Charity Number: 1186729

Refugee Community Kitchen

Report and financial statements

For the year period ending 31 December 2025

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

Refugee Community Kitchen
Reference and administration information

Charity number 1186729

Registered office and operational address

20 Carnegie House
New End
London
NW3 1JE

Trustees

The trustees who served during the year and up to the date of this report were as follows:

Anna Grady
Andrea Oliver
Mary Cecelia Bittner
Deborah Bliss resigned 31/01/2026
Sarah-Elizabeth Gillard resigned 31/01/2026

Key management personnel

Stephanos Stavrinides
Paula Gallardo
Sam Jones
Jane E Macintyre

Bankers

HSBC Bank Plc
1 Centenary Square
Birmingham
B1 1HQ

Independent examiner

Patrick Morrello ACA
Third Sector Accountancy Limited
Holyoake House
Hanover Street
Manchester
M60 0AS

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

Refugee Community Kitchen
Trustees' Annual Report for the period ended 31 December 2025

Preamble

Refugee Community Kitchen trustees present their report and the audited financial statements for the period ended 31 December 2025.

Reference and administrative information set out on page 1 forms part of this report. The financial statements comply with current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice - Accounting and Reporting by Charities: SORP applicable to charities preparing their accounts in accordance with FRS 102.

The trustees review the aims, objectives and activities of the charity each year. This report looks at what the charity has achieved and the outcomes of its work in the reporting period. The trustees report the success of each key activity and the benefits the charity has brought to those groups of people that it is set up to help. The review also helps the trustees ensure the charity's aims, objectives and activities remain focused on its stated purposes.

The trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning its future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives that have been set.

Overview and Objectives of Refugee Community Kitchen

The charity's main activities and who it supports are described below. All its charitable activities focus on relieving food poverty and are undertaken to further Refugee Community Kitchen's charitable purposes for the public benefit.

In 2025 we served over 218,641 meals across the UK and France.

Refugee Community Kitchen exists to provide relief for people in need in Calais, Dunkirk and the UK. We aim to provide access to food, services and items which thereby alleviate hunger caused by lack of opportunities or resources or access to sufficient food. Our aim is to operate under our guiding principles making a significant difference to the experience of those we support. These guiding principles are:

♡ To always serve good food with respect and dignity
♡ To provide culturally sensitive meals throughout all our services
♡ To use fresh, nutritious and balanced ingredients
♡ For all services to be reliable and sustainable
♡ That the organisation continues to evaluate and respond to where there is a need

Summary of 2025

During this year Refugee Community Kitchen worked hard to continue to serve hot nourishing meals in Calais, Dunkirk and London. Supported by dedicated volunteers and supporters, we overcame many challenges and the organisation as a whole served a total of approximately 218,641 meals. This was

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

approximately 186,553 meals across Calais and in Dunkirk, and 32,088 Meals in London including Camden, Hackney and Brixton.

In London, 2025 saw a continued increase in the number of people sleeping rough and in temporary accommodation that we saw in the previous year, with an 5% National increase in rough sleeping in London alone. In the final quarter of 2025, this continued to rise, with 4,841 people recorded as sleeping rough in the capital. This does not account for the hidden homeless population, those sleeping in temporary accommodation and sofa surfing or with no permanent place to live. People accessing our services are also people that find themselves in Food poverty. The rising costs of food and utilities there are now 1 in 6 households experiencing food poverty and in turn reaching out to charitable food providers. With the World Health Organisation declaring loneliness a Global Public Health concern we see more people accessing our services because they are lonely and we are sometimes the only people that they get to speak to and the service becomes a life line of a different sort.

In our Calais project and throughout the organisation we continued to benefit from the impact of the improvements made during 2024, helping us be more sustainable, reliable and transparent.
We find ourselves serving more increasingly vulnerable people that have been affected by genocide, war, environmental impact and landgrabs. This includes people that are traveling from as far as Congo, Sudan, Afghanistan, Iran, Syria and Eritrea and reinforcing the necessity for grassroots and aid organisations like ourselves to be on the ground to support them as the all the governments along their journey ignore their need for shelter and safety and instead use them as propaganda for their hostile agendas.
We at Refugee Community Kitchen have proudly created a welcoming reception that shows an alternative response to people in need with a warm nourishing meal and a smile to support them on their journey.

Principal Risks

2025 Our principal risks continue to be fluctuations in volunteer numbers, and the instability of reliable donor streams. The Increase of the hostile narrative and attitude in the UK, Europe and USA influencing the public in turn impacting the availability of funds and public support.

