REGISTERED CHARITY NUMBER: 1184750

Report of the Trustees and

Unaudited Financial Statements for the Year Ended 31 March 2026

for

Collective Voice

Grant Harrod Lerman Davis LLP
Chartered Accountants
Second Floor, Kirkland House
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Collective Voice

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for the year ended 31 March 2026

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Collective Voice

Report of the Trustees
for the year ended 31 March 2026

The trustees present their report with the financial statements of the charity for the year ended 31 March 2026. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

Collective Voice's object as stated in our constitution is to advance, promote and influence effective care, public involvement and support for people affected by drug and alcohol misuse. To increase drug and alcohol treatment.

Our vision is of a thriving treatment and recovery field - and voluntary sector - enabling anyone in England to access evidence-based and person-centred support.

Public benefit

Problematic relationships with drugs and alcohol are a chronic health condition for huge numbers of people. Costs related to the harms of drug use in England are tens of billions of pounds, not to mention the enormous personal, social, and economic costs of addiction to individuals, families and communities. Drug related deaths are at an all-time high and addiction rooted as it is in poverty, trauma and social exclusion often occurs alongside other social issues such as unemployment, mental ill health, homelessness and contact with the criminal justice system.

Treatment and recovery hold transformative power for people with drug or alcohol problems - and their families and communities.

Collective Voice supports the treatment and recovery field by:

- Advocating for evidence-based and person-centred treatment and recovery systems, influencing policy and championing the role of the voluntary sector.
- Building the field by informing, connecting, and supporting innovation.
- Strengthening the field's collective voice by renewing our governance, diversifying the work of the alliance, and leading through collaboration.

ACHIEVEMENTS AND PERFORMANCE

Charitable activities

We currently structure our work using three strands:
1. Supporting Policymaking
2. Improving Practice
3. Building public awareness and understanding

1. Supporting policymaking

This year saw a key positive development for ensuring broad and sustainable access to substance use treatment for people in England: in light of the Autumn Budget, the Government confirmed ringfenced funding for substance use work specifically, and provided indicative budgets for local authorities not just for 2026-27 but for the following two years. This has allowed councils and our members to plan ahead, and offer stability to people seeking support with their substance use, representing a significant success for our field.

- We continued to build our relationships with influencers and decision makers and facilitate conversations to ensure the knowledge and expertise of treatment and recovery charities was utilised in the development of policy and practice:

We gave evidence and responded to a series of Government, Parliamentary and Independent reviews and inquiries, including

- Supported Housing (Regulatory Oversight) Act consultation
- Response to Independent Sentencing Review
- Response to the Government's 10-year health plan
- Labour Party National Policy Forum consultation:
    - Economic Growth
    - Safer Streets
    - Opportunity
    - NHS
- Government guidance on responding to synthetic opioids
- Oral evidence to the Justice Select Committee, and a reply to the Government's response to the final report
- Pathways to Work Green Paper consultation
- Procurement Act consultation
- Local Government Outcomes Framework consultation
- HM Treasury consultation on 2025 Autumn Budget
- Care Quality Commission consultation
- Department of Health and Social Care consultation on access to Naloxone
- Children and Young Adults in the Secure Estate consultation
- The Violence Against Women and Girls strategy
- National Audit Office report on tackling drug harms in prisons
- Estimates of the number of people who use drugs, data on the number of people accessing treatment and statistics on the number of people dying from causes related to use of alcohol or other drugs
- Men's Health Strategy
- The Advisory Council on the Misuse of Drugs report on prevention of drug use

We have met with both the Public Health and Policing Ministers, and facilitated a roundtable for our members with Jess Asato MP as the advisor to the Department of Health and Social Care on Violence Against Women and Girls, as well as meeting with Number 10 Special Advisors.

We participated in a roundtable chaired by the Government's Independent Advisor on Drugs, Dame Carol Black, to discuss community sentence treatment requirements, attended by staff from HM Prison and Probation Service, Ministry of Justice, Department of Health and Social Care and the Home Office.

