Norfolk Contract Bridge Association

Trustees' Report 2026

It is my privilege to present the Trustees Report for the past year, reflecting on a period of steady growth, successful events, and essential foundational work for the future of duplicate bridge in our county.

Tournament & Competition Results

Overall, tournament participation across Norfolk has shown encouraging upward momentum. Several key events saw substantial growth alongside steady participation across our regular schedule:

- **National Handicap Pairs:** Expanded from 16 pairs in 2025 to 20 pairs in 2026. My thanks to John Dolimore, U3A, and Wymondham Bridge Club for running this event so smoothly.
- **Swaffham:** Increased to 26 pairs in 2026 (up from 21 in 2024). Special thanks to Rebecca Moore for her excellent organization.
- **Hudson Cup:** Doubled in size, growing from 6 pairs in 2025 to 12 pairs in 2026.
- **Committee Cup:** Successfully resurrected this year, attracting a strong turnout of 30 pairs.
- **Charity Pairs:** A standout success with 26 pairs participating, generating a profit of **£388.00** for charity.
- **NCBA Congress:** Teams numbers remained stable, while Pairs saw an addition of 2 pairs. Notably, the **Seriously Social** section saw excellent growth, rising from 5 to 11 pairs.
- **Allward-Wharton:** Maintained consistent attendance with entry numbers matching last year.
- **Barclays Bank:** Saw a minor net drop of 2 pairs. Face-to-face participation improved, though online attendance experienced a decline.
- **Eastern Counties Trophy:** Fielded 4 teams in both years. There was no take-up for the proposed new format.

Education & Development

The direct connection between teaching and club vitality remains clear: **clubs that actively teach are showing a direct increase in membership numbers.** Supporting teaching and director development remains one of our highest priorities.

- **Appointment of Education Secretary:** We are delighted to announce the appointment of **Graham Hardman** as Education Secretary to drive our county teaching initiatives.
- **Train the Trainer Course:** Scheduled for October, offered **free of charge** to attendees. We currently have 6 delegates signed up.

Directing & Governance

To ensure our events continue to run smoothly and professionally, we have strengthened our tournament management structure:

- **County Tournament Director: Rob Richardson** has been appointed as County TD.
- **TD Training:** A dedicated Tournament Director course will be run in the New Year to train and accredit new directors across the county.

Acknowledgments

An organization like ours relies entirely on the dedication of its volunteers.

My sincere thanks go to every member of the **NCBA Committee** for their hard work and guidance throughout the year, and to **Mark Hill**, County Captain, for his leadership and support of our representative teams. Finally, thank you to all the club organizers, directors, teachers, and players whose enthusiasm keeps bridge thriving across Norfolk.

Norfolk Contract Bridge Association
Charity Number 1171798

Income & Expenditure Account for the Year to 31st May

2024/25 Income	2024/25 Expenses £		2025/26 Income	2025/26 Expenses £
		INCOME		
2,102.10		Pay to Play from EBU	2,190.78	
		EBU Prize - ECL	80.00	
		Norfolk & Norwich Club Funds	9,658.30	
738.93		Interest	1,001.78	
2,841.03	0.00		12,930.86	0.00
		SELF FUNDING ACTIVITIES		
434.00	716.25	NCBA organised events	1,167.00	1,329.00
1,295.00	1,455.73	Swaffham/Easton Events		
2,375.00	2,381.72	Annual Congress	3,340.00	2,797.99
112.00	5.00	Duplimat Boards	185.50	22.47
4,216.00	4,558.70		4,692.50	4,149.46
		EXPENSES		
	584.00	EBU Entries & Expenses		1,389.70
		TD Training Course		288.00
	465.48	Eastern Counties League		502.44
	138.09	EBU Club Affiliation & Insurance		138.09
	392.80	Miscellaneous		342.00
0.00	1,580.37		0.00	2,660.23
7,057.03	6,139.07	Total Income/Expenditure	17,623.36	6,809.69
	917.96	Surplus for the period		10,813.67

Balance Sheet as at 31 May 2026

2025 £		2026 £	2025 £		2026 £
39,219.64	Reserves B/Fwd	40,137.60	6.00	Fixed Assets	6.00
			680.46	Bank Current Account	372.94
917.96	Surplus for period	10,813.67	10,379.13	Bank Online Saver	10,083.95
			29,390.77	Bank Deposit	9.14
				Fixed Term Deposit	40,000.00
			34.20	Prepayments	584.00
			10.00	Stationery	10.00
			(362.96)	Less Accruals	(114.76)
40,137.60		50,951.27	40,137.60		50,951.27

Independent Examiner
I have reviewed the 2026 accounts and they are in accordance with the information supplied to me
Martin Pooley Martin Pooley 9 June 2026