Trustees Report
and financial statements
Financial Year 2025

Registered Charity: 1168896

The Trustees are pleased to present their report and accounts for the period ending 31st December 2025.

Public Benefit

The Trustees have had due regard to the Charity Commission guidance on public benefit reporting. The remainder of this report illustrates the activities taken to support the public benefit requirement.

Reference and Administrative Information

Charity Name

ENYP

Charity Number

1168896

Charity Trustees

Mr David Lechmere
Mrs Jane Cubitt
Mrs Kate Doran-Smith

Director

Mr Daniel Doran-Smith

Registered Office and Principal Address

ENYP Office
PO Box 3609
Norwich
NR7 7XF

Bankers

Lloyds Bank
16 Gentleman's Walk
Norwich
NR2 1LZ

Independent Examiner

Mr Keith Slack

Structure and Organisation

The Constitution of the East Norwich Youth Project was amended in October 2014, changing the name of the Charity to ENYP and updating several administrative clauses, and again in October 2021, updating details of the Charity's membership. Its most recent amendment was made in January 2026, extending its area of benefit and objects.

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A detailed report on the work of the Project will be given in the Director's Report.

Summary

The Trustees are committed to the Christian ethos of the project and its charitable objects. They do this through holding the project before God in prayer, by continuing to oversee the legal and financial obligations and by implementing and supporting thorough and comprehensive management.

Director's Report

Since 2007, ENYP has been driven by a simple yet powerful belief: young people and families in some of the UK's most deprived communities deserve more than hope. They deserve real opportunities, unwavering support, and the chance to truly thrive.

For 18 years, we have poured our energy into equipping and nurturing individuals and communities, building not just skills and experience, but a proven approach that delivers real change. Every challenge has taught us to grow stronger, refine what works, and inspire the confidence and capability needed to spark real, lasting change.

This year is a turning point for ENYP, a time of transition and bold strategic change. Throughout our journey, we have faced pivotal moments when the needs of young people, the community, and our partners evolved. Each time, we have embraced the next chapter, adapting our approach, strengthening our delivery, and sharpening our response to the real challenges young people encounter.

The world around us has shifted dramatically, and the pace of change is only accelerating. Across the UK, the landscape is transforming, especially for the next generation. Young people now face rising living costs, financial uncertainty at home, growing divides in access to support, and fiercer competition for opportunities that once seemed within reach. In this climate, simply carrying on as usual is not enough. We must adapt to stay relevant, resilient, and effective.

As we embrace this strategic shift, we look to the year ahead with renewed clarity and determination. We are carefully evaluating what works, identifying areas to strengthen, and seeking fresh ways to innovate. ENYP is committed to movement and growth, not standing still. Our governance, partnerships, and ways of working will evolve, ensuring we stay true to our values while meeting today's challenges and tomorrow's opportunities.

I am thrilled to announce an exciting milestone: ENYP is becoming a national charity this year. This transformation is more than a legal step; it is an opportunity to expand our impact, reinforce our governance, and move forward with fresh ideas and strategies for a vibrant future. National charity status will allow us to build on our strengths, while creating stronger foundations for accountability, partnership, and long-term vision.

To everyone who has supported ENYP over the years, and especially to those who have stood by us recently, I offer my heartfelt thanks.

Above all, I want to recognise our staff and volunteers. Your tireless work, dedication, professionalism, and compassion drive our success. Because of you, ENYP is more than an organisation running programmes. It is a place where people feel seen, supported, and empowered to move forward in life.

Danny Doran-Smith
Director

Our Constitution

ENYP exists:

- to promote the mental, spiritual, social, moral and physical development of young people in England and Wales regardless of their ethnic grouping, political persuasion, sexual orientation, or religious beliefs so as to develop their full capabilities in order that they may grow to maturity as well-rounded individuals and enable them to become responsible members of society.
- to prevent or relieve poverty for persons in England and Wales who are in conditions of need, hardship or distress in such ways as the as the Trustees think fit.

Vision

To work in partnership with young people and their families to help them reach their full potential, through a diverse range of programmed activities, which respect their views and opinions, encourage their roles in participation, help them learn new skills, and make positive changes within their lives, and communities.

Our Core Values & Principles

These underpin every aspect of ENYP and the activities we deliver.

