REGISTERED CHARITY NUMBER: 1158888

Report of the Trustees and

Unaudited Financial Statements for the Year Ended 31 March 2026

for

Warrington Speak Up (CIO)

Warrington Speak Up (CIO)

Contents of the Financial Statements for the Year Ended 31 March 2026

	Page
Report of the Trustees	1 to 12
Independent Examiner's Report	13
Statement of Financial Activities	14
Balance Sheet	15
Cash Flow Statement	16
Notes to the Cash Flow Statement	17
Notes to the Financial Statements	18 to 25
Detailed Statement of Financial Activities	26 to 27

Warrington Speak Up (CIO)

Report of the Trustees
for the Year Ended 31 March 2026

The trustees present their report with the financial statements of the charity for the year ended 31 March 2026. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Chair's Report

Once again, this has been a very active, positive and successful twelve months for Warrington Speak Up. While the year has brought significant challenges for our sector, it has also demonstrated the strength, resilience and determination of our organisation. Throughout everything we have done, our commitment to advocacy, self-advocacy and ensuring that people's voices, rights and participation remain at the heart of our work has continued to guide both our Board and our staff team.

Last year I reflected on the importance of maintaining strong foundations as we approached a significant commissioning period. I am delighted that this year we secured the contract to continue delivering the **Warrington Advocacy Hub**, providing greater stability for the organisation and recognising the quality, innovation and impact of our services. This achievement is testament to the hard work of our staff team, the strength of our partnerships and the confidence that commissioners continue to place in Warrington Speak Up.

The environment in which we operate remains challenging. Demand for advocacy continues to grow while financial pressures, stretched statutory services, changes within social care and an increasingly competitive commissioning landscape place additional demands on charities like ours. As trustees, we have continued to focus on ensuring that the organisation remains financially sustainable, well governed and able to respond creatively to the changing needs of our local community.

I continue to be incredibly proud of the culture that exists within Warrington Speak Up. Investing in the wellbeing, development and support of our staff and volunteers remains a priority because we know that when people feel valued, respected and listened to, they are better able to make a meaningful difference in the lives of others. The commitment, professionalism and compassion shown by our team every day are central to everything we achieve.

Our success has always been built on collaboration. Whether working alongside commissioners, partner organisations, volunteers or the communities we serve, we know that lasting change happens when people work together. As a Board, we remain committed to supporting our Chief Executive and senior management team to strengthen these relationships and continue finding innovative ways to meet local needs within the resources available to us.

On behalf of all the trustees, I would like to extend my sincere thanks to our Chief Executive, every member of staff, our volunteers, partner organisations and everyone who supports Warrington Speak Up. Above all, I want to thank the people who use our services. Their experiences, courage and determination continue to inspire our work and remind us why independent advocacy matters.

As we look ahead, we know there will be further challenges, but we also have every confidence that Warrington Speak Up will continue to champion disabled people's rights, strengthen people's voices and work in partnership to create positive change across our community.

Message from the CEO

Twelve months ago, I wrote that we wanted this year to be one where self-advocacy remained the bedrock of all our activity. A year where the ethos of 'partnership, people first, voice, rights and fairness for all' was fully embedded in the way we think, work and act - ensuring that the voices and experiences of the people and communities we support remained at the heart of everything we do. I also spoke of our ambition to create a workplace where everyone felt safe, respected and valued; where people could be themselves, have their voices heard and feel proud to be part of the Warrington Speak Up team.

Looking back over the past twelve months, I am proud of the progress we have made towards that ambition. While there is always more to do, these values continue to guide us - shaping not only the work we deliver, but the culture we strive to create and the relationships we build with the people and communities we serve.

The challenge of providing much-needed advocacy services against a backdrop of insufficient funding, increased demand, cost-of-living pressures, stretched statutory services, changing social care reform and an increasingly competitive market during a tender process has not been easy to navigate. Yet, with the support of our Board of Trustees, the resilience and commitment of our dedicated staff team, and the loyalty of our partners and the communities we serve, we have continued to work together to improve lives and make a real difference.

Securing the contract to continue delivering the Warrington Advocacy Hub provides us with a strong foundation for the foreseeable future. Combined with the energy and determination of a staff team who are committed not simply to turning up to work, but to making a meaningful difference in people's lives, and our growing reputation for delivering high-quality services, I am confident that we are well placed to meet whatever the next twelve months bring.

