Trustees' Annual Report for the period

	Period start date				Period end date		
	Day	Month	Year		Day	Month	Year
From	01	04	2025	To	31	03	2026

Section A Reference and administration details

Charity name	Foundation for Family Medicine in Palestine
Other names charity is known by	FFMP
Registered charity number (if any)	1183997
Charity's principal address	17 Carsick View Road
	Sheffield
Postcode	S10 3LZ

Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Tony Laurance	Chair		
2	Andrew Ferguson	Chief Executive Officer		
3	Gene Feder	Secretary		
4	Ann Louise Kinmonth			
5				
6				
7				
8				
9				
10				

Names of the trustees for the charity, if any, (for example, any custodian trustees)

Name	Dates acted if not for whole year

Names and addresses of advisers (Optional information)

Type of adviser	Name	Address
Board member	Amanda Howe	UK
Board member	Umaiyeh Khammash	Ramallah, occupied Palestinian territory (oPt)

Name of chief executive or names of senior staff members (Optional information)

CEO Andrew Ferguson

Section B Structure, governance and management

Description of the charity's trusts

Type of governing document (eg. trust deed, constitution)	Constitution
How the charity is constituted (eg. trust, association, company)	Charitable incorporated organisation
Trustee selection methods (eg. appointed by, elected by)	Selected and appointed by the Board

Additional governance issues (Optional information)

You **may choose** to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

Organisational Structure
Board (6 members; 4 of whom are trustees) for governance, strategic guidance and financial oversight.
An executive group of volunteers, managed by the CEO, who plan and implement project activities.

Relationships
FFMP operates in close collaboration with Medical Aid for Palestinians (MAP; another UK registered charity – a Memorandum of Understanding between the two charities was signed on 30th March 2020).
FFMP also operates in close collaboration with Juzoor (a Palestinian civil society organisation, based in Ramallah – a Memorandum of Understanding between us was signed on 7th October 2025).

Risks and System Procedures
Board has regular (quarterly) meetings to review progress, review/revise strategic objectives, review finances and review/respond to established, new and emerging risks.
MAP and Juzoor are FFMP's implementing partners in the oPt and provide all logistic/security advice and support.

Section C Objectives and activities

Summary of the objects of the charity set out in its governing document

The preservation and protection of health, primarily in the oPt; the West Bank and Gaza.

Technical and professional support for the development of family medicine (FM) and family health care (FHC) in the oPt.

Engagement of Palestinian FHC colleagues in the international FHC community.

Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity Commission on public benefit)

1. Delivery of a range of programmed activities since 2013.
2. Establishment of FFMP as a charitable incorporated organisation (June 2019)
3. Setting up of the website www.familymedicine.pl (September 2019)
4. The trustees have, at all times, had regard to the guidance issued by the Charity Commission on public benefit.

Additional details of objectives and activities (Optional information)

You **may choose** to include further statements, where relevant, about:

- policy on grantmaking;
- policy programme related investment;
- contribution made by volunteers.

Contributions made by volunteers:

FFMP membership includes in excess of 20 active volunteers; all highly experienced and accomplished FHC academics, educators and clinicians. Their invaluable input includes:

- Mentorship of Palestinian colleagues
- Design and delivery of educational/training activities, both remotely and on the ground in the oPt
- Design and delivery of project/programme evaluations
- Design and delivery of research capacity strengthening
- Design and maintenance of the website

Section D Achievements and performance

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Summary of the main achievements of the charity during the year

A week-long mission to the West Bank was conducted in August 2025, delivering non-communicable disease training in Bethlehem and Ramallah for doctors and nurses working within primary care.

We have also maintained regular online contact with MAP and Juzoor, our implementing partners, and all other project partners: the Palestinian Ministry of Health (MoH); United Nations Relief Works Agency (UNRWA); Palestine Medical Council (PMC); Palestinian Association of Family Medicine (PAFM); World Health Organisation (WHO); Al Quds and Hebron University Medical Schools and the wider network of medical schools in the West Bank and Gaza.

In terms of our main workstreams the following summarises progress and current status:

General

- Elements of the FM programme are still continuing despite all the challenges arising from the war in Gaza and volatile security situation in the West Bank, and there is an on-going demand for our support judging from our conversations with key counterparts in the West Bank.
- The financial crisis in the West Bank has left the MoH unable to cover the full salary costs for doctors, nurses and allied health professionals. At best they are receiving 20% of their usual salaries and are only working pro rata, with massive disruption to the delivery of all health services in primary and secondary care.

FM Residency Programme

- An Najah National University (ANNU) has continued to manage the residency programme, despite huge disruption and uncertainty and the need to deliver much of the academic sessions online.
- The MoH has been unable to appoint any new residents to the programme for the past two years. This now threatens the entire sustainability of the programme.
- Developing the supervision skills of those FM specialists supporting residents in accredited FM training centres is a priority for the MoH and FFMP.