1. Holistic

We are committed to exploring and supporting all areas of need: physical, mental, moral, social and spiritual. We aim to be non-judgemental and inclusive in all areas of provision.

2. Education

We believe there are many ways to learn. We allow space for trust and safety to be felt and nurture the voice and opinions of others in a democratic fashion. Ultimately, we are here to listen to, empower and develop those we encounter, whilst remaining humble and willing to learn from others.

3. Relationship

We are social beings and work best in partnership and collaboration with others.
By setting clear boundaries and professional boundaries we role model respectful relationship expectations to others. We accept all people as equal and of having worth, gifts and value.

4. Character

Respect should be always displayed, granting forgiveness and grace where needed. We accept that each of us is a 'work in progress' but appreciate lessons delivered with love is often what's needed. We believe in clear channels of accountability to ensure transparency.

5. Integrity

We strive to be authentic and consistent in everything we do. Accepting our own limits and humbly asking for support or advice when needed. We follow through on what we say we'll do and seek to extol self-control and discipline.

Communities

During this year, our work has remained focused on more disadvantaged and deprived communities. Through an organic, community-led approach, we have both witnessed and provided services to support people living in these areas, which are predominantly ranked within the most 10% deprived nationally (according to the Index of Multiple Deprivation). In these communities, some forms of poverty are highly visible while others are hidden. By working alongside residents, getting to know them, and earning their trust so they feel able to be honest about their challenges, we have been able to develop a deeper understanding of the issues they face.

As our work has expanded into new communities, we have drawn on this experience to deliver initiatives that help individuals overcome disadvantage, feel more connected, and build resilience, despite the difficulties they encounter.

Delivery in 2025

In this financial year ENYP has continued to deliver and develop initiatives for local communities, focusing on sustainable provision that has a longer-term impact.

Some key achievements included:

- We engaged with over 3,000 individuals through our food provision services.
- Our social supermarkets/food pantries have provided over 800 household memberships, allowing more than 3,500 people to access low-cost fresh food options and essential household items.
- We distributed 100,000 bags of food shopping to beneficiaries, with over 80 tonnes of food passed through our various food initiatives. Much of this food is surplus from supermarkets, which helps prevent food waste.
- Our community meals project served 1,500 meals to those in need.
- Our mobile food pantry provided low-cost food options to isolated communities.
- We developed innovative family engagement programmes featuring intergenerational activities to address social needs, particularly focusing on those of a preschool age, targeting good nutrition and social support for families.
- Almost a tonne of organic fruit and vegetables was grown in our urban garden projects providing a sustainable means to supporting our food poverty initiatives with a supply of fresh food.
- We started a new Youth Hub engaging with local young people and providing a safe space for them to meet their peers, develop new friendships and enjoy social activities.
- We also trained and equipped 50 new volunteers from the local community to support the delivery of these activities, including the recruitment of young volunteers.

Projects delivered this year include:

Social Supermarket

Our social supermarkets/pantries are making a positive impact by providing access to free and affordable food for households and individuals facing food poverty. We notice the trend of new registrations at key points in the year when people experience times when finances are more stretched, including school holidays when parents don't have free school meal access, before and after the Christmas period when the onset of winter bills sets in, and just after the start of the tax year when households receive increased household bills. More recently the rising cost of fuel costs for travel have also had a knock-on effect for household resources to purchase food.

These social supermarkets remain a vital support to those suffering from food poverty. Our ability to help reduce food bills means that they have room to help manage other daily expenses. The food and household essentials we offer include a range of affordable and free food options which makes making a healthy meal something that doesn't need to be sacrificed when financial pressures are experienced on budgets.

Feast Community Meals

The community meals continued to gather momentum with both the regular attendees and new faces joining in. In these meals, we utilise produce from our social supermarket, giving people ideas of what can be cooked for relatively low cost. While the enjoyment of a good home-cooked meal is probably the starting point for people accessing these, we've seen how the social side of building relationships within the community has been a valuable experience too, helping people to feel part of the community and reducing their feelings of isolation.

Picnic Project

Since the establishment of the picnic project many years ago, many of the beneficiaries have since transitioned into accessing other projects, e.g. the social supermarket, helping to provide them with the next stepping stone in addressing or overcoming difficulties. There are times though, when this project and the provision of food parcels are still needed and become a lifeline for those in crisis. These parcels provide a diverse range of items, empowering families to prepare nutritious meals and ensuring that vital support reaches those who require it most.