Our immediate challenge, however, will be responding to the impact of the recent **AGNI Supreme Court judgment**, which represents one of the most significant developments in disabled people's rights in recent years. It has far-reaching implications for our understanding of deprivation of liberty and who is protected by legal safeguards. This is a deeply worrying time for the people we support, their families and friends, and for the many organisations and professionals working to uphold people's rights to freedom, dignity and autonomy. We recognise the uncertainty this creates and the potential impact on some of the most vulnerable people in our communities. We are working closely with our local authority partners to find creative and proportionate ways to safeguard people's rights and ensure that those most at risk are not overlooked.

Whatever the challenges ahead, Warrington Speak Up will continue to advocate strongly for disabled people's rights, ensuring that people's voices are heard, their choices respected and their right to live with dignity, freedom and autonomy remains at the heart of everything we do.

OBJECTIVES AND ACTIVITIES

Objectives and aims

Warrington Speak Up's mission is to provide high-quality, independent advocacy that empowers people to have their voices heard, exercise their rights and make informed choices about their lives.

We support children, young people and adults who experience disadvantage or face barriers to being heard, including people with learning disabilities, autism, mental or physical health needs, disabilities, and other health and social care needs. We also provide advocacy for unpaid carers and others who require independent support to navigate complex decisions and services.

Our work is underpinned by a commitment to dignity, fairness, equality, inclusion and human rights. We strive to ensure that every person is listened to, treated with respect and supported to participate fully in decisions that affect them.

Alongside delivering advocacy services, we work collaboratively with partners, commissioners and communities to influence positive change across health and social care systems. Through this work, we seek to improve services, reduce inequalities and promote the rights and wellbeing of the people we support.

OBJECTIVES AND ACTIVITIES

Public benefit

In planning and delivering the charity's activities, the Board of Trustees has had due regard to the Charity Commission's guidance on public benefit.

Warrington Speak Up provides independent advocacy services that are independent, free, confidential, accessible and person centred, in line with the principles of the National Advocacy Charter. Our independence enables us to act solely in the interests of the people we support, helping them to understand their rights, express their views and make informed decisions.

The charity is committed to ensuring that its services are accessible and inclusive. We work to remove barriers to participation by providing information in a range of accessible formats and through a variety of communication channels. Our buildings, policies, procedures and communications are designed to promote equality of access and support the diverse needs of our local community.

Clear information about our services, eligibility criteria and referral pathways is made available to individuals, commissioners, partner organisations and other stakeholders, helping to ensure that those who may benefit from advocacy are able to access support when they need it.

Through the delivery of our statutory and non-statutory advocacy services and projects Warrington Speak Up enables people to achieve positive outcomes that improve their independence, wellbeing and quality of life. Our services help individuals to:

- Build confidence and self-esteem.
- Have their voices heard and their views respected.
- Understand, exercise and uphold their rights.
- Influence decisions that affect their lives.
- Make informed choices and maintain greater control over their lives.
- Participate meaningfully in decision-making processes.
- Access appropriate health, social care and wellbeing services.
- Increase their independence, inclusion and participation within their local communities.
- Stay safe by ensuring their wishes are represented during safeguarding processes and that they receive independent support when they are at risk of abuse or neglect.

Our advocacy services support a wide range of people who may experience disadvantage, discrimination or barriers to having their voices heard, including:

- Prisoners with health or social care needs.
- Children, young people and adults with special educational needs and disabilities (SEND).
- People with learning disabilities or learning difficulties.
- People experiencing mental ill health.
- Autistic people.
- Parents with mental ill health, learning disabilities, physical or sensory disabilities, or substance misuse needs who are involved with Early Help, Child in Need, Child Protection or Family Court proceedings.
- Disabled young people preparing for the transition to adulthood.
- Older people living in care homes or receiving care in hospital settings.
- People living with dementia.
- Unpaid carers.
- People with an acquired brain injury.
- People who are homeless or at risk of homelessness, including people sleeping rough.
- People with physical disabilities or sensory impairments.

Our services are designed to ensure that individuals are supported to understand their rights, express their views, make informed decisions and have their voices heard in matters that affect their lives.

Beyond delivering direct advocacy services and community project work, Warrington Speak Up works to influence the development of local health and social care services through consultation, co-production, community engagement and issue-based advocacy. We aim to ensure that the lived experiences and collective voices of the people we support inform local priorities, service design and decision-making.

OBJECTIVES AND ACTIVITIES

The charity plays an active leadership role across a range of strategic partnerships and multi-agency forums within Warrington. During the reporting period, the Chief Executive Officer continued to contribute to local leadership and governance through membership and chairing of a number of partnership boards and strategic groups focused on safeguarding, learning disability, autism, suicide prevention, mental health and the voluntary, community and social and faith enterprise (VCSFE) sector.

