The Social Justice Network

Annual Report and Financial Statements

31 December 2025

Company registered number: 8763875
Charity number: 1159936

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Reference and administrative information

Trustees	Reem Khider Timothy Woolmer The Revd Dr Jonathan Arnold Miranda Ford (resigned 18 March 2025) The Revd Carol Smith The Venerable William Adam Jeremy Cross Iain Blythe (appointed 14 October 2025) Cindy Roshanie Morrison (appointed 14 October 2025) Suzanne Elaine Rose (appointed 14 October 2025)
Registered office	Diocesan House Lady Wootton's Green Canterbury Kent CT1 1NQ
Auditor	Buzzacott Audit LLP 130 Wood Street London EC2V 6DL
Company registration number	8763875
Charity registered number	1159936

Chair Foreword

Building on the development and growth that The Social Justice Network (SJN) enjoyed in 2024, this Annual Report testifies to that trend continuing, thanks to the ceaseless efforts of SJN's Executive Director, Jonathan Arnold, his support staff and a whole host of volunteers.

SJN's work with refugees is a particular area of expansion in the year under report, enabled by the awarding of grant monies secured by our Refugee Support Officer, Domenica Pecararo, which in turn has enabled SJN to increase its staff.

The Board of Trustees has continued to provide support to SJN's Director, staff and projects, as needs arose. Following the retirement of one of its trustees and recognising the growth and direction of SJN's projects, the Board conducted a skills audit then set out to recruit three additional trustees to supplement their own expertise. This resulted in the appointment of Iain Blythe, Cindy Morrison and Revd Sue Rose who between them bring experience of the charity sector, charity finance, fundraising and safeguarding, thus supplementing the Board's breadth of knowledge and experience.

I therefore commend the specifics of this report to you.

Revd Carol Smith,



Chair of Trustees

The Trustees (who are also directors of the charity for the purposes of the Companies Act) present their annual report together with the financial statements of The Social Justice Network for the year ended 31 December 2025. The Trustees confirm that the annual report and financial statements of the charitable company comply with the current statutory requirements, the requirements of the charitable company's governing document and the provisions of the Statement of Recommended Practice (SORP), applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). The trustees' report meets the purpose of directors' report.

Since the charitable company qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

OBJECTIVES AND ACTIVITIES

Policies and objectives

The Social Justice Network has the following aims and objectives:

1.1 The relief of financial hardship, either generally or individually, through the provision of grants, goods or services, mainly but not exclusively for homeless people, refugees and asylum seekers, as well as ex-offenders leaving prison into homelessness.

1.2 To promote the efficiency and effectiveness of other charities/groups, mainly but not exclusively, by the provision of information, advice and support.

In setting objectives and planning for activities, the Trustees have given due consideration to the Charity Commission published guidance on the operation of the Public Benefit requirement.

ACHIEVEMENTS AND PERFORMANCE

The expert resource of SJN's core team continues to work with the diverse, knowledgeable, and passionate people in our parishes and deaneries, through campaigning and community engagement, as well as encouraging, supporting, and advising on parochial and deanery projects and plans that seek to help the most vulnerable in our society. The team also continue to run a portfolio of projects working with the poor and homeless, people released from prison, refugees and asylum seekers in Kent and France, victims of trafficking and slavery, rural communities and those living with disabilities, and community initiatives of various kinds.

Highlights in 2025 were significant funding success from national government and the Church Commissioners' Racial Justice Unit to fund new posts, which start in 2026: A Refugee Welcome Officer and a Sanctuary and Racial Justice Officer. We also appointed three new trustees: Suzanne Elaine Rose, Cindy Roshanie Morrison and Iain Blythe, bringing the full complement of trustees to nine in total. We also secured many smaller grants from parishes and community groups. We collaborated widely with other charities and worked in parishes and deaneries to spread the message of faith in action through our work and encourage it in others. SJN was also profiled and advertised at Diocesan Synod, and on our new social media Facebook platform.

In 2025 The Social Justice Network also provided a Chaplaincy service at the Kent County Show and at the Kent County Showground, offering pastoral support to visitors, stall holders and staff. In 2026 we plan a Sunday service at the Kent Show and to use a small marquee with the Farming Community Network. We also continued to build good working relationships with the Action on Poverty Working Group, working with multiple agencies across the Canterbury District to share ideas, resources, signposting, ensuring coverage, and supporting different community groups. We worked closely with city and district councils, Folkestone Rainbow Centre, and national organisations, such as Safe Families for Children, the Church Urban Fund, Clewer initiative, and Good Faith Foundation.