Mobile Pantry

The Mobile Pantry (a smaller version of a social supermarket/food pantry) was taken to several communities that typically lacked access to amenities and transport to access good quality, low-cost food. Predominantly, we found that those accessing this initiative were single-parent families juggling the responsibilities of work and caring for their children, and the elderly generation whose mobility issues were a cause of concern, isolating them to their homes/community.

Urban Garden Projects

The Urban Garden community growing project has flourished. Engaging our beneficiaries in sowing, planting, and harvesting has brought joy and satisfaction, while also providing insights into effective growing practices. Last year, we doubled our growing space and expanded the range of fruit and vegetables we grow. Some new items flourished in the soil last season and in 2026 we are going to be trying new produce too. We harvested almost a tonne of organic produce last year to use across our food poverty initiatives, helping to ensure that those struggling to afford healthy

food options have access to a range of produce. What's been really encouraging though is the way the produce has sparked many conversations with people about growing at home, with some attempting to grow in their own environments.

As part of expanding our urban garden spaces we also worked with Norwich City Council through a range of consultations with local residents to transform and bring back into use a disused basketball court which has been closed off for over a decade. Although in the relatively early stages at the time of this report the early part of 2026 saw us develop the space by installing planters for growing on site to help make it a more open and pleasant environment for residents.

Youth Hub

Towards the end of the year we launched a new initiative for young people - a Youth Hub - providing a safe space for young people to come together in an informal environment. We've been encouraged by how this space and the use of games, arts, crafts, football, have seen young people make new friends with others in the area, develop their self-esteem and try new activities. At the heart of this is youth work - providing spaces for young people to learn informally and see them develop as they grow up. We've been really encouraged by how enthusiastic they are and how they look forward to coming to the sessions!

Russell Street Community Centre Activities

This Centre continues to serve as a vital hub for activities, such as the social supermarket and Feast, and the newly established youth hub which is already engaging with new families across the estate. The Centre continues to act as a central place for the community to come together, and its warmth and welcoming environment, and the team's ability to build trust with residents, has meant that they've championed our work, and remain a valuable source of word of mouth promotion to others.

Family engagement projects

We've been developing our partnerships with councils and agencies supporting families and children under 5, particularly for those whom their early years development can often be impacted because of their experience of poverty. These projects include activities delivered to support children and families, combining both social spaces and nutritional support ('feeding their future') to reduce food and social poverty, giving them a good foundation for their development and wellbeing.

Charity developments

In 2025, we were able to finalise changes to our constitution, expanding our area of benefit and in addition to our youth work, defining our support of provision in communities for the relief of poverty, particularly food poverty, which we know remains a rising and challenging issue. This development means that our continued desire to work with the community to meet the needs they face is supported across our mission and vision for the development of strategic Location Centres, which operate in areas, designing and delivering projects that specifically focus on community needs and on the best ways we can support them.

Location Centres, currently in the East (Norfolk) and Central (West Midlands), remain focused on developing activities in their respective areas, utilising ENYP's range of tried and tested initiatives, to meet needs and provide support in local community areas. Each grassroots approach works

specifically with community residents, building local teams, developing initiatives, and expanding provision through a sustainable approach. We recognise that sustainable resource management is an important aspect of the charity's development, and the additional support of new Trustees in the future will help to build our efforts in this way.

Fundraising practice and considerations

ENYP continues to fundraise in line with the Charity Commission's guidance and the codes of fundraising practice – these are there to support charities and voluntary organisations fundraising efforts. Both provide guidelines and considerations for undertaking the different aspects of fundraising to ensure laws are adhered to, fundraising is professional and that standards are consistent. To this end, fundraising will be transparent and open, designed to generate funds and income to support service delivery of the above areas of work for ENYP.

ENYP continues to use a range of fundraising techniques to ensure that income for the Charity comes from a variety of sources (reducing the over reliance on a particular source) and supporting the Charity to be able to plan for sustainability. Fundraising techniques we continue to use include; individuals, statutory sources, fundraising events/activities, earned/commissioned income, grant making trusts and the local community.