Our lead team also represent the organisation on a range of local and regional forums, including those focused on dementia, children's social care, advocacy practice, health and social care transformation and partnership working. These relationships enable the charity to share insight from people with lived experience, frontline advocacy, influence policy and service development, strengthen collaboration across the sector and promote the rights and interests of the people we support.

Through this strategic engagement, Warrington Speak Up helps ensure that people with lived experience are represented in the planning, commissioning and continuous improvement of local health and social care services.

ACHIEVEMENTS AND PERFORMANCE

Charitable activities

The following services and hours were provided and delivered in the Hub between April 2025 and March 2026.

Care Act (Statutory)

-Total number of clients supported - 326
-Total number of new referrals - 261
-Total number of advocacy hours - 2026

Paid RPR (Statutory)

- Total number of clients supported - 751
- Total number of new referrals - 445
- Total number of advocacy hours - 3331

IMHA (Statutory)

- Total number of clients supported - 431
- Total number of new referrals - 349
- Total number of advocacy hours - 1804

IMCA (Statutory)

- Total number of clients supported - 186
- Total number of new referrals - 129
- Total number of advocacy hours - 594

Parent Advocacy (Non-Statutory)

- Total number of clients supported - 147
- Total number of new referrals - 94
- Total number of advocacy hours - 2340

Early Help (Preventative) Advocacy (Non-Statutory)

- Total number of clients supported - 34
- Total number of new referrals - 24
- Total number of advocacy hours - 146

Advocacy for Informal Patients (Non-Statutory)

- Total number of clients supported - 99
- Total number of new referrals - 83
- Total number of advocacy hours - 172

In addition, Warrington Speak Up delivered the following activity on a commissioned basis:

Older Peoples Project
Located in 2 care homes

Spot purchase Paid RPR (Statutory)
46 clients supported, referrals from Warrington, Salford, Worcestershire, Conwy, Waltham Forest, York, Trafford, Wigan, Rochdale, Cheshire West.

Spot purchase Care Act (Statutory)
13 clients supported, referrals from Warrington, Warrington CCG, NHS Cheshire & Merseyside, Hull.

Spot purchase IMHA (Statutory)
2 client supported, referral from NHS Cheshire & Merseyside.

Spot purchase Parent Advocacy (Non-Statutory)
46 clients supported, referrals from Halton Borough Council, Warrington Borough Council, Trafford, Manchester, Cheshire West, Wrexham and St Helens

Spot purchase 1.2 Reps (Statutory)
34 clients supported, referrals from Warrington Borough Council, Halton Borough Council, St Helens

Spot Purchase IMCA 39D (Statutory)
3 client supported, referral from Warrington Borough Council, Wigan

Spot Purchase IMCA 39A (Statutory)
1 client supported, referral from Warrington Borough Council

Projects

Speak Up 4 All Self Advocacy Group

Promoting self-advocacy and representing the voices of people with a learning disability remain at the heart of Speak Up 4 All's mission. The group continues to thrive, expanding its impact and ensuring that people with learning disabilities have a meaningful voice in service development, promoting their right to receive the right support to live the lives they choose, in the way they choose.

Speak Up 4 All continues to build and maintain strong working relationships with key statutory partners across health and social care, as well as with Manchester Metropolitan University, the Cancer Alliance, third-sector organisations and, more recently, the Care Quality Commission (CQC).

Through a wide range of involvement and engagement opportunities-including cancer awareness, generative AI, medication reviews, the Digital Lifeline project, Complaining About Complaints, social worker interviews, advising on tenders and contributing to mental health awareness initiatives-our self-advocates continue to make their voices heard.

Their passion, experience and determination are helping to challenge barriers and influence positive change. At the heart of everything they do is a simple but powerful message: people with learning disabilities have the right to be seen, heard, respected and included.

Connect Yourself
Sadly, the Connect Yourself project came to an end in March 2026, after four years of supporting young people with SEND who had finished formal education in school, college or supported internships, but who still had much to learn and achieve in order to enjoy their best lives.

The project was truly inspirational, with young people achieving outstanding outcomes. These included learning to travel independently, gaining meaningful employment, developing the confidence to take part in community activities, meeting friends in town, attending GP appointments independently, learning to drive and, for one person, moving into and living independently in their own flat.

The key to the success of Connect Yourself was simple: put each young person at the centre of everything. Their hopes, dreams, aspirations and individual learning styles shaped the support they received. The focus was on helping each young person build the skills, confidence and connections they needed to take the next steps towards the life they wanted.

Ultimately, it was about making the right connections - with people, places, opportunities and their community - and supporting young people to recognise what was possible and achieve it.

