Registered Charity Number: 1169522

RUISLIP RANGERS FOOTBALL CLUB

TRUSTEES' REPORT

AND

FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31 May 2026

RUISLIP RANGERS FOOTBALL CLUB

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RUISLIP RANGERS FOOTBALL CLUB

REFERENCE AND ADMINISTRATIVE INFORMATION

Trustees	Ben Sutcliffe (Chair) Gavin Ian Cross Richard Harnett Colm Barrins Ricky Smith Benjamin Ardouin Sean Brosnan Justyna Krystyna Kozak Spencer Davies – appointed 04/11/2025 Joseph Wilcox – appointed 10/06/2025 Mohamed Jama – appointed 10/06/2025
Charity Registration Number	1169522
Principal Office	7 The Vale Ruislip Middlesex HA4 0SG
Accountants	Bowdon Accounting Services Bartle House Oxford Court Manchester M2 3WQ

RUISLIP RANGERS FOOTBALL CLUB

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MAY 2026

This report accompanies the financial statements for Ruislip Rangers Football Club for the year ended 31 May 2026 and has been prepared in accordance with the Charities SORP (FRS 102). The Club is a registered charity (Charity No.1169522), and this report outlines the key activities, achievements, governance, financial performance, and how the charity has advanced its objectives during the year.

1. Structure, Governance, and Management

Legal and Governance Structure

Ruislip Rangers Football Club ("the Club") is an unincorporated charitable association registered with the Charity Commission for England and Wales (registered charity number 1169522) and governed by its constitution. It operates as a youth football organisation based in Ruislip, Middlesex, providing opportunities for children, young people, and individuals with disabilities to participate in football and related activities.

The Club is governed by a Board of Trustees elected at the Annual General Meeting (AGM). The Trustees oversee the Club's compliance with legal duties, financial health, and strategic development. The Club's administrative functions are conducted by the Trustees, who meet regularly throughout the year.

The Club operates principally from Kings College, Ruislip, and shares facilities with Ruislip Cricket Club.

2. Objectives and Activities

Objectives

The primary objectives of the Club are as follows:

- To advance amateur sport, specifically association football, for the public benefit.
- To promote community participation in healthy recreation by providing facilities for playing football.
- To provide facilities for sport and recreation for people who require such facilities due to youth, age, infirmity, disablement, poverty, or social and economic circumstances.
- To advance the education of children and young people through football and related activities.

Activities

Over the 2025–2026 period, the Club continued to provide regular footballing activities to more than 800 young people, with over 60 teams, including girls' and pan-disability teams.

Key activities included:

- Weekly coaching and league participation
- Community fundraising and football events
- FA Cup ball boy provision at Wembley Stadium
- Development programmes in partnership with QPR and Wycombe Wanderers

The Club remains an FA Charter Standard club and affiliated with Middlesex FA.

RUISLIP RANGERS FOOTBALL CLUB

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MAY 2026

3. Achievements and Performance

The Club had several sporting and organisational highlights this year, such as:

- Under-16 Clarets Division 2 Champions, completing the Double by also winning The Chairman's Cup
- Under-16 Reds Division One Champions

These successes reflect the strong commitment of players, coaches, parents, and volunteers who make the Club's mission a reality.

4. Financial Review

Overview

For the year ending 31 May 2026, the Club's total income was £184,361, including £130,042 from subscriptions. These funds supported coaching, league participation, facility maintenance, and equipment.

Total expenditure was £223,430, focused on team operations, training, and facility usage.

5. Reserves Policy

The Trustees' policy is to hold unrestricted reserves equal to at least three months of annual expenditure, approximately £55,900 based on this year's costs. At 31 May 2026, the Club held unrestricted reserves of £62,582, which meets this requirement. The Trustees review the policy annually.

6. Volunteers and Acknowledgements

The Club relies on the dedication of over 100 volunteers, including coaches, managers, first aiders, and committee members. We thank them for their extraordinary service.