Finance

The end-of-year finances for 2025 show a deficit for the financial year of £32,234. This was due to a significant level of restricted funds being received in the previous financial year and not due to be spent until 2025.

Income for 2025 = £139,298

Restricted funds (grants, service contracts) = £104,349
Unrestricted funds (individual donations, general appeals, sales/takings, hires) = £34,949

Expenditure for 2025 = £176,701

Salaries and on costs = £98,324

Grant funding

We are extremely grateful to funders who have supported us with grants this year including:

- Garfield Weston Foundation
- Norfolk Community Foundation
- Anton Jurgens Charitable Trust
- TrueLight Charitable Trust
- Alan Boswell Group Charitable Trust
- Coronation Food Project (KCCF)
- Charitable trusts and foundations both local and national (some of whom wish to remain anonymous)

Review from the Chair

The changes to the Constitution

This has been another year of growth and development in the Charity's work. Early in 2025 the Trustees agreed that the Charity's ambition was to expand its work, but we were limited by the Constitution which described the "area of benefit" as "Norfolk and the surrounding area". This limited our ability to raise funds to support the work elsewhere.

We were also mindful that we were doing more work with families, rather than just young people, and we wanted to reflect this in our Constitution. We therefore agreed to revise the Charity's objects by expanding the area of benefit to "England and Wales" and by adding a second object to reflect more closely the work we were doing with families and isolated individuals. Unfortunately, the process of agreeing these changes with the Charity Commission dragged on throughout 2025 and only in January 2026 did we receive approval for the change.

Our "objects" are now as follows:

The objects of ENYP are:

(1) To promote the social, mental, spiritual, moral and physical development of young people in England and Wales regardless of their ethnic grouping, political persuasion, sexual orientation, or religious belief, and to encourage them to reach their full potential and grow in maturity as well-rounded individuals and responsible members of society.

(2) To prevent or relieve poverty for persons in England and Wales who are in conditions of need, hardship or distress in such ways as the as the Trustees think fit including but not limited to food stuffs, and facilities for growing food for health and wellbeing.

This gives us the freedom to operate anywhere in England and Wales (Scotland has separate Charity laws) and reflects the fact that, as stated in the Director's report we now have a second Location Centre in the West Midlands.

The work of the Charity

As I said above it's been another year of growth and development. The Social Supermarkets continue to perform a very valuable function, reaching over 3,500 people in 2025 and the distribution of more than 80 tonnes of food is a remarkable achievement. The expansion of the Urban Garden means that not only has more food been grown but more individuals have been engaged with the healthy and rewarding occupation of growing food for their own and community use.

We continue to work in partnership with the Norwich City Council who value the Charity's various initiatives in social provision and are willing to trust us with additional facilities such as the basketball court.

The building in Russell Street continues to be a vital centre for much of the Charity's work and is truly enabling us to build community and allow it to flourish.

The financial position at the end of 2025 remains strong and I am truly grateful to Danny and to Lucie for all the work that has been put into raising funds for the various projects.
None of the work would have been possible without the very hard work of the Director and the whole staff team. We have a very capable and multi-skilled team and I want to express my thanks to all of them for their efforts.

There is also the huge number of volunteers who give their time and effort for the benefit of ENYP. We now have a whole new operation in the West Midlands and we are very grateful to all the new volunteers who have made this possible. I thank them all because without them the charity would not be able to operate. Thank you also to my fellow Trustees for their wise advice and guidance.
We are very grateful to the individuals, churches and charitable bodies which have supported ENYP with funding, food supplies and materials over the past year. Without such support we could not possibly operate.

Change in Trustees

This will be my last annual report as Chair of Trustees because Jane Cubitt and I will be retiring from the Board of Trustees at the Annual General Meeting. Jane has been involved with ENYP from its very beginning as a volunteer, as Trustee and as Chair of Trustees. Even after giving up the Chair she continued to act as a Trustee giving us the benefit of her wide experience and insights. Special thanks then to Jane for all her efforts over the last 19 years.

I joined the Trustee Board in 2015 as Treasurer and took over the Chair from Jane in 2021. With the changes to the Constitution and the new opportunities this opens up I feel the time has come to retire and allow people with fresh ideas and insights to take the charity forward for the future.