Get Warrington Talking
Raising awareness of mental health, challenging stigma, encouraging open conversations and driving positive change in mental health service provision continue to underpin everything we do. With the support of a dedicated team of volunteers, we have facilitated walk-and-talk sessions, hosted women's supper clubs, attended local community groups and initiatives, and worked in partnership with other organisations to raise awareness around key campaigns and events, including World Mental Health Day, Time to Talk Day and Suicide Prevention Day.

The highlight of the year is always Hope100, our annual walk marking World Suicide Prevention Day. Now in its seventh year, Hope100 has become a significant and much-valued part of Warrington's Suicide Prevention Strategy. The walk brings people together from across the community, creates space for connection and conversation, remembers those who have been lost to suicide, and helps to keep suicide prevention firmly on the community agenda.

Through all this activity, we continue to challenge stigma, encourage people to talk openly about mental health and promote the message that no one should feel alone or without hope.

PAUSE
Our non-clinical community mental health listening space has now been operating for four years, providing a safe, welcoming and confidential environment where people can talk openly about their mental health, free from stigma and judgement. During this time, we have supported more than 450 individuals, offering a listening ear, early support and a space where people feel heard and understood.

The initiative forms an important part of Warrington's Suicide Prevention Strategy. By encouraging open conversations about mental health, promoting wellbeing and helping people access appropriate support and services, the listening space provides an opportunity to intervene early and prevent people from reaching crisis point.

It also plays an important role in reducing unnecessary visits to A&E, while increasing awareness and understanding of mental health across the community. Most importantly, the service aims to ensure that people do not feel alone when they are struggling and that they can access the right support at the right time-helping to prevent suicide and save lives.

Still Me Dementia Project
The project has experienced a busy and highly productive 12 months, with significant growth and positive impact across all areas of its work. The **Still Me group** at the Living Well Hub continues to provide a regular and supportive space for people living with dementia and their carers. Fourteen people now regularly attend the fortnightly group, helping to reduce social isolation, build confidence and maintain meaningful connections within the community.

Our work with the **South Asian community through SADA** has continued to develop and strengthen. By providing culturally appropriate support, information and opportunities for engagement, SADA is helping to increase understanding of dementia and challenge the stigma that can prevent people from seeking support at an early stage.

The Making Connections Network has grown to 63 dementia-related organisations. Meeting monthly, members share information, identify gaps in provision and work collaboratively on dementia awareness-raising initiatives throughout the year. This collaborative approach is helping to strengthen the local dementia support network and ensure that organisations are better connected and able to respond to the needs of people living with dementia and their carers.

Digital engagement has also continued to grow. The Dementia Friendly Facebook page has increased its membership and reach, providing an accessible platform for sharing information, raising awareness and promoting local support. Alongside this, the Making Connections Directory has become a key source of information for people looking for dementia groups, activities and resources across Warrington, improving access to local support and reducing the difficulty of navigating available services.

At the heart of the project is the belief that people living with dementia must have a meaningful voice in shaping the services and support they receive. We continue to gather and share the views and experiences of people with lived experience, using their insight to identify priorities, influence service provision and advocate for positive change across Warrington.

The progress achieved over the past 12 months demonstrates the value of sustained investment in this work. The project is not only increasing access to information, support and meaningful social opportunities, but also strengthening partnership working and ensuring that the voices of people affected by dementia remain central to local service development. With a further 12 months of funding, we are confident that the project can build on this strong foundation, extend its reach and continue to deliver lasting positive change-helping to create a more connected, informed and dementia-friendly Warrington where people living with dementia and their carers can access the support they need and feel valued within their communities.

Fundraising activities
During the year the Charity continued to pursue a policy of securing additional sources of income to build on Warrington Speak Up's activities and retain sufficient reserves.

We have 6 main strands of income:

1) Specific contracts to deliver mainstream advocacy services within the local authority i.e. Advocacy Hub
2) Funding received through grants to deliver specific projects i.e. Connect Yourself, PAUSE, Get Warrington Talking, Still Me Dementia Project
3) Income generated through offering bespoke training and consultancy
4) Gifts/donations from individuals and organisations
5) Out of area and local spot purchase arrangements
6) Individual commissioned work

FINANCIAL REVIEW
Financial position
The Charity has made a surplus in the year of £65,632. Its principal funding source is from grants which totalled £402,780. Total reserves at the year end were £460,086.

Reserves policy
The Board of Trustees reviews the charity's reserves policy annually to ensure that it remains appropriate to the organisation's financial position, operating environment and future commitments.

In determining the appropriate level of reserves, the trustees consider the charity's income streams, contractual obligations, financial risks and the need to maintain continuity of services should there be any interruption or delay in funding.

