REGISTERED COMPANY NUMBER: 12365171 (England and Wales)
REGISTERED CHARITY NUMBER: 1189356

REPORT OF THE TRUSTEES AND

FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2025

FOR

DIVINE RENOVATION UK
(A COMPANY LIMITED BY GUARANTEE)

Hartley Fowler LLP
Chartered Accountants
4th Floor Tuition House
27-37 St George's Road
Wimbledon
London
SW19 4EU

DIVINE RENOVATION UK

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FOR THE YEAR ENDED 31 DECEMBER 2025

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REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2025

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects of the Charity are to advance the Christian faith, particularly but not exclusively through education in the subjects of religion and church leadership including the areas of evangelism and missionary work, via formal education, conferences, online content and provision of grants to individuals who wish to attend training activities.

Significant activities

Divine Renovation UK provides parishes across the United Kingdom with missional support focused on building strong teams and creating a culture of evangelization. Over the past several years, the UK has seen incredible growth in the number of pastors who've taken on the challenge of parish renewal. Our team in the UK supports pastors through events and the formation of a strong Catholic community among parishes in the region.

Public benefit

In planning the activities of the charity the trustees have considered the Charity Commission's guidance on public benefit and, in particular, the specific guidance on charities for the advancement of religion.

ACHIEVEMENTS AND PERFORMANCE

Charitable activities

The objects of the charity Divine Renovation UK as stated in our Articles of Association are the advancement of the Christian faith and the advancement of education. Specifically, Divine Renovation Ministry inspires, connects, and equips Catholic parishes through events, conferences, speaking engagements, resources including webinars, podcasts and books, and training/coaching all designed to help parishes make and form Christian disciples. These disciples, in turn, transform their local neighbourhoods and communities through works of service.

By the end of 2025, the charity is connected with 1010 Catholic parishes and has coached 163 Catholic parishes in England, Scotland, and Wales. Connected parishes accessed or downloaded Divine Renovation resources or attended events in person or online. Coached parishes entered into a coaching relationship with Divine Renovation receiving group or 1:1 coaching sessions.

Online Events

Online events are designed to inspire Catholic parishes that change is possible, that they can develop an outward-facing posture, and that they can impact their local community with the Good News of Jesus Christ. In 2025, Divine Renovation UK hosted 1 online event attended by 112 people from across key multiplier parishes around the world..

In Person Events

Through in person events, the charity connects parishes to each other in order to consolidate the learnings from online coaching and to create a forum in which they are able to share with each other their successes and learnings. Through these events, they create communities of practice which enable an accelerated pace of change.

3 in-person events were held around the UK in 2025 comprising of: a priests' leadership retreat attended by 20 priests from across the UK, a priests' leadership lunch attended by 19 priests from Diocese of Hallam, a Beacon Parish retreat attended by 7 priests from across the UK who are most advanced in renewal.

Coaching

Parishes in coaching increased from 156 parishes in December 2024 to 163 parishes in December 2025. Parishes are not charged any fees for coaching and are enabled to access it through the generous support of donors. Coaching can include a series of group coaching on different topics, accompaniment of the parish leadership team or a bespoke 1:1 bundle. For a certain group of parishes whose journey towards mission is at a faster pace, Divine Renovation offers ongoing 1:1 coaching: normally 20 sessions across a 12-month period.

In 2025, 16 priests completed initial group coaching (Kickstart), 22 were enrolled other types of coaching, and 24 were in a 1:1 coaching relationship.

Regular coaching calls enable a parish to maintain momentum and provides some accountability to the priest and leadership team. The road towards becoming missional is commonly found to be extremely difficult, so the assistance of a coach who has 'from the trenches' experience of leading a parish, and who can be used as a sounding board for working through problems can be extremely valuable.

FINANCIAL REVIEW

Financial position

At 31 December 2025 the charity had reserves of £11,302 (2024 £60,796). The charity reported a deficit of £49,494 (2024 a surplus of £14,838).

Reserves policy

Over the past few years, the Charity has operated without reserves due to the fact that the majority of the funds it accumulated were spent on charitable activities.