We also extend our gratitude to our sponsor, Gibson Honey, and partners QPR and Wycombe Wanderers, for their ongoing support and collaboration.

7. Public Benefit

The Trustees confirm that the Club has delivered public benefit in line with the Charities Act 2011 by offering inclusive, accessible football and community programmes that support physical wellbeing, social inclusion, and youth development.

RUISLIP RANGERS FOOTBALL CLUB

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MAY 2026

8. Statement of trustees' responsibilities

The trustees are responsible for preparing the Trustees' Report and financial statements in accordance with applicable law and regulations.

Charity law requires the trustees to prepare financial statements that comply with the Charities Act 2011, the Charitable Incorporated Organisations (General) Regulations 2012 and the Charities SORP (FRS 102). In doing so, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards and the SORP have been followed, disclosing any material departures;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Club will continue in operation.

The trustees are responsible for keeping adequate accounting records, safeguarding the Club's assets, and taking reasonable steps to prevent and detect fraud and other irregularities.

This report has been approved by the Board of Trustees on …….

Signed on behalf of the Trustees:



……

Ben Sutcliffe
Chair of Trustees

RUISLIP RANGERS FOOTBALL CLUB

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 MAY 2026

	Note	Unrestricted Funds £	Restricted Funds £	**Total Funds 2026 £**	Total Funds 2025 £
Income from:					
Donations,Grants and Legacies	3a	24,514	-	**24,514**	450
Charitable Activities	3b	142,131	15,483	**157,614**	194,080
Other Incoming Resources	3c	2,233	-	**2,233**	2,186
Total Income		168,878	15,483	**184,361**	196,716
Expenditure on:					
Charitable Activities	4a	207,097	15,483	**222,580**	194,490
Governance Costs	4b	850	-	**850**	850
Total Expenditure		207,947	15,483	**223,430**	195,340
Net Movement in Funds		(39,069)	-	**(39,069)**	1,376
Reconciliation of Funds:					
Total Funds Brought Forward		101,651	-	**101,651**	100,275
Total Funds Carried Forward		62,582	-	**62,582**	101,651

The notes form part of these financial statements

RUISLIP RANGERS FOOTBALL CLUB

BALANCE SHEET AS AT 31 MAY 2026

	Note	Unrestricted Funds	Restricted Funds	**Total Funds 2026**	Total Funds 2025
		£	£	**£**	£
Current Assets					
Cash at Bank and in Hand	5	63,432	-	**63,432**	102,501
Creditors: Amounts Due within One Year	8	(850)	-	**(850)**	(850)
Net Current Assets		62,582	-	**62,582**	101,651
Charity Funds					
General Funds	6	62,582	-	**62,582**	101,651
Kits Sponsorship Fund	6	-	-	**-**	-
Total funds		62,582	-	**62,582**	101,651

The financial statements were approved by the Board of Trustees and authorised for issue on ..... and were signed on its behalf by :



.....

Ben Sutcliffe

Chair of Trustees

The notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MAY 2026

1 Accounting Policies

Basis of Preparation & Assessment of Going Concern

Basis of Preparation

The financial statements have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts. The financial statements have been prepared in accordance with the Statement of Recommended Practice: Accounting and Reporting by Charities (SORP 2015) (Second Edition, effective 1st January 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) and the Charities Act 2011.

The Charity meets the definition of a public benefit entity under FRS102. Assets and liabilities are initially recognised at historical cost unless otherwise stated in the relevant accounting policy notes.

Assessment of Going Concern

Preparation of the accounts is on a going concern basis. The trustees consider that there are no material uncertainties about the Charity's ability to continue as a going concern.

Incoming Resources

Recognition of Incoming Resources

Where incoming resources have related expenditure (as with fundraising or contract income) the incoming resource and related expenditure are reported gross in the SOFA.

Grants and Donations

Grants and Donations are only included in the SOFA when the charity has unconditional entitlement to the resources.

