by	**Bernie Adams** **Crescent LTC Treasurer**	
Examined and found correct	**Mark David Harrington**	