The Director of SJN built new partnerships with the University of Kent, working with them on their sanctuary work for asylum seekers, offering scholarships for those seeking further education. The university was granted national 'sanctuary' status, and the SJN Director joined their Sanctuary Steering Group, organising events such as a screening of a documentary on the Middle East and a fundraising Gospel music concert in Canterbury Cathedral.

Connecting Canterbury

Connecting Canterbury offers access and guidance to Canterbury residents in need. Whatever the issue, their volunteers are available to listen and chat over a cup of tea and a biscuit, and they will do their best to help. Connecting Canterbury has access to the internet and can help with form-filling – paper and online – as well as signposting to other services and organisations. Here are some highlights from 2025:

Energy Vouchers and ACTS435 grants

We continued to give £20 vouchers for emergency energy with the guidance of two vouchers within three months, and then waiting three months to be able to receive another voucher. This system continued to work well both for the team and for service users.

In 2025 Connecting Canterbury gave out a total of 205 vouchers, coming to a value of £4100. These have received by 121 different people. 63 people have only received 1 voucher, and there are 56 people who have come to us for the first time this year. There are 18 people who have received 3 vouchers or more across the year. This is a slight decrease on 2024, but not by a huge amount.

The project manager is continuing to try to work out ways of working with National Energy Action, to see if it is possible to get vouchers from them or others. This is a work in progress and may take some time.

ACTS435 – 2025 has been a very busy year for ACTS 435 requests, we have placed 130 requests for 90 people. This is due to several factors including word of mouth, social media, other organisations and councils, and also applying for a bed frame and a mattress as separate things (£300) rather than one bed (£200). There has been a significant wider range of applications as well, including courses, bicycles, laptops, German passport renewals and a man and a van.

The project manager had a very positive daytrip to York for the ACTS435 AGM which resulted in them visiting the Canterbury Hub to do some filming. This was a fantastic opportunity to share in the diocese how beneficial and simple ACTS435 can be.

Household Support Funds

Over the last few months of 2025 Kent and Canterbury Household Support Funds have been available. This time round, the Kent Household Support Fund was a £90 grocery voucher, we helped 25 people apply which was the equivalent of £2,250. The Canterbury Household Support Fund could only be used on a

referral basis, for people to be able to apply for white goods (fridge freezers, ovens, washing machines), carpets for living rooms and bedrooms in social housing and other household goods from a charity called Necessary Furniture. We could refer for one or any of these things. To date, we have applied for 76 items for 19 people, the fund is open until March, or until money runs out! Connecting Canterbury was mentioned by the council for being one of the organisations that has referred the most people.

Financial First Aid/Making Money Matter

Making Money Matter was a course put on by Connecting Canterbury to help people manage their money and budget well for their spending. Thus, we were able to guide people in money matters rather than just hand out vouchers and grants.

Living Directory

The Living Directory was regularly updated. It contains the information and contact details for over 100 organisations offering help and advice. It has been received well and is used in paper form and electronically across the Canterbury area.

BREAK THE CYCLE

Our 'Break the Cycle' project aims to end the cycle of re-offending caused by releasing people from prison into street homelessness, by means of a partnership project to provide supported housing and community support and to evaluate the effect this support has on re-offending rates. This project is led by The Social Justice Network, in partnership with the Diocese of Canterbury, and others. A diocesan property has been made available to the project. A key element of this project is integrating house residents into the local community to build their self-confidence and improve their mental health and well-being.

Break The Cycle continued to deliver intensive, trauma-informed support to men with multiple and complex needs, focusing on stabilisation, system navigation, and practical skill-building. This period marked a significant evolution in the project's approach, combining structured interventions with community engagement to create a holistic recovery environment.

Key developments:

Volunteer involvement expanded capacity and enriched guest experience, reducing reliance on a single staff member and modelling recovery as a collective effort.

Structured life-skills activities anchored recovery and built independence, providing routine, accountability, and practical tools for sustainable living.

Advocacy remained central, ensuring guests were not excluded from essential services and securing housing solutions that protect therapeutic progress.

Between January and June 2025, we are proud to report a 94% long term reduction in street homelessness among individuals who have engaged with our project. This outcome holds true regardless of whether participants have chosen to move on independently or have been asked to leave. Our approach has ensured that 15/16 guests have not returned to rough sleeping, reflecting the effectiveness of our support pathways and the strength of our ongoing engagement and transitional support.