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

Principal Risks and challenges faced in 2025		
What?	**Impact**	**Strategies and responses**
Low funds in March / April 2025	To preserve a prudent reserve	Deferred payments and wages
		We put focus on sourcing and writing grant applications
		We sourced large donations of essential produce for our France project
Reduced team members with core skills eg fundraising and volunteer management and community relationship	Lack of team to fundraise meaning time was diverted from Founders to fill the gaps in fundraising tasks and community relationships	Recruitment structuring - job description
		Implemented a new recruitment drive, advertising interviewing etc
		Founders consulting and training on recruitment of skill specific roles
Severe security breaches to our work space in France- Attacks on volunteers in the workplace	Stopped all food services from our kitchen in Calais.	Security consultation
	Hostility and resistance from other organisations regarding our security measure and bottom line resulting in lack of security & cohesion	3 members of the RCK core team focused full time on securing the building - for 1 month
		Reducing the kitchen team impacting our output, moral and finances
Environmental health inspection in our London Kitchen - resulting in a full refurbishment to required to meet government regulations	Stopped all food services from our Gospel Oak kitchen in London whilst refurbishment	Reviewed FSMS, all procedures and increased food handling training for leads to gain their HACCP certificates
	Reduced menu during re writing of FSMS and reconfiguring of all systems	Complete refurbishment kitchen and a reviewing of the of the kitchen flow and hygiene requirements
British Far right groups turning up at services and the warehouse/ kitchen in Calais. Threatening and intimidating volunteers and NGO's working in Calais	Safety concerns for volunteers and staff members	Sent more experienced teams on distribution with strict security procedures in place.
		Reduced the Condiments, Teas and water on the field. Making for faster evacuations.

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

Key objectives

In addition to our guiding principles and objectives as a charity, in 2025 we aimed to:

- Identify and respond to increasing needs in the communities we serve.
- Employ staff in key areas to ensure that we are prepared for growing our services.
- Find financial support in order to increase and secure the teams in London and Calais
- Continue to create systems to improve efficiencies and increase the impact of donations.
- Improve fundraising efforts by identifying grants to support our aim to hire a permanent fundraiser
- To secure funding in order to increase remuneration for staff members.
- Expand the number of trustees in order to bring on greater expertise and to increase awareness of the organisation.

Highlight of achievements

Our main highlight of 2025 is that we reaped the benefits of the previous year's hard work in reviewing and improving our systems making us better at understanding the landscape and planning our responses to ongoing challenges with less disruption to our services.