The trustees have determined that unrestricted free reserves should be maintained at a level equivalent to approximately six months' operating expenditure. This level is considered sufficient to enable the charity to continue delivering its services while responding to unforeseen financial challenges or changes in income.

In addition, the reserves policy makes provision for the charity's potential liabilities, including redundancy costs where these may arise, ensuring that the organisation can meet its legal and contractual obligations to employees if required.

Board continues to monitor the level of reserves throughout the year to ensure they remain appropriate and support the charity's long-term sustainability.

FUTURE PLANS
Objectives for 2026-2027
1. Strengthen Board of Trustees with new trustees (1 minimum)
2. Have in place a robust plan for management succession
3. Secure future funding for projects
4. Rebranding including logo, strap line, visual look and identity and website design

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

Warrington Speak Up is a Charitable Incorporated Organisation (CIO), registered with the Charity Commission. The organisation was incorporated in October 2014, with the CIO becoming operational on 1 January 2015. It succeeded the original charity, assuming responsibility for all its activities, assets, liabilities and obligations.

Originally established in 2006, Warrington Speak Up exists to promote social inclusion, equality and social justice by strengthening the voices of people in Warrington who experience discrimination, disadvantage or social isolation.

Our advocacy services support people to express their views, understand and exercise their rights, make informed choices, and have their voices heard. We work with adults aged 18 and over, as well as disabled young people aged 16 and above, supporting individuals affected by disability, mental ill health, physical ill health, age, family circumstances and other forms of disadvantage.

Recruitment and appointment of new trustees

Trustees are recruited in accordance with the charity's governing document and are selected based on the skills, knowledge and experience required to support the effective governance of the organisation.

All new trustees receive a structured induction programme, which introduces them to the charity's mission, services, governance arrangements, decision-making processes and financial position. Trustees meet with members of the Board and the senior leadership team to gain an understanding of the organisation's work and strategic priorities.

Ongoing training and development opportunities are provided to ensure trustees remain informed of their legal responsibilities and good governance practice. A Trustee Induction Pack supports the induction process and serves as a key reference for new Board members.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Organisational structure

Warrington Speak Up is governed by a Board of Trustees that provides strategic leadership, ensures effective governance, and oversees the charity's financial sustainability and compliance with its legal and regulatory responsibilities.

The Board seeks to recruit trustees who share the organisation's values and bring a diverse range of skills, knowledge and experience. The charity also benefits from the expertise of external advisors who provide specialist guidance on areas including health and social care, governance, the voluntary, community and social enterprise (VCSE) sector, finance and legal matters.

Ensuring that the voices of people who use our services influence the organisation remains a key priority. We gather feedback through consultation events, service evaluations, surveys, and our complaints, comments and compliments procedures. Trustees also engage directly with members of our experts by lived experience groups to hear their experiences and help shape the charity's future direction.

The Board is constituted in accordance with the governing document, requiring a minimum of three trustees. At the end of the reporting period, the charity had five trustees.

The Board meets every two months, with additional meetings convened as required. It is responsible for setting the strategic direction of the charity, monitoring organisational and financial performance, overseeing risk management, approving key policies, and supporting the long-term sustainability of the organisation.

Responsibility for the day-to-day management of Warrington Speak Up is delegated to the Chief Executive Officer, who leads the staff team, ensures the delivery of high-quality services, secures funding, and implements the strategic objectives agreed by the Board.

During the reporting period, the Board:

- Continued to strengthen the charity's governance arrangements and oversight.
- Reviewed health and safety policies to ensure they remained effective and supported a safe, healthy and positive working environment for staff and volunteers.
- Supported the organisation's commitment to promoting mental health and wellbeing in the workplace.
- Provided strategic oversight of financial planning and cost modelling to inform future commissioning and tender opportunities.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Risk management

The Board of Trustees is responsible for identifying, reviewing and managing the principal risks facing the charity. Trustees regularly assess strategic, operational, financial and compliance risks to ensure that appropriate systems of internal control are in place, providing reasonable assurance against fraud, error and other significant risks.

During the reporting period, the Board undertook a comprehensive review of the charity's risk management arrangements, resulting in the development of an enhanced Risk Register to strengthen governance, support informed decision-making and monitor emerging risks.

Appropriate insurance cover is maintained in line with the charity's activities and contractual obligations. Financial performance, cash flow and reserves are closely monitored throughout the year against agreed budgets, with robust financial controls in place to ensure the proper authorisation of expenditure and contractual commitments.

The charity continues to recognise the risks associated with an increasingly competitive funding environment. To support long-term sustainability, the Board oversees a strategic approach to income diversification, including commissioned advocacy services, spot-purchase arrangements, consultancy, quality assurance work, Easy Read information production, training, and project delivery.