The reoffending rate of those being released from prison to street homelessness is 70.4%. In our project only 18.75% reoffended, which means we have a reduced reoffending rate of 73.8%.

By reducing the reoffending rate from 70.4% to 18.75% in a group of 16 men, Break The Cycle potentially saved the UK prison system approximately £672,412 in annual incarceration costs (based on the approximate figure of £51,724 per prison place per year in the UK).

Even though we are not a drug and alcohol rehabilitation centre, in our project, 7 out of 16 men sustained recovery from drug and alcohol use for at least 12 months following their release from prison. This equates to a recovery rate of 43.75%. When compared to the estimated national average recovery rate of around 30% for individuals facing SMD3, Break The Cycle demonstrated a notable improvement of 13.75 percentage points in recovery rates. This outcome highlights the effectiveness of our approach in supporting long-term recovery among a high-needs population.

It is important to note that these figures represent only a portion of the true value delivered by the Break the Cycle Project. The calculation does not include the substantial cost savings to the NHS, such as reduced emergency admissions, detox services, and mental health interventions. Nor does it account for the wider societal benefits, including decreased strain on social services, improved community safety, and increased potential for employment and stable housing among participants.

Most significantly, these numbers cannot fully capture the transformative effect the project has had on the lives and futures of the men involved. By supporting sustained recovery and reducing reoffending, Break the Cycle has helped individuals rebuild their lives, reconnect with families, and contribute positively to society—outcomes that are invaluable and far-reaching.

In the six months between July and December 2025, Break the Cycle achieved outcomes that are both transformative and cost-effective:

Street Homelessness 6 out of 7 men (85.7%) did not return to rough sleeping, equating to an estimated £32,228 saved over six months in avoided emergency accommodation, health care, and social services costs.

Reoffending Among seven men who would have been released to street homelessness, only one reoffended (14.3%) compared to a 70.4% baseline—a 79.7% reduction, representing a potential saving of £129,500 in incarceration costs for this period.

Recovery 6 out of 7 men (85.7%) sustained recovery from drug and alcohol use, compared to an expected 30% national average for individuals with multiple and complex needs—a 185% improvement.

Total Direct Savings Combined, these outcomes indicate £161,728 in direct savings for this six-month period, excluding additional NHS and societal benefits such as reduced emergency admissions, improved community safety, and increased potential for employment and stable housing.

These outcomes reflect profound human and economic impact.

KENT REFUGEE PROGRAMMES

Our programmes manager raised over £0.5m from national government and the Church of England Racial

Justice Unit for two schemes supporting refugees and asylum seekers, and promoting welcome and asylum more generally, especially amongst churches and deaneries. New posts were created: a Refugee Welcome Officer, and Sanctuary and Racial Justice Officer.

Projects continued in the community including Afghan Ladies' group, with art and language classes, a whole day drop-in centre in collaboration with Canterbury Welcomes Refugees, offering help with language, jobs, benefits, debt, housing, asylum claims, and much more. The Ukrainian hub continued, and a new initiative was started for men, called Community Men, aimed at education through art, play and discussion.

Casework brought an increased workload of supporting asylum-seeking families with school placements, Benefit System, Referral to Citizens' Advice Bureau and other agencies. Accommodation was secured for several refugee families. We also undertook interfaith work in the wider Kent community. Our Programmes Manager also advised the national church and Home Office on refugee issues.

Our refugee manager also advocated for Community Sponsorship and Devolved Integration Support to churches, managed a part time Ukraine Link Officer and a team of 8 Volunteers.

Refugee Week

This year's refugee week's theme was 'Community as a Superpower.' It ran from 15th-22nd June. We put on the following events in collaboration with Canterbury Cathedral and the Kent Refugee Action Network (KRAN):

On 15th June there was an ecumenical and Multi-Faith Gathering in St Mary's Church Dover to mark the beginning of Refugee Week. On 16th June there was an evening of music and food from around the world. Refugees and asylum seekers can offer a rich and vibrant addition to the culture and cuisine to the countries in which they settle. This evening celebrated that valuable contribution with an informal and friendly night of food and music from different countries and cultures. All Week in the Cathedral there was an exhibition of boards displaying and memorializing the names of those who have died in Calais or at sea in the past few years. On 18th June, the Anglican Refugee Support Lead in Calais and northern France, Bradon Muilenburg, gave a talk about the boards, how they came into being and what they signify for him and those with whom he lives and works. Also, on the 18th June there was an evening 'Question Time' style discussion panel on 'Safe Routes' for asylum. And all week there was a family 'Refugee Trail' for visitors to the cathedral all week, exploring the cathedral's history and heritage as a place of refuge and sanctuary, pilgrimage, welcome and healing.