Other achievements to note

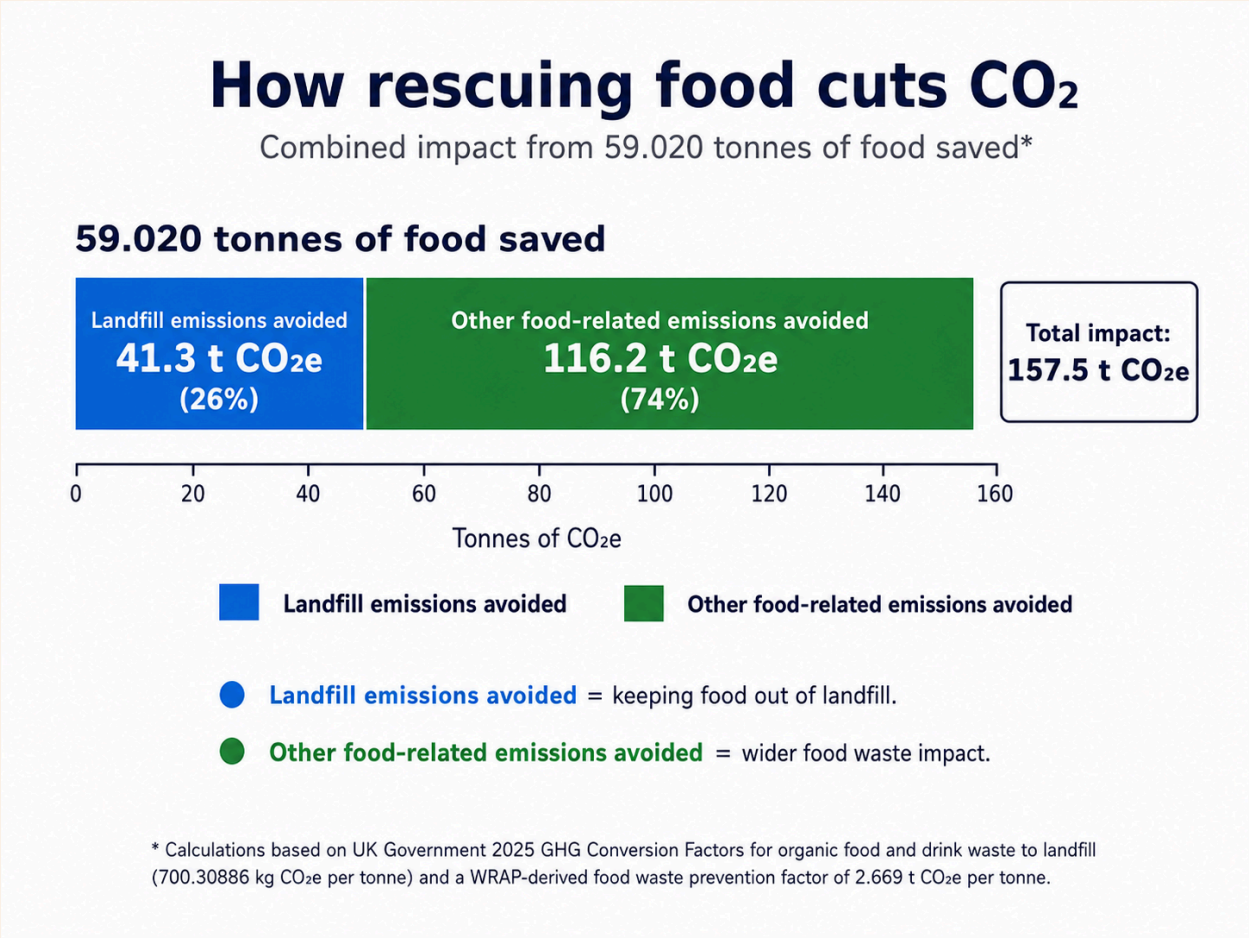
General

- We continued the connections of volunteers from across the international projects being able to contribute in France and London in their own time increasing their skills and widening their horizons and prospects
- Hired an experienced social media and campaign coordinator, making a big impact on our visibility and reinvigorating public support.
- We helped volunteers experiencing work related stress to build their confidence and community connection through volunteering and eventually return to the workplace
- We instigated a collaboration with Camden Council's Borough of Sanctuary, Routes to work project, offering volunteer opportunities in our kitchen for Refugees and asylum seekers living in Camden to integrate and gain experience

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

- We proudly celebrated 10 years of service in France, Edinburgh and London. Even though at the start we had only planned to help out in France for a few months, we reflected on what has been achieved in the last 10 years. It was an incredibly important and moving journey for us all to acknowledge the immense amount of collaboration and love that has been given by so many ordinary people to help others.

- We are proud of our commitment to increasing RCK's impact on saving surplus food from landfill.. In 2025 we received £88,562 worth of surplus food saving 59,020 tons from landfill, equalling 157.5t of CO_2e.



Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

Northern France Project

- In Dunkirk despite ongoing security issues we have maintained and increased our food delivery to 64070 meals through our partnerships with other grassroots organisations including Mobile Refugee Support and Roots.
- Maintained our food support for unaccompanied minors in France and UK by collaborating with Médecins sans Frontieres - in 2025 we supplied them with over 3145 meals for their unaccompanied Minors support project in Calais.
- Continued visits from funding groups coming to Calais, France all of whom raise awareness and donation streams from the UK, including Cambridge Convoy Refugee Action Group (CamCRAG).
- Secured the Calais warehouse and kitchen perimeter making the working environment sustainable and safe.

London Project

- Cooked and served 32,088 meals in 2025.
- Improved our street side safeguarding responses by fortifying our partnerships and improving reporting routes with Community Street safe teams. Enabling us to support our service leads when situations arise within the vulnerable community we serve.
- Continued our partnership with Springboard Youth Academy to provide hot, nutritious and culturally familiar food for young refugees, including unaccompanied asylum seeking children.
- Hosted students from UCL and completed their Medicine and Lifestyle modules in order to teach them how to recognise people in food poverty and how to approach the topic of nutrition and health to those experiencing food poverty.
- We attended the We Make Camden summit and contributed to the Food Working Group.

We are also proud to have collaborated and organised partnerships with the following:

- Continued visits from funding groups coming to Calais, France raising awareness and donation streams from the UK, including Cambridge Raising & Giving (CamCRAG) and Church of the Latter Day Saints.
- Other grassroots organisations throughout Northern France including Medicine Sans Frontiers, the Red Cross, L'Auberge des Migrants, Roots, Care 4 Calais, Utopia56, Refugee Women's Centre, Project Play, Calais Food Collective, CHIP, HRO and Collective Aid.

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

- Food surplus partnerships, including The Felix Project, City Harvest, Streetbox, Rookery Farm and local farms and food banks.

- SpringBoard Youth Academy, who we proudly support with food for their Refugee Youth holiday projects where they support local young refugees with education and support activities to increase their community connections and prospects for inclusion and future employment.

- Music festivals such as Glastonbury Festival, End of the Road and Beltane Festival maintain our ongoing support of their food waste initiatives and volunteer recruitment.

Charity activities and performance

Fundraising

In 2025 we were pleased to see a small upturn in individual giving after the slow downturn that began in 2020. This upturn, although encouraging, is still much smaller than in the years before 2020 and can be attributed to the negative coverage of the plight of refugees.

Refugee Community Kitchen's co-founders continue to fundraise on top of their primary roles. They are also working to deepen their knowledge of the charity sector, widen their fundraising skills as well as representing the charity, its objectives and core values. In turn, the unique personalty, knowledge from each of the founders, brought into fundraising and awareness raising spaces, contributed an informed and expert understanding of what is actually needed to dynamically respond to people in need.

We also:

- Built on the 2024 fundraising strategies, including widening the type of funding streams that we traditionally accessed and creating appropriate documentation in order to make the organisation more fundable.
- Focused on collating data for fundraising, as well as collating our ,meals served number and CO2 saving we gathered testimonies and feedback from service users and volunteers

- In 2025 we strengthened our partnerships with funding and supportive companies including Scottish Power & Aesop.

Volunteer impact

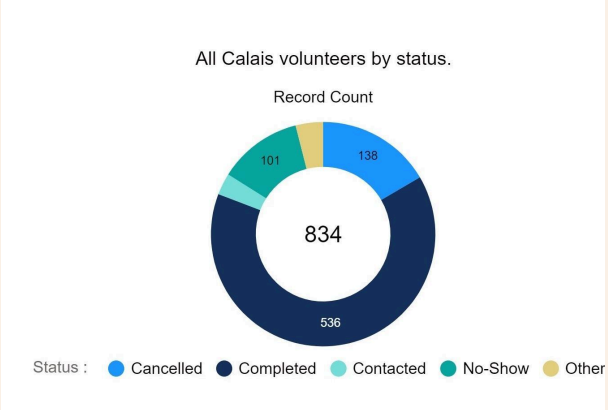
Refugee community kitchen's dedicated volunteer force continued to make an impressive impact and helped to increase the ability to produce and serve vital meals throughout the year. The time given by these volunteers allows Refugee Community Kitchen to use donors' money as effectively as possible and ensure that as high a percentage as possible of donated funds is being diverted directly to our service users.