The charity maintains comprehensive policies and procedures covering areas including safeguarding, health and safety, data protection, finance and governance as well as human resource focused policies. These are reviewed regularly to ensure they remain effective, compliant with legislation and contractual requirements, and responsive to the needs of the organisation and the people we support.

The Board is committed to maintaining a culture of continuous improvement and quality assurance. Service performance is monitored through outcome measurement, client feedback, stakeholder engagement and internal review processes. Learning from audits, evaluations and feedback is used to inform service development, strengthen governance and improve the quality and impact of the charity's work.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number

1158888

Principal address

The Gateway
89 Sankey Street
Warrington
Cheshire
WA1 1SR

Trustees

Ms S L Bennett
M Horne
Mrs A O'Mahony
Mrs K Donnelly
S P Cullen

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

Voisey & Co LLP
Chartered Accountants
8 Winmarleigh Street
Warrington
Cheshire
WA1 1JW

Approved by order of the board of trustees on 22-9-2026 and signed on its behalf by:

SLBennett

Ms S L Bennett - Trustee

Independent Examiner's Report to the Trustees of Warrington Speak Up (CIO)

Independent examiner's report to the trustees of Warrington Speak Up (CIO)
I report to the charity trustees on my examination of the accounts of Warrington Speak Up (CIO) (the Trust) for the year ended 31 March 2026.

Responsibilities and basis of report
As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under Section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under Section 145(5)(b) of the Act.

Independent examiner's statement
Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by Section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

H Jardine

Hayley Jardine BFP ACA
The Institute of Chartered Accountants in England and Wales

Voisey & Co LLP
Chartered Accountants
8 Winmarleigh Street
Warrington
Cheshire
WA1 1JW

Date: 6 October 2026

Warrington Speak Up (CIO)

Statement of Financial Activities
for the Year Ended 31 March 2026

	Notes	Unrestricted fund £	Restricted funds £	31.3.26 Total funds £	31.3.25 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	4,849	-	4,849	4,020
Charitable activities	3				
Advocacy, counselling and support		483,918	173,570	657,488	545,742
Total		488,767	173,570	662,337	549,762
EXPENDITURE ON					
Charitable activities	4				
Advocacy, counselling and support		423,135	173,570	596,705	532,296
NET INCOME		65,632	-	65,632	17,466
RECONCILIATION OF FUNDS					
Total funds brought forward		394,454	-	394,454	376,988
TOTAL FUNDS CARRIED FORWARD		460,086	-	460,086	394,454

The notes form part of these financial statements

Warrington Speak Up (CIO)

Balance Sheet
31 March 2026

	Notes	Unrestricted fund £	Restricted funds £	31.3.26 Total funds £	31.3.25 Total funds £
FIXED ASSETS					
Tangible assets	8	6,476	-	6,476	2,407
CURRENT ASSETS					
Debtors	9	61,938	-	61,938	29,338
Cash at bank and in hand		568,739	-	568,739	481,008
		630,677	-	630,677	510,346
CREDITORS					
Amounts falling due within one year	10	(177,067)	-	(177,067)	(118,299)
NET CURRENT ASSETS		453,610	-	453,610	392,047
TOTAL ASSETS LESS CURRENT LIABILITIES		460,086	-	460,086	394,454
NET ASSETS		460,086	-	460,086	394,454
FUNDS	11				
Unrestricted funds				460,086	394,454
TOTAL FUNDS				460,086	394,454

The financial statements were approved by the Board of Trustees and authorised for issue on 22-9-2026 and were signed on its behalf by:

S L Bennett - Trustee

M Horne - Trustee

The notes form part of these financial statements

Warrington Speak Up (CIO)

Cash Flow Statement
for the Year Ended 31 March 2026

	Notes	31.3.26 £	31.3.25 £
Cash flows from operating activities			
Cash generated from operations	1	94,038	(18,325)
Net cash provided by/(used in) operating activities		94,038	(18,325)
Cash flows from investing activities			
Purchase of tangible fixed assets		(6,307)	(1,248)
Net cash used in investing activities		(6,307)	(1,248)
Change in cash and cash equivalents in the reporting period		87,731	(19,573)
Cash and cash equivalents at the beginning of the reporting period		481,008	500,581
Cash and cash equivalents at the end of the reporting period		568,739	481,008