FINANCIAL REVIEW

Results for the year

Total income increased from £223,760 in 2024 to £415,131 in 2025. Total expenditure increased from £219,214 in 2024 to £276,424 in 2025.

RESERVES POLICY

The level of reserves as at 31 December 2025 is sufficient to meet short term planned expenditure. At the end of 2025 the unrestricted (free) reserves were £70,366. The reserves policy is to hold sufficient unrestricted reserves (excluding restricted funds) to meet three months expenditure and allow projects to be run-down in a smooth manner if future income is unlikely. The level of unrestricted reserves is in line with

the policy.

GOING CONCERN

The Trustees have assessed whether the use of the going concern assumption is appropriate in preparing these financial statements. The Trustees have made this assessment in respect to a period of one year from the date of approval of these financial statements.

The Trustees have concluded that there are no material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The Trustees are of the opinion that the charitable company will have sufficient resources to meet its liabilities as they fall due and for this reason the Trustees continue to prepare the financial statements on a going concern basis.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The charitable company is constituted under a Memorandum of Association dated 6 November 2013 and is a registered charity, number 1159936. The company is limited by guarantee and is registered in England and Wales (Company Registration Number 8763875).

Method of appointment or election of trustees

The management of the charitable company is the responsibility of the Trustees who are elected and co-opted under the terms of the Articles of Association.

Policies adopted for the induction and training of trustees

At the first meeting of the Board, time was set aside for the induction of Board members. Training for new Trustees is provided when they join the Board. Further training is available if requested and time is set aside at each Board meeting to update Trustees on their responsibilities and any changes in legislation.

Organisational structure and decision making

The Board is organised so that the Trustees meet regularly to shape and monitor the work of The Social Justice Network. During meetings, the Trustees work with the Partnership development workers to form and shape the strategy of the charity and the work that they undertake.

Risk management

The Trustees have assessed the major risks to which the charitable company is exposed, in particular those related to the operations and finances of the charitable company and are satisfied that systems and procedures are in place to mitigate charity's exposure to the major risks. The key risks facing the charitable company relate to the provision of grant funding and loss of key employees.

Trustees' responsibility statement

The Trustees (who are also directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application

STRUCTURE, GOVERNANCE AND MANAGEMENT (continued)

of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Disclosure of information to auditor
Each of the persons who are directors at the time when this directors' report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the charitable company's auditor is unaware; and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the charitable company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.
In preparing this report, the Trustees have taken advantage of the small companies' exemptions provided by section 15 of the Companies Act 2006.

This report was approved by the Trustees on 22 September 2026 signed on their behalf by:



Revd Carol Smith

Chair

Independent auditor's report to the members of The Social Justice Network

Opinion

We have audited the financial statements of The Social Justice Network (the 'charitable company') for the year ended 31 December 2025 which comprise the statement of financial activities, the balance sheet, the principal accounting policies and the notes to the financial statements. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2025 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, including the trustees' report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006
In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report, which is also the directors' report for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and

- the trustees' report, which is also the directors' report for the purposes of company law, has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception
In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report. We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or

- the financial statements are not in agreement with the accounting records and returns; or

- certain disclosures of trustees' remuneration specified by law are not made; or

- we have not received all the information and explanations we require for our audit; or

- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees
As explained more fully in the trustees' responsibilities statement set out on page 8, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the audit partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with management and from our knowledge and experience;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Charities Act 2011, Companies Act 2006.
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the charitable company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management and those charged with governance as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- tested journal entries to identify unusual financial transactions;
- investigated the rationale behind significant or unusual financial transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management and those charged with governance as to actual and potential litigation and claims.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the trustees and other management and the inspection of regulatory and legal correspondence, if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Buzzacott Audit LLP

Catherine Biscoe (Senior Statutory Auditor)
For and on behalf of Buzzacott Audit LLP, Statutory Auditor
130 Wood Street
London
EC2V 6DL