We have taken on responsibility for the All-Party Parliamentary Group (APPG) on Drugs, Alcohol and Justice.

- We published a specific set of 'Five Essential Next Steps' for Government to take effective action to reduce harm related to alcohol and other drugs
- We published a 'Womanifesto', outlining how the sector can improve support for women
- We published resources for client-facing staff and funders on how to improve access to residential substance use treatment and ensure this evidence-based intervention is sustainable in the longer term

- We worked with the Addiction Healthcare Goals team to produce a report on how career pathways within the field of substance use treatment can better incorporate research
- We continued to facilitate extensive engagement between the Department of Health and Social Care (as well as other Government departments) and the field to deliver the Government's ambitions in relation to substance use treatment.
- We have continued to work closely with the Home Office and retailers to reduce shoplifting by ensuring people are engaged in treatment, where substance use is a factor behind their offending.
- We continued to contribute to the London Drugs Forum, facilitated by the Mayor's Office for Policing and Crime.

We regularly used our communications channels including our newsletter, blog and social media, as well as the channels of others - including blogs and podcasts - to keep the field informed about policy developments and to champion and promote its work.

2. Improving Practice

Through the forums we convene and our collaborative projects, we supported the field to share practice, develop collective knowledge and benefit from peer support.

This year we supported the establishment of the London Recovery Network, hosting this as a project and facilitating an inaugural event in September 2025, as well as hosting a series of webinars highlighting emerging promising practice across the city. The London Recovery Network developed following the success of London's UK Recovery Walk 2024 (UKRW24), to provide a stronger, more connected drugs and alcohol recovery network in London. The Network aims to build a supportive community for those experiencing difficulties related to their use of alcohol or other drugs in London. The goal is to make it easier for people and organisations to connect, collaborate, and celebrate the journey of recovery together.

We supported a range of Government departments in running webinars and in-person events to share best practice:
- Department of Health and Social Care webinar on how to reduce drug-related deaths
- Department of Health and Social Care workshops across the country on how to improve the effectiveness of substance use treatment
- Home Office and Joint Combating Drugs Unit webinar on reducing drug-related retail crime
- Joint Combating Drugs Unit webinar for police forces on use of Naloxone, the 'antidote' to opioid overdose
- Department of Health and Social Care workshops to develop new guidance on community sentence treatment requirements

We hosted a sector-wide webinar on the emerging harms related to ketamine, featuring speakers from Department of Health and Social Care, academia and hospitals, as well as NHS and third sector services, and people with lived experience of direct harm or harm to their loved ones

We also hosted a webinar with academics from Bristol and Stirling universities on the latest research on prescribed medication and benzodiazepines.

We have met with representatives from the Care Quality Commission on two occasions. First to raise awareness of patient broking in relation to residential rehabilitation, and second to discuss challenges in relation to inspection regimes and timing, and ensure regulatory work is as effective in improving care as possible.

We have continued regular meetings with NHS England and the Department of Health and Social Care to understand challenges and opportunities in the delivery of substance use treatment and recovery services in prison.

We have established regular meetings with the British Association of Social Workers (Cymru) to develop resources to support social workers in addressing harm related to substance use.

We have met several times with representatives of Community Pharmacy England to discuss how we can ensure services work effectively in partnership to ensure people using our members' services are safe, and receive effective, comprehensive support.

We continued to develop the thematic groups attended by sponsor organisations into a more comprehensive structure, with the opportunity for the wider sector to attend and participate. This included launching a new forum in partnership with Adfam to develop services designed to support people affected by others' substance use.

More information about the forums can be found on our website: https://www.collectivevoice.org.uk/our-work/forums/

We have continued to support Making Every Adult Matter (MEAM) as an independent charity, with our Chief Executive sitting on the Board of Trustees.