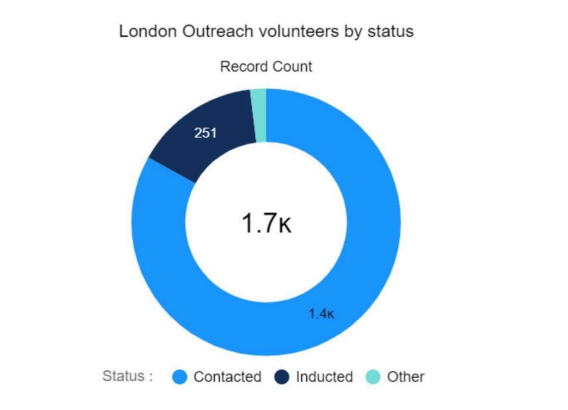
During 2025 we continued the significant financial impact reported in 2024 with our volunteer engagement saving approximately £402,000 per year on staffing costs (based on national minimum wage). Although we are pleased to also have successfully secured funding in 2025 to keep our current waged posts, it is still clear that without the commitment to the volunteer onboarding efforts we would not be able to sustain the charity's commitment and vision of being a volunteer-led organization. Every year we are increasingly aware of the enormous impact on the health and wellbeing that working in the kitchen and serving food to people less fortunate has on volunteers themselves

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

In 2025 Refugee Community Kitchen's Calais volunteer team was composed of a core team of 8 long- term volunteers, coordinators and managers, this core team was joined by approximately 536 short term volunteers mainly from the UK, Italy, France & Germany. In 2025 the London core team of 16 made up of volunteer coordinators and managers were supported by 251 new volunteers from the local community, company volunteering and former Calais

Please see below the 2025 volunteer registrations and onboardings.





Retention of volunteers

We have seen a positive commitment shown to the kitchen by volunteers returning to volunteer repeatedly. There has also been a cross over of volunteers from Calais coming to the London Kitchen and London volunteers going to Calais. Seeing volunteers returning to the kitchens after life commitments and work commitments supporting us in breaks

To achieve our charitable objectives the organisation operates with a team made up by a majority of volunteers in both the UK and France. These amazing individuals help us to prepare and serve thousands of meals each year to those in need. We pride ourselves in creating a family of volunteers, many of whom return again and again. Most of our volunteers come to us through word of mouth, on the recommendation of their friends and family, local community, as well as in response to our active recruitment through social media. We have also supported service users to volunteer in the London kitchens.

We have seen that through providing thoughtful and accessible volunteering opportunities we have been able to help many skilled and valuable members of the community who had previously been excluded from the workplace after experiencing work related stress, anxiety or physical and mental disabilities. By volunteering in a gentle and supportive, stress free, environment they have made supportive strong connections with other volunteers and local community which has improved their mental health and prospects of re - joining the workforce We have received valued feedback on the positive impact this has made on their lives and the lives of their communities and families.

In order to offer a vast range of volunteering opportunities to a diverse community from many nations, ages, and backgrounds, there is a robust and accessible short term volunteer journey and induction process in place. For long term volunteers, we provide further support through accommodation, payment of reasonable expenses and volunteer visa support to overcome the challenges faced by the restriction of freedom of movement brought in after the UK withdrew from the European Union. These individuals often become co-ordinators and trusted employees, in France and the UK, that are invested in the long term success of the organisation.

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

During 2025, we had an encouraging amount of returning volunteers, of which many became team leads, coordinators and managers. We are hugely proud to be able to support and develop young people into charity sector careers.

During this period, we have had corporate volunteering support from Aesop, CFC Underwriting, Accenture Sustainability Hub, Phoenix Court, Veolia, Savills, My Art Broker, Perret Laver, SR2 Recruitment, Build Hollywood, Capgemini, and Capital & Regional.

Organisational Structure/ Management

During 2025 the adjustments we continued and implemented are:

- Increased the recruitment drive for managers, Coordinators, Trustees and Long term volunteers
- In 2025 we expanded our partnerships with food waste initiatives to make an even greater impact on surplus food issues in the UK. The London Project improved its refrigeration and freezer capacity to be able to take on and store overwhelming amounts of surplus food produced. Whilst families struggle to provide enough healthy food for their families
- We proudly use surplus food provided by Bank deAalimetiar, The Felix Project, City Harvest, Rookery Farm, Uk festivals and many local businesses and produced hot, healthy and delicious meals for many

Financial Review

We have a small but stable group of regular donors who provide much needed continuity of funds. All of the funds we receive are voluntary and although the majority is unrestricted in 2025 we received four restricted funds for the UK and Northern France.

Total unrestricted reserves:	£225,068
Designated fund:	£120,110
Free reserves:	**£104,958**
Restricted reserves:	**£nil**

The designated fund comprises the volunteer residential accommodation purchased in Calais and fixed assets that cannot be easily converted into cash.