As the Charity relies upon donations and grants from various sources each year, the Trustees are cognizant of the fact that reserve funds may be needed to give the Trustees time to take action if income falls below expectations. While the Charity has not been in a position to build reserves to date, it aspires to build unrestricted general funds equal to the average three months operating expenses each year. To do this, the Charity is investing more time in development activities by applying for additional grants during the year and developing relationships with donors. This targeted reserve is reviewed on an annual basis to determine if the targeted level of reserves needs to be amended in light of changing funding, financial climate and other risks.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is constituted as a company limited by guarantee and was incorporated on 16 December 2019. The charitable company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up, members are required to contribute an amount not exceeding £1

Recruitment and appointment of new trustees

At Divine Renovation, UK - the selection and recruitment of new board members is a critical task that requires careful consideration. We begin by reflecting on the skills and talents that are needed and then develop a skills matrix to identify potential gaps. We brainstorm with other board members to expand our reach, and we use discretion to seek additional information and advice on potential candidates.

Once we have a shortlist of candidates, we extend invitations and have a personal meeting to discuss the organization's current state, the candidate's strengths, and their potential contribution. Orientation materials are provided, along with introductions to current board members. New members are encouraged to ask questions and share their thoughts on discussed issues. With this thoughtful selection process and thorough orientation, new board members become valuable assets to the organization. Our board members met quarterly this year. Meetings were held virtually for the most part, with the exception of one in-person meeting.

Organisational structure

The charitable company is governed by its trustee board which is responsible for setting the strategic direction of the organisation and the policy of the charity. The trustees carry the ultimate responsibility for the conduct of the charity and for ensuring that it satisfies its legal and contractual obligations. The trustee board meets at least quarterly and there may be additional meetings of appropriate members or groups as required. The day-to-day operation of the organisation has been delegated to the Executive Director and other staff and volunteers, who are key to providing the services offered by the charity.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Wider network

The charity is part of a wider network of charitable organisations with similar objects, operating worldwide and in particular, the USA, Canada, Australasia and Germany.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

12365171 (England and Wales)

Registered Charity number

1189356

Registered office

Divine Renovation Ministry UK
5-7 Cromwell Road
London
SW7 2HR

Trustees

D J O'Rourke - Chair Of Divine Renovation UK (resigned 17/10/25)
E Alberto - Trustee
E Davies - Trustee
C J Purslow - Trustee
O Roylance-Smith - Chair Of Divine Renovation UK (appointed 17/10/25)

Executive Director

Hannah Vaughan-Spruce

Independent Examiner

Hartley Fowler LLP
Chartered Accountants
4th Floor Tuition House
27-37 St George's Road
Wimbledon
London
SW19 4EU

Bankers

National Westminster Bank plc
South Kensington Station
PO Box NO592
18 Cromwell Place
London
SW7 2LB

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Divine Renovation UK for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

STATEMENT OF TRUSTEES' RESPONSIBILITIES - continued

Company law requires the trustees to prepare financial statements for each financial year. Under that law, the trustees have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 21 April 2026 and signed on its behalf by:

O Roylance-Smith - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF DIVINE RENOVATION UK

Independent examiner's report to the trustees of Divine Renovation UK ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2025.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement
I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Jonathan Askew

Hartley Fowler LLP
Chartered Accountants
4th Floor Tuition House
27-37 St George's Road
Wimbledon
London
SW19 4EU

Date: 28/05/2026

DIVINE RENOVATION UK

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2025

	Notes	Unrestricted fund £	Restricted funds £	2025 Total funds £	2024 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		45,368	-	45,368	133,623
Charitable activities	3				
Missional support		141,652	-	141,652	339,711
Total		187,020	-	187,020	473,334
EXPENDITURE ON					
Charitable activities					
Missional support		236,514	-	236,514	458,496
NET INCOME/(EXPENDITURE)		(49,494)	-	(49,494)	14,838
RECONCILIATION OF FUNDS					
Total funds brought forward		60,796	-	60,796	45,958
TOTAL FUNDS CARRIED FORWARD		11,302	-	11,302	60,796

