Connections of Hope Foundation

TRUSTEES' ANNUAL REPORT

FOR THE YEAR ENDED 31 DECEMBER 2025

CIO Number: CEO 16603

Charity registration number: 1182162

Registered address: Suite 12, 94 Fulham Palace Road, London, W6 9PL

The Trustees are pleased to present their Annual Report for Connections of Hope Foundation for the year ended 31 December 2025. This report has been prepared having regard to the Charities Act 2011 and the reporting principles applicable to charities preparing accounts under the Charities SORP and FRS 102.

Chairman's Report

During 2025, the Foundation focused on consolidating the progress of earlier years, with continued emphasis on sound governance, compliance and risk management across the sector. Its purpose remained to extend its reach and help sister organisations adopt best practice and deliver greater impact for their beneficiaries.

The committees formed in 2023 continued to operate as a core part of the governance framework, meeting regularly to provide oversight, strategic direction and specialist technical input:

- Development & Planning Committee
- Compliance & Risk Management Committee
- Fundraising Committee
- Finance Committee

Together, these committees coordinated activities, supported partner organisations directly and promoted accountability and effectiveness in the Foundation's work.

Building on its launch and development in 2024, the AmanSafe online platform remained a central element of the Foundation's work throughout 2025. The platform continued to assist organisations in strengthening compliance, simplifying internal processes and working more efficiently. The Foundation also continued to provide governance guidance, training and advisory support to affiliated organisations.

The wider economic climate continued to place pressure on the charitable sector during 2025. In response, the Foundation encouraged efficient working practices and supported organisations in making effective use of limited resources.

Looking Ahead to 2026

The Foundation intends to continue developing the AmanSafe platform and widening its use among partner organisations. It will also continue to strengthen its fundraising strategy, pursue new partnerships and diversify income sources. Financial resilience, rebuilding unrestricted reserves and maintaining disciplined expenditure and cash-flow monitoring will remain key priorities.

Dr Saeed Al-Ghadi



Chairman

Vision and Mission Statement

The organisation will advance education and build bridges between communities by supporting organisations that aim to build awareness about Islam amongst communities.

Objectives

1. The prevention or relief of poverty or financial hardship anywhere in the world by providing or assisting in the provision of education, training, healthcare projects and all necessary support designed to enable individuals to generate a sustainable income and be self-sufficient.

2. To advance the Islamic religion anywhere in the world for the benefit of the public through the holding of prayer meetings, establishment of religious places, and producing and/or distributing literature on the Islamic religion to enlighten others about the Islamic religion.

Background

Connections of Hope Foundation was established as a grant-making organisation to provide funding, support and guidance to other organisations that share similar charitable objectives.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Connections of Hope Foundation is a charitable incorporated organisation (CIO) registered in England and Wales and regulated by the Charity Commission. Trustees are appointed and are committed to carrying out their duties in accordance with the charity's constitution.

Trustees

- Dr Saeed Al-Ghadi (Chairman)
- Mr Salah Taifoor
- Mr Abdul Hakeem Montague

Induction and Training of Trustees

Trustees are selected for the breadth of skills, knowledge and experience required to meet the charity's key challenges. Trustees may be nominated by stakeholders and partners and, on occasion, suitable candidates may be approached directly. New trustees receive an overview of the Foundation's strategic and operational functions, together with relevant governance information, the Constitution, Board minutes and Charity Commission guidance. Trustees are encouraged to keep their knowledge up to date and identify any further training needs.

Any trustee expenses or transactions involving trustees or connected parties are dealt with in accordance with the charity's governing document and applicable charity law and are disclosed in the financial statements where required.

Key Management Personnel

Administrative and strategic oversight continued to be led by the Trustees, with specialist work supported by external consultants and professional advisers where required. The Board meets at regular intervals to review progress and take decisions and retains overall responsibility for the Foundation's activities. It receives financial information, plans and budgets and approves relevant policies and procedures.

Achievement and Performance

During 2025, the Foundation continued to consolidate its structures and deliver against its objectives. The committees remained central to directing the organisation's work and providing oversight and technical support to sister organisations.

The AmanSafe online platform continued to help partner organisations improve compliance, work more efficiently and increase their impact on beneficiaries. The Foundation also maintained support for affiliated organisations through governance guidance, training and advisory services, helping them strengthen performance and sustainability.

LEGAL & ADMINISTRATIVE INFORMATION

Charity Name	Connections of Hope Foundation
Charity Number	1182162
Registered address	Suite 12, 94 Fulham Palace Road London, W6 9PL
Accountant	HRHS Accountancy 41 Revere Way Epsom, KT19 9RQ
Solicitor	Lee Bolton Monier-Williams 1 The Sanctuary Westminster London SW1P 3JT
Banker	Barclays Bank Hammersmith Branch 1 Churchill Place, London E14 5HP

Risk Management

The Trustees are responsible for identifying and reviewing the risks to which the charity is exposed and for ensuring that appropriate controls are in place to provide reasonable assurance against fraud, error and operational failure. During 2025, particular attention was given to financial sustainability, cash-flow management, governance and compliance.