The notes form part of these financial statements

Notes to the Cash Flow Statement for the Year Ended 31 March 2026

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	31.3.26 £	31.3.25 £
Net income for the reporting period (as per the Statement of Financial Activities)	65,632	17,466
Adjustments for:		
Depreciation charges	2,238	3,030
Loss on disposal of fixed assets	-	532
Increase in debtors	(32,600)	(8,108)
Increase/(decrease) in creditors	58,768	(31,245)
Net cash provided by/(used in) operations	94,038	(18,325)

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.25 £	Cash flow £	At 31.3.26 £
Net cash			
Cash at bank and in hand	481,008	87,731	568,739
	481,008	87,731	568,739
Total	481,008	87,731	568,739

The notes form part of these financial statements

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

In the opinion of the Trustees the charity has sufficient resources and funding for the foreseeable future and as a result have prepared the financial statements on a going concern basis.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Donations, are recognised when the Charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that those conditions will be fulfilled in the reporting period.

Income from government and other grants, whether 'capital' grants or 'revenue' grants,is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is a treated as a contingent asset and disclosed if material.

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

- Expenditure on charitable activities includes the costs incurred by the charity to enable it to fulfil its core operations.

- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

continued...

1. ACCOUNTING POLICIES - continued

Tangible fixed assets

Fixtures and fittings	- 25% on cost
Computer equipment	- 33% on cost

Taxation
The charity is exempt from tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments
Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits
The charity operates a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Financial instruments
The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's statement of financial position when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the net asset and settle the liability simultaneously.

Basic financial assets
Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised costs using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Other financial assets
Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publically traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Impairment of financial assets
Financial assets, other than those held at fair value through profit or loss, are assessed for indicators of impairment at each reporting end date.

continued...

1. ACCOUNTING POLICIES - continued

Financial instruments

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Employee benefits

The costs of the short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the costs of stock or fixed assets. The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received. Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

2. DONATIONS AND LEGACIES

	31.3.26	31.3.25
	£	£
Donations	4,849	4,020

3. INCOME FROM CHARITABLE ACTIVITIES

	Activity	31.3.26	31.3.25
		£	£
Services and events	Advocacy, counselling and support	254,708	185,696
Grants	Advocacy, counselling and support	402,780	360,046
		657,488	545,742

Grants received, included in the above, are as follows:

	31.3.26	31.3.25
	£	£
Warrington Borough Council	384,360	316,336
Cheshire West & Chester Council	-	7,500
Warrington Voluntary Action	18,420	36,210
	402,780	360,046

continued...

4. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 5)	Totals
	£	£	£
Advocacy, counselling and support	563,600	33,105	596,705

5. SUPPORT COSTS

	Management	Finance	Governance costs	Totals
	£	£	£	£
Advocacy, counselling and support	30,220	117	2,768	33,105

6. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2026 nor for the year ended 31 March 2025.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2026 nor for the year ended 31 March 2025.

7. STAFF COSTS

	31.3.26	31.3.25
	£	£
Wages and salaries	455,801	422,603
Social security costs	36,924	27,643
Other pension costs	10,418	10,229
	503,143	460,475

The average monthly number of employees during the year was as follows:

	31.3.26	31.3.25
Staff	16	15

No employees received emoluments in excess of £60,000.

continued...

8. TANGIBLE FIXED ASSETS

	Fixtures and fittings £	Computer equipment £	Totals £
COST			
At 1 April 2025	4,377	14,239	18,616
Additions	718	5,589	6,307
At 31 March 2026	5,095	19,828	24,923
DEPRECIATION			
At 1 April 2025	4,377	11,832	16,209
Charge for year	15	2,223	2,238
At 31 March 2026	4,392	14,055	18,447
NET BOOK VALUE			
At 31 March 2026	703	5,773	6,476
At 31 March 2025	-	2,407	2,407

9. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.26 £	31.3.25 £
Trade debtors	53,340	20,904
Prepayments and accrued income	8,598	8,434
	61,938	29,338

10. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.26 £	31.3.25 £
Trade creditors	6,304	6,001
Social security and other taxes	10,725	7,660
Other creditors	2,438	2,323
Accruals and deferred income	157,600	102,315
	177,067	118,299

Deferred income comprises grant income received in advance of the year to which it relates.

	31.03.26 £
Balance as at 1st April 2025	100,890
Amount released to income earned from charitable activities	(100,890)
Amount deferred in year	154,854
Balance as at 31st March 2026	154,854

continued...