Our reach across the field continues to expand, with more organisations attending our events than ever before, and our weekly newsletter having increased in subscribers to 738 from 647 in March the previous year. As of March 2026, Collective Voice had 1,294 followers on LinkedIn, compared to 712 in March 2025 and just 296 in March 2024.

3. Building public awareness and understanding

We have undertaken several media interventions:

- Live interview with BBC Rado 5 Live to discuss harm related to ketamine and support available
- Televised interview with BBC Shared Data Unit and facilitated access to member organisations on story about the need for residential / inpatient support for children and young people
- Interview conducted with SW Londoner on increasing drug-related deaths:
https://www.swlondoner.co.uk/news/28112025-drug-related-death-rates-in-london-surge-since-2011
- Statements released to the media on:
- The latest drug-related death statistics:
https://www.collectivevoice.org.uk/news/collective-voice-calls-on-government-to-prioritise-reducing-harm-from-drugs/
- Justice Committee report on drugs in prisons
https://www.collectivevoice.org.uk/cv-response/collective-voice-calls-on-government-to-accept-and-implement-the-recommendations-of-the-justice-committee-inquiry-on-drugs-in-prisons/
- The Men's Health Strategy:
https://www.collectivevoice.org.uk/news/collective-voice-responds-to-the-governments-mens-health-strategy/
- Response to the latest substance use treatment statistics:
https://www.collectivevoice.org.uk/news/collective-voice-responds-to-the-latest-statistics-on-treatment-for-alcohol-and-other-drug-issues/
- Joint statement with the Local Government Association on residential rehab brokers:
https://www.local.gov.uk/about/news/joint-call-ban-unethical-patient-brokering-addiction-treatment-services

We have worked closely with other relevant partner organisations where appropriate, for example sending joint letters alongside organisations including the Association of Directors of Public Health, National Council of Voluntary Organisations, English Substance Use Commissioners Group, NHS Addictions Provider Alliance. We have written blogs and participated in podcasts hosted by the Institute of Alcohol Studies.

We worked with Alcohol Change UK to provide an accurate and up-to-date briefing to every Member of Parliament about the harms related to substance use and the evidence for effective treatment.

OUR WORK FOR THE NEXT 12 MONTHS

In 2026-27, as the 2021-2025 strategy has come to an end, we will look to review and refresh our strategic approach. We will look to communicate our work more effectively through our website, as part of our efforts to broaden involvement in our network. We will review and expand the range of our forums and networks that bring professionals together from across the field to review challenges and improve practice.

A particular focus in the coming 12 months will be our support of the London Recovery Network. With funding provisionally confirmed for three years, we will have time and capacity to offer more comprehensive support as the Network develops.

In terms of wider Collective Voice activity, we will look to review and seek to strengthen elements of our infrastructure, with comprehensive reviews of organisational policies and processes, as well as our IT support and website.

We will also look to recruit at least two new trustees, as we have seen two step down at the end of their terms during 2025-26.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

As a Charitably Incorporated Organisation (CIO) Collective Voice is bound by its governing document, its constitution.

History

Collective Voice was founded in 2015 by treatment and recovery charities in England with a shared purpose to advocate for treatment and recovery at a time of austerity and a lack of political leadership.

In its first chapter as an unconstituted partnership we focused on a small set of priorities, guided by senior leaders of the founding organisations.

In its second, Collective Voice became constituted as a charity and those leaders were appointed as Trustees. In 2021, an Independent Chair was appointed.

Now in our third chapter, our founding organisations act as sponsors for us and we have appointed additional independent trustees. We continue to provide a voice for the field, to utilise its knowledge and expertise to critique and champion the drug and alcohol treatment and recovery system, and to support learning and collaboration across it.

Organisational structure

Collective Voice is governed by a board of trustees, who ensure our work is carried out in line with our charitable objects, as well as supporting the strategic direction of the organisation. Our board contains both leaders from our founding and sponsoring organisations, through whose collective leadership we were originally established and who continue to support the organisation financially, and independent trustees including our Chair.