Expenditure in the period was £580,336 which was broken down as follows:

Charitable activities:	£540,350 (Including Support and governance £60,742)
Fundraising:	£39,986

This left the organisation with a deficit in the period of £86,976.

Reserves Policy

The aim of the reserves policy is to ensure that the charity's ongoing and future activities are reasonably protected from unexpected fluctuations in its income and expenditure. The board reviewed the reserves policy and agreed that a minimum level of unrestricted general funds.

We aim to ensure that we retain 3 months of core running costs. Monthly running costs are estimated to be £40,000 per month at this current time so free reserves held at the year end were £104,959 which covers approximately 2.5 months of running costs, slightly less than our target.

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

We firmly believe that Refugee Community Kitchen will be acting as a going concern in 12 months, and beyond. At the time of signing the accounts, donations were consistently higher than monthly expenditure. The charity held approximately 4 month's worth of foodstuffs. Should donations drop, expenditure can be scaled back accordingly.

Plan for the Future

Over the past year, RCK has been able to create more stability in some important areas, including securing premises and funding for key staff roles. This has given us some much-needed space to look ahead and think carefully about what the charity needs next. However, we have not yet achieved long-term financial stability, and this remains one of our biggest priorities for 2026.

In 2026, we will continue to respond to the growing need for our work by providing regular, nourishing meals to people who are hungry, displaced, isolated or struggling to meet their basic needs. We will work to protect the consistency of our services so that people know they can rely on us, even when other support is limited. Our focus will be on offering food with dignity and kindness, making sure that every meal is prepared and served with care, respect and humanity. As the need grows, we will look carefully at how we can strengthen our capacity, support our volunteers, and reach more people without losing the personal, compassionate approach that sits at the heart of RCK.

At the same time, the financial situation for charities like ours is becoming harder. Grants are more difficult to secure, funding is often restricted, and many organisations are facing cuts or losing support altogether. For RCK, this means we need to work harder than ever to bring in the income needed to keep our services running and to make sure we can plan for the future.

In 2026, one of the most important steps we will take is appointing our first dedicated Fundraising Manager. This role has been in planning for the past year and feels like a vital next step for the charity. It will give us the focus and capacity we need to rebuild our income, strengthen relationships with funders, and move towards the financial stability we need.

This matters because stronger fundraising will help protect the work we already do, support the people who make it happen, and allow us to reach more people in need. It will also give us the chance to bring in more staff where needed, support our volunteers better, and get more warm, nutritious meals out to the people and communities who rely on us.

Our work continues to affect many lives: the people who receive the food, the volunteers who give their time, and the staff who carry the responsibility of keeping everything moving. This impact is what keeps us going. It reminds us why the work matters and why securing the future of RCK is so important.

Structure, Governance and Management

Refugee Community Kitchen is a charitable incorporated organisation, registered as a charity on 4th December 2019 as charity number 1186729.

The appointment of new trustees requires a unanimous agreement by incumbent board members. As such, currently no other body or individual can appoint a trustee to the board. During this period, our second period as a CIO - the trustees remain the same as initially appointed according to the charity commission guidance. Should we find that we are missing any key skills from the group we will endeavour to fill the post with the most suitable candidate having advertised externally and reviewed submissions and nominations in detail.

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

The trustees of the charity delegate the day-to-day decision making and running of activities to a management committee made up of four senior, experienced leaders. All remuneration decisions are currently made by the board of trustees, taking into careful consideration any conflicts of interest that may exist. The management committee reports regularly to the board of trustees, including detail on finances, any safeguarding or incident reports and performance against objectives. The charitable activities undertaken by the management committee, staff and volunteers has proven incredibly effective and has allowed us to achieve our vision of providing hot, nutritious meals to those in need.

The Management Committee is made up of:

- Stephanos Stavrinides - Finance, Fundraising & Logistics
- Paula Gallardo - Human Resources, Administration & Communications
- Sam Jones - Executive Chef / Catering manager
- Jane E Macintyre - UK Operations / Fundraising

The charity was established under a memorandum of association, which established the objects and powers of the charitable company and is governed under its articles of association.

Related Parties

Remuneration Policy for Key Management Personnel

All staff members of Refugee Community Kitchen are paid at least £12.50 per hour. This rate has continued to follow NMW. The only changes made through this period have been to the number of hours worked and to the wages of the London manager's role in keeping with the London Living wage

Statement of Responsibilities of the Trustees

The trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the aims and objectives and in planning future activities and setting policy for the future.

The trustees are responsible for preparing the trustees' annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Charity law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP
- Make judgements and estimates that are reasonable and prudent
- State whether applicable UK Accounting Standards and statements of recommended practice have been followed, subject to any material departures disclosed and explained in the financial statements
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The trustees' annual report has been approved by the trustees on 08 / 09 / 2026 and signed on their behalf by



Anna Grady

Trustee

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

Refugee Community Kitchen
Independent examiner's report to the trustees
for the year ended 31 December 2025

I report on the accounts of the charity for the year ended 31 December 2025 as set out on pages 15 to 29.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144 of the Charities Act 2011 ("the Charities Act") and that an independent examination is needed. The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of ICAEW.

It is my responsibility to:

- examine the accounts under section 145 of the Charities Act,
- to follow the procedures laid down in the general Directions given by the Charity Commission (under section 145(5)(b) of the Charities Act, and
- to state whether particular matters have come to my attention.