11. MOVEMENT IN FUNDS

	At 1.4.25 £	Net movement in funds £	At 31.3.26 £
Unrestricted funds			
General fund	394,454	65,632	460,086
TOTAL FUNDS	394,454	65,632	460,086

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	488,767	(423,135)	65,632
Restricted funds			
Connect Yourself Project	42,350	(42,350)	-
Get Warrington Talking	69,000	(69,000)	-
Dementia Advocacy	39,000	(39,000)	-
Women's Mental Health Support	16,125	(16,125)	-
SU4A	2,295	(2,295)	-
UKSPH	4,800	(4,800)	-
	173,570	(173,570)	-
TOTAL FUNDS	662,337	(596,705)	65,632

Comparatives for movement in funds

	At 1.4.24 £	Net movement in funds £	At 31.3.25 £
Unrestricted fund	376,988	17,466	394,454
TOTAL FUNDS	376,988	17,466	394,454

continued...

11. MOVEMENT IN FUNDS - continued

Comparative net movement in funds included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted fund	381,414	(363,948)	17,466
Restricted funds			
Connect Yourself Project	38,500	(38,500)	-
Get Warrington Talking	63,250	(63,250)	-
Dementia Advocacy	22,888	(22,888)	-
Merseycare Community Transformation Fund	26,300	(26,300)	-
CYP Neurodiversity Project	7,500	(7,500)	-
Women's Mental Health Support	9,910	(9,910)	-
	168,348	(168,348)	-
TOTAL FUNDS	549,762	(532,296)	17,466

12. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2026.

13. REMUNERATION OF KEY MANAGEMENT PERSONNEL

The charity considers its key management personnel to comprise its trustees and manager. The total employment benefits including employer pension contributions of the key management personnel were £61,840 (2025 £57,748). No employee had employee benefits in excess of £60,000.

14. RESTRICTED FUNDS

Connect Yourself
Connect Yourself works with young people (identified as SEND) who have finished school, college or supported internships and feel like they still have lots to learn.
We recognise that young people often have aspirations for a greater level of independence, but without the necessary skills, knowledge or support, are unable to achieve this. Some young people struggle to identify what they want to achieve in their lives.
Connect Yourself helps young people to think, plan and learn in a creative, fun and person-centred way. We will help the young person to put together a plan that reflects what they want to achieve and the support they may need.

Get Warrington Talking
Through local events, networking, campaigns and conversations we will create a culture of knowledge and understanding around mental health, mental illness and suicide prevention.
We will strengthen the support networks within the town for people experiencing mental health challenges and endeavour to ensure that everyone can access the help they need when they need it.

Dementia Project (Still Me)
Still Me, supported by Warrington Speak Up, aims to strengthen the voices of people living with dementia in Warrington.

continued...

14. RESTRICTED FUNDS - continued

Working in partnership with people living with dementia, carers, community groups and organisations we aim to collate views, themes and experiences. We recognise people living with dementia want others to know that they still want lives that are meaningful and full. They want to end the stigma attached to the word 'dementia'.
Our findings will be fed back to the Warrington Dementia Transformation Board who are looking to improve dementia care for all in Warrington.

CYP Neurodiversity
Cheshire & Merseyside Children and Young People Neurodiversity Pathway.

Consultation with neurodiverse young people and their carers on behalf of Cheshire West Voluntary Action.

Merseycare Community Transformation Fund
Capacity building for provision of non-clinical mental health services (SMI's - serious mental illness).

Women's Mental Health Support Programme
To provide mental health support for women including short courses and activities around wellbeing.

Warrington Speak Up (CIO)

Detailed Statement of Financial Activities
for the Year Ended 31 March 2026

	31.3.26 £	31.3.25 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	4,849	4,020
Charitable activities		
Services and events	254,708	185,696
Grants	402,780	360,046
	657,488	545,742
Total incoming resources	662,337	549,762
EXPENDITURE		
Charitable activities		
Wages	455,801	422,603
Social security	36,924	27,643
Pensions	10,418	10,229
Other operating leases	23,917	23,079
Travel expenses	12,952	9,791
Training	7,255	2,963
Local projects	16,333	839
	563,600	497,147
Support costs		
Management		
Insurance	1,808	1,766
Telephone	5,271	4,969
Postage and stationery	1,199	1,156
Sundries	1,973	1,928
IT costs	11,203	13,821
Staff welfare	6,528	2,733
Depreciation of tangible assets	2,238	3,030
Loss on sale of tangible fixed assets	-	532
	30,220	29,935
Finance		
Bank charges	117	121
Governance costs		
Accountancy and legal fees	2,530	2,276
Carried forward	2,530	2,276

Warrington Speak Up (CIO)

Detailed Statement of Financial Activities
for the Year Ended 31 March 2026

	31.3.26	31.3.25
	£	£
Governance costs		
Brought forward	2,530	2,276
Legal fees	238	2,817
	2,768	5,093
Total resources expended	596,705	532,296
Net income	65,632	17,466