To God be the Glory

Finally, we are extremely grateful to God for his inspiration of the project, his continuing guidance, and the way he provides for all our needs. We pray for his continued blessing and guidance as we seek to serve the young people and families he has placed in our care.

David Lechmere
Chair of Trustees

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The Trustees are committed to the Christian ethos of the project and its charitable objects. They do this through holding the project before God in prayer, by continuing to oversee the legal and financial obligations and by implementing and supporting thorough and comprehensive management.

Director's Report

Since 2007, ENYP has been driven by a simple yet powerful belief: young people and families in some of the UK's most deprived communities deserve more than hope. They deserve real opportunities, unwavering support, and the chance to truly thrive.

For 18 years, we have poured our energy into equipping and nurturing individuals and communities, building not just skills and experience, but a proven approach that delivers real change. Every challenge has taught us to grow stronger, refine what works, and inspire the confidence and capability needed to spark real, lasting change.

This year is a turning point for ENYP, a time of transition and bold strategic change. Throughout our journey, we have faced pivotal moments when the needs of young people, the community, and our partners evolved. Each time, we have embraced the next chapter, adapting our approach, strengthening our delivery, and sharpening our response to the real challenges young people encounter.

The world around us has shifted dramatically, and the pace of change is only accelerating. Across the UK, the landscape is transforming, especially for the next generation. Young people now face rising living costs, financial uncertainty at home, growing divides in access to support, and fiercer competition for opportunities that once seemed within reach. In this climate, simply carrying on as usual is not enough. We must adapt to stay relevant, resilient, and effective.

As we embrace this strategic shift, we look to the year ahead with renewed clarity and determination. We are carefully evaluating what works, identifying areas to strengthen, and seeking fresh ways to innovate. ENYP is committed to movement and growth, not standing still. Our governance, partnerships, and ways of working will evolve, ensuring we stay true to our values while meeting today's challenges and tomorrow's opportunities.

I am thrilled to announce an exciting milestone: ENYP is becoming a national charity this year. This transformation is more than a legal step; it is an opportunity to expand our impact, reinforce our governance, and move forward with fresh ideas and strategies for a vibrant future. National charity status will allow us to build on our strengths, while creating stronger foundations for accountability, partnership, and long-term vision.

To everyone who has supported ENYP over the years, and especially to those who have stood by us recently, I offer my heartfelt thanks.

Above all, I want to recognise our staff and volunteers. Your tireless work, dedication, professionalism, and compassion drive our success. Because of you, ENYP is more than an organisation running programmes. It is a place where people feel seen, supported, and empowered to move forward in life.

Danny Doran-Smith
Director

Our Constitution

ENYP exists:

- to promote the mental, spiritual, social, moral and physical development of young people in England and Wales regardless of their ethnic grouping, political persuasion, sexual orientation, or religious beliefs so as to develop their full capabilities in order that they may grow to maturity as well-rounded individuals and enable them to become responsible members of society.
- to prevent or relieve poverty for persons in England and Wales who are in conditions of need, hardship or distress in such ways as the as the Trustees think fit.

Vision

To work in partnership with young people and their families to help them reach their full potential, through a diverse range of programmed activities, which respect their views and opinions, encourage their roles in participation, help them learn new skills, and make positive changes within their lives, and communities.

Our Core Values & Principles

These underpin every aspect of ENYP and the activities we deliver.

1. Holistic

We are committed to exploring and supporting all areas of need: physical, mental, moral, social and spiritual. We aim to be non-judgemental and inclusive in all areas of provision.

2. Education

We believe there are many ways to learn. We allow space for trust and safety to be felt and nurture the voice and opinions of others in a democratic fashion. Ultimately, we are here to listen to, empower and develop those we encounter, whilst remaining humble and willing to learn from others.

3. Relationship

We are social beings and work best in partnership and collaboration with others.
By setting clear boundaries and professional boundaries we role model respectful relationship expectations to others. We accept all people as equal and of having worth, gifts and value.

4. Character

Respect should be always displayed, granting forgiveness and grace where needed. We accept that each of us is a 'work in progress' but appreciate lessons delivered with love is often what's needed. We believe in clear channels of accountability to ensure transparency.

5. Integrity

We strive to be authentic and consistent in everything we do. Accepting our own limits and humbly asking for support or advice when needed. We follow through on what we say we'll do and seek to extol self-control and discipline.