The year-end financial position shows that the charity moved into a net liabilities position. The Trustees therefore recognise the importance of rebuilding unrestricted reserves, maintaining close oversight of expenditure and commitments, and continuing to diversify sustainable sources of funding. The Trustees have considered the charity's expected income, planned activity and ability to manage expenditure and consider the going concern basis appropriate. Given the deficit position, the Trustees will continue to monitor cash flow and funding closely throughout 2026.

Public Benefit

The Trustees confirm that they have had regard to the Charity Commission’s general guidance on Public Benefit when reviewing and developing the charity’s aims and objectives. Connections of Hope Foundation seeks to provide public benefit by supporting, and making grants to, organisations that serve communities in the UK and overseas.

Reserves Policy

At 31 December 2025, the charity had an unrestricted funds deficit of approximately £8,545 and therefore held no positive free reserves. The deficit arose because expenditure during the year exceeded income by approximately £12,274. The Trustees' immediate priority is to return unrestricted funds to a positive position through continued expenditure control, regular cash-flow monitoring and the development of sustainable and diversified funding sources. Once positive reserves have been restored, the Trustees intend to build and maintain free reserves equivalent to at least three months of normal operating costs to provide working-capital cover and resilience against fluctuations in income and unforeseen costs. The target and the level of reserves held will be reviewed regularly.

Financial Review

During 2025, total income was £150,025 (2024: £156,400), all of which was recorded in the trial balance as donations received. Total expenditure was £162,299 (2024: £187,415), producing a deficit for the year of £12,274 (2024: deficit £31,015). Income reduced by £6,375 (4.1%) compared with 2024, while expenditure reduced by approximately £25,116 (13.4%). The lower level of expenditure reduced the annual deficit materially, although expenditure continued to exceed income.

The 2025 trial balance records £159,559 of consultancy and specialist support costs and £2,739 of legal, audit, accountancy and other costs, giving total expenditure of £162,299. Funds brought forward were £3,728 and, after the 2025 deficit, unrestricted funds closed at a deficit of approximately £8,545. At 31 December 2025, cash at bank was £3,142 and accruals/creditors were £11,687. The year-end position therefore requires continued close management of cash flow, commitments and expenditure, together with continued efforts to secure sustainable funding.

Financial highlights	2025 (£)	2024 (£)
Total income	150,025	156,400
Total expenditure	162,299	187,415
Net deficit	(12,274)	(31,015)
Funds / (deficit) carried forward	(8,545)	3,728
Cash at bank	3,142	5,828
Creditors / accruals	11,687	2,100

Plans for the Future (2026)

Looking ahead to 2026, the Foundation intends to continue developing the AmanSafe platform and to strengthen the governance, compliance and advisory support provided to sister organisations. A key priority will be financial resilience: broadening the donor base, securing sustainable funding, rebuilding unrestricted reserves and maintaining disciplined expenditure and cash-flow monitoring. Subject to available funding, the Foundation also expects to engage skilled professionals across relevant organisational disciplines to strengthen capacity and improve the services provided to partner organisations.

Bank Account and Financial Transactions

The Foundation's bank account, opened on 25 September 2019, continued to be used for the charity's financial transactions during 2025. The Trustees oversee financial activity through regular review of income, expenditure and available cash resources. Given the year-end deficit position, securing sustainable and diversified funding and maintaining effective cash-flow oversight remain key priorities for 2026.

Statement of Trustees' Responsibilities

Charity law in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the Charity's financial activities during the period and of its financial position at the year end. In preparing these statements, the Trustees are required to:

- Select appropriate accounting policies and apply them consistently;
- Follow the methods and principles set out in the Charities SORP;
- Make judgements and estimates that are reasonable and prudent;
- Confirm compliance with applicable Accounting Standards and Statements of Recommended Practice, subject to any departures disclosed and explained within the financial statements; and
- Prepare the accounts on a going concern basis unless it is inappropriate to assume that the Charity will continue to operate.

The Trustees are ultimately responsible for safeguarding the Charity's assets, including taking reasonable steps to prevent and detect error, fraud and other irregularities. They must also ensure that proper accounting records are kept which show the Charity's financial position at any time, and that the Charity complies with the Charities Act 2011.

Approved by the Board of Trustees and signed on its behalf on 1 September 2026.

Signature: 

Dr Saeed Al-Ghadi

Chairman

Independent Examiner's Report to the Trustees of Connection Of Hope Foundation

I report on the accounts which are set out below

Respective responsibilities of the Trustees'

The trustees are responsible for the preparation of the accounts. The Trustees consider that an audit is not required for this period under section144(2) of the Charities Act 2011 (the 2011 Act) and that an independent examination is needed. Having satisfied myself that the charity is not subject to an audit under company law and is eligible for independent examination, it is my responsibility to:

Examine the accounts under section 145 of the 2011 Act; follow the procedures laid down in the general directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act); and state whether particular matters have come to my attention.