24 September 2026

Statement of financial activities Year to 31 December 2025

Income and expenditure	Notes	Unrestricted funds 2025 £	Restricted funds 2025 £	Total funds 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total funds 2024 £
Income from:							
Donations and grants	1	**225,204**	**120,453**	**345,657**	122,728	72,487	195,215
Charitable activities	2	**—**	**69,201**	**69,201**	—	28,387	28,387
Other income	1	**273**	**—**	**273**	158	—	158
Total income		**225,477**	**189,654**	**415,131**	122,886	100,874	223,760
Expenditure on:							
Charitable activities	3	**153,036**	**123,388**	**276,424**	140,437	78,777	219,214
Total expenditure		**153,036**	**123,388**	**276,424**	140,437	78,777	219,214
Net Income/(expenditure) for the year and net movement in funds		**72,441**	**66,266**	**138,707**	(17,551)	22,097	4,546
Reconciliation of funds:							
Total funds brought forward		**(2,075)**	**136,321**	**134,246**	15,476	114,224	129,700
Total funds carried forward	8	**70,366**	**202,587**	**272,953**	(2,075)	136,321	134,246

All activities relate to continuing operations.

The notes on pages 16 to 20 form part of these financial statements.

Balance sheet 31 December 2025

	Notes	**2025** £	2024 £
Current assets			
Debtors	6	**441**	5,485
Cash at bank and in hand		**300,720**	148,457
Total current assets		**301,161**	153,942
Creditors amounts falling due within one year	7	**(28,208)**	(19,696)
Net current assets		**272,953**	134,246
Net assets		**272,953**	134,246
Charity funds			
Unrestricted funds	8	**70,366**	(2,075)
Restricted funds	8	**202,587**	136,321
Total funds	9	**272,953**	134,246

The financial statements have been prepared in accordance with the provisions applicable to small companies within Part 15 of the Companies Act 2006.

The financial statements were approved by the Trustees on 22 September 2026 and signed on their behalf by:



Revd Carol Smith

The notes on pages 16 to 20 form part of these financial statements.

Company Registration No: 2757062

Basis of preparation

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Social Justice Network meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

In accordance with Section 7 of FRS 102, the charity is exempt from having to present cashflow statement.

The financial statements are presented in sterling and rounded to the nearest pound.

Charitable company status

The charitable company is a company limited by guarantee, which is registered in England and Wales, with the company number 8763875. The company's registered office is Diocesan House, Lady Wootton's Green, Canterbury, Kent, CT1 1NQ. The members of the company are the Trustees named on page 1. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1 per member of the company.

Critical estimates and judgements

Preparation of the financial statements has not required the Trustees and management to make significant judgements and estimates.

Income

All income is recognised once the charitable company has entitlement to the income, it is probable that the income will be received, and the amount of income receivable can be measured reliably.

Expenditure

Expenditure is recognised once there is a legal or constructive obligation to make payment to a third party, it is probable that settlement will be required, and the amount of the obligation can be measured reliably.

All expenditure is accounted for on an accrual basis. All expenses including support costs and governance costs are allocated to the applicable expenditure headings.

Cash at bank and in hand

Cash at bank and in hand represents such accounts that are available on demand.

Debtors

Trade and other debtors are recognised at the settlement amount.

Creditors

Creditors and provisions are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount.

Fund Accounting

Unrestricted funds comprise those monies which may be used towards meeting the charitable objectives of the charity and may be applied at the discretion of the Trustees.

Restricted funds are monies raised for, and their use restricted to, a specific purpose, or donations subject to donor-imposed conditions.

Going Concern

The Trustees have assessed whether the use of the going concern assumption is appropriate in preparing these financial statements. The Trustees have made this assessment in respect to a period of one year from the date of approval of these financial statements.

The Trustees have concluded that there are no material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The Trustees are of the opinion that the charitable company will have sufficient resources to meet its liabilities as they fall due and for this reason the Trustees continue to prepare the financial statements on a going concern basis.

1 Income from donations and grants

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Grants	**113,333**	**83,207**	**196,540**	12,500	49,210	61,710
Donations	**111,871**	**37,246**	**149,117**	110,228	23,277	133,505
Other income	**273**	—	**273**	158	—	158
	225,477	**120,453**	**345,930**	122,886	72,487	195,373

2 Income from charitable activities

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Housing rents	—	**69,201**	**69,201**	—	28,387	28,387
	—	**69,201**	**69,201**	—	28,387	28,387