Communities

During this year, our work has remained focused on more disadvantaged and deprived communities. Through an organic, community-led approach, we have both witnessed and provided services to support people living in these areas, which are predominantly ranked within the most 10% deprived nationally (according to the Index of Multiple Deprivation). In these communities, some forms of poverty are highly visible while others are hidden. By working alongside residents, getting to know them, and earning their trust so they feel able to be honest about their challenges, we have been able to develop a deeper understanding of the issues they face.

As our work has expanded into new communities, we have drawn on this experience to deliver initiatives that help individuals overcome disadvantage, feel more connected, and build resilience, despite the difficulties they encounter.

Delivery in 2025

In this financial year ENYP has continued to deliver and develop initiatives for local communities, focusing on sustainable provision that has a longer-term impact.

Some key achievements included:

- We engaged with over 3,000 individuals through our food provision services.
- Our social supermarkets/food pantries have provided over 800 household memberships, allowing more than 3,500 people to access low-cost fresh food options and essential household items.
- We distributed 100,000 bags of food shopping to beneficiaries, with over 80 tonnes of food passed through our various food initiatives. Much of this food is surplus from supermarkets, which helps prevent food waste.
- Our community meals project served 1,500 meals to those in need.
- Our mobile food pantry provided low-cost food options to isolated communities.
- We developed innovative family engagement programmes featuring intergenerational activities to address social needs, particularly focusing on those of a preschool age, targeting good nutrition and social support for families.
- Almost a tonne of organic fruit and vegetables was grown in our urban garden projects providing a sustainable means to supporting our food poverty initiatives with a supply of fresh food.
- We started a new Youth Hub engaging with local young people and providing a safe space for them to meet their peers, develop new friendships and enjoy social activities.
- We also trained and equipped 50 new volunteers from the local community to support the delivery of these activities, including the recruitment of young volunteers.

Projects delivered this year include:

Social Supermarket

Our social supermarkets/pantries are making a positive impact by providing access to free and affordable food for households and individuals facing food poverty. We notice the trend of new registrations at key points in the year when people experience times when finances are more stretched, including school holidays when parents don't have free school meal access, before and after the Christmas period when the onset of winter bills sets in, and just after the start of the tax year when households receive increased household bills. More recently the rising cost of fuel costs for travel have also had a knock-on effect for household resources to purchase food.

These social supermarkets remain a vital support to those suffering from food poverty. Our ability to help reduce food bills means that they have room to help manage other daily expenses. The food and household essentials we offer include a range of affordable and free food options which makes making a healthy meal something that doesn't need to be sacrificed when financial pressures are experienced on budgets.

Feast Community Meals

The community meals continued to gather momentum with both the regular attendees and new faces joining in. In these meals, we utilise produce from our social supermarket, giving people ideas of what can be cooked for relatively low cost. While the enjoyment of a good home-cooked meal is probably the starting point for people accessing these, we've seen how the social side of building relationships within the community has been a valuable experience too, helping people to feel part of the community and reducing their feelings of isolation.

Picnic Project

Since the establishment of the picnic project many years ago, many of the beneficiaries have since transitioned into accessing other projects, e.g. the social supermarket, helping to provide them with the next stepping stone in addressing or overcoming difficulties. There are times though, when this project and the provision of food parcels are still needed and become a lifeline for those in crisis. These parcels provide a diverse range of items, empowering families to prepare nutritious meals and ensuring that vital support reaches those who require it most.

Mobile Pantry

The Mobile Pantry (a smaller version of a social supermarket/food pantry) was taken to several communities that typically lacked access to amenities and transport to access good quality, low-cost food. Predominantly, we found that those accessing this initiative were single-parent families juggling the responsibilities of work and caring for their children, and the elderly generation whose mobility issues were a cause of concern, isolating them to their homes/community.

Urban Garden Projects

The Urban Garden community growing project has flourished. Engaging our beneficiaries in sowing, planting, and harvesting has brought joy and satisfaction, while also providing insights into effective growing practices. Last year, we doubled our growing space and expanded the range of fruit and vegetables we grow. Some new items flourished in the soil last season and in 2026 we are going to be trying new produce too. We harvested almost a tonne of organic produce last year to use across our food poverty initiatives, helping to ensure that those struggling to afford healthy

food options have access to a range of produce. What's been really encouraging though is the way the produce has sparked many conversations with people about growing at home, with some attempting to grow in their own environments.