Basis of independent examiner's statement

My examination was carried out in accordance with general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from the trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a 'true and fair' view and the report is limited to those matters set out in the statement below.

Other matters

Your attention is to drawn to the fact that the charity has prepared the accounts (financial statements) in accordance with Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) in preference to the Accounting and Reporting by Charities: Statement of Recommended Practice issued on 1 April 2005 which is referred to in the extant regulations but has been withdrawn.
We understand that this has been done in order for the accounts to provide a true and fair view in accordance with the Generally Accepted Accounting Practice effective for reporting periods beginning on or after 1 January 2015.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

1. which gives me reasonable cause to believe that, in any material respect, the requirements:
    - to keep accounting records in accordance with section 130 of the Charities Act; and
    - to prepare accounts which accord with the accounting records and comply with the accounting requirements of the Charities Act

   have not been met; or

2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

P Morrello

Patrick Morrello ACA
Third Sector Accountancy Limited
Holyoake House
Hanover Street
Manchester
M60 0AS

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

Refugee Community Kitchen

Statement of Financial Activities
for the year ended 31 December 2025

	Note	Unrestricted funds £	Restricted funds £	Total funds 2025 £	*Unrestricted funds £*	*Restricted funds £*	*Total funds 2024 £*
Income from:							
Donations and legacies	3	425,896	60,935	486,831	*513,889*	*72,083*	*585,972*
Other trading activities	4	6,146	-	6,146	-	-	-
Investments	5	383	-	383	-	-	-
Total income		**432,425**	**60,935**	**493,360**	***513,889***	***72,083***	***585,972***
Expenditure on:							
Raising funds	6	39,986	-	39,986	*30,332*	-	*30,332*
Charitable activities	7	468,077	72,273	540,350	*483,948*	*62,083*	*546,031*
Total expenditure		**508,063**	**72,273**	**580,336**	***514,280***	***62,083***	***576,363***
Net income for the period	9	**(75,638)**	**(11,338)**	**(86,976)**	***(391)***	***10,000***	***9,609***
Transfer between funds	19	(1,338)	1,338	-	-	-	-
Net movement in funds for the period		**(76,976)**	**(10,000)**	**(86,976)**	***(391)***	***10,000***	***9,609***
Reconciliation of funds							
Total funds brought forward		302,044	10,000	312,044	*302,435*	-	*302,435*
Total funds carried forward		**225,068**	**-**	**225,068**	***302,044***	***10,000***	***312,044***

The statement of financial activities includes all gains and losses recognised in the period.
All income and expenditure derive from continuing activities.

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

Refugee Community Kitchen
Charity number 1186729

Balance sheet as at 31 December 2025

	Note	2025		*2024*	
		£	£	*£*	*£*
Fixed assets					
Tangible assets	14		124,395		*134,117*
Total fixed assets			**124,395**		***134,117***
Current assets					
Stock		24,764		*28,930*	
Debtors	15	22,182		*26,484*	
Cash at bank and in hand		88,200		*182,989*	
Total current assets		**135,146**		***238,403***	
Liabilities					
Creditors: amounts falling due in less than one year	16	(34,473)		*(60,476)*	
Net current assets			**100,673**		***177,927***
Total assets less current liabilities			225,068		*312,044*
Net assets			**225,068**		***312,044***
The funds of the charity:					
Restricted income funds	18		-		*10,000*
Unrestricted income funds	19		225,068		*302,044*
Total charity funds			**225,068**		***312,044***

For the year in question, the charity was entitled to exemption from an audit under section 144 of the Charities Act 2011. The Charity Commission has not ordered an audit to be carried out under Section 146 of Charities Act 2011.

The notes on pages 18 to 29 form part of these accounts.

Approved by the trustees on 08 / 09 / 2026 and signed on their behalf by:



Anna Grady (trustee)

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

Refugee Community Kitchen

Statement of Cash Flows
for the year ending 31 December 2025

	Note	2025	*2024*
		£	*£*
Cash provided by/(used in) operating activities	21	**(90,504)**	***63,677***
Cash flows from investing activities:			
Purchase of tangible fixed assets		4,285	-
Increase/(decrease) in cash and cash equivalents in the year		(94,789)	*63,677*
Cash and cash equivalents at the beginning of the year		182,989	*119,312*
Cash and cash equivalents at the end of the year		**88,200**	***182,989***

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

1 Accounting policies

The principal accounting policies adopted, judgments and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

a Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019 - (Charities SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Refugee Community Kitchen meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note.

The financial statements are presented in sterling which is the functional currency of the charity and rounded to the nearest £ sterling.

b Judgments and estimates

Key judgments which the trustees have made which have a significant effect on the accounts include the valuation of fixed assets brought into the accounts during the accounting period.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities within the next reporting period.

c Preparation of the accounts on a going concern basis

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

d Preparation of the accounts on a going concern basis

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from government and other grants, whether ‘capital’ grants or ‘revenue’ grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

It was judged to be impractical to measure reliably the value of donated foodstuffs in the accounts during the accounting period. The work required to measure this in a meaningful way would far exceed any benefit and the value of such goods are likely to be immaterial.

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

e Fund accounting

Unrestricted funds are available to spend on activities that further any of the purposes of charity.

Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose.

Restricted funds are donations which the donors or the funders have specified are to be solely used for particular areas of the charity's work or for specific projects being undertaken by the charity.

f Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Expenditure on charitable activities includes the costs of activities undertaken to further the purposes of the charity.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

g Operating leases

Operating leases are leases in which the title to the assets, and the risks and rewards of ownership, remain with the lessor. Rental charges are charged on a straight line basis over the term of the lease.

h Tangible fixed assets

Individual fixed assets costing £500 or more are capitalised at cost and are depreciated over their estimated useful economic lives on a straight line basis as follows:

Land & buildings	1%
Motor vehicles	33%
Kitchen equipment	20%

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

i Stock

Purchased food is valued at cost. It was judged to be impractical to measure reliably the value of donated foodstuffs in the accounts at the end of the accounting period.

j Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

k Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

l Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

m Pensions

Employees of the charity are entitled to join a defined contribution ‘money purchase’ scheme. The charity’s contribution is restricted to the contributions disclosed in note 9. There were no outstanding contributions at the year end.

2 Legal status of the charity

The charity is a charitable incorporated organisation registered with the Charity Commisssion in the United Kingdom (England and Wales) and has no share capital. In the event of the charity being wound up, the members of the CIO have no liability to contribute to its assets and no personal responsibility for settling its debts and liabilities.

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

3 Income from donations and legacies

	Unrestricted £	Restricted £	Total 2025 £	*Unrestricted £*	*Restricted £*	*Total 2024 £*
Donations	306,857	-	306,857	*347,067*	*-*	*347,067*
Grants	119,039	60,935	179,974	*166,822*	*72,083*	*238,905*
Total	425,896	60,935	486,831	*513,889*	*72,083*	*585,972*

4 Income from other trading activities

	Unrestricted £	Restricted £	Total 2025 £	*Unrestricted £*	*Restricted £*	*Total 2024 £*
Raffle income	6,146	-	6,146	-	-	-
Total	6,146	-	6,146	-	-	-

5 Investment income

	Unrestricted £	Restricted £	Total 2025 £	*Unrestricted £*	*Restricted £*	*Total 2024 £*
Income from bank deposits	383	-	383	-	-	-
Total	383	-	383	-	-	-

6 Cost of raising funds

	Unrestricted £	Restricted £	2025 £	*Unrestricted £*	*Restricted £*	*Total 2024 £*
Advertising	985	-	985	*2,355*	*-*	*2,355*
Support and governance	10,677	-	10,677	*7,045*	*-*	*7,045*
	39,986	-	39,986	*30,332*	*-*	*30,332*

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

7 Analysis of expenditure on charitable activities

	2025	*2024*
	£	*£*
Staff costs	161,139	*146,571*
Food aid direct costs	169,901	*184,063*
Kitchen costs	20,324	*10,930*
Transport	19,094	*12,837*
Premises costs	2,444	*6,114*
Insurance	8,318	*12,576*
Repairs & Maintenance	255	*724*
Accommodation	66,233	*80,324*
Travel and subsistence	5,080	*11,210*
General Expenses	12,188	*11,784*
Depreciation Expense	14,007	*17,351*
Foreign Currency Gains and Losses	625	*2,217*
Support and goverance	60,742	*49,330*
	540,350	*546,031*
Restricted expenditure	72,273	*62,083*
Unrestricted expenditure	468,077	*483,948*
	540,350	*546,031*

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

8 Analysis of governance and support costs

Current year

	Support	Governance	Total 2025
Staff costs	48,820	15,195	64,015
Accountancy	1,518	2,475	3,993
Bank charges	1,672	-	1,672
IT software and Consumables	1,739	-	1,739
	53,749	17,670	71,419

Comparative year

	Support	*Governance*	*Total 2024*
Staff costs	*36,688*	*11,450*	*48,138*
Accountancy	*2,119*	*2,352*	*4,471*
Bank charges	*1,711*	*-*	*1,711*
IT software and Consumables	*2,057*	*-*	*2,057*
	42,575	*13,802*	*56,377*

9 Net income for the year

This is stated after charging/(crediting):	2025 £	*2024* *£*
Depreciation	14,007	*17,351*
Independent Examiner - other fees	1,750	*1,510*
Independent examination	500	*450*

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

10 Staff costs

Staff costs during the year were as follows:

	2025 £	*2024* *£*
Wages and salaries	192,981	*160,440*
Social security costs	10,214	*12,124*
Pension costs	4,056	*3,108*
	207,251	*175,672*

No employee has employee benefits in excess of £60,000.

The average number of staff employed during the period was 9 (2024: 9).

The key management personnel of comprise of the trustees and mangement team. The total employee benefits of the key management personnel of the charity were £151,948 (2024: £114,497).

11 Trustee remuneration and expenses, and related party transactions

No trustees were reimbursed travel and subsistence expenses during the year (2024: £Nil).

Aggregate donations from related parties were £Nil (2024: £Nil).

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity, including guarantees, during the period.

12 Government grants

The government grants recognised in the accounts were as follows:

	2025 £	*2024* *£*
London Borough of Camden	14,582	-
	14,582	-

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

13 Corporation tax

The charity is exempt from tax on income and gains falling within Chapter 3 of Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the charity.