3 Expenditure on charitable activities

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Connecting Canterbury	—	**6,502**	**6,502**	—	7,319	7,319
Refugee Fund	**45,617**	**35,960**	**81,577**	39,752	12,746	52,498
Break the Cycle	—	**54,066**	**54,066**	—	44,456	44,456
Acts 435	—	**26,860**	**26,860**	—	14,256	14,256
Support costs	**101,299**	—	**101,299**	93,985	—	93,985
Governance costs (see note 4)	**6,120**	—	**6,120**	6,700	—	6,700
	153,036	**123,388**	**276,424**	140,437	78,777	219,214

4 Governance costs

	Unrestricted funds 2025 £	Unrestricted funds 2024 £
Auditor's remuneration	**6,120**	6,700

5 Trustees' remuneration

No Trustees received any remuneration or benefits in kind during the year (2024 - £nil).

Jonathan Arnold received £1,079 of reimbursed expenses during 2025 (2024 – £2,495).
Jeremy Cross received £108 of reimbursed expenses during 2025 (2024 – £34).

6 Debtors

	2025 £	2024 £
Prepayments	**441**	841
Gift Aid recoverable	—	4,644
CDBF intercompany	—	—
	441	5,485

7 Creditors

	2025 £	2024 £
Amounts falling due within one year		
Amount due to parent charity (note 11)	**15,262**	13,086
Amount due to other suppliers	**4,696**	—
Accruals and deferred income	**8,250**	6,610
	28,208	19,696

8 Statement of funds

2025	Brought forward £	Income £	Expenditure £	Carried forward £
Unrestricted funds				
General funds	(2,075)	225,477	(153,036)	70,366
Restricted funds				
Connecting Canterbury	16,117	6,572	(6,502)	16,187
Refugee Fund	53,475	64,800	(35,960)	82,314
Break the Cycle	64,165	93,387	(54,066)	103,486
Acts 435	2,564	24,895	(26,860)	600
Restricted funds	**136,321**	**189,654**	**(123,388)**	**202,587**
Total funds	**134,246**	**415,131**	**(276,424)**	**272,953**

2024	Brought forward £	Income £	Expenditure £	Carried forward £
Unrestricted funds				
General funds	15,476	122,886	(140,437)	(2,075)
Restricted funds				
Connecting Canterbury	12,051	11,385	(7,319)	16,117
Refugee Fund	28,472	37,749	(12,746)	53,475
Break the Cycle	70,921	37,700	(44,456)	64,165
Acts 435	2,780	14,040	(14,256)	2,564
Restricted funds	114,224	100,874	(78,777)	136,321
Total funds	129,700	223,760	(219,214)	134,246

Restricted Funds

a) Connecting Canterbury - this fund offers signposting, support and help to those in need.

b) Refugee Fund – this fund helps refugees adapt to a new life in the UK.

c) Break the Cycle - this fund offers supported housing to those released from prison who are trapped in a cycle of homelessness and re-offending.

d) Acts 435 -This fund receives direct funding for specifically identified needs as part of the national Acts 435 network.

9 Analysis of net assets between funds

	Unrestricted funds 2025 £	**Restricted funds 2025 £**	**Total 2025 £**
Current assets	**92,715**	**208,446**	**301,161**
Creditors due within one year	**(22,349)**	**(5,859)**	**(28,208)**
	70,366	**202,587**	**272,953**

	Unrestricted funds 2024 £	Restricted funds 2024 £	Total 2024 £
Current assets	15,111	138,831	153,942
Creditors due within one year	(17,186)	(2,510)	(19,696)
	(2,075)	136,321	134,246

10 Related party transactions

The financial statements do not include disclosure of transactions between the charitable company and entities which are part of the Canterbury Diocesan Board of Finance group. This is because as a subsidiary whose shares are wholly owned within the group, it is exempt from the requirements to disclose such transactions under FRS 102 Section 33.1A.

Other related party transactions are two donations: one received from Kings School (£200) and the other from Dean and Chapter of Canterbury Cathedral (£5,266), both charities have William Adam as their trustee. Related party transactions arising from trustee expenses are disclosed in note 5.

11 Ultimate parent undertaking and controlling party

The charitable company's ultimate parent undertaking and controlling party is Canterbury Diocesan Board of Finance, a registered charity (Charity Registration Number: 249972) and a company limited by guarantee (Company Registration Number: 00145650 (England and Wales)).

The charitable company's financial statements are consolidated with those of Canterbury Diocesan Board of Finance. Copies of these consolidated financial statements may be obtained from:

Diocesan House, Lady Wootton's Green, Canterbury, CT1 1NQ.