The notes form part of these financial statements

BALANCE SHEET
31 DECEMBER 2025

	Notes	2025 £	2024 £
CURRENT ASSETS			
Debtors	10	49,648	20,033
Cash at bank		16,397	46,948
		66,045	66,981
CREDITORS			
Amounts falling due within one year	11	(54,743)	(6,185)
NET CURRENT ASSETS		11,302	60,796
TOTAL ASSETS LESS CURRENT LIABILITIES		11,302	60,796
NET ASSETS		11,302	60,796
FUNDS	13		
Unrestricted funds		11,302	60,796
TOTAL FUNDS		11,302	60,796

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2025.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2025 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 21 April 2026 and were signed on its behalf by:

E Davies - Trustee

O Roylance-Smith - Trustee

The notes form part of these financial statements

1. GENERAL INFORMATION

The charitable company is incorporated and domiciled in England and Wales. The address of its registered office is 5-7 Cromwell Road, London SW7 2HR. The registered number of the company is 12365171. The registered number of the charity is 1189536.

The financial information presented is for the year ended 31 December 2025 and 31 December 2024. The financial information is presented in sterling.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

a) Preparation of the accounts on a going concern basis

The financial statements have been prepared on the assumption that the charity is able to continue as a going concern, which the trustees consider appropriate having regard to the current level of unrestricted reserves, the financial position, future plans and the expected level of income and expenditure for 12 months from authorising these financial statements.The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant. Income from grants, where related to performance and specific deliverables, are accounted for as the charity earns the right to the consideration by its performance. Grant income relating to a later period is therefore deferred to that period and treated as deferred income in the balance sheet. The main source of grant income consists of grants from the Divine Renovation Ministry.

Voluntary income is received by way of grants, donations and gifts and is included in full in the Statement of Financial Activities when receivable.

Donations are recognised when the charity has been notified in writing of both the amount and settlement date.

Conference revenue is recognised in the accounting period when the conference is held.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

Support Services and Volunteers
The Charity receives support from its sole guarantor, Divine Renovation Ministry, in the form of payroll administration, budgeting and accounting, information technology, human resources, finance and other program and services. In addition, the Charity relies on the contribution of unpaid volunteers in carrying out its activities. The costs of the support services provided by Divine Renovation Ministry as well as the value of the contributions by volunteers are not included in these accounts as they cannot be reliably measured.

2. ACCOUNTING POLICIES - continued

Governance costs
Governance costs include those incurred in the governance of the charity and are associated with constitutional and statutory requirements and include any costs associated with the strategic management of the charity's activities. Governance costs include the production of the statutory accounts and the independent examination of the charity.

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits
The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Cash at bank
Cash at bank includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Debtors
Trade and other debtors are recognised at the settlement amount due. Prepayments are recognised at the invoiced cost prepaid. In relation to trade debtors, a provision for impairment is made when there is objective evidence that the charity will not be able to collect all the amounts due under the original terms of the invoice.

Creditors
Creditors are recognised when the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at the settlement amount.

3. INCOME FROM CHARITABLE ACTIVITIES

	Activity	2025 £	2024 £
Conference Revenue	Missional support	8,558	880
Catholic Parish Summit Revenue	Missional support	-	171,739
Regional Office Speaking Fees	Missional support	800	125
Grants	Missional support	132,294	166,967
		141,652	339,711

Grants received, included in the above, are as follows:

	2025 £	2024 £
Divine Renovation Ministry	118,883	122,000
Garioch Charitable Trust	13,411	44,967
	132,294	166,967

4. GRANTS PAYABLE

	2025	2024
	£	£
Missional support	300	1,280

Grants payable represents donations made to other organisations.

5. SUPPORT COSTS

	Finance	Governance costs	Totals
	£	£	£
Missional support	693	6,398	7,091

Support costs, included in the above, are as follows:

Finance

	2025 Missional support	2024 Total activities
	£	£
Bank charges	693	1,314

Governance costs

	2025 Missional support	2024 Total activities
	£	£
Independent examiner's fees	6,398	5,378
Other governance costs	-	2,723
	6,398	8,101

6. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2025 nor for the year ended 31 December 2024.

