STARFISH ALLIANCE

REPORT AND ACCOUNTS

FOR THE YEAR ENDED 31ST DECEMBER 2025

C Management Services
69 Velindre Road
Whitchurch
Cardiff
CF14 2TF

STARFISH ALLIANCE

FOR THE YEAR ENDED 31ST DECEMBER 2025

CHARITY INFORMATION

Trustees:	Bryan Elliott Misty Elliott Kathleen Winston Christopher Mark Winston Clayton Sandry Judith Sandry
Charitable position:	Registered Charity number 1182198
Governing Document:	CIO Foundation Constitution dated 25th February 2019
Address for correspondence:	Britannia House C1 3 Caerphilly Business Park Caerphilly CF83 3GG
Independent Examiner:	Paul Burnell ACMI C Management Services 69 Velindre Road Whitchurch CARDIFF CF14 2TF
Bankers:	CAF Bank Ltd 25 Kings Hill Avenue Kings Hill West Malling Kent ME19 4JQ

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REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31st DECEMBER 2025

The Trustees have pleasure in submitting the Report and Accounts for the year to 31st December 2025.

Objects of the Charity

The following objects will be carried out with a Christian ethos:

1.1. to advance children and young people in life, in particular looked after children, especially but not exclusively through:

1.1.1. the provision of leisure time activities so as to develop their capabilities that they may grow to full maturity as individuals and members of society; and

1.1.2. the improvement of the quality of service given to children and others in care (including foster care) by but not limited to, the provision of support, advice and guidance to representatives of services and organisations engaged in providing, improving and advancing foster care; and

1.2. to preserve and protect the physical and mental health of carers of looked after children, principally but not exclusively, by offering a respite service to the children in their care.

Structure, Governance and Management

The Starfish Alliance, a Charitable Incorporated Organisation, is governed by a board of trustees, appointed for a period of no more than three years by a properly convened meeting of the board of trustees. Trustees will meet at least four times per year to make decisions regarding the structure, governance, financial operations, and other relevant business.

The income of The Starfish Alliance is comprised of charitable giving by organisations and individuals, either by monthly standing order or individual, “one off” donations, and grants from interested entities (be they government, lottery, business, or otherwise).

Responsibilities of the Trustees

Charity law requires the Trustees to prepare financial statements for each accounting year which give a true and fair view of the state of the charity and of its income and expenditure for the year.

We are required to:

1. Select suitable accounting policies and apply them consistently
2. Make judgements and estimates that are reasonable and prudent
3. State whether the applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts
4. Prepare the financial statements on a going concern basis unless it is inappropriate to presume that the charity will continue in business

We are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and enable us to ensure that the financial statements comply with the Charities Act 2011. We also have a responsibility to safeguard the assets of the charity and to take reasonable steps to prevent fraud or any other irregularities.

Our Aims and Objectives

The Starfish Alliance seeks to promote and establish new camps and mentoring initiatives for children in care in the United Kingdom. All funding and efforts therein are for the purpose of promotion, training, and advocacy of our camps and mentoring programs.

Activities this last year

The Cardiff chapter of Starfish KIDS Camp has been in the midst of a leadership change, and as such has taken a hiatus for 2025. After the director team completes its adjustments, it will resume in 2026. Aberdare's camp hosted over 30 children and 60 volunteers.

Coinciding with Aberdare's camp, the Starfish Alliance held its second directors' training event, with five attending from England, three from Wales, and five from Poland. These newly trained directors represent two possible new locations in the UK, four new camps in Poland (with our sister organisation, To Be Camps), and several new directors for existing works in Wales.

Financial assistance has been increasing, with grant support coming in from The Cinnamon Network, The Macauley Moat Foundation, Enterprise Mobility, The Benefact Trust, Bishop Radford Trust, GE Aviation, The Souter Charitable Trust, and The Invigorate Charitable Trust.

Alastair Cope was added as a trustee to the board.

Public Benefit requirement

In planning the activities the Trustees have applied the guidance issued by the Charity Commission on public benefit in December 2008.

Financial Review

Finances are reviewed at each trustee meeting, with an annual review of accounts to be carried out at the end of year and submitted to the Charities Commission.

Plans for Future Periods

The Starfish Alliance will be expanding its trustee board in 2026, with particular attention given to inviting people with fostering expertise and connections, as well as those with legal qualifications.

We will continue our efforts to expand out work across the United Kingdom, and will seek to employ staff to carry out the work.

Independent Examiner

Paul Burnell of CMS was appointed as the organisation's independent examiner during the year.