As part of expanding our urban garden spaces we also worked with Norwich City Council through a range of consultations with local residents to transform and bring back into use a disused basketball court which has been closed off for over a decade. Although in the relatively early stages at the time of this report the early part of 2026 saw us develop the space by installing planters for growing on site to help make it a more open and pleasant environment for residents.

Youth Hub

Towards the end of the year we launched a new initiative for young people - a Youth Hub - providing a safe space for young people to come together in an informal environment. We've been encouraged by how this space and the use of games, arts, crafts, football, have seen young people make new friends with others in the area, develop their self-esteem and try new activities. At the heart of this is youth work - providing spaces for young people to learn informally and see them develop as they grow up. We've been really encouraged by how enthusiastic they are and how they look forward to coming to the sessions!

Russell Street Community Centre Activities

This Centre continues to serve as a vital hub for activities, such as the social supermarket and Feast, and the newly established youth hub which is already engaging with new families across the estate. The Centre continues to act as a central place for the community to come together, and its warmth and welcoming environment, and the team's ability to build trust with residents, has meant that they've championed our work, and remain a valuable source of word of mouth promotion to others.

Family engagement projects

We've been developing our partnerships with councils and agencies supporting families and children under 5, particularly for those whom their early years development can often be impacted because of their experience of poverty. These projects include activities delivered to support children and families, combining both social spaces and nutritional support ('feeding their future') to reduce food and social poverty, giving them a good foundation for their development and wellbeing.

Charity developments

In 2025, we were able to finalise changes to our constitution, expanding our area of benefit and in addition to our youth work, defining our support of provision in communities for the relief of poverty, particularly food poverty, which we know remains a rising and challenging issue. This development means that our continued desire to work with the community to meet the needs they face is supported across our mission and vision for the development of strategic Location Centres, which operate in areas, designing and delivering projects that specifically focus on community needs and on the best ways we can support them.

Location Centres, currently in the East (Norfolk) and Central (West Midlands), remain focused on developing activities in their respective areas, utilising ENYP's range of tried and tested initiatives, to meet needs and provide support in local community areas. Each grassroots approach works

specifically with community residents, building local teams, developing initiatives, and expanding provision through a sustainable approach. We recognise that sustainable resource management is an important aspect of the charity's development, and the additional support of new Trustees in the future will help to build our efforts in this way.

Fundraising practice and considerations

ENYP continues to fundraise in line with the Charity Commission's guidance and the codes of fundraising practice – these are there to support charities and voluntary organisations fundraising efforts. Both provide guidelines and considerations for undertaking the different aspects of fundraising to ensure laws are adhered to, fundraising is professional and that standards are consistent. To this end, fundraising will be transparent and open, designed to generate funds and income to support service delivery of the above areas of work for ENYP.

ENYP continues to use a range of fundraising techniques to ensure that income for the Charity comes from a variety of sources (reducing the over reliance on a particular source) and supporting the Charity to be able to plan for sustainability. Fundraising techniques we continue to use include; individuals, statutory sources, fundraising events/activities, earned/commissioned income, grant making trusts and the local community.

Finance

The end-of-year finances for 2025 show a deficit for the financial year of £32,234. This was due to a significant level of restricted funds being received in the previous financial year and not due to be spent until 2025.

Income for 2025 = £139,298

Restricted funds (grants, service contracts) = £104,349
Unrestricted funds (individual donations, general appeals, sales/takings, hires) = £34,949

Expenditure for 2025 = £176,701

Salaries and on costs = £98,324

Grant funding

We are extremely grateful to funders who have supported us with grants this year including:

- Garfield Weston Foundation
- Norfolk Community Foundation
- Anton Jurgens Charitable Trust
- TrueLight Charitable Trust
- Alan Boswell Group Charitable Trust
- Coronation Food Project (KCCF)
- Charitable trusts and foundations both local and national (some of whom wish to remain anonymous)

Review from the Chair

The changes to the Constitution

This has been another year of growth and development in the Charity's work. Early in 2025 the Trustees agreed that the Charity's ambition was to expand its work, but we were limited by the Constitution which described the "area of benefit" as "Norfolk and the surrounding area". This limited our ability to raise funds to support the work elsewhere.