The executive is composed of two staff members: one chief executive officer and one policy and engagement officer. The chief executive officer is responsible for the day-to-day leadership of the organisation, working with the board to develop our strategy and approach and leading activity to implement it. The policy and engagement officer supports the chief executive officer in the day-to-day work and writes policy and communications materials, manages good practice projects, and engages with the field though groups and forums.

Risk management

The Board includes a number of senior leaders from the drug and alcohol treatment and recovery field who are highly experienced in leadership, strategy, operational risk and navigating complex policy landscapes. We have a formally nominated Vice-Chair to deputise for the Chair and support the Chief Executive as appropriate.

Trustees acknowledge their responsibility for identifying and managing the risks to which the charity is exposed. Quarterly reviews of the risk register ensure that the trustees are well informed to arrive at a set of parameters and decisions for the amount of risk they consider to be acceptable.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Finances

We end the year in a secure position financially. The amount brought forward to 2026-27 is slightly higher than in the previous year, as there was a slight underspend on restricted funds designated to support the London Recovery Network. This is a deliberate policy, as the long term plan for the Network is for it to spin out as an autonomous organisation, at which point it would need its own reserves.

We currently aim to keep overall reserves at around 9 months' operating costs, to ensure we are protected against any changes in funding or increases in costs, particularly as we recruit a new member of staff to support the London Recovery Network.

We anticipate that our overall turnover will increase considerably in 2026-27 as the London Recovery Network project expands. Core Collective Voice activity and funding will remain broadly consistent and comparable with 2025-26. Our ongoing activity and finances are sustainable while we retain consistent donations from our sponsor organisations, and there is no indication that these are at risk. During 2026-27 some exceptional projects will be funded from reserves as outlined above in the section 'Our work for the next 12 months': the development of our website and support for our IT and HR functions.

Ensuring good governance

The board has identified that the charity would benefit from work to review, renew and clarify our policies and governance. This work has begun in 2025-26 and will be completed in 2026-27. Areas to be reviewed, particularly in light of the development of the London Recovery Network include risk management and financial controls, including an updated reserves policy.

REFERENCE AND ADMINISTRATIVE DETAILS

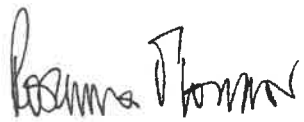
Registered Charity number
1184750

Principal address
82 Tanner Street
London
SE1 3GN

Trustees
Ms R G O'Connor (Chair)
Ms C Ashton (Vice Chair)
Ms N Adamson
Ms Y Batliwala
Ms V Beere
C Dixon
P Townsley
G Henderson (to July 2025)
Ms B Phipps (to September 2025)

Independent Examiner
Jeremy Harrod FCCA
Grant Harrod Lerman Davis LLP
Chartered Accountants
Second Floor, Kirkland House
11-15 Peterborough Road
Harrow
Middlesex
HA1 2AX

Approved by order of the board of trustees on ....24/09/2026..... and signed on its behalf by:



.....
Ms R G O'Connor - Trustee

Independent Examiner's Report to the Trustees of Collective Voice

Independent examiner's report to the trustees of Collective Voice
I report to the charity trustees on my examination of the accounts of Collective Voice (the Trust) for the year ended 31 March 2026.

Responsibilities and basis of report
As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under Section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under Section 145(5)(b) of the Act.