Contractual Income and Performance Related Grants

This is only included in the SOFA once the related goods or services has been delivered.

Gifts in Kind

Gifts in kind are accounted for at a reasonable estimate of their value to the charity or the amount actually realised. Gifts in kind for sale or distribution are included in the accounts as gifts only when sold or distributed by the charity. Gifts in kind for use by the charity are included in the SOFA as incoming resources when receivable.

Donated Services and Facilities

These are only included in incoming resources (with an equivalent amount in resources expended) where the benefit to the charity is reasonably quantifiable, measurable and material. The value placed on these resources is the estimated value to the charity of the service or facility received.

Volunteer Help

The value of any voluntary help received is not included in the accounts.

Investment Income

This is included in the accounts when receivable.

1 Accounting Policies (continued)

Expenditure and Liabilities

Liability Recognition

Liabilities are recognised as soon as there is a legal or constructive obligation committing the charity to pay out resources.

Governance Costs

Include costs of the preparation and examination of statutory accounts, the costs of the trustees meetings and cost of any legal advice to trustees on governance or constitutional matters.

Grants with Performance Conditions

Where the charity gives a grant with conditions for its payment being a specific level of service or output to be provided, such grants are only recognised in the SOFA once the recipient of the grant has provided the specified service or output.

Grants Payable without Performance Conditions

These are only recognised in the accounts when a commitment has been made and there are no conditions to be met relating to a grant which remain in control of the charity.

Unrestricted funds

These funds can be used for the general objectives of the charity as set out in the trustees report. The movements of the unrestricted funds are given in the Statement of Financial Activities.

Restricted Funds

These funds are where the donor has specified a purpose for the donation made. These restrictions often arise as a result of appeals for special offerings for specific purposes.

Designated Funds

These funds are funds set aside by the trustees out of unrestricted general funds for particular purposes or projects.

Fixed Assets

Fixed Assets are capitalised if they can be used for more than one year and cost at least £1,000. They are valued at cost or, if gifted, at the value to the charity on receipt.

2 Tangible Fixed Assets

The charity held no tangible fixed assets during the year and none at the balance sheet date.

3 Incoming Resources

	Unrestricted Funds £	Restricted Funds £	**Total Funds 2026 £**	Total Funds 2025 £
a) Donations, Grants & Legacies				
Grants Received	24,514	-	**24,514**	450
b) Charitable Activities				
Membership Subscriptions	130,042	-	**130,042**	158,201
Training Camps	-	-	**-**	125
Pitch Hire	200	-	**200**	14,881
Sponsorship	-	15,483	**15,483**	6,289
Club Tournament	11,889	-	**11,889**	14,584
	142,131	15,483	**157,614**	194,080
c) Other Incoming Resources				
Interest	922	-	**922**	1,434
Sundry Income	1,311	-	**1,311**	752
	2,233	-	**2,233**	2,186

4 Resources Expended

	Unrestricted Funds £	Restricted Funds £	**Total Funds 2026 £**	Total Funds 2025 £
a) Cost of Charitable Activities				
Salaries & Wages	10,765	-	**10,765**	9,000
Training Camps	10,135	-	**10,135**	14,379
Fundraising Costs	3,000	-	**3,000**	1,500
Referee Fees	13,389	-	**13,389**	12,327
Insurance	-	-	**-**	59
Equipment Costs	65,037	15,483	**80,520**	38,886
Club Tournament	6,801	-	**6,801**	5,182
Rent & Rates	27,089	-	**27,089**	26,718
Repairs & Maintenance	40,300	-	**40,300**	51,170
Sundry Expenses	-	-	**-**	12,946
Training & Development	3,774	-	**3,774**	1,011
Sponsorship	3,201	-	**3,201**	-
Bank Charges	356	-	**356**	824
Trophies & Awards	13,685	-	**13,685**	11,081
Fines	1,858	-	**1,858**	873
Fee & Subscriptions	7,707	-	**7,707**	8,534
	207,097	15,483	**222,580**	194,490