Trustees' expenses

Total expenses of £302 were reimbursed to one trustee during the year ended 31 December 2025 (2024: £Nil) for costs incurred in the performance of their duties as a trustee.

7. STAFF COSTS

	2025	2024
	£	£
Wages and salaries	186,176	137,012
Social security costs	13,604	9,752
Other pension costs	5,692	4,349
	205,472	151,113

The average monthly number of employees during the year was as follows:

	2025	2024
Management and support	5	4

7. STAFF COSTS - continued

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	2025	2024
£60,001 - £70,000	1	1

8. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	133,623	-	133,623
Charitable activities			
Missional support	339,711	-	339,711
Total	473,334	-	473,334
EXPENDITURE ON			
Charitable activities			
Missional support	458,496	-	458,496
NET INCOME	14,838	-	14,838
RECONCILIATION OF FUNDS			
Total funds brought forward	45,958	-	45,958
TOTAL FUNDS CARRIED FORWARD	60,796	-	60,796

9. INDEPENDENT EXAMINATION

The independent examiner's fee consisted of:

	2025 £	2024 £
Independent examination	2,050	1,950
Preparation of statutory financial statements	1,000	950
Other services including irrecoverable VAT	2,558	1,600
Prior year underprovision	790	878
	6,398	5,378

10. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024
	£	£
Trade debtors	22,390	447
Other debtors	833	-
Gift Aid recoverable	25,979	19,586
Prepayments	446	-
	49,648	20,033

11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2025	2024
	£	£
Trade creditors	3,754	780
Social security and other taxes	6,903	-
Other creditors	1,559	905
Accruals	5,608	4,500
Deferred income	36,919	-
	54,743	6,185

	£	£
Deferred Income		
Balance at 1 January 2025	-	49,580
Amount received in the year	36,919	-
Amounts released to incoming resources	-	(49,580)
Balance at 31 December 2025	36,919	-

Deferred income comprises income received during the year which relates to the next financial year.

12. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted fund	Restricted funds	2025 Total funds	2024 Total funds
	£	£	£	£
Current assets	66,045	-	66,045	66,981
Current liabilities	(54,743)	-	(54,743)	(6,185)
	11,302	-	11,302	60,796

13. MOVEMENT IN FUNDS

	At 1/1/25	Net movement in funds	At 31/12/25
	£	£	£
Unrestricted funds			
General fund	60,796	(49,494)	11,302
TOTAL FUNDS	60,796	(49,494)	11,302

13. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	187,020	(236,514)	(49,494)
TOTAL FUNDS	187,020	(236,514)	(49,494)

Comparatives for movement in funds

	At 1/1/24 £	Net movement in funds £	At 31/12/24 £
Unrestricted funds			
General fund	45,958	14,838	60,796
TOTAL FUNDS	45,958	14,838	60,796

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	473,334	(458,496)	14,838
TOTAL FUNDS	473,334	(458,496)	14,838

14. ULTIMATE PARENT COMPANY

The sole guarantor of the company is the Divine Renovation Ministry, correspondence address:
PO BOX 51069 RPO, Rockingham Ridge, Halifax, NS, Canada, B3M 4R8.

15. RELATED PARTY DISCLOSURES

During the year the charity received grants from the Divine Renovation Ministry of £118,883 (2024 £122,000).

Key management remuneration

	2025 £	2024 £
Salaries and other short-term benefits	82,094	78,403
Post-employment benefits	2,170	2,100
	84,264	80,976

Key management includes certain senior employees who have authority and responsibility for planning and controlling the activities of the charity.

15. RELATED PARTY DISCLOSURES - continued

During the year the trustees donated £1,967 (2024 £64,312) to the charity.

16. COMPANY LIMITED BY GUARANTEE

The charity is limited by guarantee and has no share capital. There is only one member, Divine Renovation Ministry. The liability of the member is determined by the articles of the charity and shall not exceed £1.