Independent examiner's statement
I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by Section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Jeremy Harrod FCCA

Grant Harrod Lerman Davis LLP
Chartered Accountants
Second Floor, Kirkland House
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Middlesex
HA1 2AX

Date: 24/9/26

Collective Voice

Statement of Financial Activities
for the year ended 31 March 2026

	Notes	Unrestricted fund £	Restricted fund £	2026 Total funds £	2025 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		136,837	26,659	163,496	143,900
Investment income	2	246	-	246	280
Total		137,083	26,659	163,742	144,180
EXPENDITURE ON					
Charitable activities					
Charitable activities		136,500	16,063	152,563	98,998
NET INCOME		583	10,596	11,179	45,182
RECONCILIATION OF FUNDS					
Total funds brought forward		125,926	-	125,926	80,744
TOTAL FUNDS CARRIED FORWARD		126,509	10,596	137,105	125,926

The notes form part of these financial statements

Collective Voice

Balance Sheet
31 March 2026

	Notes	Unrestricted fund £	Restricted fund £	2026 Total funds £	2025 Total funds £
CURRENT ASSETS					
Debtors	5	10,565	-	10,565	-
Cash at bank		121,090	10,596	131,686	131,694
		131,655	10,596	142,251	131,694
CREDITORS					
Amounts falling due within one year	6	(5,146)	-	(5,146)	(5,768)
NET CURRENT ASSETS		126,509	10,596	137,105	125,926
TOTAL ASSETS LESS CURRENT LIABILITIES		126,509	10,596	137,105	125,926
NET ASSETS		126,509	10,596	137,105	125,926
FUNDS	7				
Unrestricted funds				126,509	125,926
Restricted funds				10,596	-
TOTAL FUNDS				137,105	125,926

The financial statements were approved by the Board of Trustees and authorised for issue on 24/09/2026 ..... and were signed on its behalf by:

.....
R G O'Connor - Trustee

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation
The charity is exempt from tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. INVESTMENT INCOME

	2026	2025
	£	£
Deposit account interest	246	280

3. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2026 nor for the year ended 31 March 2025.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2026 nor for the year ended 31 March 2025.

continued...

4. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	143,900	-	143,900
Investment income	280	-	280
Total	144,180	-	144,180
EXPENDITURE ON			
Charitable activities			
Charitable activities	98,998	-	98,998
NET INCOME	45,182	-	45,182
RECONCILIATION OF FUNDS			
Total funds brought forward	80,744	-	80,744
TOTAL FUNDS CARRIED FORWARD	125,926	-	125,926

5. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2026 £	2025 £
Trade debtors	9,759	-
Prepayments and accrued income	806	-
	10,565	-

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2026 £	2025 £
Trade creditors	143	-
Taxation and social security	2,970	2,510
Other creditors	2,033	3,258
	5,146	5,768

continued...

7. MOVEMENT IN FUNDS

	At 1.4.25 £	Net movement in funds £	At 31.3.26 £
Unrestricted funds			
General fund	125,926	583	126,509
Restricted funds			
London Recovery Network	-	10,596	10,596
TOTAL FUNDS	125,926	11,179	137,105

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	137,083	(136,500)	583
Restricted funds			
London Recovery Network	26,659	(16,063)	10,596
TOTAL FUNDS	163,742	(152,563)	11,179

Comparatives for movement in funds

	At 1.4.24 £	Net movement in funds £	At 31.3.25 £
Unrestricted fund	80,744	45,182	125,926
TOTAL FUNDS	80,744	45,182	125,926

Comparative net movement in funds included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted fund	144,180	(98,998)	45,182
TOTAL FUNDS	144,180	(98,998)	45,182

continued...

7. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.24	Net movement in funds	At 31.3.26
	£	£	£
Unrestricted fund	80,744	45,765	126,509
Restricted fund			
London Recovery Network	-	10,596	10,596
TOTAL FUNDS	80,744	56,361	137,105

Net movement in funds included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted fund	281,263	(235,498)	45,765
Restricted fund			
London Recovery Network	26,659	(16,063)	10,596
TOTAL FUNDS	307,922	(251,561)	56,361

8. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2026.

9. INDEPENDENT EXAMINERS FEE

The independent examiners fee for the 2026 financial year was £1,440 (including VAT).