This Report was approved by the Trustees on 5th September 2026 and is signed on their behalf by Bryan Elliott



INDEPENDENT EXAMINERS REPORT

TO THE TRUSTEES OF

STARFISH ALLIANCE

I report on the accounts of the Trust for the year ended 31st December 2025, which are set out on pages 4 to 7.

Respective responsibilities of trustees and examiner

The charity's trustees are responsible for the preparation of the accounts. The charity's trustees consider that an audit is not required for this year under section 144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts under section 145 of the 2011 Act;
- to follow the procedures laid down in the general Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act; and
- to state whether particular matters have come to my attention.

Basis of independent examiner's report

My examination was carried out in accordance with the general Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and consequently no opinion is given as to whether the accounts present a 'true and fair view' and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in any material respect the requirements:

- to keep accounting records in accordance with section 130 of the 2011 Act; and
- to prepare accounts which accord with the accounting records and comply with the accounting requirements of the 2011 Act

have not been met; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Paul Burnell

Paul Burnell ACMI 30th September 2026

C Management Services (trading name of C Mgmnt Services Ltd)
69 Velindre Road
Cardiff CF14 2TF

STARFISH ALLIANCE

RECEIPTS AND PAYMENTS ACCOUNT

FOR THE YEAR ENDED 31st DECEMBER 2025

	Note	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £	Total Funds 2024 £
RECEIPTS					
Receipts from generated funds	2	10,928	-	10,928	16,634
Receipts from charitable activities	3	5,645	-	5,645	5,246
Other receipts	4	58,350	-	58,350	7,000
Interest received		73	-	73	9
Total Receipts		74,996	-	74,996	28,889
PAYMENTS					
Charitable activities	5	44,625	-	44,625	22,893
Total payments		44,625	-	44,625	22,893
Net Receipts/(Payments)		30,371	-	30,371	5,996
Transfers between funds		-	-	-	-
Fund balances at 1st January 2025		8,037	-	8,037	2,041
Fund balances at 31st December 2025		38,408	-	38,408	8,037

The notes on page 8 form part of these accounts.

STARFISH ALLIANCE

STATEMENT OF ASSETS AND LIABILITIES

FOR THE YEAR ENDED 31ST DECEMBER 2024

1. Fixed Assets

	Insurance Value 2025 £	Insurance Value 2024 £
The value of assets owned are:		
Equipment	-	-
	-	-

2. Bank & Cash Balances

	2025 £	2024 £
Cash at bank and in hand	38,408	8,037
	38,408	8,037

3. Other Assets and Liabilities

	2025 £	2024 £
Assets		
Gift aid tax recovery not yet received	-	-
Liabilities		
Reserves	12,000	
Payroll Liabilities	37	
Unbilled fee for Independent Examination	100	100
	12,137	100

The accounts were approved by the Trustees and signed on their behalf on 30th September 2026



The notes on page 8 form part of these accounts.

STARFISH ALLIANCE

NOTES TO THE ACCOUNTS
FOR THE YEAR ENDED 31ST DECEMBER 2025

1. Accounting Policies

The accounts have been prepared on a receipts and payments basis with a statement of assets and liabilities

2. Voluntary receipts	Unrestricted Funds	Restricted Funds	Total 2025	Total 2024
	£	£	£	£
Donations	10,928	-	10,928	16,634
Tax recovered	-	-	-	-
	10,928	-	10,928	16,634

3. Receipts from charitable activities				
Income	5,645	-	5,645	5,246
	5,645	-	5,645	5,246

4. Other Receipts	Unrestricted Funds	Restricted Funds	Total 2025	Total 2024
	£	£	£	£
Grants	58,350	-	58,350	7,000
	58,350	-	58,350	7,000

5. Charitable activities	Unrestricted Funds	Restricted Funds	Total 2024	Total 2023
	£	£	£	£
a. Direct Charitable Costs				
Employment & volunteer costs	14,796	-	14,759	7,292
Projects –Virtual Mentoring & Camp	22,115		22,115	10,685
	36,911	-	36,874	17,977
b. Support and Administration				
Premises costs	780	-	780	500
General admin expenses	6,971	-	6,971	4,416
	7,751	-	7,751	4,916
c. Grants				
Hardship support	-	-	-	-
	-	-	-	-

6. Staff and Trustees

The charity has one part-time employed member of staff. Its activities are mostly carried out by volunteers

No remuneration or trustee expenses were paid to any trustee during the year, nor to any person connected to them.