14 Fixed assets: tangible assets

	Land & buildings	Fixtures, fittings & equipment	Motor vehicles	Total
Cost		£	£	£
At 1 January 2025	123,139	55,642	33,690	212,471
Additions	-	4,285	-	4,285
At 31 December 2025	123,139	59,927	33,690	216,756
Depreciation				
At 1 January 2025	3,926	45,722	28,706	78,354
Charge for the year	1,231	9,038	3,738	14,007
At 31 December 2025	5,157	54,760	32,444	92,361
Net book value				
At 31 December 2025	117,982	5,167	1,246	124,395
At 31 December 2024	*119,213*	*9,920*	*4,984*	*134,117*

15 Debtors

	2025	*2024*
	£	*£*
Value Added Tax	-	*322*
Prepayments and accrued income	22,182	*26,162*
	22,182	*26,484*

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

16 Creditors: amounts falling due within one year

	2025 £	*2024 £*
Trade creditors	1,560	*2,739*
Accruals and deferred income	20,284	*53,550*
Pensions payable	1,804	*1,230*
Tax and social security	10,825	*2,957*
	34,473	*60,476*

17 Deferred income

	2025 £	*2024 £*
Deferred income brought forward	31,309	-
Income received	-	*39,372*
Released to income from charitable activities	(21,623)	*(8,063)*
Deferred income carried forward	9,686	*31,309*

Deferred income comprises the Balcombe Charitable Trust £20,000 and the National Lottery Community Fund £19,372 restricted for staff costs from 2024 to 2026.

18 Analysis of movements in restricted funds

	Balance at 1 January 2025 £	Income £	Expenditure £	Transfers £	Balance at 31 December 2025 £
The Balcombe Charitable Trust	-	21,667	(23,005)	1,338	-
Choose Love	-	15,000	(15,000)	-	-
The Hampstead Wells and Camden Trust	10,000	-	(10,000)	-	-
London Borough of Camden	-	14,582	(14,582)	-	-
National Lottery Awards for All	-	9,686	(9,686)	-	-
Total	10,000	60,935	(72,273)	1,338	-

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

Note 18 (continued)

Comparative period

	Balance at 1 January 2024 £	*Income £*	*Expenditure £*	*Transfers £*	*Balance at 31 December 2024 £*
The Balcombe Charitable Trust	-	*12,083*	*(12,083)*	-	-
The Hampstead Wells and Camden Trust	-	*10,000*	-	-	*10,000*
The Prism - Gift Fund	-	*50,000*	*(50,000)*	-	-
Total	-	*72,083*	*(62,083)*	-	*10,000*

Name of restricted fund	Description, nature and purposes of the fund
The Balcombe Charitable Trust	To support the work of the charity in the UK and Northern France.
Choose Love	To support the work of the charity in the UK.
The Hampstead Wells and Camden Trust	To support food distributions and form partnership in the area of Heamstead Wells and Camden.
London Borough of Camden	To support staff wages.
National Lottery Awards for All	To support staff wages.
The Prism - Gift Fund	To support the work of the charity in England and Wales.

Transfers from unrestricted funds

To cover the overpent expenditures designated to the Balcome Charitable Trust fund.

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

19 Analysis of movement in unrestricted funds

	Balance at 1 January 2025 £	Income £	Expenditure £	Transfers £	As at 31 December 2025 £
General fund	167,927	432,425	(508,063)	12,669	104,958
Designated fund	134,117	-	-	(14,007)	120,110
	302,044	432,425	(508,063)	(1,338)	225,068

Designated funds are funds respresented by fixed asstes therefore not available to defray the operational costs of the charity.

Comparative period

	Balance at 1 January 2024 £	*Income £*	*Expenditure £*	*Transfers £*	*As at 31 December 2024 £*
General fund	*149,280*	*513,889*	*(514,280)*	*19,038*	*167,927*
Designated fund	*153,155*	-	-	*(19,038)*	*134,117*
	302,435	*513,889*	*(514,280)*	-	*302,044*

The designated fund represents fund of the charity that are invested in fixed assets and so are not available to defray the operational costs of the charity.

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901

20 Analysis of net assets between funds

	General fund £	Designated funds £	Restricted funds £	Total 2025 £
Tangible fixed assets	-	124,395	-	124,395
Net current assets/(liabilities)	100,673	-	-	100,673
Total	100,673	120,110	-	225,068

Comparative period

	General fund £	*Designated funds £*	*Restricted funds £*	*Total 2024 £*
Tangible fixed assets	*-*	*134,117*	*-*	*134,117*
Net current assets/(liabilities)	*167,927*	*-*	*10,000*	*177,927*
Total	*167,927*	*134,117*	*10,000*	*312,044*

21 Reconciliation of net movement in funds to net cash flow from operating activities

	2025 £	*2024 £*
Net income/(expenditure) for the period	(86,976)	*9,609*
Adjustments for:		
Depreciation charge	14,007	*17,351*
Loss on disposals	-	*107*
Decrease/(increase) in stock	4,166	*(1,457)*
Decrease/(increase) in debtors	4,302	*(11,952)*
Increase/(decrease) in creditors	(26,003)	*50,019*
Net cash provided by/(used in) operating activities	(90,504)	*63,677*

Doc ID: 56a57f728c001bf95a0fd26cfa16e404074c2901