Transitional Training Programme (TTP)

- Work has been completed to revise the TTP material and linked quizzes, and to customise the completion of the programme for different disciplines (doctors, nurses, technicians etc). All the new material has been translated into Arabic.
- The entire programme has been updated on the MoH Moodle platform and these updates are now being transferred to FFMP's BrainCert platform.
- A new disability module is currently being developed to be incorporated in the TTP.
- In collaboration with Juzoor we are now planning the next rollout of the TTP, to complete coverage of the West Bank and hopefully expand into Gaza as and when the security situation allows.

FHC Strategy/Systems Development

- Unsurprisingly, the MoH has not made any further progress in finalising and implementing the draft MoH FM/FHC strategy for 2023-27. However the MoH, in collaboration with WHO, is now planning to re-establish the National FM/FHC Steering Committee, with representation from FFMP, MAP and Juzoor.

Section D Achievements and performance

Academic Network of Medical Schools

- It has still not been possible to progress the work to support interested medical schools in the West Bank and Gaza in a review/revision of the undergraduate curriculum; particularly the FM/FHC components.
- However, online support for undergraduate FM teaching, utilising interactive case studies for 5th year students, was again provided for Hebron University Medical School in November 2025. We hope to deliver these sessions again in 2026/27.

PAFM

- We met the PAFM President, Dr Suha Hamshari, during the mission in August 2025. Although no activity was possible in the past year, we still hope to begin the co-facilitation of webinars and online support groups for FM residents when our local friends/colleagues have the capacity for anything beyond survival and crisis management.

ANNU FM Clinic, Nablus

- With funding secured from a crowdfunding initiative we were able to contribute over £2,500 to the running costs of this clinic over the past year. The clinic is now establishing itself as a centre of excellence for FM care, and is a training base for both FM residents and medical students.

Section E Financial review

Brief statement of the charity's policy on reserves	Our policy is to maintain sufficient reserve to maintain core activities.
Details of any funds materially in deficit	None

Further financial review details (Optional information)

You **may choose** to include additional information, where relevant about:

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;
- investment policy and objectives including any ethical investment policy adopted.

MAP and Juzoor cover the majority of programme expenses. In the past year we supported the FM clinic in Nablus, West Bank, through a crowdfunding initiative. We also receive regular private donations through our website, managed by the Charities Aid Foundation.

All our expenditure contributes directly to our key objectives.

Section F Other optional information

Section G Declaration

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)		
Full name(s)	Andrew George Ferguson	
Position (eg Secretary, Chair, etc)	Chief Executive Officer	

Date	14th September 2026

CHARITY COMMISSION FOR ENGLAND AND WALES

FFMP	1183997

Receipts and payments accounts

CC16a

For the period from	01/04/2025	To	31/03/2026

Section A Receipts and payments

	Unrestricted funds to the nearest £	Restricted funds to the nearest £	Endowment funds to the nearest £	Total funds to the nearest £	Last year to the nearest £
A1 Receipts					
Grants and donations	2,929	2,559	-	5,488	11,858
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
***Sub total** (Gross income for AR)*	2,929	2,559	-	5,488	11,858
A2 Asset and investment sales, (see table).					
	-	-	-	-	
	-	-	-	-	-
Sub total	-	-	-	-	-
Total receipts	2,929	2,559	-	5,488	11,858
A3 Payments					
travel and subsistence	-	-	-	-	-
wages	-	-	-	-	-
digital costs	904	-	-	904	1,279
professional fees	-	-	-	-	652
accountancy charges	-	-	-	-	204
bank charges	42	-	-	42	60
Direct support of family medicine clinic, Nablus, West Bank	-	2,559	-	2,559	10,084
TTP translation costs	1,784	-	-	1,784	-
	-	-	-	-	-
Sub total	2,730	2,559	-	5,289	12,279
A4 Asset and investment purchases, (see table)					
	-	-	-	-	
	-	-	-	-	
Sub total	-	-	-	-	-
Total payments	2,730	2,559	-	5,289	12,279
Net of receipts/(payments)	199	-	-	199	- 421
A5 Transfers between funds	-	-	-	-	-
A6 Cash funds last year end	11,845	-	-	11,845	12,266
Cash funds this year end	12,044	-	-	12,044	11,845

Section B Statement of assets and

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B1 Cash funds			-	-
		-	-	-
		-	-	-
	Total cash funds	12,044	-	-
	(agree balances with receipts and payments account(s))	OK	OK	OK

Categories	Details	Unrestricted funds to nearest £	Restricted funds to nearest £	Endowment funds to nearest £
B2 Other monetary assets		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-
		-	-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B3 Investment assets			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which asset belongs	Cost (optional)	Current value (optional)
B4 Assets retained for the charity's own use			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-
			-	-

Categories	Details	Fund to which liability relates	Amount due (optional)	When due (optional)
B5 Liabilities			-	
			-	
			-	
			-	
			-	

Signed by one or two trustees on behalf of all the trustees	Signature	Print Name	Date of approval
	A. Feg	Andrew Ferguson	14/09/2026