We were also mindful that we were doing more work with families, rather than just young people, and we wanted to reflect this in our Constitution. We therefore agreed to revise the Charity's objects by expanding the area of benefit to "England and Wales" and by adding a second object to reflect more closely the work we were doing with families and isolated individuals. Unfortunately, the process of agreeing these changes with the Charity Commission dragged on throughout 2025 and only in January 2026 did we receive approval for the change.

Our "objects" are now as follows:

The objects of ENYP are:

(1) To promote the social, mental, spiritual, moral and physical development of young people in England and Wales regardless of their ethnic grouping, political persuasion, sexual orientation, or religious belief, and to encourage them to reach their full potential and grow in maturity as well-rounded individuals and responsible members of society.

(2) To prevent or relieve poverty for persons in England and Wales who are in conditions of need, hardship or distress in such ways as the as the Trustees think fit including but not limited to food stuffs, and facilities for growing food for health and wellbeing.

This gives us the freedom to operate anywhere in England and Wales (Scotland has separate Charity laws) and reflects the fact that, as stated in the Director's report we now have a second Location Centre in the West Midlands.

The work of the Charity

As I said above it's been another year of growth and development. The Social Supermarkets continue to perform a very valuable function, reaching over 3,500 people in 2025 and the distribution of more than 80 tonnes of food is a remarkable achievement. The expansion of the Urban Garden means that not only has more food been grown but more individuals have been engaged with the healthy and rewarding occupation of growing food for their own and community use.

We continue to work in partnership with the Norwich City Council who value the Charity's various initiatives in social provision and are willing to trust us with additional facilities such as the basketball court.

The building in Russell Street continues to be a vital centre for much of the Charity's work and is truly enabling us to build community and allow it to flourish.

The financial position at the end of 2025 remains strong and I am truly grateful to Danny and to Lucie for all the work that has been put into raising funds for the various projects.
None of the work would have been possible without the very hard work of the Director and the whole staff team. We have a very capable and multi-skilled team and I want to express my thanks to all of them for their efforts.

There is also the huge number of volunteers who give their time and effort for the benefit of ENYP. We now have a whole new operation in the West Midlands and we are very grateful to all the new volunteers who have made this possible. I thank them all because without them the charity would not be able to operate. Thank you also to my fellow Trustees for their wise advice and guidance.
We are very grateful to the individuals, churches and charitable bodies which have supported ENYP with funding, food supplies and materials over the past year. Without such support we could not possibly operate.

Change in Trustees

This will be my last annual report as Chair of Trustees because Jane Cubitt and I will be retiring from the Board of Trustees at the Annual General Meeting. Jane has been involved with ENYP from its very beginning as a volunteer, as Trustee and as Chair of Trustees. Even after giving up the Chair she continued to act as a Trustee giving us the benefit of her wide experience and insights. Special thanks then to Jane for all her efforts over the last 19 years.

I joined the Trustee Board in 2015 as Treasurer and took over the Chair from Jane in 2021. With the changes to the Constitution and the new opportunities this opens up I feel the time has come to retire and allow people with fresh ideas and insights to take the charity forward for the future.

To God be the Glory

Finally, we are extremely grateful to God for his inspiration of the project, his continuing guidance, and the way he provides for all our needs. We pray for his continued blessing and guidance as we seek to serve the young people and families he has placed in our care.

David Lechmere
Chair of Trustees

CHARITY COMMISSION FOR ENGLAND AND WALES

Independent examiner's report on the accounts

Section A **Independent Examiner's Report**

Report to the trustees/ members of	ENYP		
On accounts for the year ended	31 December 2025	**Charity no (if any)**	1168896
Set out on pages	member to include the page numbers of additional sheets)		

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended **31/12/2025**.

Responsibilities and basis of report

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention ~~(other than that disclosed below~~*) in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

** Please delete the words in the brackets if they do not apply.*

Signed:	Keith Slack	**Date:**	17.3.2026
Name:	KEITH SLACK		
Relevant professional qualification(s) or body (if any):	N/A		

Address:	115 HARVEY LANE
	NORWICH
	NR7 0AG

Section B Disclosure

Only complete if the examiner needs to highlight matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.