Basis of independent examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commission. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently no opinion is given as to whether the accounts present a "true and fair view", and the report is limited to those matters set out in the statement below.

Independent examiner's statement

In connection with my examination, no matter has come to my attention:

1. which gives me reasonable cause to believe that, in any material respect, the requirements:

   a. to keep accounting records in accordance with section 130 of the Charities Act; and

   b. to prepare accounts which accord with the accounting records, comply with the accounting requirements of

   section 396 of the Companies Act 2006 and with the methods and principles of the Statement of Recommended Practice: Accounting and Reporting by Charities

2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

Hashem Soliman — Dated: 13th October 2026

HRHS Accountancy

Hashem Soliman

Member of Association of Accounting Technicians

41 Revere Way

London

KT19 9RQ

Statement of Financial Activities (including Income and Expenditure Account)

All funds are presented as unrestricted.

	2025 £	2024 £
Income and endowments from:		
Donations and legacies	150,025	156,400
Total income	**150,025**	**156,400**
Expenditure on:		
Charitable activities	(162,299)	(187,415)
Total expenditure	**(162,299)**	**(187,415)**
Net movement in funds	**(12,274)**	**(31,015)**
Reconciliation of funds		
Funds brought forward	3,728	34,744
Funds carried forward	**(8,545)**	**3,728**

Balance Sheet as at 31 December 2025

	2025 £	2024 £
Current assets		
Cash at bank and in hand	3,142	5,828
Total current assets	**3,142**	**5,828**
Creditors: amounts falling due within one year	(11,687)	(2,100)
Net current assets/liabilities)	**(8,545)**	**3,728**
Total assets less current liabilities	**(8,545)**	**3,728**
Total net assets/(liabilities)	**(8,545)**	**3,728**
Funds of the charity		
Unrestricted funds	**(8,545)**	**3,728**
Total funds	**(8,545)**	**3,728**

Approved by the Board of Trustees on 1st October 2026 and signed on its behalf by:

Dr Saeed Al-Ghadi, Chairman

Signature:



Notes to the Financial Statements

1. Accounting policies

Basis of preparation:

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), and the Charities Act 2011. The charity is a public benefit entity.

Going concern:

At 31 December 2025 the charity had net liabilities of approximately £8,545.

The Trustees have considered the charity's expected income, planned activities and ability to manage expenditure.

The Trustees consider the going concern basis appropriate, but will continue to monitor cash flow, commitments and funding closely.

Income recognition:

Income is recognised when the charity has entitlement to the income, receipt is probable and the amount can be measured reliably. Income received in advance of entitlement is deferred.

Expenditure recognition:

Expenditure is recognised once there is a legal or constructive obligation to make a payment, it is probable that settlement will be required and the amount can be measured reliably. Expenditure is classified according to the activity to which it relates.

Debtors:

Trade and other debtors are recognised at the settlement amount due after any trade discounts. Prepayments are measured at the amount prepaid.

Cash at bank and in hand:

Cash at bank and in hand includes cash and short-term highly liquid deposits.

Creditors:

Creditors are recognised where the charity has a present obligation arising from a past event that will probably result in a transfer of economic benefits and the amount can be measured or estimated reliably.

Fund accounting:

Unrestricted funds are available for use at the discretion of the Trustees in furtherance of the charity's objectives. Restricted funds are subject to restrictions imposed by the donor or the terms of an appeal. No restricted fund balances are shown in the 2025 trial balance supplied.

Taxation:

As a registered charity, the Foundation is generally exempt from tax on income and gains to the extent that they are applied to charitable purposes.

2. Donations and legacies

	2025 £	2024 £
Donations received	150,025	156,400
Total	**150,025**	**156,400**

3. Expenditure on charitable activities

	2025 £	2024 £
Governance	1,983	20,170
Support Costs	756	14,065
Professional Fees	159,559	153,181
Total expenditure	**162,299**	**187,415**

4. Cash at bank and in hand

	2025 £	2024 £
Cash at bank	3,142	5,828
Total	**3,142**	**5,828**

5. Creditors: amounts falling due within one year

	2025 £	2024 £
Accruals and other creditors	11,687	2,100
Total	**11,687**	**2,100**

6. Charity funds

	2025 £	2024 £
Unrestricted funds brought forward	3,728	34,744
Income	150,025	156,400
Expenditure	(162,299)	(187,415)
Unrestricted funds carried forward	**(8,545)**	**3,728**

7. Staff costs and trustees

No employees in the 2025

8. Related parties and matters requiring confirmation before signature

No Trustee remuneration was paid during the year.

9. Status

Connections of Hope Foundation is a Charitable Incorporated Organisation registered with the Charity Commission in England and Wales. Charity registration number 1182162.

10. Post balance sheet events

No post balance sheet events.