4 Resources Expended (continued)

b) Governance Costs

	Unrestricted Funds £	Restricted Funds £	**Total Funds 2026 £**	Total Funds 2025 £
Independent Examiners Fees	850	-	**850**	850
Treasurer Fee	-	-	**-**	-
	850	-	**850**	850

5 Cash at Bank & in Hand

	Unrestricted Funds £	Restricted Funds £	**Total Funds 2026 £**	Total Funds 2025 £
Cash at Bank & in Hand	63,432	-	**63,432**	102,501

6 Statement of funds

Statement of funds - Current year

	Balance at 01 June 2025 £	Income £	Expenditure £	**Balance at 31 May 2026 £**
Unrestricted funds				
General funds				
General funds	**101,651**	168,878	(207,947)	**62,582**
Restricted funds				
Kits sponsorship fund	**-**	15,483	(15,483)	**-**
Total funds	**101,651**	**184,361**	**(223,430)**	**62,582**

Statement of funds - Previous year

	Balance at 01 June 2024 £	Income £	Expenditure £	Balance at 31 May 2025 £
Unrestricted funds				
General funds				
General funds	100,275	190,427	(189,051)	101,651
Restricted funds				
Kits sponsorship fund	-	6,289	(6,289)	-
Total funds	100,275	196,716	(195,340)	101,651

7 Investments

The Charity held no fixed assets investments during this or the previous financial year.

8 Creditors: Amounts Falling Due within One Year

	Unrestricted Funds	Restricted Funds	**Total Funds 2026**	Total Funds 2025
	£	£	**£**	£
Independent Examiners Fees	850	-	**850**	850

9 Analysis of Net Assets between Funds

	Unrestricted Funds	Restricted Funds	**Total Funds 2026**	Total Funds 2025
	£	£	**£**	£
Current Assets	63,432	-	**63,432**	102,501
Creditors due within One Year	(850)	-	**(850)**	(850)
Total Funds	62,582	-	**62,582**	101,651

10 Trustees' Remuneration and Expenses

Payments to Trustees

The following transactions occurred between the charity and its trustees during the year ended 31 May 2026. All payments were made in accordance with the charity's governing document and were authorised by the non-conflicted trustees, with appropriate regard to conflicts of interest and the charity's best interests.

The charity reimbursed expenses incurred by the following trustees in the performance of their duties:

Trustee Name	Amount Paid (£)	Nature of Payment
Ben Sutcliffe	15,698	Reimbursement of expenses and grounds work as per the annual contract with the club
Gavin Ian Cross	3,373	Reimbursement of expenses, including £80 for referee services
Ricky Smith	23	Referee services
Colm Barrins	346	Reimbursement of expenses
Benjamin Ardouin	1,527	Reimbursement of expenses
Spencer Davies	11	Reimbursement of expenses
Joseph Wilcox	30	Reimbursement of expenses
Mohamed Jama	30	Reimbursement of expenses

Of the total reimbursed to Gavin Ian Cross and Ricky Smith, £103 was paid for referee services provided to the charity. This was treated as a related party transaction for services and approved in line with the charity's policies.

10 Trustees' Remuneration and Expenses - continued

There were no other related party transactions requiring disclosure for the year ended 31 May 2026.

11 Risk Assessment

The Trustees actively review the major risks which the charity faces on a regular basis and believe that maintaining the free reserves stated, combined with the annual review of the controls over key financial systems carried out on an annual basis will provide sufficient resources in the event of adverse conditions. The Trustees have also examined other operational and business risks which they face and confirm that they have established systems to mitigate the significant risks.

12 Public Benefit

The Charity acknowledges its requirement to demonstrate clearly that it must have charitable purposes or ‘aims’ that are for the public benefit. Details of how the Charity has achieved this are provided in the Trustees report. The Trustees confirm that they have paid due regard to the Charity Commission guidance on public benefit before deciding what activities the Charity should undertake.